Break O'Day
Community Financial
Services Limited

ABN 63 614 142 853







2019 Annual Report



St Helens/St Marys Community Bank Branch

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Chair's report

For year ending 30 June 2019

It is with pleasure and pride that I present to you, the shareholders of Break O'Day Community Financial Services Limited, my Chair's report for the 2018/19 financial year.

We have now completed our first full year's trading as the St Helens/St Marys Community Bank Branch and we are well on track to achieving the outcomes set out in our prospectus. Our business on the books currently stands at a healthy \$40.55 million and is steadily increasing. The only down side to our progress is a lower level of lending, especially residential, than we would desire. Many of our customers have shifted their day-to-day banking across to our branch however they seem content to leave their lending, insurance and other business with their former providers. There is perhaps a perception that bringing their business to us would be difficult. Our Branch Manager, Sheree Archer, with the on-going assistance of Bendigo and Adelaide Bank Limited lending staff, is working hard to dispel this perception and progress is steadily being made. I am sure that this progress would be quicker if more of our shareholders upheld their initial promise to support our branch with their banking business.

"the more of your banking you have with us, the more you are supporting this community ... "

On 8 February this year we held our first birthday celebrations at the St Helens/St Marys Community Bank Branch. The attendance far exceeded our expectations and provided a very clear demonstration that our Community Bank branch is held in high regard by our local community and has their strong support.

Break O'Day Community Financial Services Limited has entered into an association with Freycinet Financial Services Limited (Swansea and Bicheno Community Bank branches) to share resources such as training, the provision of relief staff, radio advertising and promotion. The new association has been branded as the East Tas Community Bank Network. These are early days for our association and progress to date has been mutually beneficial.

From the outset our Steering Committee saw the value of opening an Agency in the St Marys Township, hence the adoption of the name St Helens/St Marys Community Bank Branch. The establishment of the St Marys Agency is progressing well and we anticipate holding the opening, in the St Marys Newsagency, in November this year.

We continue to work towards our primary objective, to strengthen our community, through the provision of grant funds and sponsorship to community groups and organisations. To date we have held four grant rounds and have provided over \$30,000 to our local community. These funds have been widely distributed across aged care, child care, school children, sporting organisations (including football, netball, sailing, horse riding, golf, archery, surf lifesaving and motocross), returned services, marine rescue, community centres, on-line access and others. This is a most gratifying achievement for such a young company and I believe that our shareholders should be incredibly proud to have been instrumental in supporting and growing our community.

Looking to the future, we keenly anticipate the proposed opening of approximately one hundred kilometres of mountain bike trails in the St Helens area in November 2019. These trails include a forty kilometre descent from the Blue Tier down to Swimcart Beach and approximately sixty kilometres of stacked loops at Flagstaff Hill, just south of St Helens. We expect that these trails will have a significant impact on the local business community with opportunities arising for bike sales, hire and repairs, coach transfers, accommodation, food and beverage outlets, health care and numerous other ancillary services. Such activity can only be good for our business community and will present many opportunities for local banking services. We will do our best to capitalise on these opportunities.

I would personally like to thank our great team at the St Helens/St Marys Community Bank Branch ably led by Branch Manager Sheree Archer. It has been a very steep learning curve since our opening in February 2018 and our team has risen to the challenge - a job well done!

Also, I pass on a special thank you to all of our Board members. The role of a Board member for a community company carries a high level of responsibility and all board members willingly provide their time, and expertise, as volunteers. They are to be commended!

Andrew MacGregor

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Chair

Manager's report

For year ending 30 June 2019

It is hard to believe that 12 months have passed since writing my last Annual Report as Branch Manager of the St Helens/St Marys Community Bank Branch. During this time we have become an integral part of the great Break O'Day community and I consider it a privilege to live and work here.

Our team has continued working through the challenges of a newly formed branch and, thanks to the support of our shareholders and customers, we continue to build and grow our customer base and the subsequent investment in our community.

We have had a great year with the resultant business on books now being \$40.55 million which represents a significant growth over the past 12 month period. We are working to increase our lending portfolio and we look forward to a high level of support from our shareholders in order to achieve this.

Our existing customers have now recognised the benefits that can be gained for our community through their support of the St Helens/St Marys Community Bank Branch. Our team continues to work with all new customers to make the transition to banking with us as simple a process as possible. We have received great support from our specialised team members from business banking, additional lending support, and other areas of our banking product specialists. As a result of this continued support we are able to provide an efficient and well-rounded banking experience to all new, and existing, customers.

On-going staff training and improved branch operations over the past twelve months have led to a demonstrative improvement in our service delivery. A continuation of these activities bode well for continued growth.

We have had a change in our team with our Customer Service Officer Rhani Hays relocating to South Australia in January 2019. Lee Carter was the successful applicant for the vacant position, and she has already proven her worth as our new Customer Service Officer. Our Customer Relationship Officer Tom Bassett continues to ably guide our branch operations and our Customer Service Officer Pam Bailey continues to provide outstanding service to all our customers.

Our Marketing Team is a very pro-active and committed group who meet regularly to focus on our marketing and promotional strategies and the provision of grants and

sponsorship to our community. Our quarterly community grant and sponsorship rounds have been well supported by the community and it is terrific to see the fantastic outcomes achieved by very deserving community groups. To date we have been able to give back over \$30,000 to the community and we look forward to being able to help many more worthwhile recipients.

I have found the experience of working with such a dedicated and committed Board of Directors very rewarding. We have all achieved so much and I am continually amazed at the high level of commitment shown by this group of dedicated people, especially given that they all are working in a voluntary capacity. I am privileged to be able to work alongside this team and I look forward to their continued support. I especially appreciate the close association with the Board Chairman Andrew MacGregor who has been an invaluable resource, not only for me but for all the team.

We expect that some great opportunities will be created from the completion and subsequent opening of the St Helens mountain bike trails. We have already been working hard with the various community groups and businesses involved in the project and we have provided support along the way as our community evolves to cater for this exciting development in our area.

Our Agency at St Marys is getting closer with an anticipated opening in October this year. This is an exciting time for our branch team as we will be in a position to provide further service to our customers throughout the Fingal Valley and surrounding areas.

Our branch continues to receive great ongoing support from our Regional Manager Jordan Lovell and other specialist areas of the Bendigo and Adelaide Bank Limited. Their support and guidance with their shared focus on the growth of our branch has been greatly appreciated and has proven invaluable.

Again, I would like to thank you, our shareholders, for your continued support of our Community Bank branch and I hope that you are as proud of our achievements as I am. Also, I would like to thank my great team for their ongoing commitment, support and loyalty to the common cause of making our Community Bank branch the success it deserves to be.

Sheree Archer Branch Manager

Stacher

Bendigo and Adelaide Bank report

For year ending 30 June 2019

As a Bank of 160-plus years, we're proud to hold the mantle of Australia's fifth biggest bank. In today's banking environment it's time to take full advantage of this opportunity and for even more people to experience banking with Bendigo Bank and our way of banking, and with our Community Bank partners.

In promoting our point of difference it's sometimes lost that although we're different, we're represented in more than 500 communities across Australia and offer a full suite of banking and financial products and services. In many ways we're also a leader in digital technology and meeting the needs of our growing online customer base, many of whom may never set foot in a traditional bank branch.

At the centre of our point of difference is the business model you chose to support as a shareholder that supports local communities. Whether you're a shareholder of our most recent Community Bank branch which opened in Smithton, Tasmania, in June 2019, or you're a long-time shareholder who, from more than 20 years ago, you all play an important role. Your support has enabled your branch, and this banking model, to prosper and grow. You're one of more than 75,000 Community Bank company shareholders across Australia who are the reason today, we're Australia's only bank truly committed to the communities it operates in.

And for that, we thank you. For the trust you've not only put in Bendigo and Adelaide Bank, but the faith you've put in your community and your Community Bank company local Board of Directors.

Bendigo and Adelaide Bank continues to rank at the top of industry and banking and finance sector awards. We have awards for our customer service, we have award winning products and we have a customer base that of 1.7 million-plus that not only trusts us with their money, but which respects our 'difference'.

As a Bank, we're working hard to ensure that those who

are not banking with us, and not banking with your Community Bank branch, make the change. It really is a unique model and we see you, the shareholder, as playing a key role in helping us grow your local Community Bank business. All it takes is a referral to your local Branch Manager. They'll do the rest.

We find that our customer base is a very loyal group. It's getting people to make the change that's the challenge. In today's environment, we've never had a better chance to convince people to make the change and your support in achieving this is critical.

From Bendigo and Adelaide Bank, once again, thank you for your ongoing support of your Community Bank branch and your community.

We would also like to thank and acknowledge the amazing work of your branch staff and Directors in developing your business and supporting the communities that you live and work in.

Head of Community Support Bendigo and Adelaide Bank

Directors' report

For the financial year ended 30 June 2019

Your directors submit the financial statements of the company for the financial year ended 30 June 2019.

Directors

The names and details of the company's directors who held office during or since the end of the financial year:

Andrew Donald MacGregor

Chair

Occupation: Retired Surveyor

Qualifications, experience and expertise: Experienced throughout Tasmania as a Registered Land Surveyor, Certified Practising Planner, Property Development Consultant and Project Facilitator. Andrew has served as local government Councillor and Warden, as well as Director of several private companies. As a Life Member of St Helens and Districts Chamber of Commerce, past Chair of the Break O'Day Business Enterprise Board, current Chair of Medea Park Residential Care and a Board Member of the Tasmanian Community Fund. Andrew is passionate about developing economic opportunity for all in our community and views the **Community Bank®** branch as a key part of this process.

Special responsibilities: HR Committee

Interest in shares: 21,015

David Edward Llewellyn

Deputy Chairman

Occupation: Viticulturist

Qualifications, experience and expertise: David is the Owner/Manager of Priory Ridge Wines, a successful business in St Helens. As a former politician for 28 years, he served more than 14 years as a Cabinet Minister in previous Tasmanian Governments and for some time held the position of Deputy Premier. David is a member of the Diocesan Board of Trustees for the Anglican Church in Tasmania and a former Chairman of Anglicare Tasmania. David has a 26 year background in electronic engineering as a senior Technical Officer and Operations Manager. In 2012 he was made a Member of the Order of Australia for services to the Tasmanian Parliament and to charity.

Special responsibilities: Deputy Chairman, Property Committee, Governance and Audit Committee

Interest in shares: 32,401

Roger William Harrison Harlow

Treasurer

Occupation: Retired Teacher and Scientist

Qualifications, experience and expertise: Roger trained as a medical research scientist in Adelaide and Hobart, moving to St Helens to teach mathematics and science. He has served as Municipal Treasurer, Chair and Treasurer of Healthy House as well as Director of Medea Park Assoc. and Orienteering Tasmania. Secretary of a local company for 31 years. Roger has a strong commitment to Break O'Day and its future. He sees the Community Bank® as a key factor in growing community confidence and prosperity.

Special responsibilities: Treasurer, HR Committee, Marketing and Finance Committee

Interest in shares: 4,272

Christopher Frederick Triebe

Occupation: Local Government - Municipal Town Planner

Qualifications, experience and expertise: After a career in the RAAF, Chris managed a sailing holiday business in Greece and on return to Australia, gained a Bachelor of Business (Hons) at Australian Maritime College, specialising in Customer Relationship Management in Australian Seaports. At Break O'Day Council he completed a Grad.Dip. in Urban and Environmental Planning. Over the past 10 years, Chis has been the local Officer in Charge of the Australian Electoral Commission, a member of RSLA and the RAAF Association. A previous volunteer of the St Helens Fire Brigade, Chris is also a keen member of the St Helens Golf Club and previous Secretary. His energy and enthusiasm for the Community Bank® model will be a valued asset on the Board.

Special responsibilities: Secretary, Governance and Audit Committee, Marketing and Sponsorship Committee Interest in shares: 4,151

Directors (continued)

Sandra Maree Lohrey

Director

Occupation: Retail Assistant

Qualifications, experience and expertise: Sandra was born and raised in St Helens and is now employed here in the retail sector. She has experience as a small business operator in her role as a Nutrimetics sales consultant. As Team Captain and participant in the Cancer Council's Relay for Life. Sandra is a capable organiser. She has coordinated the work of the Steering Committee as Secretary and her extensive local connections and relationships will be strong assets in the Board's community development for the Bank.

Special responsibilities: HR Committee, Launch Committee

Interest in shares: 2,501

Annette Elizabeth Maney

Director

Occupation: Retail Assistant

Qualifications, experience and expertise: Annette's deep understanding of the banking sector came through roles in retail banking for two different major banks, customer service and branch administration, staff supervision and training, as well as regional management. She has developed product promotion and sales skills developed through her successful retail business, featuring international mail order. Annette brings good communication and negotiation skills to the Board and sees the **Community Bank®** as a great vehicle to both serve and develop the community.

Special responsibilities: HR Committee, Marketing and Sponsorship Committee, Launch Committee

Interest in shares: 5,203

Stephen John Walley

Director

Occupation: Educational Consultant

Qualifications, experience and expertise: A distinguished teaching career saw Stephen achieve Principalship of St Helens, St Marys and Prospect High Schools. He currently offers Educational Leadership and Coaching as a private consultant. Stephen continues to support young people and his community commitment shines in his Life Membership of St Helens Football Club and continuing involvement in a range of other community committees. Building community connections is a key success factor for the **Community Bank®** and the Board values Stephen's extensive skills in this area.

Special responsibilities: HR Committee, Marketing and Sponsorship Committee

Interest in shares: 5,001

Lynne West Fitzgerald

Director

Occupation: Retired

Qualifications, experience and expertise: Consultant, Hunt & Fitzgerald 2013-2015, providing services to businesses and notfor-profit organisation; Director Strategy and Research, Tasmanian Department of Economic Development, Tourism and the Arts, 2004-2012; Responsibilities included the development and implementation of the government's Labour market programs and the preparation of its Economic Development Plan. Secretary, Unions Tasmania, 1995-2004. Community work has included: Adult Literacy Volunteer Tutor, Hobart Community Legal Service Board member and Meals on Wheels volunteer driver. Bachelor of Education degree from the University of Tasmania and a Certificate of Superannuation Special responsibilities: Governance and Audit Committee

Interest in shares: 400

Directors (continued)

Timothy James Harrison

Director (Resigned 7 January 2019)

Occupation: Retail Assistant

Qualifications, experience and expertise: Broad, long-term experience in local retail business as both owner and employee, across hospitality, real estate, hardware and local banking, gives Tim a strong understanding of the community financial needs of Break O'Day. His customer relations and sales skills will be valued assets in the Board's task of building business for the Community Bank®.

Special responsibilities: Collaborative Marketing Committee, Marketing and Sponsorship Committee

Interest in shares: 201

Directors were in office for this entire year unless otherwise stated.

No directors have material interests in contracts or proposed contracts with the company.

Company Secretary

The company secretary is Christopher Triebe. Chris was appointed to the position of secretary on 9 August 2016.

Qualifications, experience and expertise: After a career in the RAAF, Chris managed a sailing holiday business in Greece and on return to Australia, gained a Bachelor of Business (Hons) at Australian Maritime College, specialising in Customer Relationship Management in Australian Seaports. At Break O'Day Council he completed a Grad.Dip. in Urban and Environmental Planning. Over the past 10 years, Chis has been the local Officer in Charge of the Australian Electoral Commission, a member of RSLA and the RAAF Association. A previous volunteer of the St Helens Fire Brigade, Chris is also a keen member of the St Helens Golf Club and previous Secretary. His energy and enthusiasm for the Community Bank® model will be a valued asset on the Board.

Principal Activities

The principal activities of the company during the course of the financial year were in facilitating Community Bank® services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited.

There have been no significant changes in the nature of these activities during the year.

Operating results

Operations have continued to perform in line with expectations. The loss of the company for the financial year after provision for income tax was:

Year ended	Year ended
30 June 2019	30 June 2018
\$	\$
(137,741)	(91,225)

No dividends were declared or paid for the previous year and the directors recommend that no dividend be paid for the current year.

Significant changes in the state of affairs

In the opinion of the directors there were no significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

Events since the end of the financial year

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company the results of those operations or the state of affairs of the company, in future years.

Likely developments

The company will continue its policy of facilitating banking services to the community.

Environmental regulation

The company is not subject to any significant environmental regulation.

Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

Indemnification and insurance of directors and officers

The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

Directors' meetings

The number of directors' meetings attended by each of the directors of the company during the year were:

Committee Meetings Attended

	Boa Mee Atte	tings	Sponsorship &	Marketing	Governance &		Collaborative	Marketing Team
	<u>A</u>	<u>B</u>	<u>A</u>	<u>B</u>	<u>A</u>	<u>B</u>	<u>A</u>	<u>B</u>
Andrew Donald MacGregor	13	11	-	-	-	-	2	2
David Edward Llewellyn	13	13	-	-	2	2	-	-
Roger William Harrison Harlow	13	12	-	-	1	1	-	-
Christopher Frederick Triebe	13	12	7	7	2	2	3	2
Sandra Maree Lohrey	13	13	-	-	-	-	-	-
Annette Elizabeth Maney	13	10	7	7	-	-	-	-
Stephen John Walley	13	11	7	4	2	-	-	-
Lynne West Fitzgerald	13	12	7	7	2	2	-	-
Timothy James Harrison (Resigned 7 January 2019)	13	5	3	3	-	-	2	1

A - eligible to attend

B - number attended

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the Corporations Act 2001.

Non audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non audit services provided during the year are set out in the notes to the financial statements.

The board of directors has considered the position and is satisfied that the provision of the non-audit services is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001.

The directors are satisfied that the provision of non-audit services by the auditor, as set out in the notes did not compromise the auditor independence requirements of the Corporations Act 2001 for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality and objectivity of the auditor
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, including reviewing or auditing the auditor's own work, acting in a management or a decision-making capacity for the company, acting as advocate for the company or jointly sharing economic risk and rewards.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 10.

Signed in accordance with a resolution of the board of directors at St Helens, Tasmania on 24 September 2019.

Andrew Donald MacGregor, Chairman

Auditor's independence declaration



61 Bull Street, Bendigo 3550 PO Box 454, Bendigo 3552 03 5443 0344

Lead Auditor

afsbendigo.com.au

Lead auditor's independence declaration under section 307C of the Corporations Act 2001 to the directors of Break O'Day Community Financial Services Ltd

As lead auditor for the audit of Break O'Day Community Financial Services Ltd for the year ended 30 June 2019, I declare that, to the best of my knowledge and belief, there have been:

- no contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit: and
- no contraventions of any applicable code of professional conduct in relation to the audit.

Andrew Frewin Stewart

61 Bull Street, Bendigo Vic 3550

Dated: 24 September 2019

Taxation | Audit | Business Services

Financial statements

Break O'Day Community Financial Services Ltd Statement of Profit or Loss and Other Comprehensive Income

for the year ended 30 June 2019

	Notes	2019 \$	2018 \$
Revenue from ordinary activities	4	251,046	117,121
Employee benefits expense		(231,328)	(123,888)
Charitable donations, sponsorship, advertising and promotion		(29,695)	(15,600)
Occupancy and associated costs		(42,974)	(20,951)
Systems costs		(18,016)	(14,926)
Depreciation and amortisation expense	5	(43,576)	(16,850)
Finance costs	5	(8)	(86)
General administration expenses		(69,860)	(49,900)
Loss before income tax credit		(184,411)	(125,080)
Income tax credit	6	46,670	33,855
Loss after income tax credit		(137,741)	(91,225)
Total comprehensive income for the year attributable to the ordinary shareholders of the company:		(137,741)	(91,225)
Earnings per share		¢	¢
Basic earnings per share	22	(18.10)	(14.23)

Financial statements (continued)

Break O'Day Community Financial Services Ltd Balance Sheet

as at 30 June 2019

		2019	2018
	Notes	\$	\$
ASSETS			
Current assets			
Cash and cash equivalents	7	155,643	282,246
Trade and other receivables	8	29,086	31,660
Total current assets		184,729	313,906
Non-current assets			
Property, plant and equipment	9	199,153	218,891
Intangible assets	10	99,906	121,906
Deferred tax asset	11	81,806	35,136
Total non-current assets		380,865	375,933
Total assets		565,594	689,839
LIABILITIES			
Current liabilities			
Trade and other payables	12	41,745	32,669
Borrowings	13	2,820	2,697
Provisions	14	14,972	8,411
Total current liabilities		59,537	43,777
Non-current liabilities			
Borrowings	13	13,482	16,291
Provisions	14	545	-
Total non-current liabilities		14,027	16,291
Total liabilities		73,564	60,068
Net assets		492,030	629,771
EQUITY			
Issued capital	15	724,372	724,372
Accumulated losses	16	(232,342)	(94,601)
Total equity		492,030	629,771

The accompanying notes form part of these financial statements.

Financial statements (continued)

Break O'Day Community Financial Services Ltd Statement of Changes in Equity for the year ended 30 June 2019

	Issued capital \$	Accumulated losses \$	Total equity \$
Balance at 1 July 2017	(18,085)	(3,376)	(21,461)
Total comprehensive income for the year	-	(91,225)	(91,225)
Transactions with owners in their capacity as owners:			
Shares issued during period	760,841	-	760,841
Costs of issuing shares	(18,384)	-	(18,384)
Dividends provided for or paid	-	-	-
Balance at 30 June 2018	724,372	(94,601)	629,771
Balance at 1 July 2018	724,372	(94,601)	629,771
Total comprehensive income for the year	-	(137,741)	(137,741)
Transactions with owners in their capacity as owners:			
Shares issued during period	-	-	-
Costs of issuing shares	-	-	-
Dividends provided for or paid	-	-	-
Balance at 30 June 2019	724,372	(232,342)	492,030

Financial statements (continued)

Break O'Day Community Financial Services Ltd Statement of Cash Flows for the year ended 30 June 2019

	Notes	2019 \$	2018 \$
Cash flows from operating activities			
Receipts from customers		293,129	138,579
Payments to suppliers and employees		(418,486)	(268,397)
Interest received		3,286	3,523
Interest paid		(8)	(86)
Net cash used in operating activities	17	(122,079)	(126,381)
Cash flows from investing activities			
Payments for property, plant and equipment		(1,838)	(226,574)
Payments for intangible assets		-	(131,072)
Net cash used in investing activities		(1,838)	(357,646)
Cash flows from financing activities			
Proceeds from share applications		-	224,583
Costs of issuing shares		-	(3,992)
Proceeds from borrowings		-	20,490
Repayment of borrowings		(2,686)	(8,827)
Net cash provided by/(used in) financing activities		(2,686)	232,254
Net decrease in cash held		(126,603)	(251,773)
Cash and cash equivalents at the beginning of the financial year		282,246	534,019
Cash and cash equivalents at the end of the financial year	7(a)	155,643	282,246

The accompanying notes form part of these financial statements.

Notes to the financial statements

For year ended 30 June 2019

Note 1. Summary of significant accounting policies

a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a forprofit entity for the purpose of preparing the financial statements.

Compliance with IFRS

These financial statements and notes comply with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These areas involving a higher degree of judgement or complexities, or areas where assumptions and estimates which are significant to the financial statements are disclosed in note 3.

Historical cost convention

The financial statements have been prepared under the historical cost convention on an accruals basis as modified by the revaluation of financial assets and liabilities at fair value through profit or loss and where stated, current valuations of noncurrent assets. Cost is based on the fair values of the consideration given in exchange for assets.

Comparative figures

Where required by Australian Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Application of new and amended accounting standards

There are two new accounting standards which have been issued by the AASB that became mandatorily effective for accounting periods beginning on or after 1 January 2018, and are therefore relevant for the current financial year.

AASB 15 Revenue from Contracts with Customers

AASB 15 replaces AASB 111 Construction Contracts, AASB 118 Revenue and related Interpretations and it applies, with limited exceptions, to all revenue arising from contracts with customers. AASB 15 establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. In addition, the standard requires extensive disclosures.

The existing revenue recognition through the monthly Bendigo and Adelaide Bank Limited profit share provides an accurate reflection of consideration received in exchange for the transfer of services to the customer. Therefore based on our assessment this accounting standard has not materially affected any of the amounts recognised in the current period and is not likely to affect future periods.

AASB 9 Financial Instruments

AASB 9 sets out requirements for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This standard replaces AASB 139 Financial Instruments: Recognition and Measurement.

Based on our assessment this accounting standard has not had any impact on the carrying amounts of financial assets or liabilities at 1 July 2018. For additional information about accounting policies relating to financial instruments, see Note 1 k).

Note 1 Summary of significant accounting policies (continued)

a) Basis of preparation (continued)

AASB 9 Financial Instruments (continued)

There are also a number of accounting standards and interpretations issued by the AASB that become effective in future accounting periods.

The company has elected not to apply any accounting standards or interpretations before their mandatory operative date for the annual reporting period beginning 1 July 2018. These future accounting standards and interpretations therefore have no impact on amounts recognised in the current period or any prior period.

AASB 16 Leases

Only AASB 16, effective for the annual reporting period beginning on or after 1 January 2019 is likely to impact the company. AASB 16 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. There are recognition exemptions for short-term leases and leases of low-value items. Lessor accounting remains similar to the current standard – i.e. lessors continue to classify leases as finance or operating leases.

AASB 16 replaces existing leases guidance, including AASB 117 Leases and related Interpretations. This standard is mandatory for annual reporting periods beginning on or after 1 January 2019.

The company plans to apply AASB 16 initially on 1 July 2019, using the modified retrospective approach. Therefore, the cumulative effect of adopting AASB 16 will be recognised as an adjustment to the opening balance of retained earnings at 1 July 2019, with no restatement of comparative information.

The company has assessed the estimated impact that initial application of AASB 16 will have on its financial statements. The actual impacts of adopting the standard on 1 July 2019 may change.

The company will recognise new assets and liabilities for operating leases of its branch. The nature of expenses related to these leases will now change as the company will recognise a depreciation charge for right-of-use assets and interest expense on lease liabilities. Previously, the company recognised operating lease expense on a straight-line basis over the term of the lease.

No significant impact is expected for the company's finance leases.

Based on the information currently available, the company estimates that it will recognise additional lease liabilities and new right-of-use assets of \$360,800.

No significant impact is expected for the company's finance leases.

Economic dependency - Bendigo and Adelaide Bank Limited

The company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of the **Community Bank®** branch at St Helens, Tasmamia.

The branch operates as a franchise of Bendigo and Adelaide Bank Limited, using the name "Bendigo Bank" and the logo and system of operations of Bendigo and Adelaide Bank Limited. The company manages the **Community Bank®** branch on behalf of Bendigo and Adelaide Bank Limited, however all transactions with customers conducted through the **Community Bank®** branch is effectively conducted between the customers and Bendigo and Adelaide Bank Limited.

All deposits are made with Bendigo and Adelaide Bank Limited, and all personal and investment products are products of Bendigo and Adelaide Bank Limited, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo and Adelaide Bank Limited, must be approved by Bendigo and Adelaide Bank Limited. All credit transactions are made with Bendigo and Adelaide Bank Limited, and all credit products are products of Bendigo and Adelaide Bank Limited.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo and Adelaide Bank Limited entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Note 1. Summary of significant accounting policies (continued)

a) Basis of preparation (continued)

Economic dependency - Bendigo and Adelaide Bank Limited (continued)

Bendigo and Adelaide Bank Limited provides significant assistance in establishing and maintaining the Community Bank® branch franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice in relation to:

- advice and assistance in relation to the design, layout and fit out of the Community Bank® branch
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

The following is a summary of the material accounting policies adopted by the company in the preparation of the financial statements. The accounting policies have been consistently applied, unless otherwise stated.

Revenue arises from the rendering of services through its franchise agreement with the Bendigo and Adelaide Bank Limited. The revenue recognised is measured by reference to the fair value of consideration received or receivable, excluding sales taxes, rebates, and trade discounts.

Interest and fee revenue is recognised when earned. The gain or loss on disposal of property, plant and equipment is recognised on a net basis and is classified as income rather than revenue. All revenue is stated net of the amount of Goods and Services Tax (GST).

Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company – margin, commission and fee income. Bendigo and Adelaide Bank Limited decides the form of revenue the company earns on different types of products and services.

The revenue earned by the company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

Core banking products

Bendigo and Adelaide Bank Limited has identified some Bendigo Bank Group products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Note 1 Summary of significant accounting policies (continued)

b) Revenue (continued)

Margin

Margin is arrived at through the following calculation:

- Interest paid by customers on loans less interest paid to customers on deposits
- plus any deposit returns i.e. interest return applied by Bendigo and Adelaide Bank Limited for a deposit,
- minus any costs of funds i.e. interest applied by Bendigo and Adelaide Bank Limited to fund a loan.

Margin is paid on all core banking products. A funds transfer pricing model is used for the method of calculation of the cost of funds, deposit return and margin.

The company is entitled to a share of the margin earned by Bendigo and Adelaide Bank Limited (i.e. income adjusted for Bendigo and Adelaide Bank Limited's interest expense and interest income return). However, if this reflects a loss, the company incurs a share of that loss.

Commission

Commission is a fee paid for products and services sold. It may be paid on the initial sale or on an ongoing basis. Commission is payable on the sale of an insurance product such as home contents. Examples of products and services on which ongoing commissions are paid include leasing and Sandhurst Trustees Limited products.

Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank Group entities including fees for loan applications and account transactions.

Discretionary financial contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo and Adelaide Bank Limited has also made discretionary financial payments to the company. These are referred to by Bendigo and Adelaide Bank Limited as a "Market Development Fund" (MDF).

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and donations. It is for the board to decide how to use the MDF.

The payments from Bendigo and Adelaide Bank Limited are discretionary and Bendigo and Adelaide Bank Limited may change the amount or stop making them at any time.

Ability to change financial return

Under the franchise agreement, Bendigo and Adelaide Bank Limited may change the form and amount of financial return that the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo and Adelaide Bank Limited earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

If Bendigo and Adelaide Bank Limited makes a change to the margin or commission on core banking products and services, it must not reduce the margin and commission the company receives on core banking products and services Bendigo and Adelaide Bank Limited attributes to the company to less than 50% (on an aggregate basis) of Bendigo and Adelaide Bank Limited's margin at that time. For other products and services, there is no restriction on the change Bendigo and Adelaide Bank Limited may make.

Bendigo and Adelaide Bank Limited must give the company 30 days notice before it changes the products and services on which margin, commission or fee income is paid, the method of calculation of margin and the amount of margin, commission or fee income

Note 1. Summary of significant accounting policies (continued)

b) Revenue (continued)

Monitoring and changing financial return

Bendigo and Adelaide Bank Limited monitors the distribution of financial return between Community Bank® companies and Bendigo and Adelaide Bank Limited on an ongoing basis.

Overall, Bendigo and Adelaide Bank Limited has made it clear that the Community Bank® model is based on the principle of shared reward for shared effort. In particular, in relation to core banking products and services, the aim is to achieve an equal share of Bendigo and Adelaide Bank Limited's margin.

c) Income tax

Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or unrefunded).

Deferred tax

Deferred tax is accounted for using the balance sheet liability method on temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from goodwill.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities reflects the tax consequences that would follow from the manner in which the entity expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the Statement of Profit or Loss and Other Comprehensive Income, except when it relates to items credited or debited to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or gain from a bargain purchase.

d) Employee entitlements

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

The company contributes to a defined contribution plan. Contributions to employee superannuation funds are charged against income as incurred.

Note 1 Summary of significant accounting policies (continued)

e) Cash and cash equivalents

For the purposes of the Statement of Cash Flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Balance Sheet.

f) Trade receivables and payables

Receivables are carried at their amounts due. The collectability of debts is assessed at balance date and specific provision is made for any doubtful accounts. Liabilities for trade creditors and other amounts are carried at cost that is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the company.

g) Property, plant and equipment

Plant and equipment, leasehold improvements and equipment under finance lease are stated at cost less accumulated depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of the item. In the event that settlement of all or part of the purchase consideration is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost of each asset over its expected useful life to its estimated residual value. Leasehold improvements are depreciated at the rate equivalent to the available building allowance using the straight line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period.

The following estimated useful lives are used in the calculation of depreciation:

- leasehold improvements	5 - 15	years
- plant and equipment	2.5 - 15	years
- motor vehicles	5	years

h) Intangibles

The franchise fee paid to Bendigo and Adelaide Bank Limited has been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

The renewal processing fee paid to Bendigo and Adelaide Bank Limited when renewing the franchise agreement has also been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

i) Payment terms

Receivables and payables are non interest bearing and generally have payment terms of between 30 and 90 days.

j) Borrowings

All loans are initially measured at the principal amount. Interest is recognised as an expense as it accrues.

Note 1. Summary of significant accounting policies (continued)

k) Financial instruments

Recognition and initial measurement

Financial instruments, incorporating financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument.

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified at fair value through profit or loss, in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15.63.

Classification and subsequent measurement

(i) Financial liabilities

Financial liabilities include borrowings, trade and other payables and non-derivative financial liabilities (excluding financial guarantees). They are subsequently measured at amortised cost using the effective interest rate method.

The effective interest rate is the internal rate of return of the financial asset or liability, that is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

(ii) Financial assets

Financial assets are subsequently measured at:

- amortised cost;
- fair value through other comprehensive income (FVOCI); or
- fair value through profit and loss (FVTPL).

A financial asset is subsequently measured at amortised cost if it meets the following conditions:

- the financial asset is managed solely to collect contractual cash flows; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principle amount outstanding on specified dates.

The company's trade and most other receivables are measured at amortised cost as well as deposits that were previously classified as held-to-maturity under AASB 139.

(ii) Financial assets (continued)

A financial asset is subsequently measured at FVOCI if it meets the following conditions:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principle amount outstanding on specified dates; and
- the business model for managing the financial assets comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the conditions of amortised cost and FVOCI's measurement condition are subsequently measured at FVTPL.

The company's investments in equity instruments are measured at FVTPL unless the company irrevocably elects at inception to measure at FVOCI.

Note 1 Summary of significant accounting policies (continued)

k) Financial instruments (continued)

Derecognition

(i) Derecognition of financial liabilities

A liability is derecognised when it is extinguished (ie when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

(ii) Derecognition of financial assets

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Impairment

The company recognises a loss allowance for expected credit losses on:

- financial assets that are measured at fair value through other comprehensive income;
- lease receivables:
- loan commitments that are not measured at fair value through profit or loss; and
- financial guarantee contracts that are not measured at fair value through profit or loss.

Loss allowance is not recognised for:

- financial assets measured at fair value through profit of loss; or
- equity instruments measured at fair value through other comprehensive income.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The company uses the simplified approach to impairment, as applicable under AASB 9. The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times.

Impairment (continued)

This approach is applicable to:

- trade receivables that result from transactions that are within the scope of AASB 15, that contain a significant financing component; and
- lease receivables.

In measuring the expected credit loss, a provision matrix for trade receivables is used, taking into consideration various data to get to an expected credit loss, (ie diversity of its customer base, appropriate groupings of its historical loss experience etc.).

Recognition of expected credit losses in financial statements

At each reporting date, the entity recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

Assets measured at fair value through other comprehensive income are recognised at fair value with changes in fair value recognised in other comprehensive income. The amount in relation to change in credit risk is transferred from other comprehensive income to profit or loss at every reporting period.

Note 1 Summary of significant accounting policies (continued)

I) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership are transferred to the company are classified as finance leases. Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred. Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

m) Provisions

Provisions are recognised when the economic entity has a legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions of other past events, it is probable that a future sacrifice of economic benefits will be required and a reliable estimate can be made of the amount of the obligation.

A provision for dividends is not recognised as a liability unless the dividends are declared, determined or publicly recommended on or before the reporting date.

n) Issued capital

Ordinary shares are recognised at the fair value of the consideration received by the company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

o) Earnings per share

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year.

p) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the Balance Sheet. Cash flows are included in the Statement of Cash Flows on a gross basis.

The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the taxation authority are classified as operating cash flows.

Note 2. Financial risk management

The company's activities expose it to a limited variety of financial risks: market risk (including currency risk, fair value interest risk and price risk), credit risk, liquidity risk and cash flow interest rate risk. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the entity. The entity does not use derivative instruments.

Risk management is carried out directly by the board of directors.

(i) Market risk

The company has no exposure to any transactions denominated in a currency other than Australian dollars.

(ii) Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

(iii) Credit risk

The company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history.

Expected credit loss assessment for Bendiqo and Adelaide Bank Limited

The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo and Adelaide Bank Limited. Due to the reliance on Bendigo and Adelaide Bank Limited the company has reviewed the credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit risk exposure of the company. The most recent credit rating provided by the ratings agencies is as follows:

Ratings Agency	Long-Term	Short-Term	Outlook
Standard & Poor's	BBB+	A-2	Stable
Fitch Ratings	A-	F2	Stable
Moody's	А3	P-2	Stable

Based on the above risk ratings the company has classified Bendigo and Adelaide Bank Limited as low risk.

The company has performed a historical assessment of receivables from Bendigo and Adelaide Bank Limited and found no instances of default. As a result no impairment loss allowance has been made in relation to the Bendigo & Adelaide Bank Limited receivable as at 30 June 2019.

Expected credit loss assessment for other customers

The company has performed a historical assessment of the revenue collected from other customers and found no instances of default. As a result no impairment loss allowance has been made in relation to other customers as at 30 June 2019.

(iv) Liquidity risk

Prudent liquidity management implies maintaining sufficient cash and marketable securities and the availability of funding from credit facilities. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited mitigates this risk significantly.

(v) Cash flow and fair value interest rate risk

Interest-bearing assets are held with Bendigo and Adelaide Bank Limited and subject to movements in market interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited mitigates this risk

Note 2. Financial risk management (continued)

(vi) Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of dividends to shareholders. Capital is represented by total equity as recorded in the Balance Sheet.

In accordance with the franchise agreement, in any 12 month period, the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the franchisee otherwise available for distribution to shareholders in that 12 month period;
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the franchisee over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2019 can be seen in the Statement of Profit or Loss and Other Comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Note 3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

Management has identified the following critical accounting policies for which significant judgements, estimates and assumptions are made. Actual results may differ from these estimates under different assumptions and conditions and may materially affect financial results or the financial position reported in future periods.

Further details of the nature of these assumptions and conditions may be found in the relevant notes to the financial statements.

Taxation

Judgement is required in assessing whether deferred tax assets and certain tax liabilities are recognised on the balance sheet. Deferred tax assets, including those arising from carried-forward tax losses, capital losses and temporary differences, are recognised only where it is considered more likely than not that they will be recovered, which is dependent on the generation of sufficient future taxable profits.

Assumptions about the generation of future taxable profits depend on management's estimates of future cash flows. These depend on estimates of future sales volumes, operating costs, capital expenditure, dividends and other capital management transactions. Judgements are also required about the application of income tax legislation.

These judgements and assumptions are subject to risk and uncertainty. There is therefore a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets and deferred tax liabilities recognised on the balance sheet and the amount of other tax losses and temporary differences not yet recognised. In such circumstances, some or all of the carrying amount of recognised deferred tax assets and liabilities may require adjustment, resulting in corresponding credit or charge to the Statement of Profit or Loss and Other Comprehensive Income.

Note 3. Critical accounting estimates and judgements (continued)

Estimation of useful lives of assets

The estimation of the useful lives of assets has been based on historical experience and the condition of the asset is assessed at least once per year and considered against the remaining useful life. Adjustments to useful lives are made when considered necessary.

Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the company's share of the net identifiable assets of the acquired branch/agency at the date of acquisition. Goodwill on acquisition is included in intangible assets. Goodwill is not amortised. Instead, goodwill is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less accumulated impairment losses.

The calculations require the use of assumptions.

Impairment of assets

At each reporting date, the company reviews the carrying amounts of its tangible and intangible assets that have an indefinite useful life to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the reversal of the impairment loss is treated as a revaluation increase.

Note 4. Revenue from ordinary activities	2019	2018
	\$	\$
Operating activities:		
- gross margin	135,618	41,814
- services commissions	42,809	16,824
- fee income	16,885	3,863
- market development fund	40,000	16,667
Total revenue from operating activities	235,312	79,168
Non-operating activities:		
- interest received	3,286	4,743
- rental revenue	12,448	13,210
- other revenue	-	20,000
Total revenue from non-operating activities	15,734	37,953
Total revenues from ordinary activities	251,046	117,121

Note 5. Expenses		2019	2018
		\$	\$
Depreciation of non-current assets: - plant and equipment		6,348	43
- leasehold improvements		11,254	5,362
- motor vehicle		3,974	2,278
Amortisation of non-current assets:		,	,
- franchise agreement		2,000	833
- establishment fee		20,000	8,334
		43,576	16,850
Finance costs:			<u>'</u>
- interest paid		8	86
meer due para			
Note 6. Income tax credit			
The components of tax credit compris - Future income tax benefit attributab		(52,441)	(35,402)
- Movement in deferred tax	le to losses	5,771	1,547
eveeu ue.eeu ue.		(46,670)	(33,855)
The matter of the bound of the form and the	and the state of t	(40,070)	(33,833)
income tax credit as follows	ary activities before income tax is reconciled to the		
Operating loss		(184,411)	(125,080)
Prima facie tax on loss from ordinary a	activities at 27.5% (2018: 27.5%)	(50,713)	(34,397)
Add tax effect of:			
- non-deductible expenses		6,050	2,549
- timing difference expenses		(5,771)	(1,548)
- other deductible expenses		(2,007)	(2,006)
		(52,441)	(35,402)
Movement in deferred tax		5,771	1,547
		(46,670)	(33,855)
Note 7. Cash and cash equivalent	S		
·			
Cash at bank and on hand		54,889	29,591
Term deposits		100,754	252,655
'		155,643	282,246
		133,613	202,210
Note 7.(a) Reconciliation to cash flow	statement		
	ount of cash shown in the statement of cash flows at the		
Cook at book and as book		E 4 000	20.504
Cash at bank and on hand		54,889 100.754	29,591
Term deposits		100,754	252,655
		155,643	282,246

Note 8. Trade and other receivables	2019	2018
	\$	\$
Trade receivables	17,232	13,969
Prepayments	9,965	9,311
Other receivables and accruals	1,889	8,380
	29,086	31,660
Note 9. Property, plant and equipment		
Leasehold improvements At cost	166,414	165,114
Less accumulated depreciation	(14,288)	(3,572)
2000 decamated depresident	152,126	161,542
	132,120	101,342
Plant and equipment		
At cost	42,156	42,156
Less accumulated depreciation	(8,719)	(2,371)
	33,437	39,785
Motor vehicles		
At cost	19,842	19,842
Less accumulated depreciation	(6,252)	(2,278)
	13,590	17,564
Total written down amount	199,153	218,891
Movements in carrying amounts:		
Leasehold improvements		
Carrying amount at beginning	161,542	- 16F 114
Additions Less: depreciation expense	1,838 (11,254)	165,114 (3,572)
Carrying amount at end	152,126	161,542
, 3		,
Plant and equipment	20.705	
Carrying amount at beginning Additions	39,785	- 42,156
Less: depreciation expense	(6,348)	(2,371)
Carrying amount at end	33,437	39,785
Make word to be		
Motor vehicles Carrying amount at beginning	17,564	_
Additions	-	19,842
Less: depreciation expense	(3,974)	(2,278)
Carrying amount at end	13,590	17,564
Total written down amount	199,153	218,891
Total Whiteen down amount	155,155	210,031

Note 10. Intangible assets	2019	2018
	\$	\$
Franchise fee	10.000	10.000
At cost Less: accumulated amortisation	10,000 (2,833)	10,000 (833)
Less: accumulated amortisation		
	7,167	9,167
Establishment fee		
At cost	100,000	100,000
Less: accumulated amortisation	(28,333)	(8,333)
	71,667	91,667
Goodwill on purchase of agency		
At cost	21,072	21,072
Accost	21,072	21,072
Total written down amount	99,906	121,906
Note 11. Tax		
Deferred tax assets		
- accruals	798	770
- employee provisions	4,267	2,313
- tax losses carried forward	89,122	36,682
	94,187	39,765
Deferred tax liability		
- accruals	-	336
- other	12,381	4,293
	12,381	4,629
Net deferred tax asset	81,806	35,136
Movement in deferred tax charged to Statement of Profit or Loss and Other Comprehensive Income	(46,670)	(33,855)
nicome		
Note 12. Trade and other payables		
Trade and other payables		
Trade creditors	621	603
Other creditors and accruals	41,124	32,066
	41,745	32,669

Note 13. Borrowings		2019	2018
Current:		\$	\$
	ote 18	2,810	2,687
Unsecured loans	-	10	10
	=	2,820	2,697
Non-current:			
Chattel mortgage No.	ote 18	13,482	16,291
	-	13,482	16,291
The unsecured loans relate to loans from directors for expenses relating to the company	'.		
Note 14. Provisions			
Current:			
Provision for annual leave	-	14,972	8,411
Non-current:			
Provision for long service leave	_	545	
	_		
Note 15. Issued capital			
760,851 ordinary shares fully paid (2018: 760,851)		760,851	760,851
Less: equity raising expenses		(36,479)	(36,479)
	=	724,372	724,372

(a) Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the **Community Bank®** branch have the same ability to influence the operation of the company.

Note 15. Issued capital (continued)

Rights attached to shares (continued)

(b) Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo and Adelaide Bank Limited contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

(c) Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the Corporations Act 2001.

Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").
- Where the person is a shareholder, after the transfer of shares in the company to that person the number of shareholders in the company is (or would be) lower than the base number (the "base number test"). The base number is 257. As at the date of this report, the company had 285 shareholders.

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 16. Accumulated losses	2019	2018
	\$	\$
Balance at the beginning of the financial year	(94,601)	(3,376)
Net loss from ordinary activities after income tax	(137,741)	(91,225)
Balance at the end of the financial year	(232,342)	(94,601)
Note 17. Statement of cash flows		
Reconciliation of loss from ordinary activities after tax to net cash used in operating activities		
Loss from ordinary activities after income tax	(137,741)	(91,225)
Non cash items:		
- depreciation	21,576	7,683
- amortisation	22,000	9,167
Changes in assets and liabilities:		
- (increase)/decrease in receivables	2,574	(27,043)
- increase in other assets	(46,670)	(33,855
- increase in payables - increase in provisions	9,076 7,106	481 8,411
Net cash flows used in operating activities	(122,079)	(126,381
	<u> </u>	(/
Note 18. Leases		
Finance lease commitments		
Payable - minimum lease payments:		
- not later than 12 months - between 12 months and 5 years	3,473 14,538	3,473 18,010
Minimum lease payments	18,011	21,483
Less future finance charges	,	
	(1,719)	(2,505)
Present value of minimum lease payments	16,292	18,978
The finance lease for the Kia Rio, which commenced in December 2017, is a five-year lease. Interest is recognised at an average rate of 4.5% (2018: 4.5%).		
Operating lease agreements		
The future minimum lease payments receivable under non-cancellable operating leases in the aggregate for each of the following periods:		
- not later than 12 months	12,448	13,210
	12.448	13.210
The operating lease was a non-cancellable lease with a one-year term commencing 7 February 2018. Rent was receivable monthly.		
Operating lease commitments		
Non-cancellable operating leases contracted for but not capitalised in the financial statements		
Payable - minimum lease payments: - not later than 12 months	26,400	30,821
- between 12 months and 5 years	70,400	113,010
	96,800	143,831
The St Helens branch lease is a non-cancellable lease with a five-year term commencing on 8 February 2018, with two additional options for five years. Rent is payable monthly in advance.		

Note 19. Auditor's remuneration	2019	2018
	\$	\$
Amounts received or due and receivable by the		
auditor of the company for:		
- audit and review services	4,600	1,700
- share registry services	1,885	1,885
- non audit services	5,415	4,960
	11,900	8,545

Note 20. Director and related party disclosures

The names of directors who have held office during the financial year are:

Andrew Donald MacGregor David Edward Llewellyn Roger William Harrison Harlow Christopher Frederick Triebe Sandra Maree Lohrey Annette Elizabeth Maney Stephen John Walley Lynne West Fitzgerald

Timothy James Harrison (Resigned 7 January 2019)

No director or related entity has entered into a material contract with the company. No director's fees have been paid as the positions are held on a voluntary basis.

Directors Shareholdings	<u>2019</u>	<u>2018</u>
Andrew Donald MacGregor	21,015	21,015
David Edward Llewellyn	32,401	32,401
Roger William Harrison Harlow	4,272	4,272
Christopher Frederick Triebe	4,151	4,151
Sandra Maree Lohrey	2,501	2,501
Annette Elizabeth Maney	5,203	5,203
Stephen John Walley	5,001	5,001
Lynne West Fitzgerald	400	400
Timothy James Harrison (Resigned 7 January 2019)	201	201

There was no movement in directors shareholdings during the year.

Note 21. Key management personnel disclosures

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

Community Bank® Directors' Privileges Package

The board has adopted the Community Bank® Directors' Privileges Package. The package is available to all directors, who can elect to avail themselves of the benefits based on their personal banking with the Community Bank® branch at St Helens, Tasmania. There is no requirement to own BEN shares and there is no qualification period to qualify to utilise the benefits. The package mirrors the benefits currently available to Bendigo and Adelaide Bank Limited shareholders. The total benefits received by the directors from the Directors' Privilege Package are \$nil for the year ended 30 June 2019 (2018: \$nil).

Note	22. Earnings per share	2019	2018
(a)	Loss attributable to the ordinary equity holders of the company used in	\$	\$
	calculating earnings per share	(137,741)	(91,225)
(1.)		Number	Number
. ,	Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share	760,851	640,894

Note 23. Events occurring after the reporting date

There have been no events after the end of the financial year that would materially affect the financial statements.

Note 24. Contingent liabilities and contingent assets

There were no contingent liabilities or contingent assets at the date of this report to affect the financial statements.

Note 25. Segment reporting

The economic entity operates in the service sector where it facilitates **Community Bank®** services in St Helens, Tasmania pursuant to a franchise agreement with Bendigo and Adelaide Bank Limited.

Note 26. Registered office/Principal place of business

The entity is a company limited by shares, incorporated and domiciled in Australia. The registered office and principal place of business is:

Registered Office Avery House 48 Cecilia Street St Helens, TAS 7216 Principal Place of Business 41 Cecilia Street St Helens, TAS 7216

Note 27. Financial instruments

Financial Instrument Composition and Maturity Analysis

The table below reflects the undiscounted contractual settlement terms for all financial instruments, as well as the settlement period for instruments with a fixed period of maturity and interest rate.

			Fixed interest rate maturing in									
Financial instrument	Floating interest		1 year or less		Over 1 to 5 years		Over 5 years		Non interest bearing		Weighted average	
	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	%	%
Financial assets												
Cash and cash equivalents	54,889	29,591	100,754	252,655	-	-	-	-	-	-	1.49	1.72
Receivables	-	-	-	-	-	-	-	-	17,232	13,969	N/A	N/A
Financial liabilities												
Interest bearing liabilities	-		2,810	2,687	13,482	16,291	-	-	10	10	4.48	4.48
Payables	-	-	-	-	-	-	-	-	621	603	N/A	N/A

Net Fair Values

The net fair values of financial assets and liabilities approximate the carrying values as disclosed in the balance sheet. The company does not have any unrecognised financial instruments at the year end.

Credit Risk

The maximum exposure to credit risk at balance date to recognised financial assets is the carrying amount of those assets as disclosed in the balance sheet and notes to the financial statements.

There are no material credit risk exposures to any single debtor or group of debtors under financial instruments entered into by the economic entity.

Interest Rate Risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from the interest bearing financial assets and liabilities in place subject to variable interest rates, as outlined above.

Sensitivity Analysis

The company has performed sensitivity analysis relating to its exposure to interest rate risk at balance date. This sensitivity analysis demonstrates the effect on the current year results and equity which could result from a change in interest rates.

As at 30 June 2019, the effect on profit and equity as a result of changes in interest rate, with all other variables remaining constant would be as follows:

	2019 \$	2018 \$
Change in profit/(loss)		
Increase in interest rate by 1%	1,394	2,633
Decrease in interest rate by 1%	(1,394)	(2,633)
Change in equity		
Increase in interest rate by 1%	1,394	2,633
Decrease in interest rate by 1%	(1,394)	(2,633)

Directors' declaration

In accordance with a resolution of the directors of Break O'Day Community Financial Services Ltd, we state that:

In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with the Corporations Act 2001, including:
 - (i) giving a true and fair view of the company's financial position as at 30 June 2019 and of its performance for the financial year ended on that date; and
 - (ii) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (c) the audited remuneration disclosures set out in the remuneration report section of the directors' report comply with Accounting Standard AASB124 Related Party Disclosures and the Corporations Regulations 2001.

This declaration is made in accordance with a resolution of the board of directors.

Andrew Donald MacGregor, Chairman

Signed on the 24th of September 2019.

Independent audit report



61 Bull Street, Bendigo 3550 PO Box 454, Bendigo 3552 03 5443 0344 afsbendigo.com.au

Independent auditor's report to the members of Break O'Day Community Financial Services Ltd

Report on the audit of the financial report

In our opinion, the accompanying financial report of Break O'Day Community Financial Services Ltd, is in accordance with the Corporations Act 2001, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2019 and of its financial performance for the year ended; and
- ii. complying with Australian Accounting Standards.

What we have audited

Break O'Day Community Financial Services Ltd's (the company) financial report comprises the:

- Statement of profit or loss and other comprehensive income
- Balance sheet
- ✓ Statement of changes in equity
- ✓ Statement of cash flows
- Notes comprising a summary of significant accounting policies and other explanatory notes
- ✓ The directors' declaration of the company.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001. We are independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other information

The company usually prepares an annual report that will include the financial statements, directors' report and declaration and our independence declaration and audit report (the financial report). The annual report may also include "other information" on the entity's operations and financial results and financial position as set out in the financial report, typically in a Chairman's report and Manager's report, and reports covering governance and shareholder matters.

Taxation | Audit | Business Services

Independent audit report (continued)

The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/home.aspx. This description forms part of our auditor's report.

Andrew Frewin Stewart

61 Bull Street, Bendigo, 3550 Dated: 24 September 2019

Joshua Griffin Lead Auditor St Helens/St Marys Community Bank Branch 41 Cecilia Street, St Helens TAS 7216 Phone: (03) 6376 1175

Franchisee: Break O'Day Community Financial Services Limited

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