

Annual Report 2022

Alice Springs Community
Financial Services Limited

Community Bank
Alice Springs

ABN 97 122 893 449

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Chairperson's report

For year ending 30 June 2022

On behalf of the Board of Alice Springs Community Financial Services Limited, I am proud to present our report for 2021-22 financial year.

Another year, and this year has been one of our best years the Board has had, we have finally turned that corner and hope to be able to finally pay off the overdraft by January 2023.

We are still facing some challenges with staff moving interstate, and this is not just us, but many businesses are facing a high turnover of staff. Also, COVID-19 still manages to plague us and gives us additional pressure.

Community Bank Alice Springs remains open during these times, and our dedicated team are here to help, though we are now helping people to move more online and access their banking via online and phone apps.

We have seen a continued increase in customer numbers and a decrease in our overdraft due to the continued introduction of our Community Bank to new audiences, developing existing relationships with customers and community partners and to cementing our reputation for excellence in customer service and as supporters of the local community.

Our staff team are our most important assets. We value them highly and support them in their career development. Our team has undergone some changes this year and have worked under some extreme pressure at times and we would like to thank our customers for their ongoing support at times and support while navigating the new normal.

The Board is delighted to congratulate all the team members on their significant achievements this year, contributing to the growth of our business and strengthening our position in the highly competitive banking market in Alice Springs.

I would also like to acknowledge each of the Directors for their commitment. Their contribution as volunteers is substantial, time consuming and is vital to ensuring our success.

On behalf of the Board, we would like to thank our shareholders, customers, and our dedicated staff for their loyalty and for the continued opportunity to service our community. I encourage everyone to get behind our Community Bank.

We care deeply about our customers, our staff, team and our local community. By banking with us you are supporting us to reinvest our profits into the local community.

Please read the financial report, I believe everyone will be happy with the outcome of the last year. I know that I have had many phone calls where I say that we are getting closer to being able to pay that ever-elusive dividend, and this year, if we continue on track and budget, I believe that next year, we will be in a place where we can start.

On behalf of the Board and Community Bank Alice Springs, we hope everyone is staying safe and well.



Bridget May
Chairperson

Manager's report

For year ending 30 June 2022

Once again, I am privileged as the Branch Manager of Community Bank Alice Springs to present my report for the past financial year. However, this will be my last one as I have decided to remain with the bank in another position here at Community Bank Alice Springs. I am very excited to announce we have a new Branch Manager Ingrid Coleman starting with our team in December. Ingrid brings experience and knowledge in home lending and has strong leadership skills.

One of my legacies as Branch Manager was reducing / paying off the overdraft which has now been achieved! I am looking forward to going part time and focusing more on my little ones at home.

Well, What a year it's been! As most other businesses have been through the uncertainty, disruption and challenged moments with the virus COVID-19. However, the positives from these disruptions were reviewing the 'way' we do things for our customers. We needed to ensure our systems adapted to these challenges of lock downs without leaving customers in the lurch. We really focused on providing easier ways to do business with us; especially through our digital platform. The Digital Document Signing platform provided the support, reassurance, moving fast and giving our customers a better experience! This assisted with our results below:

Group business size as at June 2021

Book balance as at:	2020-21	Actual growth	Growth %
Deposits	\$41,359,004	\$5,868,609	186.3%
Lending	\$45,586,783	\$520,625	15.40%
Total	\$86,945,787	\$6,389,243	201.70%

Lending activity	Actual	Previous YTD Actual
Approvals	\$9,676,499	\$7,338,920
Settlements	\$11,269,465	\$5,647,656
Discharges	\$4,987,937	\$3,502,708

Customers numbers		
2021	2020	Variance
3,123	2,978	+ 145

Our Lending Activity compared to last year, was strong. As illustrated, we increased the number of approvals and doubled our settlements to last year! Fantastic story to share, even during the uncertain time. However, we had a high number of discharges due to property sales and reducing debt which affected the full growth of our lending book. Overall, we are really pleased with the outcomes of our results.

Satisfactory Branch Compliance was achieved. Our branch had their annual audit review to ensure all staff are abiding to our policies and procedures to mitigate any direct risk to our business. Staff continually worked on ensuring the operational side of the branch was in order and they did an amazing job.

Our front-line staff are critical to the success of our business and to provide a personal experience. Our Customer Satisfaction Survey results were above target. We have a really strong team which I am proud of!

Manager's report (continued)

Throughout the past few months, we had a reshuffle of staff roles; sadly, farewelled two of our experienced staff Dayne Holzl and Scott Wilson.

Due to staff restrictions and reshuffles, we are currently looking for a home lender to fill the full-time Customer Relationship Manager role. As you may know, it's very challenging to find staff, made more difficult with experience in banking. However, we are not giving up!

We are very fortunate to have recruited Linda Tefera and Elaine Umland as full time Customer Service Officers (CSO) and Jackie Wegert as a casual CSO to assist and support the branch if we are critical in staffing.

I would like to especially acknowledge Megan McCormack, who has been our backbone for the branch. Megan received the SA/NT People's Choice Award for her teamwork, integrity, and support to other team members and customers. So grateful to have her as part of the team!

I wish to thank my team for their hard work, determination, resilience to make things happen. As you know, it was a hard year of uncertainty and disruption, however the team pulled through it! So, thank you!

A huge thank you to our dedicated Board of Directors who are committed to our organisations and volunteer their personal time and work tirelessly in their roles to support me, staff, and the ongoing success of our business.

Lastly, I want to thank our community, customers and shareholders who support the local bank by banking with us!

Before I finish, I love the old saying "word of mouth" is the best key to drive our business. So, we need the help of you and others to continue referring friends and family to our Community Bank Alice Springs.

Bring on 2023!



Renee DeMarco
Branch Manager
Alice Springs Community Bank

Bendigo and Adelaide Bank report

For year ending 30 June 2022

Community continues to be core to who we are at Bendigo and Adelaide Bank.

With your support, we are enabling community infrastructure to be built, strengthening the arts and culturally diverse communities, improving educational outcomes, and growing healthy places for Australians to live and work. On behalf of the Bank, thank you for continuing to play a vital role in supporting your community.

As we emerge from the pandemic and navigate a shifting economic landscape, the investments our Community Banks make in the future of the communities in which they operate has never been more important.

We are proud that more Australians are choosing to do their banking with Bendigo and Adelaide Bank – and importantly trust us with their financial needs. We are Australia's most trusted bank (Roy Morgan, May 2022), an outcome that you have all contributed to and should feel proud of.

Our purpose has never been more important; we remain committed to continuing to feed into the prosperity of our customers and communities, and not off them.

Your ongoing support as a shareholder is essential to the success of your local community. Together, we will continue to grow sustainably and make a positive impact for generations to come.

Warmest regards,



Justine Minne
Bendigo and Adelaide Bank

Community Bank National Council report

For year ending 30 June 2022

As a shareholder in your local Community Bank, you are part of this incredible social network that is playing an increasingly important role in the Australian economy.

The Community Bank network was a first mover in Australia with its unique social enterprise model. The first Community Bank opened its doors in 1998, and since then, the network has grown to 307 Community Bank branches.

The network represents a diverse cross-section of Australia with 240 social enterprises, 70,000+ shareholders, 1600+ volunteer Directors, 1600+ staff and 905,000 customers located in metro, regional, rural and remote locations across the country. It's not uncommon to visit a country town and see the Community Bank logo affixed to public amenities; at the front of schools, and on the perimeter of sporting clubs – such is the breadth and depth of our investments over the years.

The Community Bank network invests via grants, donations and sponsorships that connect with and care for generations of Australians. Funding programs range from sport, scholarships and school programs, through to community groups, cultural organisations and local councils. The Community Bank influence further extends to facilitating and attracting other partners to help subsidise much needed community projects.

The relationship with the Bank, which has been fashioned out of shared effort, risk and reward, is clearly a philosophy that works. Also supporting the network, is the Community Bank National Council (CBNC), which advocates and influences on behalf of the 240 community enterprises with its partners.

The three strategic pillars of the 2022-23 CBNC strategy are to:

- Develop a community network strategy to ensure the ongoing sustainability of our community enterprises
- Advocate for and champion the uniqueness and value of our social enterprises
- Unite the network to leverage our community presence and amplify our community impact

All Directors and shareholders should feel proud of the network which has collectively delivered enormous impact in our local communities.

We are community builders and investors with a national presence, whilst still retaining grass roots community connections. It's through this unique point of difference, and the commitment of our Directors and shareholders, that we are well positioned to embrace the change that is upon us.

Next year our Community Bank network celebrates 25 years, but in many respects, it's only the beginning for our collective of social enterprises.

Warm regards



Sarah Franklyn
CBNC Chair

Treasurer's report

For year ending 30 June 2022

I am pleased to share the financial results for the financial year to 30 June 2022. The audited financial statements and Auditor's report are presented in full for shareholders to examine. Last year was a difficult banking climate, and the branch share of revenue was 4.9% below the previous financial year. Our income from banking activities totalled \$631,035 (2021: \$664,227). We received an additional \$27,000 in other revenue which included support for our community support initiatives from Bendigo and Adelaide Bank and a lease incentive from our landlord.

Despite the challenging trading environment, our Branch Manager kept a firm control of costs and reduced branch overheads by 7.0% to deliver a profit before community contributions and tax of \$51,041 (2021: \$76,673) for the year. We contributed \$15,704 to local charities and sponsorships. This figure was slightly lower than the previous year (2021: \$26,587) in line with the branch's financial result. Overall, the branch achieved a surplus of \$26,477 (2021: \$34,403) for the full year, after all expenses and tax.

The achievement of this surplus has allowed us to continue making progress on reducing our overdraft, which stood at \$37,573 at the end of June. It was our target to reduce the overdraft below \$50,000 and we are satisfied with this result.

I would like to commend our auditors, AFS Accounts, for their professional services, and thank our bookkeeper, Tristan Creed CA at Feathertop Business Services, for their expert management of our financial affairs.

Eleanor Norris
Treasurer

Directors' report

For the financial year ended 30 June 2022

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2022.

Directors

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Name:	Elizabeth Bridget May
Title:	Chairperson
Experience and expertise:	Graduate Certificate of Business Management, Cert IV in Tourism. Business owner. Certificate in Effective People Skills. A member of Australian Institute of Company Directors.
Special responsibilities:	Audit & Finance and Human Resource Committees.
Name:	Elizabeth Joy Taylor
Title:	Non-executive director
Experience and expertise:	Professional qualifications Graduate Diploma in Education, University of SA. BA Joint Honours Economics and Agricultural Economics, Nottingham University, UK. Advanced Diploma in Community Sector Management. Cert II Broadcasting (Radio). Cert IV Assessment and Workplace Training. Cert IV in Marketing. Cert IV in Community Services and Health (Community Development). Cert IV in Information Technology. Cert IV in First Line Management. Centred in Choice Pty Ltd. Company Director Consultant in business development, business planning and strategic planning, preparing grant and tender applications, project management and resource development (print, radio and multi-media), work-based training and mentoring, and professional writing and editing.
Special responsibilities:	Business Development and Marketing Committee.
Name:	Roger Paul Ahwah
Title:	Non-executive director
Experience and expertise:	Bachelor of Computer Science. Engineering Manager. Senior Systems Engineer Manager. Past President of Rotary Club. Past Rotary Assistant Governor - District 9500.
Special responsibilities:	Business Development and Marketing Committee.
Name:	Stephen Richard Dinner
Title:	Non-executive director
Experience and expertise:	Stephen is a Qualified Electronics Technician (trade certificate), Stephen has also undertaken a course on Asset Maintenance (Fire Protection) at Swinbourne University. Stephen is self-employed business owner for 18 years whilst being the commissioner for OATHS in the Northern Territory. Stephen is also a member of the Alice Springs Aero Club Committee. He has past experience from positions at the Office of the public Advocate (Victoria) and the Villamauta legal Disability Services (Victoria) as he was a part of their board.
Special responsibilities:	Business Development and Marketing Committee.
Name:	Michael Crowe
Title:	Non-executive director
Experience and expertise:	Michael has extensive senior management experience in the Public Sector, Education and Semi Government Authority. Michael has also achieved a Bachelor of Arts, Diploma of Education and Master of International Management. Michael is also a Member of the Australian Institute of Company Directors.
Special responsibilities:	Chair Human Resources Committee.
Name:	Eleanor Frances Norris
Title:	Non-executive director
Experience and expertise:	Eleanor is a recognised CGMA & CPA Accountant. She is also a PhD Candidate in Accounting.
Special responsibilities:	Treasurer.

Directors' report (continued)

No directors have material interest in contracts or proposed contracts with the company.

Company secretary

The company secretary is Anne Elizabeth Coleman. Anne was appointed to the position of secretary on 27 March 2018.

Experience and expertise:

Cert IV Business Administration, Commissioner for Oaths NT. Relevant experience and expertise: 24 years administrative & management experience across a range of industries (specialising in legal administration). 2016-Current: Small Business owner/operator (Virtual Admin & Document Solutions) - providing administrative support services to businesses and individuals (professional writing/proofreading & editing, office management, legal documents, general admin support, project management, transcription, meetings/minutes, etc). 2006- Sept 2019: Northern Territory Legal Aid Commission - Administrative Manager/Paralegal/Legal Secretary (office/staff management, legal documents, court processes, Commissioner for Oaths, general admin). Prior employment history available upon request.

Principal activity

The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of this activity during the financial year.

Review of operations

The profit for the company after providing for income tax amounted to \$26,477 (30 June 2021: \$34,403).

Operations have continued to perform in line with expectations.

Dividends

No dividends were declared or paid in the current financial year.

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the company during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Likely developments

The company will continue its policy of facilitating banking services to the community.

Environmental regulation

The company is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Meetings of directors

The number of directors' meetings (including meetings of committees of directors') attended by each of the directors' of the company during the financial year were:

Directors' report (continued)

	Board Eligible	Board Attended	Business Development & Marketing Committee Eligible	Business Development & Marketing Committee Attended	Human Resources & Workplace Health & Safety Resources Committee Eligible	Human Resources & Workplace Health & Safety Resources Committee Attended
Elizabeth Bridget May	11	9	-	-	-	-
Elizabeth Joy Taylor	11	8	5	5	-	-
Roger Paul Ahwah	11	9	5	4	-	-
Stephen Richard Dinner	11	5	5	1	-	-
Michael Crowe	11	8	-	-	7	7
Eleanor Frances Norris	11	9	-	-	-	-

Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest except as disclosed in note 23 to the financial statements. This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the company's accounts, or the fixed salary of a full-time employee of the company, controlled entity or related body corporate.

Directors' interests

The interest in company shareholdings for each director are:

	Balance at the start of the year \$	Changes \$	Balance at the end of the year \$
Elizabeth Bridget May	3,500	-	3,500
Elizabeth Joy Taylor	500	-	500
Roger Paul Ahwah	-	-	-
Stephen Richard Dinner	-	-	-
Michael Crowe	1,000	-	1,000
Eleanor Frances Norris	-	-	-

Indemnity and insurance of directors and officers

The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

Directors' report (continued)

Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Non-audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non-audit services provided during the year are set out in note 25 to the accounts.

The Board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the Board to ensure they do not impact on the impartiality, integrity and objectivity of the auditor
- none of the services undermine the general principles relating to auditor independence as set out in *APES 110 Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the *Corporations Act 2001*.

On behalf of the directors



Elizabeth Bridget May
Chairperson

9 September 2022

Auditor's independence declaration



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550

afs@afsbendigo.com.au
03 5443 0344

Independent auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Alice Springs Community Financial Services Limited

As lead auditor for the audit of Alice Springs Community Financial Services Limited for the year ended 30 June 2022, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart'.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 9 September 2022

A handwritten signature in black ink, appearing to read 'Joshua Griffin'.

Joshua Griffin
Lead Auditor



Financial statements

Alice Springs Community Financial Services Limited Statement of profit or loss and other comprehensive income For the year ended 30 June 2022

	Note	2022 \$	2021 \$
Revenue from contracts with customers	6	631,035	664,227
Other revenue	7	27,000	59,453
Employee benefits expense	8	(347,753)	(401,777)
Advertising and marketing costs		(6,211)	(4,731)
Occupancy and associated costs		(31,934)	(27,969)
System costs		(17,899)	(19,099)
Depreciation and amortisation expense	8	(85,272)	(85,996)
Finance costs	8	(18,540)	(21,784)
General administration expenses		(99,385)	(85,651)
Profit before community contributions and income tax expense		51,041	76,673
Charitable donations and sponsorships expense		(15,704)	(26,587)
Profit before income tax expense		35,337	50,086
Income tax expense	9	(8,860)	(15,683)
Profit after income tax expense for the year	19	26,477	34,403
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		<u>26,477</u>	<u>34,403</u>
		Cents	Cents
Basic earnings per share	27	3.09	4.01
Diluted earnings per share	27	3.09	4.01

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Financial statements (continued)

Alice Springs Community Financial Services Limited Statement of financial position As at 30 June 2022

	Note	2022 \$	2021 \$
Assets			
Current assets			
Trade and other receivables	10	61,631	56,255
Total current assets		<u>61,631</u>	<u>56,255</u>
Non-current assets			
Property, plant and equipment	11	97,525	121,000
Right-of-use assets	12	234,128	280,948
Intangibles	13	1,044	15,704
Deferred tax assets	9	214,287	223,148
Total non-current assets		<u>546,984</u>	<u>640,800</u>
Total assets		<u>608,615</u>	<u>697,055</u>
Liabilities			
Current liabilities			
Trade and other payables	14	34,794	66,576
Borrowings	15	37,573	76,189
Lease liabilities	16	57,207	53,127
Employee benefits	17	44,460	41,744
Total current liabilities		<u>174,034</u>	<u>237,636</u>
Non-current liabilities			
Lease liabilities	16	273,741	325,196
Employee benefits	17	519	379
Total non-current liabilities		<u>274,260</u>	<u>325,575</u>
Total liabilities		<u>448,294</u>	<u>563,211</u>
Net assets		<u>160,321</u>	<u>133,844</u>
Equity			
Issued capital	18	839,034	839,034
Accumulated losses	19	(678,713)	(705,190)
Total equity		<u>160,321</u>	<u>133,844</u>

The above statement of financial position should be read in conjunction with the accompanying notes

Financial statements (continued)

Alice Springs Community Financial Services Limited Statement of changes in equity For the year ended 30 June 2022

	Note	Issued capital \$	Accumulated losses \$	Total equity \$
Balance at 1 July 2020		839,034	(739,593)	99,441
Profit after income tax expense		-	34,403	34,403
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	34,403	34,403
Balance at 30 June 2021		<u>839,034</u>	<u>(705,190)</u>	<u>133,844</u>
Balance at 1 July 2021		839,034	(705,190)	133,844
Profit after income tax expense		-	26,477	26,477
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	26,477	26,477
Balance at 30 June 2022		<u>839,034</u>	<u>(678,713)</u>	<u>160,321</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Financial statements (continued)

Alice Springs Community Financial Services Limited Statement of cash flows For the year ended 30 June 2022

	Note	2022 \$	2021 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		717,262	798,968
Payments to suppliers and employees (inclusive of GST)		<u>(598,275)</u>	<u>(624,120)</u>
		118,987	174,848
Interest and other finance costs paid		<u>(1,300)</u>	<u>(2,099)</u>
Net cash provided by operating activities	26	<u>117,687</u>	<u>172,749</u>
Cash flows from investing activities			
Payments for property, plant and equipment		(317)	-
Payments for intangibles		<u>(14,139)</u>	<u>(14,139)</u>
Net cash used in investing activities		<u>(14,456)</u>	<u>(14,139)</u>
Cash flows from financing activities			
Repayment of lease liabilities	16	<u>(64,615)</u>	<u>(74,726)</u>
Net cash used in financing activities		<u>(64,615)</u>	<u>(74,726)</u>
Net increase in cash and cash equivalents		38,616	83,884
Cash and cash equivalents at the beginning of the financial year		<u>(76,189)</u>	<u>(160,073)</u>
Cash and cash equivalents at the end of the financial year	15	<u><u>(37,573)</u></u>	<u><u>(76,189)</u></u>

The above statement of cash flows should be read in conjunction with the accompanying notes

Notes to the financial statements

For the year ended 30 June 2022

Note 1. Reporting entity

The financial statements cover Alice Springs Community Financial Services Limited (the company) as an individual entity. The financial statements are presented in Australian dollars, which is company's functional and presentation currency.

The company is an unlisted public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is 39a Yeperenye Shopping Centre, 36-38 Hartley Street, Alice Springs NT 0870.

A description of the nature of the company's operations and its principal activity is included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 9 September 2022. The directors have the power to amend and reissue the financial statements.

Note 2. Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB). The financial statements have been prepared on an accrual and historical cost basis.

Note 3. Significant accounting policies

The company has consistently applied the following accounting policies to all periods presented in these financial statements.

Changes in accounting policies, standards and interpretations

There are a number of amendments to accounting standards issued by the AASB that became mandatorily effective for accounting periods beginning on or after 1 July 2021, and are therefore relevant for the current financial year. The amendments did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when, it is expected to be realised or intended to be sold or consumed in the company's normal operating cycle, it is held primarily for the purpose of trading, it is expected to be realised within 12 months after the reporting period or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when, it is either expected to be settled in the company's normal operating cycle, it is held primarily for the purpose of trading, it is due to be settled within 12 months after the reporting period or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Impairment

Non-derivative financial assets

Expected credit losses (ECL) are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received. At each reporting date, the entity recognises the movement in the ECL (if any) as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

Notes to the financial statements (continued)

Note 3. Significant accounting policies (continued)

The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end. Due to the reliance on Bendigo Bank the company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company. The company also performed a historical assessment of receivables from Bendigo Bank and found no instances of default. As a result no ECL has been made in relation to trade receivables as at 30 June 2022.

Non-financial assets

At each reporting date, the company reviews the carrying amounts of its tangible and intangible assets that have an indefinite useful life to determine whether there is any indication those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Note 4. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Coronavirus (COVID-19) pandemic

Judgement has been exercised in considering the impacts that the Coronavirus (COVID-19) pandemic has had, or may have, on the company based on known information. This consideration extends to the nature of the products and services offered, customers, supply chain, staffing and geographic regions in which the company operates. There does not currently appear to be either any significant impact upon the financial statements or any significant uncertainties with respect to events or conditions which may impact the company unfavourably as at the reporting date or subsequently as a result of the Coronavirus (COVID-19) pandemic.

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives or non-strategic assets that have been abandoned or sold will be written off or written down.

Notes to the financial statements (continued)

Note 4. Critical accounting judgements, estimates and assumptions (continued)

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets

The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Recovery of deferred tax assets

Deferred tax assets are recognised for deductible temporary differences only if the company considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the company's operations, comparison of terms and conditions to prevailing market rates, incurrence of significant penalties, existence of significant leasehold improvements and the costs and disruption to replace the asset. The company reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Employee benefits provision

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and inflation have been taken into account.

The company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

In the absence of sufficient historical employee attrition rates, the company applies a benchmark probability rate from across the Community Bank network to factor in estimating the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with legislation.

Note 5. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

Notes to the financial statements (continued)

Note 5. Economic dependency (continued)

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations
- providing payroll services.

Note 6. Revenue from contracts with customers

	2022 \$	2021 \$
Margin income	484,911	523,703
Fee income	57,763	54,050
Commission income	88,361	86,474
Revenue from contracts with customers	<u>631,035</u>	<u>664,227</u>

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the company's revenue stream is as follows:

<u>Revenue stream</u>	<u>Includes</u>	<u>Performance obligation</u>	<u>Timing of recognition</u>
Franchise agreement profit share	Margin, commission, and fee income	When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor).	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month.

Notes to the financial statements (continued)

Note 6. Revenue from contracts with customers (continued)

All revenue is stated net of the amount of GST. There was no revenue from contracts with customers recognised over time during the financial year.

Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company which are margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services. The revenue earned by the company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

Margin

Margin is arrived at through the following calculation:

	Interest paid by customers on loans less interest paid to customers on deposits
plus:	any deposit returns i.e. interest return applied by Bendigo Bank for a deposit
minus:	any costs of funds i.e. interest applied by Bendigo Bank to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

Commission

Commission revenue is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation.

The company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank Group entities including fees for loan applications and account transactions.

Core banking products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to change financial return

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

Notes to the financial statements (continued)

Note 7. Other revenue

	2022 \$	2021 \$
Market development fund	15,000	22,500
Cash flow boost	-	24,953
Other income	12,000	12,000
Other revenue	<u>27,000</u>	<u>59,453</u>

The company's activities include the generation of income from sources other than the core products under the franchise agreement. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and can be reliably measured.

Revenue stream

Discretionary financial contributions (also "Market development fund" or "MDF" income)
Other income

Revenue recognition policy

MDF income is recognised when the right to receive the payment is established. MDF income is discretionary and provided and receivable at month-end and paid within 14 days after month-end.
All other revenues that did not contain contracts with customers are recognised as goods and services are provided.

All revenue is stated net of the amount of GST.

Discretionary financial contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo Bank has also made MDF payments to the company.

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and grants. It is for the Board to decide how to use the MDF.

The payments from Bendigo Bank are discretionary and may change the amount or stop making them at any time. The company retains control over the funds, the funds are not refundable to Bendigo Bank.

Note 8. Expenses

Depreciation and amortisation expense

	2022 \$	2021 \$
<i>Depreciation of non-current assets</i>		
Leasehold improvements	19,168	19,168
Plant and equipment	4,624	4,624
	<u>23,792</u>	<u>23,792</u>
<i>Depreciation of right-of-use assets</i>		
Leased land and buildings	46,820	46,825
<i>Amortisation of intangible assets</i>		
Franchise fee	2,203	2,204
Franchise renewal process fee	11,019	11,019
Franchise legal fees	1,438	2,156
	<u>14,660</u>	<u>15,379</u>
	<u>85,272</u>	<u>85,996</u>

Notes to the financial statements (continued)

Note 8. Expenses (continued)

Finance costs

	2022 \$	2021 \$
Bank overdraft interest paid or accrued	1,300	2,099
Lease interest expense	17,240	19,685
	<u>18,540</u>	<u>21,784</u>

Finance costs are recognised as expenses when incurred using the effective interest rate.

Employee benefits expense

	2022 \$	2021 \$
Wages and salaries	296,111	325,221
Superannuation contributions	29,990	30,372
Expenses related to long service leave	3,387	7,639
Other expenses	18,265	38,545
	<u>347,753</u>	<u>401,777</u>

Leases recognition exemption

	2022 \$	2021 \$
Expenses relating to low-value leases	<u>7,218</u>	<u>6,791</u>

The company pays for the right to use information technology equipment. The underlying assets have been assessed as low value and exempted from recognition under AASB 16 accounting. Expenses relating to low-value exempt leases are included in system costs expenses.

Note 9. Income tax

	2022 \$	2021 \$
<i>Income tax expense</i>		
Movement in deferred tax	(5,522)	(3,851)
Reduction in company tax rate	-	8,926
Recoupment of prior year tax losses	14,382	10,608
Aggregate income tax expense	<u>8,860</u>	<u>15,683</u>
<i>Prima facie income tax reconciliation</i>		
Profit before income tax expense	<u>35,337</u>	<u>50,086</u>
Tax at the statutory tax rate of 25% (2021: 26%)	8,834	13,022
Tax effect of:		
Entertainment expenses	26	-
Non-deductible expenses	-	223
Non-assessable income	-	(6,488)
Reduction in company tax rate	-	8,926
Income tax expense	<u>8,860</u>	<u>15,683</u>

Notes to the financial statements (continued)

Note 9. Income tax (continued)

	2022 \$	2021 \$
<i>Deferred tax assets/(liabilities)</i>		
Tax losses	170,144	184,526
Property, plant and equipment	7,919	2,972
Employee benefits	11,245	10,531
Lease liabilities	82,737	94,581
Accrued expenses	775	775
Right-of-use assets	(58,533)	(70,237)
Deferred tax asset	<u>214,287</u>	<u>223,148</u>

Accounting policy for income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate for each jurisdiction, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Accounting policy for current tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Accounting policy for deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

Note 10. Trade and other receivables

	2022 \$	2021 \$
Trade receivables	57,277	51,901
Prepayments	<u>4,354</u>	<u>4,354</u>
	<u>61,631</u>	<u>56,255</u>

Accounting policy for trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Notes to the financial statements (continued)

Note 11. Property, plant and equipment

	2022 \$	2021 \$
Leasehold improvements - at cost	192,681	192,681
Less: Accumulated depreciation	(96,320)	(77,152)
	<u>96,361</u>	<u>115,529</u>
Plant and equipment - at cost	24,147	23,829
Less: Accumulated depreciation	(22,983)	(18,358)
	<u>1,164</u>	<u>5,471</u>
	<u>97,525</u>	<u>121,000</u>

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Leasehold improvements \$	Plant and equipment \$	Total \$
Balance at 1 July 2020	134,697	10,095	144,792
Depreciation	(19,168)	(4,624)	(23,792)
Balance at 30 June 2021	115,529	5,471	121,000
Additions	-	317	317
Depreciation	(19,168)	(4,624)	(23,792)
Balance at 30 June 2022	<u>96,361</u>	<u>1,164</u>	<u>97,525</u>

Accounting policy for property, plant and equipment

Items of property, plant and equipment are measured at cost or fair value as applicable, less accumulated depreciation. Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Leasehold improvements	1 to 10 years
Plant and equipment	1 to 5 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Changes in estimates

During the financial year, the company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods. There were no changes in estimates for the current reporting period.

Notes to the financial statements (continued)

Note 12. Right-of-use assets

	2022 \$	2021 \$
Land and buildings - right-of-use	468,247	468,247
Less: Accumulated depreciation	(234,119)	(187,299)
	<u>234,128</u>	<u>280,948</u>

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Land and buildings \$	Total \$
Balance at 1 July 2020	327,773	327,773
Depreciation expense	(46,825)	(46,825)
Balance at 30 June 2021	280,948	280,948
Depreciation expense	(46,820)	(46,820)
Balance at 30 June 2022	<u>234,128</u>	<u>234,128</u>

Accounting policy for right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

Refer to note 16 for more information on lease arrangements.

Note 13. Intangibles

	2022 \$	2021 \$
Franchise fee	32,555	32,555
Less: Accumulated amortisation	(32,381)	(30,178)
	<u>174</u>	<u>2,377</u>
Franchise renewal fee	112,777	112,777
Less: Accumulated amortisation	(111,907)	(100,888)
	<u>870</u>	<u>11,889</u>
Establishment fee	110,000	110,000
Less: Accumulated amortisation	(110,000)	(110,000)
	<u>-</u>	<u>-</u>
Franchise legal fees - at cost	7,188	7,188
Less: Accumulated amortisation	(7,188)	(5,750)
	<u>-</u>	<u>1,438</u>
	<u>1,044</u>	<u>15,704</u>

Notes to the financial statements (continued)

Note 13. Intangibles (continued)

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Franchise fee \$	Franchise renewal fee \$	Franchise legal fees \$	Total \$
Balance at 1 July 2020	4,581	22,908	3,594	31,083
Amortisation expense	(2,204)	(11,019)	(2,156)	(15,379)
Balance at 30 June 2021	2,377	11,889	1,438	15,704
Amortisation expense	(2,203)	(11,019)	(1,438)	(14,660)
Balance at 30 June 2022	174	870	-	1,044

Accounting policy for intangible assets

Intangible assets of the company relate to the franchise fees paid to Bendigo Bank which conveys the right to operate the Community Bank franchise.

Intangible assets are measured on initial recognition at cost. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

The franchise fees paid by the company are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset class	Method	Useful life	Expiry/renewal date
Franchise fee	Straight-line	Over the franchise term (5 years)	August 2022
Franchise renewal fee	Straight-line	Over the franchise term (5 years)	August 2022

The new franchise agreement was in the process of renewal at the time of this report.

Amortisation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

Change in estimates

During the financial year, the company assessed estimates used for intangible assets including useful lives, residual values, and amortisation methods. There were no changes in estimates for the current reporting period.

Note 14. Trade and other payables

	2022 \$	2021 \$
<i>Current liabilities</i>		
Trade payables	21,328	26,896
Other payables and accruals	13,466	39,680
	<u>34,794</u>	<u>66,576</u>

Accounting policy for trade and other payables

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Where the company is liable to settle the amount within 12 months of the reporting date, the liability is classified as current. All other obligations are classified as non-current.

Notes to the financial statements (continued)

Note 15. Borrowings

	2022 \$	2021 \$
<i>Current liabilities</i>		
Bank overdraft	<u>37,573</u>	<u>76,189</u>

Unrestricted access was available at the reporting date to the following lines of credit:

	2022 \$	2021 \$
Total facilities		
Bank overdraft	<u>175,000</u>	<u>350,000</u>
Used at the reporting date		
Bank overdraft	<u>37,573</u>	<u>76,189</u>
Unused at the reporting date		
Bank overdraft	<u>137,427</u>	<u>273,811</u>

Bank overdraft

The bank overdraft is repayable on demand and used for cash management purposes. The bank overdraft has a rolling renewal date and is reviewed annually by the lender, Bendigo Bank. It is secured by a floating charge over the company's assets. As at balance date, the lender does not intend to reduce or end the overdraft facility within the next 12 months.

Accounting policy for borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Note 16. Lease liabilities

	2022 \$	2021 \$
<i>Current liabilities</i>		
Land and buildings lease liabilities	71,819	70,367
Unexpired interest	<u>(14,612)</u>	<u>(17,240)</u>
	<u>57,207</u>	<u>53,127</u>
<i>Non-current liabilities</i>		
Land and buildings lease liabilities	301,703	367,770
Unexpired interest	<u>(27,962)</u>	<u>(42,574)</u>
	<u>273,741</u>	<u>325,196</u>

Reconciliation of lease liabilities

	2022 \$	2021 \$
Opening balance	378,323	433,364
Lease interest expense	17,240	19,685
Lease payments - total cash outflow	<u>(64,615)</u>	<u>(74,726)</u>
	<u>330,948</u>	<u>378,323</u>

Notes to the financial statements (continued)

Note 16. Lease liabilities (continued)

Maturity analysis

	2022 \$	2021 \$
Not later than 12 months	71,819	70,367
Between 12 months and 5 years	301,703	290,079
Greater than 5 years	-	77,691
	<u>373,522</u>	<u>438,137</u>

Accounting policy for lease liabilities

Lease liabilities were measured at amounts equal to the present value of enforceable future payments of the term reasonably expected to be exercised, discounted at the appropriate incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise fixed or variable lease payments that depend on an index or rate and lease payments in a renewal option if the company is reasonably certain to exercise that option. For leases of property the company has elected to separate lease and non-lease components when calculating the lease liability.

The company has applied judgement in estimating the remaining lease term including the effects of any extension options reasonably expected to be exercised, applying hindsight where appropriate.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, if the company changes its assessment of whether it will exercise an extension option or if there is a revised in-substance fixed lease payment.

The company assesses at the lease commencement date whether it is reasonably certain to exercise extension options. The company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control.

Where the company is a lessee for the premises to conduct its business, extension options are included in the lease term except when the company is reasonably certain not to exercise the extension option. This is due to the significant disruption of relocating premises and the loss on disposal of leasehold improvements fitted out in the demised leased premises.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to nil.

The company's lease portfolio includes:

Alice Springs branch The lease agreement commenced in July 2017. The company exercised their final 5 year renewal option available, in July 2022. As such, the lease term end date used in the calculation of the lease liability is July 2027. The discount rate used in calculations is 4.79%.

Note 17. Employee benefits

	2022 \$	2021 \$
<i>Current liabilities</i>		
Annual leave	13,215	13,746
Long service leave	<u>31,245</u>	<u>27,998</u>
	<u>44,460</u>	<u>41,744</u>
<i>Non-current liabilities</i>		
Long service leave	<u>519</u>	<u>379</u>

Notes to the financial statements (continued)

Note 17. Employee benefits (continued)

Accounting policy for employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for salary and wages where the employee has provided the service but payment has not yet occurred at the reporting date. They are measured at amounts expected to be paid, plus related on-costs. Non-accumulating sick leave is expensed when the leave is taken and measured at the rates paid or payable.

An annual leave liability is recognised for the amount expected to be paid if the company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be reliably estimated. The company's obligations for short-term employee benefits such as salaries and wages are recognised as part of current trade and other payables in the statement of financial position. The company's obligations for employees' annual leave and long service leave entitlements are recognised in employee benefits in the statement of financial position.

Superannuation contributions

Contributions to superannuation plans are expensed in the period in which they are incurred.

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior reporting periods.

That benefit is discounted to determine its present value. Consideration is given to expected future wage and salary levels plus related on-costs, experience of employee departures, and years of service achieved. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimated future cash outflows.

Remeasurements are recognised in profit or loss in the period in which they arise.

Note 18. Issued capital

	2022 Shares	2021 Shares	2022 \$	2021 \$
Ordinary shares - fully paid	857,467	857,467	857,467	857,467
Less: Equity raising costs	-	-	(18,433)	(18,433)
	<u>857,467</u>	<u>857,467</u>	<u>839,034</u>	<u>839,034</u>

Accounting policy for issued capital

Ordinary shares are recognised at the fair value of the consideration received by the company being \$1 per share. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

Rights attached to issued capital

Ordinary shares

Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

Notes to the financial statements (continued)

Note 18. Issued capital (continued)

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community Bank branch have the same ability to influence the operation of the company.

Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001*.

Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the Board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").
- Where the person is a shareholder, after the transfer of shares in the company to that person the number of shareholders in the company is (or would be) lower than the base number (the "base number test"). The base number is 336. As at the date of this report, the company had 370 shareholders (2021: 370 shareholders).

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

The Board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the Board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the Board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the Board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the Board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Notes to the financial statements (continued)

Note 19. Accumulated losses

	2022 \$	2021 \$
Accumulated losses at the beginning of the financial year	(705,190)	(739,593)
Profit after income tax expense for the year	26,477	34,403
Accumulated losses at the end of the financial year	<u>(678,713)</u>	<u>(705,190)</u>

Note 20. Capital management

The Board's policy is to maintain a strong capital base so as to sustain future development of the company. The Board monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the financial year can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Note 21. Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

Note 22. Financial instruments

	2022 \$	2021 \$
Financial assets		
Trade and other receivables	57,277	51,901
Financial liabilities		
Trade and other payables	34,794	66,576
Lease liabilities	330,948	378,323
Bank overdrafts	37,573	76,189
	<u>403,315</u>	<u>521,088</u>

Accounting policy for financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The company's financial instruments include trade debtors and creditors, borrowings and lease liabilities.

Notes to the financial statements (continued)

Note 22. Financial instruments (continued)

Trade receivables are initially recognised at the transaction price when they originated. All other financial assets and financial liabilities are initially measured at fair value plus, transaction costs (where applicable) when the company becomes a party to the contractual provisions of the instrument. These assets and liabilities are subsequently measured at amortised cost using the effective interest method.

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the rights are transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and rewards associated with the asset. Financial liabilities are derecognised when its contractual obligations are discharged, cancelled, or expire. Any gain or loss on derecognition is recognised in profit or loss.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Financial risk management

The company has exposure to credit, liquidity and market risk arising from financial instruments. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not use derivative instruments. Risk management is carried out directly by the Board.

Market risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. The company has no exposure to any transactions denominated in a currency other than Australian dollars.

Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

Cash flow and fair value interest rate risk

Interest-bearing assets and liabilities are held with Bendigo Bank and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk.

As at the reporting date, the company had the following variable rate borrowings outstanding:

	2022		2021	
	Nominal interest rate %	Balance \$	Nominal interest rate %	Balance \$
Bank overdraft	3.81%	37,573	2.03%	76,189
Net exposure to cash flow interest rate risk		<u>37,573</u>		<u>76,189</u>

An analysis by remaining contractual maturities is shown in 'liquidity risk' below.

Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. The company monitors credit worthiness through review of credit ratings of the bank.

Notes to the financial statements (continued)

Note 22. Financial instruments (continued)

Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

Financing arrangements

Unused borrowing facilities at the reporting date:

	2022 \$	2021 \$
Bank overdraft	137,427	273,811

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice, refer to note 15 for additional information.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities. The contractual cash flow amounts are gross and undiscounted and therefore may differ from their carrying amount in the statement of financial position.

	1 year or less \$	Between 1 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
2022				
Non-derivatives				
Bank overdraft	37,573	-	-	37,573
Trade and other payables	34,794	-	-	34,794
Lease liabilities	71,819	301,703	-	373,522
Total non-derivatives	144,186	301,703	-	445,889
	1 year or less \$	Between 1 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
2021				
Non-derivatives				
Bank overdraft	76,189	-	-	76,189
Trade and other payables	66,576	-	-	66,576
Lease liabilities	70,367	290,079	77,691	438,137
Total non-derivatives	213,132	290,079	77,691	580,902

The bank overdraft is repayable on demand and used for cash management purposes. It is reviewed annual by the lender, Bendigo Bank. As at balance date, the lender does not intend to reduce or end the overdraft facility within the next 12 months.

Notes to the financial statements (continued)

Note 23. Key management personnel disclosures

The following persons were directors of Alice Springs Community Financial Services Limited during the financial year:

Elizabeth Bridget May
Elizabeth Joy Taylor
Roger Paul Ahwah

Stephen Richard Dinner
Michael Crowe
Eleanor Frances Norris

Compensation

Key management personnel compensation comprised the following.

	2022 \$	2021 \$
Short-term employee benefits	<u>1,663</u>	<u>2,340</u>

Note 24. Related party transactions

There were no transactions with related parties during the current and previous financial year.

Note 25. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Andrew Frewin Stewart, the auditor of the company:

	2022 \$	2021 \$
<i>Audit services</i>		
Audit or review of the financial statements	<u>5,200</u>	<u>5,000</u>
<i>Other services</i>		
Taxation advice and tax compliance services	600	600
General advisory services	2,310	3,270
Share registry services	<u>2,970</u>	<u>2,300</u>
	<u>5,880</u>	<u>6,170</u>
	<u>11,080</u>	<u>11,170</u>

Notes to the financial statements (continued)

Note 26. Reconciliation of profit after income tax to net cash provided by operating activities

	2022 \$	2021 \$
Profit after income tax expense for the year	26,477	34,403
Adjustments for:		
Depreciation and amortisation	85,272	85,996
Lease liabilities interest	17,240	19,685
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	(5,376)	5,518
Decrease in deferred tax assets	8,861	-
Decrease in other operating assets	-	15,683
Increase/(decrease) in trade and other payables	(17,643)	7,040
Increase in employee benefits	2,856	4,424
Net cash provided by operating activities	<u>117,687</u>	<u>172,749</u>

Note 27. Earnings per share

	2022 \$	2021 \$
Profit after income tax	<u>26,477</u>	<u>34,403</u>
	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	<u>857,467</u>	<u>857,467</u>
Weighted average number of ordinary shares used in calculating diluted earnings per share	<u>857,467</u>	<u>857,467</u>
	Cents	Cents
Basic earnings per share	3.09	4.01
Diluted earnings per share	3.09	4.01

Accounting policy for earnings per share

Basic and diluted earnings per share is calculated by dividing the profit attributable to the owners of Alice Springs Community Financial Services Limited, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year.

Note 28. Commitments

The company has no commitments contracted for which would be provided for in future reporting periods.

Note 29. Contingencies

There were no contingent liabilities or contingent assets at the date of this report to affect the financial statements.

Note 30. Events after the reporting period

No matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Directors' declaration

For the financial year ended 30 June 2022

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in the notes to the financial statements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2022 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



Elizabeth Bridget May
Chairperson

9 September 2022

Independent audit report



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550

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03 5443 0344

Independent auditor's report to the Directors of Alice Springs Community Financial Services Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Alice Springs Community Financial Services Limited's (the company), which comprises:

- Statement of financial position as at 30 June 2022
- Statement of profit or loss and other comprehensive income
- Statement of changes in equity
- Statement of cash flows
- Notes to the financial statements, including a summary of significant accounting policies
- The directors' declaration of the company.

In our opinion, the accompanying financial report of Alice Springs Community Financial Services Limited, is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2022 and of its financial performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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Other Information

The company usually prepares an annual report that will include the financial statements, directors' report and declaration and our independence declaration and audit report (the financial report). The annual report may also include "other information" on the entity's operations and financial results and financial position as set out in the financial report, typically in a Chairman's report and Manager's report, and reports covering governance and shareholder matters.

The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information.

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

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As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart'.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 9 September 2022

A handwritten signature in black ink, appearing to read 'Joshua Griffin'.

Joshua Griffin
Lead Auditor

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