

Annual Report 2023

Daylesford District
Community Developments
Limited

Community Bank
Daylesford District
ABN 72 149 942 067

Community Bank Daylesford District acknowledges the traditional owners of this land, the Dja Dja Wurrung people, and we pay our respect to the elders past, present and emerging.

Contents

Chairman’s Report	II
Manager’s Report	V
Bendigo and Adelaide Bank Report	VI
Community Investments	VII
Financial Statements	XIV

Chairman's Report

Welcome to the Daylesford District Community Developments Limited (DDCDL) Annual Report for the year ended 30 June 2023. On behalf of the Board of directors it gives me great pleasure to present this year's Annual Report. Your Board and the team at Community Bank Daylesford District continued to deliver excellent results in customer service and engagement, profit generation and strong levels of investment back into our community's clubs, organisations, and events throughout the year.

Our Results

DDCDL's operating performance in 2022/23 was positively impacted by the rapid changes to interest rates in the wider market. As lending interest rates increase there is a lag in deposit rate increases with a resultant increase in operating margins. The Company's performance was in line with these pricing factors and resulted in a significant rise in profitability in the first half which subsequently tapered towards the end of the year.

This resulted in a 51.15% increase in revenue and a significant increase in after-tax profit to \$220,515 (2022: \$57,192).

Community investments (sponsorships, grants and Bendigo & Adelaide Bank Community Enterprise Foundation™ BABCEF) totalled \$200,926 (2022: \$83,593) and funded many significant local needs and also provides for future scheduled community projects.

The improved result enabled the Board to reward shareholders with an annual dividend of 8 cents per share (fully franked), plus a special dividend of 6 cents per share (fully franked). In addition, the Company was able to invest in a commercial property at 113 Main Rd Hepburn Springs. This investment provides offices for the Company and a meeting space for both the Company and for community use. The Board believes the property purchase provides a meaningful long term company asset that will also support our community groups in Hepburn Springs and Daylesford.

This year's result brought the cumulative amount of community investments and returns to shareholders, to \$1.314 mill or \$2.19 for each dollar invested by shareholders forming the Company in 2012. This is an affirmation for shareholders and their willingness to invest in the Community Bank model for the potential benefit of the whole community.

In 2024, The Board expects significant pressure of the levels of margins and revenue due to a more stable interest environment, increased competition and shifts in banking trends but remains optimistic that the operation will continue to perform strongly.

Community Bank Team

The abatement in Covid related restriction has seen a normalisation of face to face engagement with our customers. Led by branch manager Melanie Tudball, the branch prides itself on its accessibility and desire to give customers a welcoming and positive banking experience. We were pleased to see Mel's efforts and commitment recognised in the Victorian Regional Community Bank Awards in September 2023. Despite changes in the greater banking landscape the Board endorsed a commitment in 2024 fully service our customers by continuing its trading hours Mon to Thurs 9.30 am to 4 pm and Friday 9.30 to 5.00pm.

Shareholders and Customers

The Company remains committed to appropriately recognise its shareholders, whose financial commitment in establishing the Company is the cornerstone of the success to date and the potential for the future.

Customers are key to the branch's operation. We thank them for the ongoing support and strive to maintain the highest level of service. Our banking franchisor, Bendigo and Adelaide Bank Limited, ensures that customers are offered a complete range of banking products in personal, commercial and rural banking markets.

Chairman's Report

Board of Directors

Our thanks to the current Directors and Board Committees who voluntarily give their time and expertise throughout the year. A special thanks to the Board's support team – Company Secretary Trevor Shard and Administration support Sandy Jennings.

Our Community Contributions

The Company's ability to support local community groups is a primary objective. As flagged last year, the easing of Covid restrictions has seen a gradual increase in community groups' activity and demand for support.

We are proud to have made Community Investments of \$200,926 (including BABCEF – for future community projects.) in 2022/3. Significant funding items include the introduction of a tertiary scholarship program - \$10,000, over \$17,000 for arts, culture and heritage programs, ongoing sponsorship of the 5000 Club and Good Grub Club both supporting local disadvantaged people and the upgrade of services to assist homeless people in the area.

Support for larger infrastructure projects is budgeted for 2024 and based on secured funding allocations.

The Future

The Company's ongoing profitability has enabled the Board to implement a more strategic approach to community investment. There is an increasing trend to support longer term investments in community infrastructure and longer-term grants i.e. scholarships, and multi-year sponsorships (giving organisations greater financial certainty). The Board will seek increased impactful community investment which will provide long term benefits for our community.

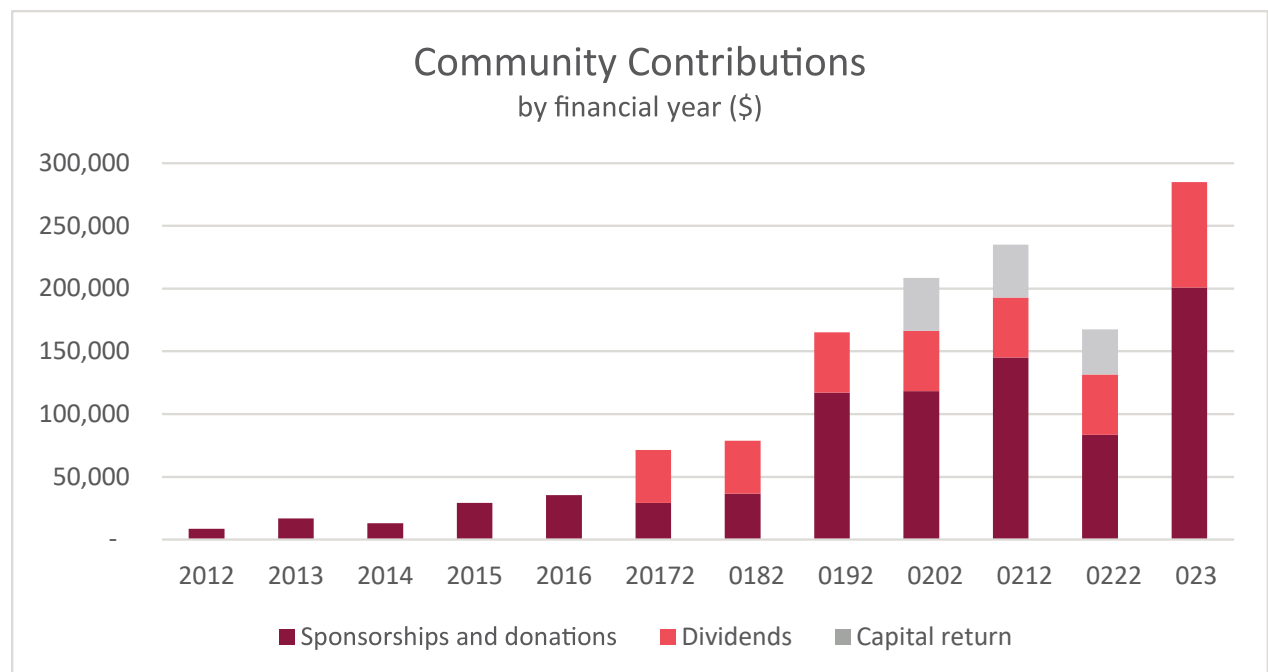
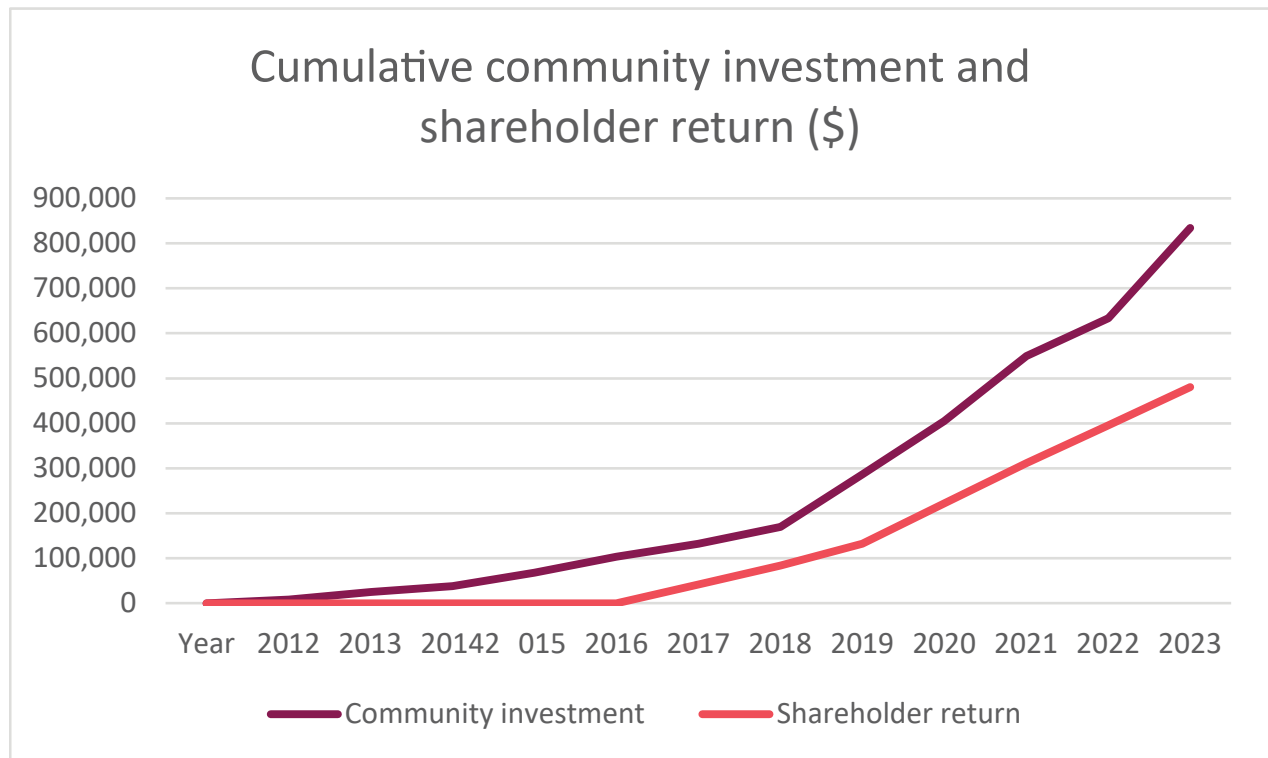
Lastly, I can assure all shareholders that your the Board remains committed to building a profitable Company that will provide both enduring shareholder dividends and increased funds for community investment for the future, as well as ensuring that branch banking facilities through the Community Bank branch remain available to the community in the Daylesford district.

Our Local Bank, Our Local Community, Thriving Together.



Mark Rak
Chair

Chairman's Report



Manager's Report

It is my pleasure to present the 2023 Branch Manager's report for Community Bank Daylesford District.

We started the year with the property and lending market starting to weaken due to the impact and uncertainty of rising interest rates. Lending enquiries were lower than the previous year, and the focus turned to the impact of customers on fixed rate loans coming to the end of their honeymoon rates of 2%. The shellshock of such a rate hike lessened with our early intervention which assisted in retaining our existing customers. We were thankful to see a decrease in the number of discharges as compared to the previous year. Lending enquiries have reduced compared to the previous years as consumers begin to spend any potential deposits on the increased cost of living, and this looks to be the challenge we will face for the next year or so.

We achieved some impressive results for the year, our highlights for the branch were: -

- 33 new customers chose to bank with us, up 1.4% on previous year.
- 484 new accounts were opened – up 8% on previous year.
- We settled 23 new loans totalling \$9.5 million.

On the staffing front, Caitlyn Phillips joined the team as a Trainee Customer Service Officer. Caitlyn has proven to be a terrific addition to our team. Her work ethic and her kindness are highly regarded. Melanie Tudball has recently taken up a seconded role within Bendigo Bank for 3 months and Allana Wytkamp from Bendigo Bank Ballarat West has stepped in to fill the Branch Manager role. Kate, James, Rachel, and Miranda have remained with us as valued team members who are well loved by our customers. The team continue to focus on providing fantastic customer service and take immense pride in building meaningful relationships with our community. Our goal for the new fiscal year is to further grow our business relationships and strengthen our community ties.

I would like to express my thanks to our Board of Directors who volunteer their time and energy, and our Board Secretary Trevor Shard and Board Admin Officer Sandy Jennings for their expertise and passion for our Community Bank. The countless hours of commitment are very much appreciated, and our local communities are the beneficiaries of your dedication. Most importantly I would like to thank the support of our loyal customers and shareholders who understand we are more than just a Bank and trust Community Bank Daylesford District with their banking needs. Without you we would not be able to provide community support. We look forward to many more years of shared success.

Now is the time to review your lending and investments. With rising interest rates and the cost of living impacting regional areas, ensuring you are on the best deal possible will assist you going forward. Our team are willing to assist you to get the most out of your funds to help you achieve your financial goals. Your banking can make great things happen in our community when you choose to bank local. We all look forward to meeting you and continuing our Community Banking journey together.



Branch Manager
Melanie Tudball



Branch Manager
Allana Wytkamp

Bendigo and Adelaide Bank Report

Community Bank Report 2023

BEN Message

August 2023

Community and customer will always be at the heart of what we do at Bendigo and Adelaide Bank.

Together, we're setting up Community Banking for the future - growing our impact as a leading social impact movement to transform communities across Australia.

As we continue to evolve to meet the needs of our customers, we should feel proud that more Australians are choosing to do their banking with us and trust us with their financial goals. Our position as Australia's most trusted bank (Roy Morgan) reflects the esteem we are held in by our customers, and communities.

This year has been particularly significant for us. After five years apart, we had the opportunity to come together in person and connect through our State Connect program and in Bendigo at our National Conference in September. It has also been a record-breaking year for Community Bank with more than \$32 million invested into local communities nationwide. This is our highest year on record and underscores our ongoing commitment to our customers and communities.

Reflecting on the 25 years since we opened our first Community Bank, I'm so grateful to the hard work of many passionate Directors (past and present). Everything we have done and continue to do is focused on our purpose to feed into the prosperity of our customers and communities, not off it.

On behalf of the Bank, thank you for continuing to play an essential role in supporting your community. I look forward to seeing us grow together and make a positive impact for generations to come.

Warmest regards,



Justine Minne
Bendigo and Adelaide Bank

Community Investments

Summary

It was wonderful to receive applications from many of our local community groups who make life vibrant for local people and visitors as well.

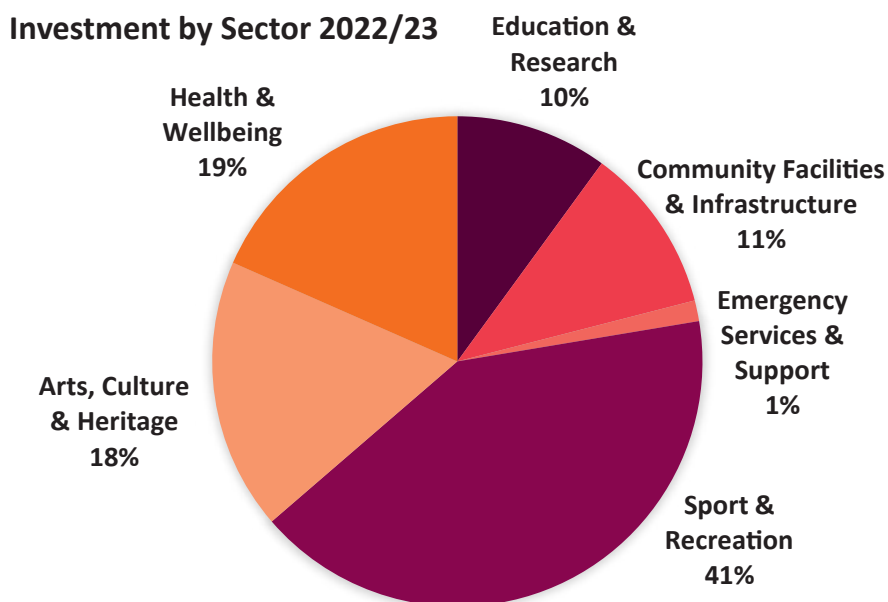
I am grateful to all Community Investment Committee (CIC) members for the time and effort they put into carefully evaluating applications and making recommendations about them. Our team included community representatives David Smith, Jenny Russell, Lesley Hewitt and Gabrielle Kirby, Board members Carol Ross, Jim Foster, Joan Janssen, Kate Redwood, and Peter Douglas, Board chairman Mark Rak and Branch Manager Melanie Tudball. Particular recognition is due to Sandy Jennings for efficiently taking care of the administration underpinning our investment program.

This year we considered 32 applications or proposals, resulting in investment in 31 local projects.

The total given to our community for the financial year was \$99,700¹, including scholarships of \$10,000. We also contributed \$120,000 to the Community Enterprise Foundation to support future projects such as scholarships.



Margaret Hodge
Chair, Community Investment Committee



Community groups supported this year

Christ Church, Anglican, Daylesford	Hepburn Regional Community Cheer
Daylesford and District Agricultural Society Inc	Hepburn Springs Golf Club
Daylesford Community Brass Band Inc	Hepburn United Soccer Club
Daylesford Lawn Tennis Club Inc	Lab Kelpie Inc
Daylesford Martial Arts Tang Soo Tao	Riding for Disabled Daylesford
Daylesford Men's Shed	Rotary Club of Daylesford
Daylesford Neighbourhood Centre Inc	St Michael's Primary School
Daylesford New Year's Eve Parade and Gala	The 5000 Club Incorporated
Glenlyon Progress Association	The Wombat Post
Glenlyon Sports Club	U3A Hepburn Shire
Great Dividing Trail Association Inc	Words in Winter
Hepburn Community Radio	

¹ Includes Scholarships funded from the Community Enterprise Foundation, and sponsorship expenses allocated to Marketing.

Community Investments

Sport & Recreation Sponsorship Stories

Community Bank Daylesford District supported six groups relating to sport and recreation in our area.

We were happy to support local sports groups to keep our community members healthy and active by providing a total of \$41,182, representing 41% of our total community investments for 2022/23.

We were major sponsors of the Hepburn Springs Golf Club, providing a grant of \$18,182 towards the purchase of a new lawn mower, and a \$18,182 five-year Gold Sponsorship package.

\$1,818 was provided to the Great Dividing Trail Association Inc to support the design and production of signage including QR codes for marker posts on the Lerderderg Track, and to develop a website to include text and graphics linking to QR codes.

Other groups supported included: Glenlyon Sports Club's New Year's Day Family Sports Day, the Daylesford Lawn Tennis Club, Tang Soo Tao Daylesford, and Daylesford Speedway Drivers Association.



The Harry & Peggy Maddicks Golf Day – a fund raising event for Central Highlands Rural Health Daylesford Campus – was held at the Hepburn Springs Golf Club in April 2023

"The bags we were able to purchase, thanks to Bendigo Bank, get used all the time!"
Tang Soo Tao Daylesford



Tang Soo Tao Daylesford Instructors with James Watson, Branch Relationship Consultant



Tang Soo Tao Daylesford's Karate Kids practising their skills

Community Investments

Health & Wellbeing Sponsorship Stories

Community Bank Daylesford District supported seven health and wellbeing projects in our area.

This was a total of \$18,345, representing 19% of our community investments for 2022/23.

\$4,545 was provided to Riding for Disabled Daylesford to fund their riding programs during the year.

We were a major sponsor of the Harry & Peggy Maddicks Golf Day in April 2023 (\$1,500) – a fund raising event for Central Highlands Rural Health Daylesford Campus.

Community groups supported included two projects for Hepburn Regional Community Cheer (\$5,300), The 5000 Club Incorporated (\$2,500) and Hepburn Shire Good Grub Club (\$1,500) to provide meals and essential items for local disadvantaged people.

Groups that provide support and fellowship for the local community were also supported. This included the Daylesford Men's Shed.



Riding for Disabled Daylesford. L-R: Billie (rider), Lesley (coach) Tiggy (horse) Steph (volunteer) Pia (RDA President) Wendy (coach) Leroy (horse), David (rider and volunteer) Nutmeg (horse) Simone (volunteer)



Branch Manager, Melanie Tudball with Liz Bennett, Hepburn Shire Good Grub Club

Community Investments

Arts, Culture & Heritage Sponsorship Stories

Community Bank Daylesford District supported eleven groups relating to arts, culture and heritage activities in our area.

This was \$17,873, representing 18% of our total community investments for 2022/23.

We were instrumental in bringing several music events to the community during the year. Support was provided for Christ Church Anglican Parish of Daylesford's Music Festival and Concert Series (\$2,273), U3A Hepburn to bring the Zelman Symphony Orchestra to Daylesford Town Hall for a concert and a Viennese afternoon of music & traditional refreshments for school students and the public (\$2,500), and the Glenlyon Progress Association for the annual Festival of Small Halls (\$600).

We also continued our support of the on-going operations of the Daylesford Community Brass Band, providing \$1,500. The Band is a popular performer at many local community events and is well loved by locals and visitors alike.

Lab Kelpie Inc were supported with \$2,500 to sponsor the development of a new Australian theatre production at the Daylesford Town Hall.

We provided sponsorship of \$2,500 for the Rotary Art Show Daylesford District Community Bank Awards Nights in November 2022 and November 2023.

Other groups supported include Words in Winter, Daylesford & District Agricultural Society Inc, and the Daylesford New Year's Eve Parade and Gala.



Greeting people at the opening night of the Rotary Art Show, November 2022



Enjoying the Rotary Art Show, November 2022

Community Investments

Community Facilities & Infrastructure Sponsorship Stories

Community Bank Daylesford District supported four groups relating to community facilities & infrastructure activities in our area.

This was \$10,936, representing 11% of our total community investments for 2022/23.

We contributed a grant of \$3,727 towards the installation of a shower and laundry facility at the Daylesford Neighbourhood Centre, to be used by homeless people.

\$3,350 was provided by the Community Bank Daylesford District for the purchase of two marquees for use at Hepburn United Soccer Club games (during the season) and other groups outside the soccer season.

We provided \$1,000 to Hepburn Community Radio to develop a sponsorship package for Community Bank Daylesford District, and a grant of \$359 for new FM broadcasting equipment.

Again this year, we were major sponsors of The Wombat Post, our local online community newspaper, providing funding of \$2,500.



Hepburn Community Radio's Trevor Shard broadcasting with new FM equipment purchased with the Community Bank's support.

Community Investments

Education & Research Sponsorship Stories

Community Bank Daylesford District made two major investments in education and research in our area.

We provided scholarships of \$5,000 each to two local tertiary students to assist with their studies. The scholarships were awarded to Lucy Muscat for her Bachelor Degree Professional Communication course at RMIT University, and Taron Malter for his Bachelor Degree Science course at The University of Melbourne.

This was \$10,000, representing 10% of our total community investments for 2022/23.



L-R: Melanie Tudball (Branch Manager), Lucy Muscat, and Margaret Hodge (Chair, Community Investment Committee)

"Thank you so much! I am really glad to receive this scholarship because going to Uni is expensive, especially for regional students who have to leave home or commute a long way."

"I am so excited to receive this scholarship! It makes a real difference to my ability to move to Melbourne this year to go to Uni."



L-R: Melanie Tudball (Branch Manager), Taron Malter, Mark Rak (DDCDL Board Chair) and Margaret Hodge (Chair, Community Investment Committee)

Community Investments

Emergency Services & Support Sponsorship Stories

Community Bank Daylesford District made one investment relating to emergency services and support in our area.

This was \$1,364, representing 1% of our total community investments for 2022/23.

We provided this grant of \$1,364 towards the purchase of a defibrillator machine at St Michael's Primary School. This will not only benefit the school in an emergency, but is also accessible to all members of the local community.



Branch Manager, Melanie Tudball and St Michael's Primary School Principal, Tim Hogan, and students of St Michael's – with the School's new defibrillator machine

Daylesford District Community Developments Limited

ABN: 72 149 942 067

Financial Report – For the Year Ended 30 June 2023

Daylesford District Community Developments Limited

ABN: 72 149 942 067

Table of Contents

Directors' Report	2
Auditor's Independence Declaration	7
Statement of Profit or Loss and Other Comprehensive Income	8
Statement of Financial Position	9
Statement of Changes in Equity	10
Statement of Cash Flows	11
Notes to the Financial Statements	12
Directors' Declaration	31
Independent Auditor's Report	32

Directors' Report

For the Year Ended 30 June 2023

The directors present their report of Daylesford District Community Developments Limited (the 'Company') for the financial year ended 30 June 2023.

Directors

The following persons were directors of the Company during or since the end of the financial year up to the date of this report:

Marek Julius Rak (appointed 18 March 2011, re-elected 23 November 2021)	
Qualifications and experience	Bachelor of Science (Monash); Grad Dip EDP (RMIT). Founder & retired Managing Director of Trident Computer Services Pty Ltd. Chair, Daylesford Indoor Aquatic Centre Inc.
Other current directorships	Nil
Former directorships in last 3 years	Nil
Special responsibilities	Board Chair; Chair, Recruitment & Remuneration Committee; Ex officio Member of all Board Sub-committees

Marianne Dunham (appointed 24 September 2019, re-elected 24 January 2023, resigned 4 March 2023)	
Qualifications and experience	LLB University of Tasmania; Graduate Diploma Legal Practice ANU; Master of Science and Technology Commercialisation, University of Adelaide and Texas; Member of the Australian Institute of Company Directors. Non-executive director and senior commercial lawyer with extensive experience in the commercialisation of innovative products and services, the growth of start-ups and established businesses.
Other current directorships	Clene Australia Pty Ltd; Decibel Therapeutics Australia Pty Ltd; Q32 Bio Australia Pty Ltd
Former directorships in last 3 years	Nil
Special responsibilities	Chair, Risk Management Committee

Philip Roy Gay (appointed 16 April 2012, re-elected 24 January 2023)	
Qualifications and experience	Bachelor of Arts (Finance & Accounting); Advanced Management Program (Harvard Business School); Fellow of CPA Australia; Fellow of Institute of Chartered Secretaries and Administrators; Fellow of the Governance Institute of Australia; Member of Australian Institute of Company Directors. Former Chief Financial Officer & Operating Group Managing Director of Pacific Dunlop Ltd.
Other current directorships	Chair of RG Withers Group.
Former directorships in last 3 years	Nil
Special responsibilities	Chair, Finance & Audit Committee; Member, Risk Management Committee

Margaret Catherine Hodge (appointed 27 November 2018, re-elected 24 January 2023)	
Qualifications and experience	Diploma of Applied Science (Prosthetics and Orthotics), Lincoln Institute of Health Sciences; Bachelor of Prosthetics and Orthotics (Honours), La Trobe University; Fellow of the International Society for Prosthetics and Orthotics (ISPO); former member of the Australian Orthotics Prosthetics Association. 30 years experience in clinical practice in the public health sector, as a lecturer at La Trobe University and in leadership roles in not-for-profit organisations including 6 years on the ISPO Executive Board.
Other current directorships	Nil
Former directorships in last 3 years	Nil
Special responsibilities	Chair, Community Investment Committee Member, Marketing Committee; Member, Risk Management Committee

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Directors' Report

Joan Mary Janssen (appointed 19 November 2013, re-elected 24 November 2020)	
Qualifications and experience	Diploma of Teaching, Primary (ACU, Ballarat); Graduate Diploma of Student Welfare (Hawthorn); Master of Education (Melb). 31 years' experience in education, including 12 years as School Principal; former Director of the Melba Foundation.
Other current directorships	Nil
Former directorships in last 3 years	Nil
Special responsibilities	Member, Finance & Audit Committee; Member, Community Investment Committee

Carol Louise Ross (appointed 28 October 2014, re-elected 23 November 2021)	
Qualifications and experience	Diploma of Teaching-Primary, Diploma of Personal Counselling and Graduate Diploma of Educational Administration. Employed in education for 38 years including within the Department of Education head office and as Assistant Principal and Principal in Primary schools for the last 17 years, retiring in 2008.
Other current directorships	Nil
Former directorships in last 3 years	Nil
Special responsibilities	Member, Community Investment Committee

James Arthur Foster (appointed 4 November 2020, elected 24 November 2020)	
Qualifications and experience	Co-founder and secretary of The Daylesford Foundation a local not for profit. Former senior executive with public company Simsmetal Pty Ltd. Australia's leading metal recycling company. Founder and director of recycling company Associated Metals Pty Ltd sold to Smorgon Steel in 1995. Founder and director of recycling company Commercial Metals Pty Ltd sold to private equity in 2007. Former director of a logistics company moving landbased drilling rigs across the globe. In total 40 years of management experience across public and private companies.
Other current directorships	Starway Nominees Pty Ltd, Hayland Pty Ltd, ITAC Services (Aust) Pty Ltd, Armasuno Pty Ltd, Arjoma Pty Ltd
Former directorships in last 3 years	Nil
Special responsibilities	Member, Community Investment Committee; Member, Risk Management Committee

Catherine Redwood, AM (appointed 24 November 2020, elected 23 November 2021)	
Qualifications and experience	BA/BSW honours Monash University, Accelerated MBA Melbourne Business School Catherine (known as Kate) has held senior management positions in both state government and the not for profit sector and in recent years a number of board positions, notably 9 years on the State Trustees Ltd board. She is currently Deputy Chair Central Highlands Rural Health. She has completed four terms as an elected councillor – two with City of Melbourne and two with Hepburn Shire Council. Kate was Hepburn Shire's mayor in 2015.
Other current directorships	Nil
Former directorships in last 3 years	Nil
Special responsibilities	Member, Community Investment Committee

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Directors' Report

Peter Douglas (elected 23 November 2021)	
Qualifications and experience	B Bus (Marketing) Peter has held roles with large FMCG (Fast Moving Consumer Goods) businesses with Fosters International, Nestle, Fonterra and Bidvest, with a focus on National & International Sales Roles, along with an International and domestic role with the largest independent wine producer. Peter is currently Director of Belle Property Daylesford & Trentham with real estate sales and property management. Has been a local resident since 2015 and a strong advocate for the success of the region.
Other current directorships	Belle Property Daylesford, Belle Property Trentham
Former directorships in last 3 years	Nil
Special responsibilities	Chair, Marketing Committee Member, Community Investment Committee

Phillip Lavelle (elected 24 January 2023)	
Qualifications and experience	Grad Dip Government Administration. Phillip had a 40 year career with the Royal Australian Air Force, where he achieved the rank of Group Captain. His final role was Chief of Staff (second in command) of the Air Force Training Group.
Other current directorships	Nil
Former directorships in last 3 years	Nil
Special responsibilities	Chair, Risk Management Committee

Directors were in office for this entire year unless otherwise stated.

No Directors have material interests in contracts or proposed contracts with the Company.

Directors' meetings

Attendances by each Director during the financial year were as follows:

	Board Meetings		Finance & Audit Committee Meetings		Community Investment Committee Meetings		Risk Management Committee Meetings		Marketing Committee Meetings ¹	
	A	B	A	B	A	B	A	B	A	B
Director										
Marek Julius Rak *	7	7	6	6	7	6	1	1		
Marianne Dunham	4	1	-	-	-	-	-	-		
Philip Roy Gay	7	6	6	6	-	-	1	1		
Margaret Catherine Hodge	7	7	-	-	7	6	1	1		
Joan Mary Janssen	7	6	6	6	7	6	-	-		
Carol Louise Ross	7	6	-	-	7	6	-	-		
Arthur James Foster	7	4	-	-	7	5	1	-		
Kate Redwood	7	6	-	-	7	4	-	-		
Peter Douglas	4	3	-	-	7	3	-	-		
Phillip Lavelle	4	4	-	-	-	-	1	1		

A – The number of meetings eligible to attend.

B – The number of meetings attended.

* – The Board Chair is entitled to attend all Committees ex officio

1 – There were no marketing committee meetings held during the year

Treasurer

Jeff Bain is the Treasurer. He holds a Bachelor of Economics.

Company Secretary

Trevor Shard is the Company Secretary. He holds a Bachelor of Economics and a Diploma of Community Services, is a Senior Associate of the Financial Services Institute and a Fellow of the Governance Institute of Australia. He was former Company Secretary of Pasminco Limited and several other listed, public unlisted, and proprietary companies.

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Directors' Report

Principal activities

The principal activities of the Company during the course of the financial year were providing Community Bank branch services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited.

There have been no significant changes in the nature of these activities during the year.

Review of operations

Profit after tax for the financial year was \$220,515, (2022: \$57,192). Operating profit before tax, sponsorships and donations was \$497,354, (2022: \$159,873).

Revenue of \$1,219,590 was significantly higher than 2022 (\$806,863) due to rising interest rates leading to improved margins and the benefit of a full year of the new revenue share arrangements which were adopted in January 2022. Strong financial results enabled higher sponsorships and charitable donations of \$200,926, (2022: \$83,593) including a contribution of \$120,000 to the Bendigo and Adelaide Bank Community Enterprise Fund which will be directed to local community investments in the future.

Continuing positive operating cash flow enabled the Company to contribute equity to the purchase of a commercial property in Hepburn Springs and pay a fully franked dividend of 8 cents per share and provide for a fully franked special dividend of 6 cents per share, payable on 1 November 2023.

The Company's franchise agreement with Bendigo and Adelaide Bank Limited was renewed in April 2022 for 5 years and may be renewed for a further 5 years from 2027 at the Company's request. The Company is currently negotiating an extension of the branch premises lease to December 2031.

The outlook for 2024 is a more stable interest rate environment and increased industry competition for deposits and loans. The Board expects this will result in lower margins and revenue. Notwithstanding that, the Company is on a firm financial footing and expects to be able to continue to fund community investments and provide returns to shareholders.

Dividends

A fully franked dividend of 8 cents per share (2022: fully franked 8 cents per share) was paid in January 2023. A fully franked special dividend of 6 cents per share (2022: Nil) will be payable on 1 November 2023.

Options

No options over issued shares were granted during or since the end of the financial year and there were no options outstanding as at the date of this report.

Significant changes in the state of affairs

No significant changes in the Company's state of affairs occurred during the financial year.

Events subsequent to the end of the reporting period

There were no significant events subsequent to the end of the reporting period.

Likely developments

The Company will continue to provide banking services to the local community.

Environmental regulations

The Company is not subject to any significant environmental regulation.

Indemnity Officers or Auditor

The Company has agreed to indemnify each Officer (Director, Treasurer, Secretary, or employee) out of assets of the Company to the relevant extent against any liability incurred by that person arising out of the discharge of their duties, except where the liability arises out of conduct involving dishonesty, negligence, breach of duty, or the lack of good faith. The Company also has Officers' Insurance for the benefit of Officers of the Company against any liability incurred by the Officer, which includes the Officer's liability for legal costs, in or arising out of the conduct of the business of the Company or in or arising out of the discharge of the Officer's duties.

The Company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the Company or any related entity against a liability incurred by the auditor. During the financial year, the Company has not paid a premium in respect of a contract to insure the auditor of the Company or any related entity.


Proceedings on behalf of the Company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a part for the purposes of taking responsibility on behalf of the Company for all or part of those proceedings.

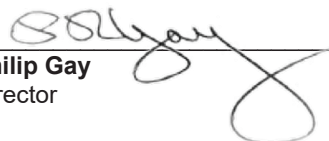
Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out at page 7 of this Financial Report. No Officer of the Company is or has been a partner of the Auditor of the Company.

Signed in accordance with a resolution of the Board of Directors at Daylesford on 11 October 2023.



Marek Rak
Chair



Philip Gay
Director

Daylesford District Community Developments Limited

Auditors Independence Declaration under Section 307C of the Corporations Act 2001 to the Board of Daylesford District Community Developments Limited

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2023 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

CountPro Audit Pty Ltd
CountPro Audit Pty Ltd



Jason D. Hargreaves
Director

180 Eleanor Drive, Lucas

10th October 2023

Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
Revenue	2	1,219,590	806,863
Expenses			
Employee benefits expense	3	457,728	396,988
Depreciation	3	59,211	61,351
Administration and general costs		89,283	83,633
Finance costs	3	21,884	6,622
Rental expense		5,590	11,155
Other occupancy expense		39,764	37,023
IT costs		27,328	31,729
Advertising and marketing		14,193	11,954
ATM costs		7,255	6,535
		722,236	646,990
Operating profit before charitable donation and sponsorships		497,354	159,873
Charitable donations and sponsorships		200,926	83,593
Profit before income tax		296,428	76,280
Income tax expense	4	75,913	19,088
Profit for the year		220,515	57,192
Other comprehensive income			
Gain / (loss) on the revaluation of equity instruments at fair value		505	(3,872)
Total comprehensive income for the year		221,020	53,320
Profit attributable to members of the Company		220,515	57,192
Total comprehensive income attributable to members of the Company		221,020	53,320
Earnings per share for profit from continuing operations attributable to the ordinary equity holders of the Company (cents per share):			
- basic earnings per share	20	36.84	8.89

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

Statement of Financial Position

As at 30 June 2023

	Note	2023 \$	2022 \$
Assets			
Current assets			
Cash and cash equivalents	5	71,199	246,921
Trade and other receivables	6	106,953	84,872
Financial assets	7	13,617	45,828
Other assets	8	1,138	-
Prepayments	9	30,471	28,890
Total current assets		223,378	406,511
Non-current assets			
Property, plant and equipment	10	773,287	919
Deferred tax assets	4	21,150	16,690
Right of use assets	11	175,505	225,649
Total non-current assets		969,942	243,258
Total assets		1,193,320	649,769
Liabilities			
Current liabilities			
Current tax liabilities	4	57,937	(10,407)
Trade and other payables	12	213,744	69,876
Lease liabilities	13	47,709	43,358
Provisions	14	56,961	50,526
Total current liabilities		376,351	153,353
Non-current liabilities			
Borrowings	15	226,496	-
Lease liabilities	13	134,914	182,623
Provisions	14	9,979	5,232
Total non-current liabilities		371,389	187,855
Total liabilities		747,740	341,208
Net assets		445,580	308,561
Equity			
Issued capital	16	455,519	455,519
Retained earnings / (Accumulated losses)	18	(9,939)	(146,958)
Total equity		445,580	308,561

The above statement of financial position should be read in conjunction with the accompanying notes.

Daylesford District Community Developments Limited
ABN: 72 149 942 067

Statement of Changes in Equity

For the year ended 30 June 2023

	Note	Issued Capital \$	Retained earnings \$	Total equity \$
Balance at 1 July 2021		491,519	(152,277)	339,242
Profit for the year		-	57,192	57,192
Other comprehensive income for the year		-	(3,872)	(3,872)
Total comprehensive income for the year		-	53,320	53,320
Transactions with owners, in their capacity as owners:				
Return of capital	16	(36,000)	-	(36,000)
Dividends paid or provided	19	-	(48,001)	(48,001)
Balance at 30 June 2022		<u>455,519</u>	<u>(146,958)</u>	<u>308,561</u>
Balance at 1 July 2022		455,519	(146,958)	308,561
Profit for the year		-	220,515	220,515
Other comprehensive income for the year		-	505	505
Total comprehensive income for the year		-	221,020	221,020
Transactions with owners, in their capacity as owners:				
Return of capital	16	-	-	-
Dividends paid or provided	19	-	(84,001)	(84,001)
Balance at 30 June 2023		<u>455,519</u>	<u>(9,939)</u>	<u>445,580</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
Receipts from customers		1,196,371	800,595
Payments to suppliers and employees		(724,597)	(689,448)
Interest paid		(21,884)	(6,622)
Income tax paid		(12,030)	(63,799)
Net cash provided by operating activities	21b	<u>437,860</u>	<u>40,726</u>
Cash flows from investing activities			
Purchase of property, plant, and equipment		(781,435)	-
Net cash flows used in investing activities		<u>(781,435)</u>	<u>-</u>
Cash flows from financing activities			
Proceeds from borrowings		500,000	-
Proceeds from (purchase of) investments		32,716	(25,265)
Repayment of borrowings		(316,862)	(49,233)
Repayment of capital		-	(36,000)
Dividends paid		(48,001)	(48,001)
Net cash provided by / (used in) financing activities		<u>167,853</u>	<u>(158,499)</u>
Net decrease in cash and cash equivalents		(175,722)	(117,773)
Cash and cash equivalents at the beginning of the financial year		246,921	364,694
Cash and cash equivalents at the end of the financial year	21a	<u><u>71,199</u></u>	<u><u>246,921</u></u>

The above statement of cash flows should be read in conjunction with the accompanying notes.

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Notes to the Financial Statements
For the year ended 30 June 2023

These Financial Statements and Notes represent those of Daylesford District Community Developments Limited.

Daylesford District Community Developments Limited ('the Company') is a Company limited by shares, incorporated, and domiciled in Australia.

These Financial Statements were authorised for issue by the Directors on

1. Summary of significant accounting policies

(a) Basis of preparation

These general purpose Financial Statements have been prepared in accordance with the Corporations Act 2001, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board and International Financial Reporting Standards as issued by the International Accounting Standards Board (AASB). The Company is a for profit entity for financial reporting purposes under Australian Accounting Standards. Material accounting policies adopted in the preparation of these Financial Statements are presented below and have been consistently applied unless stated otherwise.

The Financial Statements, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets, and financial liabilities.

Economic dependency

The Company operates as a franchise of Bendigo and Adelaide Bank Limited, using the name "Bendigo Bank", the logo, and systems of operations of Bendigo and Adelaide Bank Limited. The Company manages the Community Bank branch on behalf of Bendigo and Adelaide Bank Limited, however all transactions with customers conducted through the Community Bank branch are effectively conducted between the customers and Bendigo and Adelaide Bank Limited.

All deposits are made with Bendigo and Adelaide Bank Limited or its wholly owned subsidiaries and all personal and investment products are products of Bendigo and Adelaide Bank Limited, with the Company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance, and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo and Adelaide Bank Limited, must be approved by Bendigo and Adelaide Bank Limited, other than where the Branch Manager and other authorised staff have delegated authority to approve certain loans on a limited basis. All credit transactions are made with Bendigo and Adelaide Bank Limited or its wholly owned subsidiaries, and all credit products are products of Bendigo and Adelaide Bank Limited.

Bendigo and Adelaide Bank Limited provides significant assistance in maintaining the Company's franchise operations. It also continues to provide ongoing management and operational support, and other assistance and guidance in relation to all aspects of the franchise operation, including in relation to:

- Advice and assistance in relation to the design, layout, and fit out of the Community Bank branch;
- Training and performance appraisal for the Branch Manager and other employees in banking, management systems, and interface protocol;
- Methods and procedures for the sale of products and provision of services;
- Security and cash logistic controls;
- Calculation of Company revenue and payment of certain operating and administrative expenses on behalf of the Company;
- The formulation and implementation of advertising and promotional programs; and
- Sales techniques and best practice customer relations.

1. Summary of significant accounting policies (continued)

(b) Impairment of assets

At the end of each reporting period, the Company assesses whether there is any indication that an asset may be impaired. The assessment includes the consideration of external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less cost to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard. Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

(c) Goods and services tax (GST)

Revenues and expenses are recognised net of the amount of GST.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the Australian Tax Office (ATO) is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

(d) New and amended accounting policies adopted by the Company

No new or amended accounting policies were adopted in the year ended 30th June 2023.

(e) Comparative figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year. There were no changes to comparatives in this report.

(f) Critical accounting estimates and judgements

The Directors evaluate estimates and judgements incorporated into the Financial Statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company. Estimates and judgements are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. The estimates and judgements that have a significant risk of causing material adjustments to the carrying values of assets and liabilities are as follows:

Estimation of useful lives of assets

The Company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and intangible assets. The depreciation and amortisation charge will increase where useful lives are less than the previously estimated lives.

Fair value assessment of non-current physical assets

The AASB 13 Fair Value standard requires fair value assessments that may involve both complex and significant judgement and expertise.

Employee benefits' provision

Assumptions are required for wage growth and CPI movements. The likelihood of employees reaching unconditional service is estimated. The timing of when employee benefit obligations are to be settled is also estimated.

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Notes to the Financial Statements

Recovery of Deferred Tax Assets

The Company is subject to income tax. Significant judgement is required in determining the deferred tax asset. Deferred tax assets are recognised only when it is considered sufficient future profits will be generated. The assumptions made regarding future profits are based on the Company's assessment of future cash flows.

Impairment

The Company assesses impairment at the end of each reporting period by evaluating conditions and events specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value in use calculations which incorporate various key assumptions.

Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the Company's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The Company reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the consolidated entity estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security, and economic environment.

Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience, historical collection rates, and forward-looking information that is available. The allowance for expected credit losses, as disclosed in note 6, is calculated based on the information available at the time of preparation. The actual credit losses in future years may be higher or lower.

(g) New accounting standards for application in future periods

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the Company. The Company has decided not to early adopt any of the new and amended pronouncements. The entity's assessment of the impact of these new or amended Accounting Standards and Interpretations, most relevant to the entity, are set out below.

Conceptual Framework for Financial Reporting (Conceptual Framework)

The revised Conceptual Framework is applicable to annual reporting periods beginning on or after 1 July 2021 and early adoption is permitted. The Conceptual Framework contains new definition and recognition criteria as well as new guidance on measurement that affects several Accounting Standards. Where the Company has relied on the existing framework in determining its accounting policies for transactions, events, or conditions that are not otherwise dealt with under the Australian Accounting Standards, the Company may need to review such policies under the revised framework. At this time, the application of the Conceptual Framework is not expected to have a material impact on the Company's financial statements.

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Notes to the Financial Statements

2. Revenue

Revenue arises from the rendering of services through the Company's franchise agreement with the Bendigo and Adelaide Bank Limited. The revenue recognised is measured by reference to the fair value of consideration received or receivable and is stated net of GST.

The Company applies the revenue recognition criteria set out below to each separately identifiable sales transaction in order to reflect the substance of the transaction.

Rendering of services

The Company generates service commissions on a range of products issued by the Bendigo and Adelaide Bank Limited. The revenue includes upfront and trailing commissions, sales fees, and margin fees.

Interest, dividend, and other income

Interest income is recognised on an accrual basis using the effective interest rate method.

Dividend and other revenue is recognised when the right to the income has been established.

	2023 \$	2022 \$
Revenue		
- service commission, margins, and fees	1,209,590	791,009
- market development fund	10,000	15,000
	<u>1,219,590</u>	<u>806,009</u>
Other revenue		
- profit on sale of assets	-	854
Total Revenue	<u>1,219,590</u>	<u>806,863</u>

3. Expenses

Operating expenses

Operating expenses are recognised in profit or loss on an accruals basis, which is typically upon utilisation of the service or at the date upon which the entity becomes liable.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction, or production of a qualifying asset are capitalised during the period of time that is necessary to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed in the period in which they are incurred and reported in finance costs.

Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised leased assets, but excluding freehold land, is depreciated over the asset's useful life to the Company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable asset are:

<i>Class of asset</i>	<i>Rate</i>	<i>Method</i>
Leasehold improvements	15.75%	Straight Line
Plant and equipment	30-67%	Diminishing Value
Property	2.5%	Straight Line

3. Expenses (continued)

Gains/losses upon disposal of non-current assets

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

	2023 \$	2022 \$
Profit before income tax includes the following specific expenses		
Employee benefits expense		
- wages, salaries, and allowances	407,205	359,819
- superannuation costs	38,135	27,879
- other costs	12,388	9,290
	<u>457,728</u>	<u>396,988</u>
 Depreciation		
<i>Depreciation</i>		
- leasehold improvements	-	12,056
- furniture and fittings	7,677	584
- right of use property asset	50,144	48,711
- capital works deduction	1,390	-
	<u>59,211</u>	<u>61,351</u>
 Finance costs		
- interest paid	21,884	6,622
 Auditor's remuneration		
<i>Remuneration of the Auditor, CountPro Audit Pty Ltd, for:</i>		
- audit or review of the financial report	9,575	6,575
	<u>9,575</u>	<u>6,575</u>

4. Income tax

The current tax for the year comprises current income tax expense and deferred income tax expense.

Current income tax expense charged to profit or loss is the tax payable on taxable income. Current tax liabilities/(assets) are measured as the amounts expected to be paid to/(recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year, as well as unused tax losses.

Deferred income tax assets relating to temporary differences and unused tax losses are recognised only to the extent that is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Deferred income tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

4. Income tax (continued)

	2023 \$	2022 \$
a. The components of tax expense / (income) comprise:		
Current tax expense / (income)	75,913	22,887
Deferred tax expense / (income) relating to temporary differences	4,461	(3,799)
Total income tax expense	80,374	19,088
b. Prima facie tax payable		
The prima facie tax on profit / (loss) from ordinary activities before income tax is reconciled to the income tax expense as follows:		
Prima facie tax on profit / (loss) before income tax at 25%	74,107	19,070
Add tax effect of:		
- Non-assessable income and non-deductible expenses	1,806	3,817
Income tax attributable to the Company	75,913	22,887
The applicable weighted average effective tax rate is	25.61%	30.00%
c. Current tax liability		
Current tax relates to the following:		
<i>Current tax liabilities / (assets)</i>		
Opening balance	(10,407)	30,505
Income tax paid	(12,030)	(63,799)
Current tax	80,374	22,887
	57,937	(10,407)
d. Deferred tax asset / (liability)		
Deferred tax relates to the following:		
<i>Deferred tax assets balance comprises:</i>		
Accruals	4,415	2,733
Employee provisions	16,735	13,957
Net deferred tax asset / (liability)	21,150	16,690
Total carried forward tax losses not recognised as deferred tax assets	-	-
e. Deferred income tax (revenue) / expense included in income tax expense comprises:		
Decrease / (increase) in deferred tax assets	4,461	(3,799)
	4,461	(3,799)

5. Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are reported within short-term borrowings in current liabilities in the Statement of Financial Position.

	2023	2022
	\$	\$
Cash at bank and on hand	71,199	246,921
	<u>71,199</u>	<u>246,921</u>

6. Trade and other receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost, less any provision for doubtful debts. Trade and other receivables are due for settlement usually no more than 30 days from the date of recognition.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts, which are known to be uncollectable, are written off. An allowance for expected credit losses is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of receivables. The amount of the allowance is the difference between the asset's carrying amount and the present value of estimated cash flows, discounted at the effective interest rate. The amount of the allowance is recognised in profit or loss.

Current

Trade receivables	104,796	84,872
Sundry debtors	2,157	-
	<u>106,953</u>	<u>84,872</u>

Credit risk

The main source of credit risk relates to a concentration of trade receivables owing by Bendigo and Adelaide Bank Limited, which is the source of the majority of the Company's income.

A secondary credit risk relates to the Company's liability for a loan default where subsequent investigations reveal staff did not follow correct lending procedures.

The following table details the Company's trade and other receivables exposed to credit risk (prior to collateral and other credit enhancements) with ageing analysis and impairment provided for thereon. Amounts are considered as "past due" when the debt has not been settled within the terms and conditions agreed between the Company and the customer or counterparty to the transaction. Receivables that are past due are assessed for impairment by ascertaining solvency of the debtors and are provided for where there are specific circumstances indicating that the debt may not be fully repaid to the Company.

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Notes to the Financial Statements

6. Trade and other receivables (continued)

The balances of receivables that remain within initial trade terms (as detailed in the table below) are considered to be high credit quality.

	Gross amount	Not past due	Past due but not impaired			Past due and impaired
	\$	\$	< 30 days	31-60 days	> 60 days	\$
			\$	\$	\$	
2023						
Trade receivables	104,796	104,796	-	-	-	-
Sundry debtors	2,157	2,157	-	-	-	-
Total	106,953	106,953	-	-	-	-
2022						
Trade receivables	84,872	84,872	-	-	-	-
Sundry debtors	-	-	-	-	-	-
Total	84,872	84,872	-	-	-	-

7. Financial assets

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at amortised cost.

Classification

On initial recognition, the Company classifies its financial assets into the following categories, those measured at:

- amortised cost
- fair value through other comprehensive income (FVOCI)

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, foreign exchange gains or losses, and impairment are recognized in profit or loss. Gain or loss on derecognition is recognised in profit and loss.

7. Financial assets (continued)

Fair value through other comprehensive income

The Company has an investment in a listed entity over which they do not have significant influence or control. The Company has made an irrevocable election to classify the equity investments as fair value through other comprehensive income as they are not held for trading purposes.

This investment is carried at fair value with changes in fair value recognised in other comprehensive income. On disposal any balance in the financial asset reserve is not reclassified to profit or loss.

Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in other comprehensive income.

Impairment of financial assets

Impairment of financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk, then the lifetime losses are estimated and recognised.

	2023 \$	2022 \$
<i>Financial assets – at amortised cost</i>		
Pimco Global Bond Fund	12,112	22,210
Pendal Dynamic Income Fund	1,505	23,618
	<u>13,617</u>	<u>45,828</u>

8. Other assets

Establishment costs

Initial cost	1,250	-
Less amortisation	(112)	-
	<u>1,138</u>	<u>-</u>

9. Prepayments

Prepayments represent items that will provide the Company with future economic benefits controlled by the Company as a result of past transactions or other past events.

Prepayments	30,471	28,890
	<u>30,471</u>	<u>28,890</u>

10. Property, plant and equipment

Property, plant and equipment

Plant and equipment are measured on the cost basis and therefore carried at cost less accumulated depreciation and any accumulated impairment. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised in profit or loss. A formal assessment of recoverable amount is made when impairment indicators are present.

The carrying amount of plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount of these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss during the financial period in which they are incurred.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

The property is stated at historical cost less accumulated depreciation.

	2023 \$	2022 \$
<i>Leasehold improvements</i>		
At cost	192,313	192,313
Less accumulated depreciation	<u>(192,313)</u>	<u>(192,313)</u>
	-	-
<i>Furniture and fittings</i>		
At cost	18,758	18,094
Less accumulated depreciation	<u>(10,415)</u>	<u>(17,175)</u>
	8,343	919
<i>Land and buildings</i>		
At cost	766,334	-
Less capital works deduction	<u>(1,390)</u>	<u>-</u>
	764,944	-
Total property, plant, and equipment	<u>773,287</u>	<u>919</u>

Movements in carrying amounts

<i>Leasehold improvements</i>		
Balance at the beginning of the reporting period	-	12,056
Depreciation expense	<u>-</u>	<u>(12,056)</u>
Balance at the end of the reporting period	-	-
<i>Furniture & fittings</i>		
Balance at the beginning of the reporting period	919	1,503
Additions	15,101	-
Depreciation expense	<u>(7,677)</u>	<u>(584)</u>
Balance at the end of the reporting period	8,343	919

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Notes to the Financial Statements

10. Property, plant and equipment (continued)

	2023	2022
	\$	\$
<i>Land and buildings</i>		
Balance at the beginning of the reporting period	-	-
Additions	766,334	-
Capital works deduction (on building)	(1,390)	-
Balance at the end of the reporting period	764,944	-
 Total property, plant, and equipment		
Balance at the beginning of the reporting period	919	13,559
Additions	781,435	-
Depreciation expense and capital works deduction	(9,067)	(12,640)
Balance at the end of the reporting period	773,287	919

11. Right of use assets

<i>Building premises</i>		
At cost	250,721	250,721
Less accumulated depreciation	(75,216)	(25,072)
	175,505	225,649

Movements in carrying amounts

<i>Building premises</i>		
Balance at the beginning of the reporting period	225,649	22,679
Revaluation	-	251,681
Depreciation expense	(50,144)	(48,711)
Balance at the end of the reporting period	175,505	225,649

12. Trade and other payables

Trade and other payables represent the liabilities for goods and services received by the Company that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

Current

Unsecured liabilities:

Trade creditors	140,031	45,309
Other creditors and accruals	37,713	24,567
Dividend payable	36,000	-
	213,744	69,876

The average credit period on trade and other payables is one month.

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Notes to the Financial Statements

13. Lease liabilities

Lease liabilities are effectively secured as the rights to the leased assets revert to the lessor in the event of default.

	2023	2022
	\$	\$
Current		
Lease liability – building premises	<u>47,709</u>	<u>43,358</u>
Non-current		
Lease liability – building premises	<u>134,914</u>	<u>182,623</u>
Total Lease Liabilities	<u>182,623</u>	<u>225,981</u>

14. Provisions

Short-term employee benefits

Provision is made for the Company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries, and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The liability for annual leave is recognised in the provision for employee benefits. All other short term employee benefit obligations are presented as payables.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service, and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurement for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Company's obligations for long-term employee benefits are presented as non-current provisions in its Statement of Financial Position, except where the Company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Current

Employee benefits	<u>56,961</u>	<u>50,526</u>
-------------------	----------------------	---------------

Non-current

Employee benefits	<u>9,979</u>	<u>5,232</u>
Total provisions	<u>66,940</u>	<u>55,758</u>

15. Non-current liabilities - borrowings

Total secured liabilities

The total secured liabilities are as follows:

Bank loans – secured	<u>226,496</u>	<u>-</u>
	<u>226,496</u>	<u>-</u>

The bank loan is secured by a first mortgage against 113 Main Road, Hepburn Springs.

16. Share Capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds.

	2023 \$	2022 \$
Movements in share capital		
600,008 Ordinary shares fully paid	600,008	600,008
Less: Equity raising costs	(24,488)	(24,488)
Less: Return of capital	(120,001)	(120,001)
	<u>455,519</u>	<u>455,519</u>

Fully paid ordinary shares:

At the beginning of the reporting period	600,008	600,008
At the end of the reporting period	<u>600,008</u>	<u>600,008</u>

Ordinary shares participate in dividends and the proceeds on winding up of the Company in proportion to the number of shares held. At the shareholders' meetings, each shareholder is entitled to one vote when a poll is called, or on a show of hands. The Company does not have authorised capital or par value in respect of its issued shares. All issued shares are fully paid. All shares rank equally with regard to the Company's residual assets.

17. Capital management

The Board's policy is to maintain a strong capital base so as to sustain future development of the Company. The Board of Directors monitors the return on capital and the level of dividends to shareholders. Capital is represented by total equity as recorded in the Statement of Financial Position.

In accordance with the franchise agreement, in any 12 month period, the funds distributed to shareholders shall not exceed the Distribution Limit, which is the greater of;

- 20% of the profit before sponsorships, donations, and tax of the Company otherwise available for distribution to shareholders in that 12 month period; and
- subject to the availability of distributable profits, the Relevant Rate of Return, which is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%, multiplied by the average level of share capital of the Company over that 12 month period.

The Board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the Company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid can be seen in the Statement of Profit or Loss and Comprehensive Income.

There were no changes in the Company's approach to capital management during the year.

18. Retained earnings / (Accumulated losses)

Balance at the beginning of the reporting period	(146,958)	(152,277)
Comprehensive income for the year	221,020	53,320
Dividends paid or provided	(84,001)	(48,001)
Balance at the end of the reporting period	<u>(9,939)</u>	<u>(146,958)</u>

19. Dividends paid or provided for on ordinary shares

	2023 \$	2022 \$
Dividends paid or provided for during the year		
Fully franked dividend of 8 cents per share (2022: fully franked dividend of 8 cents per share)	48,001	48,001
Fully franked special dividend of 6 cents per share (2022: nil)	36,000	-
	<u>84,001</u>	<u>48,001</u>

A provision is made for the amount of any dividends declared, authorised, and no longer payable at the discretion of the Company on or before the end of the financial year, but not distributed at balance date.

The ability to use franking credits is dependent upon the entity's future ability to declare dividends.

Franking account

The franking credits available for subsequent financial years at a tax rate of 25% (2022: 25%)

<u>43,829</u>	<u>47,779</u>
---------------	---------------

20. Earnings per share

Basic earnings per share

Basic earnings per share is calculated by dividing the profit or loss attributable to owners of the Company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the year, adjusted for bonus elements in ordinary shares issued during the year.

Basic earnings per share (cents)	36.84	8.89
Earnings used in calculating basic earnings per share	221,020	53,320
Weighted average number of ordinary shares used in calculating basic earnings per share	600,008	600,008

21. Statement of cash flows

a. Cash and cash equivalents balances as shown in the Statement of Financial Position can be reconciled to that shown in the Statement of Cash Flows as follows:

Cash and cash equivalents (Note 5)	<u>71,199</u>	<u>246,921</u>
As per the Statement of Cash Flow	<u>71,199</u>	<u>246,921</u>

21. Statement of cash flows (continued)

	2023 \$	2022 \$
b. Reconciliation of cash flow from operations with profit after income tax		
Profit / (loss) after income tax	220,515	57,192
Non-cash flows in profit		
- Depreciation	59,211	61,351
Changes in assets and liabilities		
- (Increase) / decrease in trade and other receivables	(23,219)	(6,268)
- (Increase) / decrease in prepayments and other assets	(1,581)	3,905
- (Increase) / decrease in deferred tax asset	(4,461)	(3,799)
- Increase / (decrease) in current tax liability	68,345	(40,912)
- Increase / (decrease) in trade and other payables	107,868	(50,480)
- Increase / (decrease) in provisions	11,182	19,737
Net cash flows from / (used in) operating activities	<u>437,860</u>	<u>40,726</u>
c. Credit standby arrangement and loan facilities		

There were none.

22. Key management personnel and related party disclosures

a. Key management personnel

Any person(s) having authority or responsibility for planning, directing, or controlling the activities of the Company, directly or indirectly including any director (whether executive or otherwise) of that Company is considered key management personnel. In the opinion of the Board, the only key management personnel of the Company are the Directors.

b. Other related parties

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel, individually or collectively with their close family members.

c. Transactions with key management personnel and related parties

Director Peter Douglas, also Co-Director of Belle Property Daylesford & Trentham, facilitated the sale of 113 Main Road, Hepburn Springs to the Company for \$740,000, Transactions between the related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated. No Director fees have been paid as the positions are held on a voluntary basis.

22. Key management personnel and related party disclosures (continued)

d. Key management personnel shareholdings

The number of ordinary shares in Daylesford District Community Developments Limited held by Directors and each key management personnel of the Company, either directly or indirectly, during the financial year is as follows:

	2023	2022
	\$	\$
Marek Julius Rak	23,001	23,001
Jeff Bain	2,953	2,953
Marianne Dunham (resigned 4 March 2023)	-	-
Arthur James Foster	1,000	1,000
Philip Roy Gay	2,500	2,500
Margaret Catherine Hodge	500	500
Joan Mary Janssen	500	500
Catherine Redwood	500	500
Carol Louise Ross	500	500
Victor Szwed (retired 23 November 2021)	-	5,000
Phillip Lavelle (appointed 24 January 2023)	-	-
Peter Douglas	-	-
	31,454	36,454

e. Other key management transactions

There have been no other transactions involving equity instruments other than those described above.

23. Events after the reporting period

Other than the matter disclosed here, no other matter or circumstance has arisen since 30 June 2023 that has significantly affected, or may significantly affect the Company's operations, the results of those operations, or the Company's state of affairs in future financial years.

24. Contingent liabilities and contingent assets

There were no contingent liabilities or assets at the date of this Report to affect the Financial Statements.

25. Operating segments

The Company operates in the financial services sector where it provides banking services to its clients. The Company operates in one area being Daylesford and surrounding district, in the State of Victoria. The Company has a franchise agreement in place with Bendigo and Adelaide Bank Limited which accounts for 100% of the Company's revenue (2022:100%)

26. Company details

The registered office and principal place of business is: Shop 3, 97 Vincent Street, Daylesford, Victoria, 3460.

27. Financial risk management

Financial risk management policies

The Board of Directors has overall responsibility for the establishment and oversight of the risk management framework. The Board has established a Risk Committee which reports regularly to the Board. The Board and Risk Committee are assisted in the area of risk management by an internal audit function conducted by franchise partner Bendigo & Adelaide Bank Limited.

Specific financial risk exposure and management

The main risks the Company is exposed to through its financial instruments are credit risk, liquidity risk, and market risk consisting of interest rate risk and other price risk. There have been no substantial changes in the types of risks the Company is exposed to, how the risks arise, or the Board's objectives, policies, and processes for managing or measuring the risks from the previous period.

The Company's financial instruments consist mainly of deposits with banks, short term investments, account receivables and payables, bank overdraft, and loans. The totals for each category of financial instruments measured in accordance with AASB 139 Financial Instruments: Recognition and Measurement as detailed in the accounting policies are as follows:

	Note	2023 \$	2022 \$
Financial assets			
Cash and cash equivalents	5	71,199	246,921
Trade and other receivables	6	106,953	84,872
Financial assets	7	13,617	45,828
Total financial assets		191,769	377,621
Financial liabilities			
Trade and other payables	13	213,744	69,876
Lease liabilities	14	182,623	225,981
Borrowings	16	226,496	-
Total financial liabilities		622,863	295,857

a. Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the Company.

Credit risk is managed through maintaining procedures ensuring, to the extent possible, that clients and counterparties to transactions are of sound credit worthiness. Such monitoring is used in assessing receivables for impairment. Credit terms for normal fee income are generally 30 days from the date of contract. For fees with longer settlement, terms are specified in the individual client contracts. In the case of loans advanced, the terms are specific to each loan.

Credit risk exposures

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period is equivalent to the carrying amount and classification of those financial assets as presented in the table above.

The Company has significant concentrations of credit risk with Bendigo and Adelaide Bank Limited. The Company's exposure to credit risk is limited to Australia by geographic area.

None of the assets of the Company are past due (2022: nil past due) and based on historic default rates, the Company believes that no impairment allowance is necessary in respect of assets not past due.

The Company limits its exposure to credit risk by only investing in liquid securities and therefore credit risk is considered minimal.

Daylesford District Community Developments Limited
ABN: 72 149 942 067
Notes to the Financial Statements

b. Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company ensures it will have enough liquidity to meet its liabilities when due under both normal and stressed conditions. Liquidity management is carried out within the guidelines set by the board.

The table below reflects an undiscounted contractual maturity analysis for financial liabilities. The Bank overdraft facility is subject to annual review, may be drawn at any time, and may be terminated by the Bank without notice. Therefore the balance of the overdraft facility outstanding at year end could become repayable within 12 months.

Cash flows realised from financial assets reflect management's expectation as to the timing of realization. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates and does not reflect management's expectations that banking facilities will be rolled forward.

Financial liability and financial asset maturity analysis:

30 June 2023	Total	Within 1 year	1 to 5 years	Over 5 years
	\$	\$	\$	\$
Financial assets				
Cash and cash equivalents	71,199	71,199	-	-
Trade and other receivables	106,953	106,953	-	-
Financial assets	13,617	13,617	-	-
Total anticipated inflows	191,769	191,769	-	-
Financial liabilities				
Trade and other payables	213,744	213,744	-	-
Lease liabilities	182,623	47,709	134,914	-
Borrowings	226,496	-	226,496	-
Total expected outflows	622,863	261,453	361,410	-
Net inflow / (outflow) on financial instruments	(431,094)	(69,684)	(361,410)	-
30 June 2022	Total	Within 1 year	1 to 5 years	Over 5 years
	\$	\$	\$	\$
Financial assets				
Cash and cash equivalents	246,921	246,921	-	-
Trade and other receivables	84,872	84,872	-	-
Financial assets	45,828	45,828	-	-
Total anticipated inflows	377,621	377,621	-	-
Financial liabilities				
Trade and other payables	69,876	69,876	-	-
Lease liabilities	225,981	43,358	182,623	-
Total expected outflows	295,587	113,234	182,623	-
Net inflow / (outflow) on financial instruments	81,764	264,387	(182,623)	-

c. Market Risk

Market risk is the risk that changes in market prices, such as interest rates, will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters.

Exposure to interest rate risk arises on financial assets and financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows or the fair value of fixed rate financial instruments.

The financial instruments that primarily expose the Company to interest rate risk are borrowings, fixed interest securities, and cash and cash equivalents.

Sensitivity analysis

The following table illustrates sensitivities to the Company's exposures to changes in interest rates and equity prices. The table indicates the impact on how profit and equity values reported at the end of the reporting period would have been affected by changes in the relevant risk variable that management considers to be reasonably possible.

These sensitivities assume that the movement in a particular variable is independent of other variables.

	Profit \$	Equity \$
Year ended 30 June 2023		
+/- 1% in interest rates (interest income)	847	847
+/- 1% in interest rates (interest expense)	(1,826)	(1,826)
	<u>(979)</u>	<u>(979)</u>
Year ended 30 June 2022		
+/- 1% in interest rates (interest income)	2,927	2,927
+/- 1% in interest rates (interest expense)	(2,260)	(2,260)
	<u>667</u>	<u>667</u>

There have been no changes in any of the methods or assumptions used to prepare the above sensitivity analysis from the prior year.

The Company has no exposure to fluctuations in foreign currency.

d. Price risk

The Company is not exposed to any material price risk.

Notes to the Financial Statements

Daylesford District Community Developments Limited


ABN: 72 149 942 067

Directors' Declaration

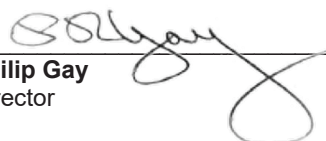
In accordance with a resolution of the Directors of Daylesford District Community Developments Limited, the Directors of the Company declare that:

1. The Financial Statements and Notes as set out on pages 8 to 30 are in accordance with the *Corporations Act 2001* and:
 - i) comply with Australian Accounting Standards which, as stated in accounting policy Note 1(a) to the Financial Statements, constitutes compliance with International Financial Reporting Standards (IFRS); and
 - ii) give a true and fair view of the Company's financial position as at 30 June 2023 and of the performance for the year ended on that date;
2. In the Directors' opinion there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



Marek Rak
Chair



Philip Gay
Director

Signed at Daylesford on 11 October 2023.

Independent Auditor's Report

To the Directors of Daylesford District Community Developments Ltd

Opinion

We have audited the financial report of Daylesford District Community Developments Ltd (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Directors for the Financial Report

The Directors of the Company are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Corporations Act 2001*, and for such internal control as the Directors determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

Independent Auditor's Report

To the Directors of Daylesford District Community Developments Ltd

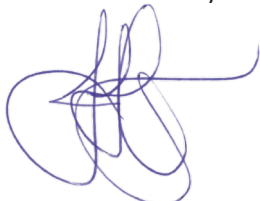
As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

CountPro Audit Pty Ltd
CountPro Audit Pty Ltd



Jason D. Hargreaves
Director

Signed at Lucas
12th October 2023

Notes

[illegible]

Notes

[illegible]

Community Bank - Daylesford District
97 Vincent Street,
Daylesford VIC 3460
Phone: 5348 4186 Fax: 5348 1225
Email: daylesfordmailbox@bendigoadelaide.com.au
Web: www.bendigobank.com.au/daylesford

Franchisee: Daylesford District Community Developments Limited
ABN: 72 149 942 067
PO Box 571
Daylesford VIC 3460
Phone: 5348 4186 Fax: 5348 1225
Email: companysecretary@ddcdl.com

Share Registry:
Valorem Legal Pty Ltd
Suite 2, Ground Floor
651 Doncaster Road
Doncaster VIC 3108
Email: lgunn@valoremlegal.com.au

 [/communitybankdaylesforddistrict](https://www.facebook.com/communitybankdaylesforddistrict)

 [/communitybankdaylesford/](https://www.instagram.com/communitybankdaylesford/)

This Annual Report has been printed on 100% Recycled Paper

