

Annual Report 2023

Calliope & District
Enterprises Limited

Community Bank
Calliope and Gladstone

ABN 71 133 571 061



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Acknowledgement of country

We acknowledge the Aboriginal people as the Traditional Owners of this land, and we pay our respects to Elders past and present.

Chairman's report

For year ending 30 June 2023

On behalf of the Board of Directors of the Calliope and District Enterprises Limited, I am pleased to present to you the 15th Annual Report for the financial year 2022-23.

Our thanks to the shareholders who put their trust in us to run the company for the benefit of themselves and our community. We also acknowledge our committed staff who are the face of our business, and our customers who make the whole enterprise financially viable.

The performance of the Bendigo Community Bank Calliope and Gladstone Branches have been better than expected due to the changes in interest rates which have stymied growth for the past few years. We have seen a profit of 113,826 this financial year, and declared a fully franked dividend of 7 cents fully franked per share for the first time.

We have also been able to provide \$284,200 to our community by way of scholarships, grants and donations, to 32 not-for-profit entities and seven Scholarships and Bursaries. To date we have now invested more than \$4 million into the Gladstone Region since commencing banking. Make sure you read the Newsletter for a list of the organisations that have benefitted from your enterprise.

The Board believes that this years' profitability should continue as long as margins remain high.

The past year has been a year of change, with our Business Development Manager John Wessling retiring. He was our original Branch Manager and served Community Bank Calliope and Gladstone well. We extend our thanks to him, and many years of happy lawn bowls.

A renewal of Directors started with the retirement of Allison Totorica, Robin William, Anthony Williams and Rebeca Gibbs-Willis. Our thanks for their support during their years of service.

We welcome Rick Hanson, Matt Canniffe and Karen Windress who will bring their wide knowledge of our region and expertise to the Board.

Although we have two Bendigo Community Bank branches now, we are relying on Branch Manager Val Grace to manage both. Our previous Branch Manager Joanna Lumley is now working as a Home Loan Specialist along with Tania Vaiente who many will know from her former position as Customer Service Officer.

This year the Board engaged a specialist company to assist us with our Strategic Plan, to ensure that we have firm goals in mind for the future. These goals include better engagement with the community, embracing mobile banking and modern technologies, and maximizing the impact we make with our community investment.

To our staff, shareholders, customers, directors and administrator, many thanks for the support through the year.



(Martha) Jo Hill,
Chair

Manager's report

For year ending 30 June 2023

I am proud to present my manager's report for the 2022-23 financial year.

As we are all acutely aware of the past financial year was one of many challenges and change.

The bank implementing significant upgrades to our digital presence and offering our customers the opportunity to deal with us on a local level but utilising digital mediums.

Many of our customers are selling their properties due to the cost of living this is leading to a difficult environment to continue to grow in, however we do have plans in place to combat this effect.

The Branch Team

To deal with the increase in our business we have increased our staffing over the last 12 months to include two Home Specialist with Joanna Lumley and Tania Vaiente looking after both Branches for all your home loan needs, Georgia Gray as a Customer Service Officer in Gladstone and Sacha Jorgensen as a Customer Service Officer in Calliope, along with an additional vacancy for another Customer Service Officer for Gladstone.

Our team are very focussed on working with you to achieve your personal financial goals. Please meet our dedicated, passionate and friendly team who are there to ensure you have a smooth customer experience.

Val Grace	Senior Branch Manager
Joanna Lumley	Home Loan Specialist
Tania Vaiente	Home Loan Specialist
Liz Edwards	Customer Relationship Officer
Natasha Chequered-Edwards	Customer Relationship Officer
Tami Young	Customer Service Officer
Shari Crombie	Customer Service Officer
Georgia Gray	Customer Service Officer
Sacha Jorgensen	Customer Service Officer

I would like to extend a heartfelt thank you to the Board as part of the greater bank team. Their advice, trust, and wiliness to support this business on a volunteer basis underpins our success and has enabled our Community Branches in Calliope and Gladstone to operate.

Lastly, I would like to thank our shareholders, who without our business would not exist, nor would our community continue to benefit from our success. Because of you, we are on the cusp of delivering something truly substantial to our local communities.

"To feed into the prosperity of our customers and communities – not off it."

Thank you to everyone who has contributed to the ongoing success.

Kind Regards,



Val Grace
Senior Branch Manager

Bendigo and Adelaide Bank report

For year ending 30 June 2023

Community and customer will always be at the heart of what we do at Bendigo and Adelaide Bank.

Together, we're setting up Community Banking for the future – growing our impact as a leading social impact movement to transform communities across Australia.

As we continue to evolve to meet the needs of our customers, we should feel proud that more Australians are choosing to do their banking with us and trust us with their financial goals. Our position as Australia's most trusted bank (Roy Morgan) reflects the esteem we are held in by our customers, and communities.

This year has been particularly significant for us. After five years apart, we had the opportunity to come together in person and connect through our State Connect program and in Bendigo at our National Conference in September. It has also been a record-breaking year for Community Bank with more than \$32 million invested into local communities nationwide. This is our highest year on record and underscores our ongoing commitment to our customers and communities.

Reflecting on the 25 years since we opened our first Community Bank, I'm so grateful to the hard work of many passionate Directors (past and present). Everything we have done and continue to do is focused on our purpose to feed into the prosperity of our customers and communities, not off it.

On behalf of the Bank, thank you for continuing to play an essential role in supporting your community. I look forward to seeing us grow together and make a positive impact for generations to come.



Justine Minne
Bendigo and Adelaide Bank

Directors' report

For the financial year ended 30 June 2023

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2023.

Directors

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Martha Jo Hill

Title:	Non-executive director
Experience and expertise:	Bachelor of Arts/Nursing, RN for 36 years. Manager grazing and stud cattle enterprise. Previously Secretary/Treasurer and active member of the Calliope Rural Fire Brigade and committee member and manager of Beef Section, Mt Larcom Show Society.
Special responsibilities:	Chair

Mark Matthew Larney

Title:	Non-executive director
Experience and expertise:	MBA, Bachelor of Business (Accounting and Banking & Finance), Local Government Certificate. 25 years in a managerial role in Local Government. Over 25 years active involvement in a range of community groups holding many offices. Current President of the Calliope Central Men's Bowls Club and the Gladstone Branch of the Australian Native Bee Association and Secretary of the Port Curtis District Men's Bowls Association.
Special responsibilities:	Treasurer

Amanda Jane Gibbs

Title:	Non-executive director
Experience and expertise:	Business Owner, Justice of the Peace (38 years), Director (over 14 years)
Special responsibilities:	Deputy Chair, Scholarship Committee

Francis James McKee

Title:	Non-executive director
Experience and expertise:	Born in 1948, Francis is a semi-retired Mechanic/Grazier, still having interests in his mechanical repair business as well his rural property. He has been involved with P&C, Progress and sporting committees, and is still involved with community affairs, including the Rural Fire Service and is also involved in the proposed Boyne Burnett Inland Rail Trail.
Special responsibilities:	Nil

Directors' report (continued)

Jennifer Ann McGuire

Title:	Non-executive director
Experience and expertise:	Jennifer McGuire has worked in large industry leadership positions for over 25 years since graduating university with a Bachelor of International Business majoring in Economics, and further study in Advanced Diplomas in Project Management, Export Management and Frontline Management to ensure she stayed on the top of her game and progressed her career. She has been recognised with the Australian Institute of Management's Manager of the Year and Rio Tinto Global Leadership Talent awards. In addition to being the author of her true story, a book called - Corporate Storm - A whistleblower's fight for justice through entrenched corruption. Jen is very active in her community beyond volunteering to help at her children's sports. She has been a management committee member of Australia's biggest family fishing competition the Boyne Tannum HookUp for 7 years, was President for 6 of these and is now a Life Member. She is an active member of Zonta International's Club of Gladstone by contributing to the advocacy sub-committee, and volunteers at Not for Profit (NFP) House by helping community organisations across the Gladstone Region.
Special responsibilities:	Secretary

Richard Arthur Hansen

Title:	Non-executive director (appointed 7 February 2023)
Experience and expertise:	Councillor Gladstone Regional Council (current for 17 years). Councillor appointed Director Gladstone Airport Corporation (current). Gladstone Area Promotional & Development Limited – Council appointed board member (current). Gladstone Rotary Sunrise Club – Secretary (current). Gladstone Community linking agency board member (past).
Special responsibilities:	Nil.

Mathew Joseph Canniffe

Title:	Non-executive director (appointed 7 February 2023)
Experience and expertise:	Currently a Project Manager and Planner & Contract Negotiator. Previously a Project Specialist, Shutdown Superintendent, and Mechanical Engineering. Holds a Diploma of Project Management, Certificate in Mechanical Engineering (Fitter & Turner) and Negotiation & Interaction Training. Current director of Mecha Pty Ltd.
Special responsibilities:	Nil.

Karen Louise Windress

Title:	Non-executive director (appointed 4 July 2023)
Experience and expertise:	14 Years as an Accountant, 6 years as a Registered Tax Practitioner, Fellow of the National Tax Accountants Association, Associate of the Institute of Public Accountants, JP (Cdec). Small business owner – tax accounting practice – Win for Business. Community involvement – Treasurer of 3 Not for profits in the Gladstone, QLD region.
Special responsibilities:	Treasurer

Directors' report (continued)

Allison May Totorica

Title:	Non-executive director (resigned 8 February 2023)
Experience and expertise:	Accountant (Taxation, Bookkeeping, Accounting). Bachelor of Accounting (CQU). JP (Qual). Provisional Chartered Accountant with CA Australia. Public accountant with Institute of Public Accountants. Over 20 years accounting experience in small business and specialising in taxation. Currently Treasurer of the Gladstone Women's Health Centre.
Special responsibilities:	Secretary

Company secretary

There have been two company secretaries holding the position during the financial year:

- Jennifer Ann McGuire was appointed company secretary on 20 February 2023.
- Allison May Totorica was appointed company secretary on 5 April 2022 and ceased 8 February 2023.

Principal activity

The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of this activity during the financial year.

Review of operations

The profit for the company after providing for income tax amounted to \$113,826 (30 June 2022: \$114,947).

The company has seen a significant increase in its revenue during the financial year. This is a result of the Reserve Bank of Australia (RBA) increasing the cash rate by 3.25% during the financial year moving from 0.85% to 4.10% as at 30 June 2023. The increased cash rate has had a direct impact on the revenue received by the company, increasing the net interest margin income received under the revenue share arrangement the company has with Bendigo Bank.

Dividends

During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

	2023 \$
Fully franked dividend of 7 cents per share (2022: 6.5 cents)	60,200

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the company during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2023 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Likely developments

The company will continue its policy of facilitating banking services to the community.

Environmental regulation

The company is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Directors' report (continued)

Meetings of directors

The number of directors' meetings attended by each of the directors' of the company during the financial year were:

	Board	
	Eligible	Attended
Martha Jo Hill	11	11
Mark Matthew Larney	11	8
Amanda Jane Gibbs	11	8
Francis James McKee	11	10
Jennifer Ann McGuire	11	10
Karen Louise Windress	-	-
Richard Arthur Hansen	5	4
Mathew Joseph Canniffe	5	2
Allison May Totorica	7	2

Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

Directors' interests

The interest in company shareholdings for each director are:

	Balance at the start of the year	Changes	Balance at the end of the year
Martha Jo Hill	2,000	-	2,000
Mark Matthew Larney	24,501	15,000	39,501
Amanda Jane Gibbs	2,501	-	2,501
Francis James McKee	1,000	-	1,000
Jennifer Ann McGuire	-	-	-
Karen Louise Windress	-	-	-
Richard Arthur Hansen	-	-	-
Mathew Joseph Canniffe	-	-	-
Allison May Totorica	-	-	-

Indemnity and insurance of directors and officers

The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance.

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

Directors' report (continued)

Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Non-audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non-audit services provided during the year are set out in note 23 to the accounts.

The board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality, integrity and objectivity of the auditor
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in *APES 110 Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the *Corporations Act 2001*.

On behalf of the directors



Martha Jo Hill
Chair

5 September 2023

Auditor's independence declaration



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
(03) 5443 0344

Independent auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Calliope & District Enterprises Limited

As lead auditor for the audit of Calliope & District Enterprises Limited for the year ended 30 June 2023, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in dark ink, appearing to read 'Andrew Frewin Stewart'.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 5th September 2023

A handwritten signature in dark ink, appearing to read 'Joshua Griffin'.

Joshua Griffin
Lead Auditor



Financial statements

Statement of profit or loss and other comprehensive income for the year ended 30 June 2023

	Note	2023 \$	2022 \$
Revenue from contracts with customers	6	2,105,390	1,668,578
Other revenue		35,091	45,000
Finance revenue		4,309	2,172
Total revenue		2,144,790	1,715,750
Employee benefits expense	7	(782,910)	(809,527)
Advertising and marketing costs		(47,761)	(40,471)
Occupancy and associated costs		(50,124)	(53,683)
System costs		(52,680)	(62,522)
Depreciation and amortisation expense	7	(151,495)	(169,091)
Finance costs	7	(50,370)	(32,813)
General administration expenses		(124,515)	(115,441)
Total expenses before community contributions and income tax		(1,259,855)	(1,283,548)
Profit before community contributions and income tax expense		884,935	432,202
Charitable donations, sponsorships and grants expense	7	(719,500)	(265,274)
Profit before income tax expense		165,435	166,928
Income tax expense	8	(51,609)	(51,981)
Profit after income tax expense for the year	17	113,826	114,947
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		113,826	114,947
		Cents	Cents
Basic earnings per share	25	13.24	13.37
Diluted earnings per share	25	13.24	13.37

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Financial statements (continued)

Statement of financial position for the year ended 30 June 2023

	Note	2023 \$	2022 \$
Assets			
Current assets			
Cash and cash equivalents	9	678,745	631,732
Trade and other receivables	10	124,812	102,592
Total current assets		803,557	734,324
Non-current assets			
Property, plant and equipment	11	81,098	73,376
Right-of-use assets	12	898,392	957,138
Intangible assets	13	255,825	309,088
Deferred tax assets	8	11,030	6,791
Total non-current assets		1,246,345	1,346,393
Total assets		2,049,902	2,080,717
Liabilities			
Current liabilities			
Trade and other payables	14	41,163	58,085
Lease liabilities	15	75,359	64,123
Current tax liabilities	8	33,753	36,430
Total current liabilities		150,275	158,638
Non-current liabilities			
Trade and other payables	14	32,548	65,092
Lease liabilities	15	856,445	902,367
Lease make good provision		48,754	46,366
Total non-current liabilities		937,747	1,013,825
Total liabilities		1,088,022	1,172,463
Net assets		961,880	908,254
Equity			
Issued capital	16	832,020	832,020
Retained earnings	17	129,860	76,234
Total equity		961,880	908,254

The above statement of financial position should be read in conjunction with the accompanying notes

Financial statements (continued)

Statement of changes in equity for the year ended 30 June 2023

	Note	Issued capital \$	Retained earnings \$	Total equity \$
Balance at 1 July 2021		832,020	17,187	849,207
Profit after income tax expense		-	114,947	114,947
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	114,947	114,947
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for	19	-	(55,900)	(55,900)
Balance at 30 June 2022		832,020	76,234	908,254
Balance at 1 July 2022		832,020	76,234	908,254
Profit after income tax expense		-	113,826	113,826
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	113,826	113,826
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for	19	-	(60,200)	(60,200)
Balance at 30 June 2023		832,020	129,860	961,880

The above statement of changes in equity should be read in conjunction with the accompanying notes

Financial statements (continued)

Statement of cash flows for the year ended 30 June 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		2,324,839	1,872,194
Payments to suppliers and employees (inclusive of GST)		(2,003,947)	(1,509,151)
Interest received		4,309	2,172
Income taxes paid		(58,525)	(26,474)
Net cash provided by operating activities	24	266,676	338,741
Cash flows from investing activities			
Payments for property, plant and equipment	11	(16,921)	(6,894)
Payments for intangible assets		(29,587)	(29,587)
Net cash used in investing activities		(46,508)	(36,481)
Cash flows from financing activities			
Dividends paid	19	(60,200)	(55,900)
Repayment of lease liabilities	15	(112,955)	(116,201)
Net cash used in financing activities		(173,155)	(172,101)
Net increase in cash and cash equivalents		47,013	130,159
Cash and cash equivalents at the beginning of the financial year		631,732	501,573
Cash and cash equivalents at the end of the financial year	9	678,745	631,732

The above statement of cash flows should be read in conjunction with the accompanying notes

Notes to the financial statements

For the year ended 30 June 2023

Note 1. Reporting entity

The financial statements cover Calliope & District Enterprises Limited (the company) as an individual entity, which is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

The company is an unlisted public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Registered office

Shop 3/2041 Dawson Highway, Calliope QLD 4680

Principal place of business

Shop 3/2041 Dawson Highway, Calliope QLD 4680
216-226 Philip Street, Kin Kora QLD 4680

A description of the nature of the company's operations and its principal activity is included in the directors' report, which is not part of the financial statements.

Note 2. Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB). The financial statements have been prepared on an accrual and historical cost basis and are presented in Australian dollars, which is the company's functional and presentation currency.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 5 September 2023. The directors have the power to amend and reissue the financial statements.

Note 3. Significant accounting policies

The company has consistently applied the following accounting policies to all periods presented in these financial statements.

Changes in accounting policies, standards and interpretations

There are a number of amendments to accounting standards issued by the AASB that became mandatorily effective for accounting periods beginning on or after 1 July 2022, and are therefore relevant for the current financial year. The amendments did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when, it is expected to be realised or intended to be sold or consumed in the company's normal operating cycle, it is held primarily for the purpose of trading, it is expected to be realised within 12 months after the reporting period or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when, it is either expected to be settled in the company's normal operating cycle, it is held primarily for the purpose of trading, it is due to be settled within 12 months after the reporting period or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Notes to the financial statements (continued)

Note 3. Significant accounting policies (continued)

Impairment

Non-derivative financial assets

Expected credit losses (ECL) are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received. At each reporting date, the entity recognises the movement in the ECL (if any) as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end. Due to the reliance on Bendigo Bank the company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company. The company also performed a historical assessment of receivables from Bendigo Bank and found no instances of default. As a result no ECL has been made in relation to trade receivables as at 30 June 2023.

Non-financial assets

At each reporting date, the company reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Note 4. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events that it believes to be reasonable under the circumstances. Differences between the accounting judgements and estimates and actual results and outcomes are accounted for in future reporting periods. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives or assets that have been abandoned or sold will be written off or written down.

Impairment of non-financial assets

The company assesses impairment of non-financial assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined as the higher of its fair value less costs of disposal or value-in-use, each of which incorporate a number of key estimates and assumptions.

Notes to the financial statements (continued)

Note 3. Significant accounting policies (continued)

Recovery of deferred tax assets

Deferred tax assets are recognised for deductible temporary differences only if the company considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the company's operations, comparison of terms and conditions to prevailing market rates, incurrence of significant penalties, existence of significant leasehold improvements and the costs and disruption to replace the asset. The company reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Lease make good provision

A provision has been made for the present value of anticipated costs for future restoration of leased premises. The provision includes future cost estimates associated with closure of the premises. The calculation of this provision requires assumptions such as application of closure dates and cost estimates. The provision recognised for each site is periodically reviewed and updated based on the facts and circumstances available at the time. Changes to the estimated future costs for sites are recognised in the statement of financial position by adjusting the asset and the provision. Reductions in the provision that exceed the carrying amount of the asset will be recognised in profit or loss.

Note 5. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry in October 2025.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls

Notes to the financial statements (continued)

Note 5. Economic dependency (continued)

- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations
- providing payroll services.

Note 6. Revenue from contracts with customers

	2023 \$	2022 \$
Margin income	1,891,390	1,445,383
Fee income	119,281	120,140
Commission income	94,719	103,055
	2,105,390	1,668,578

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the company's revenue stream is as follows:

Revenue stream	Includes	Performance obligation	Timing of recognition
Franchise agreement profit share	Margin, commission, and fee income	When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor).	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month.

All revenue is stated net of the amount of GST. There was no revenue from contracts with customers recognised over time during the financial year.

Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company which are margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services. The revenue earned by the company is dependent on the business that it generates, interest rates and funds transfer pricing and other factors, such as economic and local conditions.

Margin income

Margin on core banking products is arrived at through the following calculation:

	Interest paid by customers on loans less interest paid to customers on deposits
plus:	any deposit returns i.e. interest return applied by Bendigo Bank for a deposit
minus:	any costs of funds i.e. interest applied by Bendigo Bank to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

Commission income

Commission income is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation.

Notes to the financial statements (continued)

Note 6. Revenue from contracts with customers (continued)

The company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank including fees for loan applications and account transactions.

Core banking products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to change financial return

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

Note 7. Expenses

Employee benefits expense

	2023 \$	2022 \$
Wages and salaries	654,018	652,089
Superannuation contributions	73,980	71,726
Expenses related to long service leave	(15,648)	6,993
Other expenses	70,560	78,719
	782,910	809,527

Accounting policy for employee benefits

Bendigo Bank seconded employees to work for the company. Bendigo Bank charges the cost of these employees through the monthly profit share arrangement. The company recognises these expenses when recording the monthly invoice. No annual leave or long service leave liabilities are recognised for the company as these are Bendigo Bank employees.

Depreciation and amortisation expense

	2023 \$	2022 \$
<i>Depreciation of non-current assets</i>		
Leasehold improvements	7,130	6,300
Plant and equipment	2,069	2,925
	9,199	9,225
<i>Depreciation of right-of-use assets</i>		
Leased land and buildings	89,033	106,603

Notes to the financial statements (continued)

Note 7. Expenses (continued)

Depreciation and amortisation expense (continued)

	2023 \$	2022 \$
<i>Amortisation of intangible assets</i>		
Franchise fee	4,044	4,044
Franchise establishment fee	14,000	14,000
Franchise renewal fee	10,219	10,219
Domiciled customer accounts	25,000	25,000
	53,263	53,263
	151,495	169,091

Finance costs

	2023 \$	2022 \$
Lease interest expense	47,982	30,080
Unwinding of make good provision	2,388	2,733
	50,370	32,813

Finance costs are recognised as expenses when incurred using the effective interest rate.

Leases recognition exemption

	2023 \$	2022 \$
Expenses relating to low-value leases	21,418	29,849

The company pays for the right to use information technology equipment. The underlying assets have been assessed as low value and exempted from recognition under *AASB 16 Leases*. Expenses relating to low-value exempt leases are included in system costs expenses.

Charitable donations, sponsorships and grants expense

	2023 \$	2022 \$
Direct donation, sponsorship and grant payments	172,974	220,754
Contribution to the Community Enterprise Foundation™ excluding management fee	519,702	85,101
	692,676	305,855

	2023 \$	2022 \$
<i>Disaggregation of CEF funds</i>		
Opening balance	406,934	357,349
Contributions paid in	546,526	89,474
Grants paid out	(87,500)	(37,500)
Interest received	15,930	1,984
Management fees incurred	(26,824)	(4,373)
Balance available for distribution	855,066	406,934

The overarching philosophy of the Community Bank model, is to support the local community in which the company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations, sponsorships and grants).

Notes to the financial statements (continued)

Note 7. Expenses (continued)

The funds contributed to the Community Enterprise Foundation™ (CEF) are held by them and are available for distribution as grants to eligible applicants for a specific purpose in consultation with the directors.

When the company pays a contribution in to the CEF, the company loses control over the funds at that point. While the directors are involved in the payment of grants, the funds are not refundable to the company.

Note 8. Income tax

	2023 \$	2022 \$
<i>Income tax expense</i>		
Current tax	55,848	58,090
Movement in deferred tax	(4,239)	(6,109)
Aggregate income tax expense	51,609	51,981
<i>Prima facie income tax reconciliation</i>		
Profit before income tax expense	165,435	166,928
Tax at the statutory tax rate of 25%	41,359	41,732
Tax effect of:		
Non-deductible expenses	10,250	10,249
Income tax expense	51,609	51,981

	2023 \$	2022 \$
<i>Deferred tax assets/(liabilities)</i>		
Property, plant and equipment	(8,965)	(6,591)
Provision for lease make good	12,189	11,592
Accrued expenses	425	425
Income accruals	(972)	(972)
Lease liabilities	232,951	241,622
Right-of-use assets	(224,598)	(239,285)
Deferred tax asset	11,030	6,791

	2023 \$	2022 \$
Provision for income tax	33,753	36,430

Accounting policy for income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Accounting policy for current tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Accounting policy for deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

Notes to the financial statements (continued)

Note 8. Income tax (continued)

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

Note 9. Cash and cash equivalents

	2023 \$	2022 \$
Cash at bank and on hand	201,798	158,846
Term deposits	476,947	472,886
	678,745	631,732

Accounting policy for cash and cash equivalents

For the purposes of the Statement of Financial Position and Statement of Cash Flows, cash and cash equivalents comprise cash on hand and deposits held with banks.

Note 10. Trade and other receivables

	2023 \$	2022 \$
Trade receivables	116,049	86,331
Accrued income	3,889	3,889
Prepayments	4,874	12,372
	8,763	16,261
	124,812	102,592

Accounting policy for trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

Note 11. Property, plant and equipment

	2023 \$	2022 \$
Leasehold improvements - at cost	193,325	178,564
Less: Accumulated depreciation	(124,913)	(117,783)
	68,412	60,781
Plant and equipment - at cost	80,491	78,331
Less: Accumulated depreciation	(67,805)	(65,736)
	12,686	12,595
	81,098	73,376

Notes to the financial statements (continued)

Note 11. Property, plant and equipment (continued)

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Leasehold improvements \$	Plant and equipment \$	Total \$
Balance at 1 July 2021	62,986	13,385	76,371
Additions	4,759	2,135	6,894
Disposals	(664)	-	(664)
Depreciation	(6,300)	(2,925)	(9,225)
Balance at 30 June 2022	60,781	12,595	73,376
Additions	14,761	2,160	16,921
Depreciation	(7,130)	(2,069)	(9,199)
Balance at 30 June 2023	68,412	12,686	81,098

Accounting policy for property, plant and equipment

Items of property, plant and equipment are measured at cost or fair value as applicable, less accumulated depreciation. Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Leasehold improvements	4 to 20 years
Plant and equipment	1 to 40 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Changes in estimates

During the financial year, the company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods. There were no changes in estimates for the current reporting period.

Note 12. Right-of-use assets

	2023 \$	2022 \$
Land and buildings - right-of-use	1,219,335	1,189,048
Less: Accumulated depreciation	(320,943)	(231,910)
	898,392	957,138

Notes to the financial statements (continued)

Note 12. Right-of-use assets (continued)

Reconciliations of the written carrying at the beginning and end of the current and previous financial year are set out below:

	Land and buildings \$
Balance at 1 July 2021	641,453
Remeasurement adjustments	422,288
Depreciation expense	(106,603)
Balance at 30 June 2022	957,138
Remeasurement adjustments	30,287
Depreciation expense	(89,033)
Balance at 30 June 2023	898,392

Accounting policy for right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

Refer to note 15 for more information on lease arrangements.

Note 13. Intangible assets

	2023 \$	2022 \$
Domiciled customer accounts	275,745	275,745
Less: Accumulated amortisation	(88,245)	(63,245)
	187,500	212,500
Franchise fee	45,366	45,366
Less: Accumulated amortisation	(35,590)	(31,546)
	9,776	13,820
Franchise renewal fee	126,826	126,826
Less: Accumulated amortisation	(102,110)	(91,891)
	24,716	34,935
Establishment fee	170,000	170,000
Less: Accumulated amortisation	(136,167)	(122,167)
	33,833	47,833
	255,825	309,088

Notes to the financial statements (continued)

Note 13. Intangible assets (continued)

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Domiciled customer accounts \$	Franchise fee \$	Franchise renewal fee \$	Establishment fee \$	Total \$
Balance at 1 July 2021	237,500	17,864	45,154	61,833	362,351
Amortisation expense	(25,000)	(4,044)	(10,219)	(14,000)	(53,263)
Balance at 30 June 2022	212,500	13,820	34,935	47,833	309,088
Amortisation expense	(25,000)	(4,044)	(10,219)	(14,000)	(53,263)
Balance at 30 June 2023	187,500	9,776	24,716	33,833	255,825

Accounting policy for intangible assets

Intangible assets of the company relate to the franchise fees paid to Bendigo Bank which conveys the right to operate the Community Bank franchise.

Intangible assets are measured on initial recognition at cost. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

The franchise fees paid and domiciled customer accounts purchased by the company are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset class	Method	Useful life	Expiry/renewal date
Franchise establishment fee	Straight-line	Over the franchise term (5 years)	October 2025
Franchise fee	Straight-line	Over the franchise term (5 years)	October 2025
Franchise renewal fee	Straight-line	Over the franchise term (5 years)	October 2025
Domiciled customer accounts	Straight-line	Over 10 years	December 2031

Amortisation methods, useful life, and residual values are reviewed and adjusted, if appropriate, at each reporting date.

Change in estimates

During the financial year, the company assessed estimates used for intangible assets including useful lives, residual values, and amortisation methods. There were no changes in estimates for the current reporting period.

Note 14. Trade and other payables

	2023 \$	2022 \$
<i>Current liabilities</i>		
Trade payables	13,022	20,057
Other payables and accruals	28,141	38,028
	41,163	58,085
<i>Non-current liabilities</i>		
Other payables and accruals	32,548	65,092

Accounting policy for trade and other payables

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Where the company is liable to settle the amount within 12 months of the reporting date, the liability is classified as current. All other obligations are classified as non-current.

Notes to the financial statements (continued)

Note 15. Lease liabilities

	2023 \$	2022 \$
<i>Current liabilities</i>		
Land and buildings lease liabilities	120,762	111,563
Unexpired interest	(45,403)	(47,440)
	75,359	64,123
<i>Non-current liabilities</i>		
Land and buildings lease liabilities	1,065,329	1,147,223
Unexpired interest	(208,884)	(244,856)
	856,445	902,367

Reconciliation of lease liabilities

	2023 \$	2022 \$
Opening balance	966,490	617,077
Remeasurement adjustments	30,287	435,534
Lease interest expense	47,982	30,080
Lease payments - total cash outflow	(112,955)	(116,201)
	931,804	966,490

Maturity analysis

	2023 \$	2022 \$
Not later than 12 months	120,762	111,563
Between 12 months and 5 years	484,274	469,584
Greater than 5 years	581,055	677,639
	1,186,091	1,258,786

Accounting policy for lease liabilities

Lease liabilities were measured at amounts equal to the present value of enforceable future payments of the term reasonably expected to be exercised, discounted at the appropriate incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise variable lease payments that depend on an index or rate and lease payments in a renewal option if the company is reasonably certain to exercise that option. For leases of property the company has elected not to separate lease and non-lease components when calculating the lease liability.

The company has applied judgement in estimating the remaining lease term including the effects of any extension options reasonably expected to be exercised, applying hindsight where appropriate.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, if the company changes its assessment of whether it will exercise an extension option, or if there is a revised in-substance fixed lease payment.

The company assesses at the lease commencement date whether it is reasonably certain to exercise extension options. The company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control.

Where the company is a lessee for the premises to conduct its business, extension options are included in the lease term except when the company is reasonably certain not to exercise the extension option. This is due to the significant disruption of relocating premises and the loss on disposal of leasehold improvements fitted out in the leased premises.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to nil.

Notes to the financial statements (continued)

Note 15. Lease liabilities (continued)

The company's lease portfolio includes:

Lease	Discount rate	Non-cancellable term	Renewal options available	Reasonably certain to exercise options	Lease term end date used in calculations
Calliope Branch	5.39%	5 years	2 x 5 years	Yes	February 2034
Gladstone Branch	4.79%	4 years	2 x 4 years	Yes	August 2032

Note 16. Issued capital

	2023 Shares	2022 Shares	2023 \$	2022 \$
Ordinary shares - fully paid	860,000	860,000	860,000	860,000
Less: Equity raising costs	-	-	(27,980)	(27,980)
	860,000	860,000	832,020	832,020

Accounting policy for issued capital

Ordinary shares are recognised at the fair value of the consideration received by the company being \$1 per share. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

Rights attached to issued capital

Ordinary shares

Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community Bank branch have the same ability to influence the operation of the company.

Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001*.

Notes to the financial statements (continued)

Note 16. Issued capital (continued)

Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").
- Where the person is a shareholder, after the transfer of shares in the company to that person the number of shareholders in the company is (or would be) lower than the base number (the "base number test"). The base number is 204. As at the date of this report, the company had 244 shareholders (2022: 248 shareholders).

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and their associates) has a prohibited shareholding interest in are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 17. Retained earnings

	2023 \$	2022 \$
Retained earnings at the beginning of the financial year	76,234	17,187
Profit after income tax expense for the year	113,826	114,947
Dividends paid (note 19)	(60,200)	(55,900)
Retained earnings at the end of the financial year	129,860	76,234

Note 18. Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the financial year can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Notes to the financial statements (continued)

Note 19. Dividends

The following dividends were provided for and paid to shareholders during the financial year as presented in the Statement of changes in equity and Statement of cash flows.

	2023 \$	2022 \$
Fully franked dividend of 7 cents per share (2022: 6.5 cents)	60,200	55,900

Franking credits

	2023 \$	2022 \$
Franking account balance at the beginning of the financial year	71,010	63,169
Franking credits (debits) arising from income taxes paid (refunded)	58,526	26,474
Franking debits from the payment of franked distributions	(20,067)	(18,633)
	109,469	71,010
<i>Franking transactions that will arise subsequent to the financial year end:</i>		
Balance at the end of the financial year	109,469	71,010
Franking credits (debits) that will arise from payment (refund) of income tax	33,753	36,430
Franking credits available for future reporting periods	143,222	107,440

The ability to utilise franking credits is dependent upon the company's ability to declare dividends. The tax rate at which future dividends will be franked is 25%.

Accounting policy for dividends

Dividends are recognised in the financial year they are declared.

Note 20. Financial instruments

	2023 \$	2022 \$
Financial assets		
Trade and other receivables	119,938	90,220
Cash and cash equivalents	678,745	631,732
	798,683	721,952
Financial liabilities		
Trade and other payables	73,711	123,177
Lease liabilities	931,804	966,490
	1,005,515	1,089,667

Accounting policy for financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The company's financial instruments include trade debtors and creditors, cash and cash equivalents and lease liabilities.

Trade receivables are initially recognised at the transaction price when they originated. All other financial assets and financial liabilities are initially measured at fair value plus transaction costs (where applicable), when the company becomes a party to the contractual provisions of the instrument. These assets and liabilities are subsequently measured at amortised cost using the effective interest method.

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the rights are transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and rewards associated with the asset. Financial liabilities are derecognised when its contractual obligations are discharged, cancelled, or expire. Any gain or loss on derecognition is recognised in profit or loss.

Notes to the financial statements (continued)

Note 20. Financial instruments (continued)

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Financial risk management

The company has exposure to credit, liquidity and market risk arising from financial instruments. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not use derivative instruments. Risk management is carried out directly by the board.

Market risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. The company has no exposure to any transactions denominated in a currency other than Australian dollars.

Interest-bearing assets and liabilities are held with Bendigo Bank and earnings on those are subject to movements in market interest rates. The company held cash and cash equivalents of \$678,745 at 30 June 2023 (2022: \$631,732).

Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. The company monitors credit worthiness through review of credit ratings, Bendigo Bank is rated BBB+ on Standard & Poor's credit ratings.

Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities. The contractual cash flow amounts are gross and undiscounted and therefore may differ from their carrying amount in the statement of financial position.

	1 year or less \$	Between 1 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
2023				
Trade and other payables	41,163	32,548	-	73,711
Lease liabilities	120,762	484,274	581,055	1,186,091
Total non-derivatives	161,925	516,822	581,055	1,259,802
	1 year or less \$	Between 1 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
2022				
Trade and other payables	58,085	65,092	-	123,177
Lease liabilities	111,563	469,584	677,639	1,258,786
Total non-derivatives	169,648	534,676	677,639	1,381,963

Notes to the financial statements (continued)

Note 21. Key management personnel disclosures

The following persons were directors of Calliope & District Enterprises Limited during the financial year and/or up to the date of signing of these Financial Statements.

Martha Jo Hill	Karen Louise Windress
Mark Matthew Larney	Richard Arthur Hansen
Amanda Jane Gibbs	Mathew Joseph Canniffe
Francis James McKee	Allison May Totorica
Jennifer Ann McGuire	

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

Note 22. Related party transactions

There were no transactions with related parties during the current and previous financial year.

Note 23. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Andrew Frewin Stewart, the auditor of the company:

	2023 \$	2022 \$
<i>Audit services</i>		
Audit or review of the financial statements	5,400	5,200
<i>Other services</i>		
Taxation advice and tax compliance services	660	850
General advisory services	2,170	2,660
Share registry services	3,919	3,537
	6,749	7,047
	12,149	12,247

Note 24. Reconciliation of profit after income tax to net cash provided by operating activities

	2023 \$	2022 \$
Profit after income tax expense for the year	113,826	114,947
Adjustments for:		
Depreciation and amortisation	151,495	169,091
Net loss on disposal of non-current assets	-	664
Lease liabilities interest	47,982	30,080
Change in operating assets and liabilities:		
Increase in trade and other receivables	(22,220)	(13,236)
Increase in deferred tax assets	(4,239)	(6,109)
Increase/(decrease) in trade and other payables	(19,879)	8,955
Increase/(decrease) in provision for income tax	(2,677)	31,616
Increase in other provisions	2,388	2,733
Net cash provided by operating activities	266,676	338,741

Notes to the financial statements (continued)

Note 25. Earnings per share

	2023 \$	2022 \$
Profit after income tax	113,826	114,947

	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	860,000	860,000
Weighted average number of ordinary shares used in calculating diluted earnings per share	860,000	860,000

	Cents	Cents
Basic earnings per share	13.24	13.37
Diluted earnings per share	13.24	13.37

Accounting policy for earnings per share

Basic and diluted earnings per share is calculated by dividing the profit attributable to the owners of Calliope & District Enterprises Limited, by the weighted average number of ordinary shares outstanding during the financial year.

Note 26. Commitments

The company has no commitments contracted for which would be provided for in future reporting periods.

Note 27. Contingencies

There were no contingent liabilities or contingent assets at the date of this report.

Note 28. Events after the reporting period

No matter or circumstance has arisen since 30 June 2023 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Directors' declaration

For the financial year ended 30 June 2023

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in the notes to the financial statements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2023 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



Martha Jo Hill
Chair

5 September 2023

Independent audit report



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
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Independent auditor's report to the Directors of Calliope & District Enterprises Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Calliope & District Enterprises Limited (the company), which comprises:

- Statement of financial position as at 30 June 2023
- Statement of profit or loss and other comprehensive income
- Statement of changes in equity
- Statement of cash flows
- Notes to the financial statements, including a summary of significant accounting policies
- The directors' declaration of the company.

In our opinion, the accompanying financial report of Calliope & District Enterprises Limited, is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2023 and of its financial performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



afsbendigo.com.au

Liability limited by a scheme approved under Professional Standards Legislation.



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Other Information

The other information comprises the information included in the company's annual report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon. The annual report may also include "other information" on the company's operations and financial results and financial position as set out in the financial report, typically in a Chairman's report and Manager's report, and reports covering governance and shareholder matters.

The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

The directors are responsible for overseeing the company's financial reporting process.

Auditor's responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists.

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Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart'.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 5th September 2023

A handwritten signature in black ink, appearing to read 'Joshua Griffin'.

Joshua Griffin
Lead Auditor



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