Annual Report 2023

East Keilor Community Financial Services Limited

Community Bank Keilor East ABN 18 096 939 507

ABN: 18 096 939 507

Financial Report for the year ended 30 June 2023

Chairman's Report

For year ending 30 June 2023

It is my absolute pleasure to provide our East Keilor Community Financial Services Limited (EKCFS Ltd). Shareholders with my Chairman's Report for the full year 2022-23 at our branch's 21st AGM. Community Bank Keilor East continues to be open Monday to Friday 9am-5pm (but closed for lunch). We continued to provide food vouchers, support disability programs, scholarship programs or assisting valued customers experiencing financial loan distress due to rapid interest rate increases. Our Community Sponsorship, Grants & Donations reach new heights with a record \$163,000 distributed to support community clubs, programs and events. Thankfully, you as shareholders can be extremely proud that our financial community support has seen more community interest & engagement for our branch banking services.

It has been quite a remarkable and very challenging year for our branch staff in an ultra-competitive financial environment, however our branch over the past year has continued to grow. Total business held by Community Bank Keilor East at the end of the financial year was over \$236 million which is an amazing result. I would sincerely like to congratulate Tina Ballos our Branch Manager and her marvellous branch team (Nancy Perri, Leanne Dawson, Pam Wingrave, Stephanie Weeks, Maree Matagi & Zaina Kattan) who again achieved this wonderful result for the company and shareholders. It was most unfortunate and saddened that Angela Tzenessidis retired after many years of wonderful service to the company. Their valuable staff achievements and winning the Western Region Sales Award is acknowledged by the directors, shareholders and community groups who value their continued commitment and determination for our branch to succeed. Maree Mataji joined our company through a new WestVic training initiative program and we hope she may have a long association with our branch. While Tina Ballos unfortunately was on extended leave for a period of a few months, I would like to congratulate all staff for their efforts to maintain our high standards under difficult circumstances. Especially, I would like to acknowledge Nancy Perri who took over as acting Branch Manager in Tina's absence.

While Covid influenced opening hours for many bank branches, Community Bank Keilor East has been able to remain unchanged and opened as normal from Monday – Friday. This emphasises and reinforces to all stakeholders our ongoing commitment to our community. Furthermore, friendly personalised customer service, competitive Bendigo Bank banking products and our ongoing engagement with new community groups has been the catalyst for our improved financial position. Creating and developing a genuine & meaningful community relationship has definitely enhanced our branch's reputation.

The board has endeavoured to maintain a cautious and measured approach in distributing community funds, to ensure we continue to provide a solid financial return to our shareholders. We remain focused to provide a platform to remain profitable and continue to provide significant contributions to many community organisations & clubs. We envisage that with the growth of our company, enhances our capabilities of funding more community projects. This situation has meant that some unallocated community funding was able to be directed to the Community Enterprise Foundation TM (CEF). These specific CEF funds remain available and allow the board to directly allocate substantial funds towards suitable and significant community projects in the future. Over the last 12 months we have utilised our CEF Funding to support local school scholarship programs, indigenous ceremonies and programs, Arts & Cultural Events (ie Moonee Valley Art Show), Disability Sports & Recreation Victoria, Sports Excellence Scholarship Fund and Community Club programs. Our intention is to leverage and use CEF funds to provide another avenue for business growth from within our local community and further a-field.

The board regularly reviews our strategic plans to carefully analyse our current progress and capabilities. All our initial strategic plans have been achieved ahead of schedule and we have commenced reviews to ascertain our next three-year vision and strategic plans. We consider that the last 12 months has put us in much stronger position to enhance our community contributions and we are continually investigating new ways to engage with more community groups. It's envisaged that the 'Pitch-4-Funding' Event will resume in early 2024. This unique mechanism enables other community minded organisations and businesses to join with us to help expand our footprint and possibly fund in partnership exciting new community projects, like the establishment of a Keilor East business network meeting or forum. We continue to locate and sponsor many new clubs and organisations who are financially struggling to exist and they are extremely appreciative of our contributions that help them to remain a viable ongoing community group.

As the Chairman, I would like to sincerely congratulate our board of directors who have continued to engage and focus on our strategic goals & action plans. Our board provides a wide and diverse range of strategic ideas to ensure EKCFS Ltd remains viable for the benefit of all our shareholders and our local community. The efforts of the board directors and our wonderful staff over the past five years have all helped us achieve a significant record profit for the company which puts us in a very healthy financial position. Many of our achievements would not have been possible except for the tremendous work of our branch staff who are capably led by both our Branch Managers Tina Ballos and Nancy Perri. Our board of directors and team members (ie Terry Trewin - Secretary, Peter Halaseh – Treasurer, Gian Blundo – Marketing, John Sipek – Sponsorship, Paul Pap systems analysis, Maria Kouppas - Community Engagement Director & Zaina Kattan/Gianna Blundo - Marketing Team), continue to provide very capable performance tasks. As a team we strive to provide a comprehensive community contribution. Many shareholders may have joined our Digital Marketing program through Facebook and Instagram which is providing further connectivity to our local community. Our aim is to enhance our funding of community projects, offer further employment opportunities and assisted local organisations and traders. We're very conscious and appreciative of our shareholders patience over the years and we hope that their patience may be rewarded with solid dividend returns in the future. The current board believes and aims to uphold our shareholders vision, who financially supported the establishment of our Community Bank over 21 years ago.

Finally, I would like to sincerely thank all our wonderful and talented bank staff, company directors, shareholders and customers, for your continued ongoing support of Community Bank Keilor East and as a collective group we continue to enhance a healthy and vibrant local community.

Regards,

Gerard Mahoney

Chairman - Community Bank Keilor East



Branch Managers' Report

For year ending 30 June 2023

Welcome to our 21st AGM for Community Bank Keilor East. The branch continues to grow from strength to strength even though we've had our challenges over the last 12 months. The Reserve Bank continued to gradually increase interest rates every month since October 2022. This has been greatly accepted by deposit holders; however, our home loan customers have been tightly affected by the extra funds they need to find every month to make their repayments. This has slowed down the property market in our area. Home loan customers are now shopping around for better rates and approaching their bank for discounted interest rates on their mortgages. We regularly reach out to our home loan customers to undertake a Bendigo Bank home loan health check. This is a great way to ensure their home loan is still the right one for them and is meeting the customers' current needs. This is greatly appreciated. Overall, we still had a great year of growth \$5,910,000. A fantastic effort.

To my staff, Nancy, Leanne, Pam, Stephanie, Maree, Zaina and Kylie, thank you for all your support over the last 12 months, it's been challenging in many ways. Every single one of you have gone above and beyond your duty in looking after the customers interests and making sure the branch runs smoothly. Your contribution is greatly appreciated.

To the board of directors, thank you again for all your support. You all dedicate your time so effortlessly in making sure Community Bank Keilor East does well in the community. Your commitment and passion to the bank is inspiring to many people.

To our shareholders and customers thank you for your loyalty over the years, it's because of you Community Bank Keilor East continues to grow and prosper within our local Community. Please continue to support us by telling your friends and family about the wonderful services we offer the local community. By sharing our story, we strengthen our pillars and form a strong foundation in the community.

Once again thank to everyone for another successful year.

Warm wishes

Tina Ballos- Branch Manager



Contents

ltem	Page
Directors' Report	1 - 4
Auditor's Independence Declaration	5
Financial Statements	
Statement of Profit or Loss and Other Comprehensive Income	6
Statement of Financial Position	7
Statement of Changes in Equity	8
Statement of Cash Flows	9
Notes to the Financial Statements	10 - 38
Directors' Declaration	39
Independent Auditor's Report	40

Directors' Report

For the year ended 30 June 2023

The Directors present their report, together with the financial statements, on East Keilor Community Financial Services Ltd for the financial year ended 30 June 2023.

Board of Directors

The following persons were Directors of East Keilor Community Financial Services Ltd during the whole of the financial year up to the date of this report, unless otherwise stated:

Gerard Mahoney

Title: Chair

Qualifications:

Experience & Expertise: Business owner and operator

Terry Trewin

Title: Non-Executive Director / Secretary
Qualifications: B. Commerce Melbourne University

Experience & Expertise: Over 36 years senior management in various commercial organisations

Peter Halaseh

Title: Treasurer

Qualifications: Bachelor of Science majoring in Chemistry, Masters Business Administration (MBA)
Experience & Expertise: Chairman and Managing Director for Ampha PTY LTD and Halmed PTY LTD

Gian Blundo

Title: Non-Executive Director

Qualifications:

Experience & Expertise: Managing Director of Décor It Events. Marketing background

John McNally (resigned 3rd May 2023)

Title: Non-Executive Director

Qualifications:

Experience & Expertise: Strong IT background including CIO at Vic Roads

Paul Pap

Title: Non-Executive Director

Qualifications:

Experience & Expertise: IT and Bank involvement experience

John Sipek

Title: Non-Executive Director

Qualifications: JP, MAICD, Advanced Diploma in Management

Experience & Expertise: Extensive Board experience, Council member including Mayor Moonee Valley Council

Maria Kouppas

Title: Non-Executive Director

Qualifications: Master of Education specialising in Training, Diploma of Business

Experience & Expertise: Rotarian for over 20 years, extensive experience in teaching, front line training

Directors were in office for this entire year unless otherwise stated.

No Directors have material interests in contracts or proposed contracts with the Company.

Directors' Report

For the year ended 30 June 2023

Directors' Meetings

Attendances by each Director during the year were as follows:

Director	Board N	leetings
	A	В
Gerard Mahoney	12	11
Terry Trewin	12	12
Peter Halaseh	12	9
Gian Blundo	12	12
John McNally (resigned 3rd May 2023)	8	4
Paul Pap	12	9
John Sipek	12	9
Maria Kouppas	12	10

A - The number of meetings eligible to attend.

Company Secretary

The following person held the position of Company Secretary at the end of the financial year.

Terry Trewin	
Qualifications:	B. Commerce Melbourne University
Experience & Expertise:	Over 36 years senior management in various commercial organisations

Principal Activities

The principal activities of the Company during the course of the financial year were in providing Community Bank branch services under management rights to operate a franchised branch of Bendigo and Adelaide Bank

There has been no significant changes in the nature of these activities during the year.

Operating Results

The profit of the Company for the financial year after provision for income tax was:

	30 June 2023 (\$)	30 June 2022 (\$)	Movement
Profit After Tax	543,023	87,534	520%

Directors' Benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the Company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

B - The number of meetings attended.

Directors' Report

For the year ended 30 June 2023

Director's Interests

	Fully Pa	Fully Paid Ordinary Shares				
Director	Balance at 1 July 2022	Changes During the Year	Balance at 30 June 2023			
Gerard Mahoney	6,000	-	6,000			
Terry Trewin			-			
Peter Halaseh	-	5,000	5,000			
Gian Blundo	<u>-</u>	-	-			
John McNally (resigned 3rd May 2023)	6,500	-	6,500			
Paul Pap	-	-	-			
John Sipek		_	-			
Maria Kouppas		-	_			

Dividends

During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

	Cents per Share	Total Amount (\$)
Final fully franked dividend	6¢	\$38,452
Total Amount	6¢	\$38,452

Options

No options over issued shares were granted during or since the end of the financial year and there were no options outstanding as at the date of this report.

Significant Changes in the State of Affairs

In the opinion of the directors there were no other significant changes in the state of affairs of the Company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

Events Since the end of the Financial Year

No matters or circumstances have arisen since the end of the financial year that significantly impact or may significantly impact the operations of the Company, the results of those operations or the state of affairs of the company, in future financial years.

Likely Developments

The Company will continue its policy of providing banking services to the community.

Environmental Regulations

The Company is not subject to any significant environmental regulation.

Directors' Report

For the year ended 30 June 2023

Indemnification & Insurance of Directors & Officers

The Company has indemnified all directors and the managers in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or managers of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The Company has not provided any insurance for an auditor of the company or a related body corporate.

Proceedings on Behalf of the Company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the Company with leave of the Court under section 237 of the *Corporations Act 2001*.

Non-audit Services

The Company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (RSD Audit) for audit and non-audit services provided during the year are set out in Note 28 to the accounts.

The Board of Directors has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non audit services are reviewed and approved by the Board prior to commencement to ensure they do not adversely affect the integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the Company, acting as an advocate for the company or jointly sharing risks and rewards

Auditor's Independence Declaration

A copy of the Auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 5 of this financial report.

Signed in accordance with a resolution of the Board of Directors at Keilor East, Victoria.

Gerard Mahoney Chair/Director

Dated this 25th day of September, 2023



41A Breen Street Bendigo, Victoria PO Box 448, Bendigo, VIC, 3552

> Ph: (03) 4435 3550 admin@rsdaudit.com.au www.rsdaudit.com.au

Auditors Independence Declaration under section 307C of the Corporations Act 2001 to the Directors of East Keilor Community Financial Services Limited

In accordance with section 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of East Keilor Community Financial Services Limited. As the lead audit partner for the audit of the financial report for the year ended 30 June 2023, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (i) The auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) Any applicable code of professional conduct in relation to the audit.

RSD Audit

Mahesh Silva Partner 41A Breen Street Bendigo VIC 3550

Dated: 25 September 2023

Statement of Profit or Loss and Other Comprehensive Income

	Note	2023	2022
Revenue		\$	\$
Revenue from contracts with customers	7	2 440 044	1.001.400
Other revenue	7 8	2,118,011 21,716	1,061,469
Finance income	8	20,604	1,230
		2,160,331	1,062,699
Expenses			
Employee benefits expense	9	(505,474)	(509,037)
Depreciation and amortisation	9	(100,991)	(97,327)
Administration and general costs		(133,338)	(127,996)
Occupancy expenses		(19,288)	(33,497)
Vehicle running costs		(5,954)	(5,773)
IT expenses		(42,211)	(45,865)
		(807,256)	(819,495)
Operating profit before charitable donations and sponsorship		1,353,075	243,204
Charitable donations and sponsorship	9	(632,037)	(116,843)
Profit before income tax		721,038	126,361
Income tax expense	10	(178,015)	(38,827)
Profit for the year after income tax		543,023	87,534
Other comprehensive income		121	-
Total comprehensive income for the year		543,023	87,534
Profit attributable to the ordinary shareholders of the company		543,023	87,534
Total comprehensive income attributable to ordinary shareholders of the company		543,023	87,534
Earnings per share		¢	¢
- basic and diluted earnings per share	30	84.73	13.66

Statement of Financial Position

	Note	2023 \$	2022 \$
Assets		•	Þ
Current assets			
Cash and cash equivalents	11	757,015	430,128
Trade and other receivables	12	200,635	121,962
Financial assets	13	1,273,863	570,000
Other assets	14	12,947	794
Total current assets		2,244,460	1,122,884
Non-current assets			.,,.
Property, plant and equipment	15	50,704	86,423
Right-of-use assets	16	223,188	223,932
Intangible assets	17	5,117	5,060
Deferred tax assets	18	32,430	27,992
Total non-current assets		311,439	343,407
Total assets		2,555,899	1,466,291
Liabilities			
Current liabilities			
Trade and other payables	19	625,138	160,824
Current tax liability	18	158,595	21,559
Lease liabilities	20	47,064	44,415
Employee benefits	21	35,188	38,632
Total current liabilities		865,985	265,430
Non-current liabilities			
Lease liabilities	20	173,275	193,443
Employee benefits	21	676	26
Total non-current liabilities		173,951	193,469
Total liabilities		1,039,936	458,899
Net assets		1,515,963	1,007,392
Equity			
Issued capital	22	561,768	561,768
Retained earnings	23	950,195	445,624

Statement of Changes in Equity

	Note	Issued Capital \$	Retained Earnings \$	Total Equity \$
Balance at 1 July 2021		561,768	396,542	958,310
Comprehensive income for the year				
Profit for the year		-	87,534	87,534
Transactions with owners in their capacity as owners				
Dividends paid or provided	29	-	(38,452)	(38,452)
Balance at 30 June 2022		561,768	445,624	1,007,392
Balance at 1 July 2022		561,768	445,624	1,007,392
Comprehensive income for the year				
Profit for the year		-	543,023	543,023
Transactions with owners in their capacity as owners				
Dividends paid or provided	29	-	(38,452)	(38,452)
Balance at 30 June 2023		561,768	950,195	1,511,963

Statement of Cash Flows

	Note	2023	2022
	Note	\$	\$
Cash flows from operating activities			
Receipts from customers		2,204,518	1,110,122
Payments to suppliers and employees		(1,021,165)	(824,802)
Interest paid		(11,232)	(11,489)
Interest received		20,604	1,230
Income tax paid		(45,419)	(1,043)
Net cash flows provided by operating activities	24b	1,147,306	274,018
Cash flows from investing activities			
Proceeds from sale of property, plant and equipment		(2,765)	(47,106)
Proceeds from sale of investments		(15,181)	(15,181)
Purchase of investments		(703,863)	-
Net cash flows used in investing activities		(721,809)	(62,287)
Cash flows from financing activities			
Repayment of lease liabilities		(60,158)	(43,542)
Dividends paid		(38,452)	(38,452)
Net cash flows used in financing activities		(98,610)	(81,994)
Net increase in cash held		326,887	129,737
Cash and cash equivalents at beginning of financial year		430,128	300,391
Cash and cash equivalents at end of financial year	24a	757,015	430,128

Notes to the Financial Statements

For the year ended 30 June 2023

Note 1. Corporate Information

These financial statements and notes represent those of East Keilor Community Financial Services Ltd (the Company) as an individual entity. East Keilor Community Financial Services Ltd is a company limited by shares, incorporated and domiciled in Australia. The financial statements were authorised for issue by the Directors on 4th September 2023.

Further information on the nature of the operations and principal activity of the Company is provided in the directors' report. Information on the company's related party relationships is provided in Note 26.

Note 2. Basis of Preparation

These general purpose financial statements have been prepared in accordance with the *Corporations Act 2001*, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board (AASB) and International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The Company is a for-profit entity for financial reporting purposes under Australian Accounting Standards. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, were applicable, by the measurement at fair value of selected non current assets, financial assets and financial liabilities.

The financial report is presented in Australian dollars and all values are rounded to the nearest dollar, unless otherwise stated.

Note 3. Summary of Significant Accounting Policies

The Company has consistently applied the following accounting policies to all periods presented in these financial statements, except if mentioned otherwise.

(a) Economic Dependency

The Company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of East Keilor Community Bank Branch.

The Company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry.

The Company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the Company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The Company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the Company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- · the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- · methods and procedures for the sale of products and provision of services
- · calculation of Company revenue and payment of many operating and administrative expenses
- · the formulation and implementation of advertising and promotional programs
- · sales techniques and proper customer relations.

(b) Revenue From Contracts With Customers

The Company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The Company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the Company's revenue stream is as follows:

Revenue	Includes	Performance Obligation	Timing of Recognition
Franchise agreement profit share	Margin, commission and fee income		On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days of month end

All revenue is stated net of the amount of Goods and Services Tax (GST).

Notes to the Financial Statements For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

Revenue Calculation

The franchise agreement provides that three forms of revenue may be earned by the Company – margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services.

The revenue earned by the Company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

Margin

Margin is arrived at through the following calculation:

Interest paid by customers on loans, less interest paid to customers on deposits plus

Deposit returns (i.e. interest return applied by BABL on deposits)

minus

Any costs of funds (i.e. interest applied by BABL to fund a loan)

The Company is entitled to a share of the margin earned by Bendigo and Adelaide Bank. If this reflects a loss, the company incurs a share of that loss.

Commission

Commission revenue is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the Company has fulfilled its performance obligation.

The Company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

Fee Income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo and Adelaide Bank entities including fees for loan applications and account transactions.

Core Banking Products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the Company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to Change Financial Return

Under the franchise agreement, Bendigo and Adelaide Bank may change the form and amount of financial return that the Company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo and Adelaide Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the Company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

Bendigo and Adelaide Bank must not reduce the margin and commission the Company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo and Adelaide Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo and Adelaide Bank may make.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

(c) Other Revenue

The Company's activities include the generation of income from sources other than the core products under the franchise agreement. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and can be reliably measured.

Revenue	Revenue Recognition Policy
Discretionary financial contributions (also "Market Development Fund" or "MDF" income)	MDF income is recognised when the right to receive the payment is established. MDF income is discretionary and provided and receivable at month-end and paid within 14 days after month-end.
Other income	All other revenues that did not contain contracts with customers are recognised as goods and services are provided.

All revenue is stated net of the amount of Goods and Services Tax (GST).

Discretionary Financial Contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo Bank has also made MDF payments to the Company.

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and grants. It is for the board to decide how to use the MDF.

The payments from Bendigo Bank are discretionary and may change the amount or stop making them at any time. The Company retains control over the funds, the funds are not refundable to Bendigo Bank.

(d) Employee Benefits

Short-term Employee Benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for salary and wages (including non-monetary benefits), annual leave, and sick leave which are expected to be wholly settled within 12 months of the reporting date. They are measured at amounts expected to be paid when the liabilities are settled, plus related on-costs. Expenses for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

An annual leave liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be reliably estimated.

Other Long-term Employee Benefits

The Company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior reporting periods.

That benefit is discounted to determine its present value. Consideration is given to expected future wage and salary levels plus related on-costs, experience of employee departures, and years of service achieved. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimate future cash outflows.

Remeasurements are recognised in profit or loss in the period in which they arise.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

(e) Tax

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income.

Current Income Tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Deferred Tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

Goods & Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except:

- when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item.
- · when receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

(f) Cash & Cash Equivalents

For the purposes of the statement of financial position and statement of cash flows, cash and cash equivalents comprise: cash on hand, deposits held with banks, and short-term, highly liquid investments (mainly money market funds) that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

(g) Property, Plant & Equipment

Recognition & Measurement

Items of property, plant and equipment are measured at cost or fair value as applicable, which includes capitalised borrowings costs, less accumulated depreciation and any accumulated impairment losses.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Subsequent Expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.

Depreciation

Depreciation is calculated to write-off the cost of items of property, plant and equipment less their estimated residual values using diminishing value method over their estimated useful lives, and is recognised in profit or loss.

The estimated useful lives of property, plant and equipment for the current and comparative periods are as follows:

Asset Class	Method	Useful Life
Leasehold improvements	Straight line	10 years
Plant & equipment	Diminishing value	4 - 10 years
Motor vehicles	Straight line	8 - 10 years

Depreciation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

(h) Intangible Assets

Intangible assets of the Company include the franchise fees paid to Bendigo Bank conveying the right to operate the Community Bank franchise.

Recognition & Measurement

Intangible assets acquired separately are measured on initial recognition at cost.

Subsequent Expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill, is recognised in profit or loss as incurred.

Amortisation

Intangible assets are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset Class	Method	Useful Life
Franchise fee	Straight line	Franchise term (5 years)

Amortisation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

(i) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The Company's financial instruments include trade debtors and creditors, cash and cash equivalents, leases.

Sub-note (i) and (j) refer to the following acronyms:

Acronym	Meaning
FVTPL	Fair value through profit or loss
FVTOCI	Fair value through other comprehensive income
SPPI	Solely payments of principal and interest
ECL	Expected credit loss
CGU	Cash-generating unit

Recognition & Initial Measurement

Trade receivables are initially recognised when they originated. All other financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to the acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification & Subsequent Measurement

Financial Assets

On initial recognition, a financial asset is classified as measured at: amortised cost, FVTOCI - debt investment; FVTOCI - equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows;
- its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVTOCI as described above are measured at FVTPL. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or FVTOCI as FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial Assets - Business Model Assessment

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed.

Financial Assets - Subsequent Measurement, Gains & Losses

For financial assets at amortised cost, these assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

Financial Liabilities - Classification, Subsequent Measurement, Gains & Losses

Borrowings and other financial liabilities (including trade payables) are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Any gain or loss on derecognition is also recognised in profit or loss.

Derecognition

Financial Assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Where the Company enters into transactions where it transfers assets recognised in the statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred asset, the transferred assets are not derecognised.

Financial Liabilities

The Company derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(j) Impairment

Non-derivative Financial Instruments

The Company recognises a loss allowance for estimated credit losses (ECL)'s on its trade receivables.

ECL's are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received.

In measuring the ECL, a provision matrix for trade receivables is used, taking into consideration various data to get to an ECL, (i.e. diversity of its customer base, appropriate groupings of its historical loss experience etc.).

Recognition of ECL in Financial Statements

At each reporting date, the entity recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

The Company's trade receivables are limited to the monthly profit share distribution from Bendigo and Adelaide Bank, which is received 14 days post month end. Due to the reliance on Bendigo and Adelaide Bank the company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch ratings to determine the level of credit exposure to the company. The company also performed a historical assessment of receivables from Bendigo and Adelaide Bank and found no instances of default. As a result no impairment loss allowance has been made in relation to trade receivables as at 30 June 2023.

Non-financial Assets

At each reporting date, the Company reviews the carrying amount of its non-financial assets (other than investment property, contracts assets, and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The Company has assessed for impairment indicators and noted no material impacts on the carrying amount of non-financial assets

(k) Issued Capital

Ordinary Shares

Ordinary shares are recognised at the fair value of the consideration received by the Company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

(I) Leases

As Lessee

At commencement or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for leases of property the company has elected not to separate lease and non-lease components and account for the lease and non-lease components as a single lease component.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or the costs of the right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

The Company determines its incremental borrowing rate by obtaining interest rates from funding sources and where necessary makes certain adjustments to reflect the terms of the lease and type of asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- · fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- · amounts expected to be payable under a residual guarantee; and
- the exercise price under a purchase option the Company is reasonable certain to exercise, lease
 payments in an option renewal period if the company is reasonably certain to exercise that option, and
 penalties for early termination of a lease unless the company is reasonably certain not to terminate
 early.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero:

Short-term Leases & Leases of Low-value Assets

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of short-term leases and low-value assets, including IT equipment. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

A short-term lease is a lease that, at commencement date, has a lease term of 12 months or less.

As Lessor

The Company has not been a party in an arrangement where it is a lessor.

(m) Standards Issued But Not Yet Effective

There are no new standards effective for annual reporting periods beginning after 1 July 2022 that are expected to have a significant impact on the Company's financial statements.

(n) Comparative Figures

Where required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 4. Significant Accounting Judgements, Estimates & Assumptions

During preparation of the financial statements, management has made judgements and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual outcomes and balances may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Any revisions to these estimates are recognised prospectively.

(a) Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

Note	Judgement
Note 7 - Revenue	Whether revenue is recognised over time or at a point in time
Note 20 - Leases:	
(a) Control	Whether a contract is or contains a lease at inception by assessing whether the Company has the right to direct the use of the identified asset and obtain substantially al the economic benefits from the use of that asset
(b) Lease term	Whether the Company is reasonably certain to exercise extension options, termination periods, and purchase options
(c) Discount rates	Judgement is required to determine the discount rate, where the discount rate is the Company's incremental borrowing rate if the rate implicit in the lease cannot be readily determined. The incremental borrowing rate is determined with reference to factors specific to the Company and underlying asset including: • the amount • the lease term • economic environment • any other relevant factors

(b) Assumptions & Estimation Uncertainty

Information about assumptions and estimation uncertainties at 30 June 2023 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

Note	Assumption
Note 18 - Recognition of deferred tax assets	Availability of future taxable profit against which deductible temporary differences and carried-forward tax losses can be utilised
Note 15 - Estimation of asset useful lives	Key assumptions on historical experience and the condition of the asset
Note 21 - Long service leave provision	Key assumptions on attrition rate of staff and expected pay increases though promotion and inflation

Notes to the Financial Statements

For the year ended 30 June 2023

Note 5. Financial Risk Management

The Company has exposure to the following risks arising from financial instruments:

- · credit risk
- · liquidity risk
- market risk

The Company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not utilise any derivative instruments.

Risk management is carried out directly by the Board of Directors.

(a) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The Company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo and Adelaide Bank.

(b) Liquidity Risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The following are the remaining contractual maturities of financial liabilities. The amounts are gross and undiscounted, and include contractual interest payments and exclude the impact of netting agreements.

30 June 2023		Contractual Cash Flows		
Non-derivative Financial Liability	Carrying Amount	< 12 Months	1 - 5 Years	> 5 Years
Lease liabilities	220.339	58 855	191 278	_

(c) Market Risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the Company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Company has no exposure to any transactions denominated in a currency other than Australian dollars.

Price Risk

The Company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. There is no exposure to the company in regard to commodity price risk.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 5. Financial Risk Management (continued)

Cash Flow & Fair Values Interest Rate Risk

Interest-bearing assets are held with Bendigo and Adelaide Bank and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the Company to cash flow interest-rate risk.

The Company held cash and cash equivalents of \$757,015 at 30 June 2023 (2022: \$430,128). The cash and cash equivalents are held with Bendigo & Adelaide Bank, which are rated BBB on Standard & Poor's credit ratings.

Note 6. Capital Management

The Board's policy is to maintain a strong capital base so as to sustain future development of the Company. The Board of Directors monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the Company otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the Company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The Board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the Company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2023 can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the Company's approach to capital management during the year.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 7. Revenue From Contracts With Customers

Revenue arises from the rendering of services through its franchise agreement with the Bendigo and Adelaide Bank Limited. The revenue recognised is measured by reference to the fair value of consideration received or receivable, excluding sales taxes, rebates, and trade discounts.

	2023	2022
Revenue	\$	\$
- Revenue from contracts with customers	2,118,011	1,061,469
Disaggregation of Revenue From Contracts With Customers		
- Margin income	1,996,193	946,452
- Fee income	86,886	77,909
- Commission income	34,932	37,108
	2,118,011	1,061,469

All revenue from contracts customers shown above was recognised at a point in time. There was no revenue from contracts with customers recognised over time during the financial year.

Note 8. Other Revenue

(a) Other Revenue

The Company generates other sources of revenue as outlined below.

	2023	2022
Other Revenue	<u> </u>	\$
- Other income	21,716	-
	21,716	-

(b) Finance Income

The Company holds financial instruments measured at amortised cost. Interest income is recognised at the effective interest rate.

	2023	2022
	\$	\$
Finance Income		
- Interest from term deposits	20,604	1,230
	20,604	1,230

Notes to the Financial Statements

For the year ended 30 June 2023

Note 9. Expenses

Profit before income tax from continuing operations includes the following specific expenses:

(a) Employee Benefits Expense

	2023	2022
	\$	\$
Employee Benefits Expense		
- Wages & salaries	414,093	421,114
- Superannuation costs	42,569	42,803
- Other expenses related to employees	48,812	45,120
	505,474	509,037

(b) Depreciation & Amortisation Expense

	2023	2022
	\$	\$
Depreciation of Non-current Assets		
- leasehold improvements	26,664	26,632
- plant and equipment	6,820	6,712
- motor vehicles	5,000	3,204
	38,484	36,548
Depreciation of Right-of-use Assets		
- leased buildings	47,382	45,545
	47,382	45,545
Amortisation of Intangible Assets		
- franchise fees	15,125	15,234
	15,125	15,234
Total depreciation & amortisation expense	100,991	97,327

The non-current tangible and intangible assets listed above are depreciated and amortised in accordance with the Company's accounting policy (see Note 3(g) and 3(h) for details).

Notes to the Financial Statements

For the year ended 30 June 2023

Note 9. Expenses (continued)

(c) Community Investments & Sponsorship

The overarching philosophy of the Community Bank model, is to support the local community in which the Company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations and grants).

	Note	2023 \$	2022 \$
Community Investments & Sponsorship			
- Direct sponsorship and grant payments		105,721	43,159
- Contribution to the Community Enterprise Foundation™	10(e)	526,316	73,684
		632,037	116,843

The funds contributed are held by the Community Enterprise Foundation (CEF) and are available for distribution as grants to eligible applicants for a specific purpose in consultation with the directors.

When the Company pays a contribution in to the CEF, the Company loses control over the funds at that point. While the directors are involved in the payment of grants, the funds are not refundable to the company.

(d) Community Enterprise Foundation™ (CEF) Contributions

During the financial year the Company contributed funds to the CEF, the philanthropic arm of the Bendigo Bank. These contributions paid in form part of community investments and sponsorship expenditure included in profit or loss.

	Note	2023 \$	2022 \$
Disaggregation of CEF Funds			
Opening balance		354,662	305,149
Contributions paid	10(d)	526,316	73,684
Grants paid out		(61,375)	(25,790)
Interest received		8,050	1,698
Management fees incurred		(30,000)	(2,105)
GST cleared deposit		3,625	2,026
Balance available for distribution		801,278	354,662

Notes to the Financial Statements

For the year ended 30 June 2023

Note 10. Income Tax Expense

Income tax expense comprises current and deferred tax. Attributable current and deferred tax expense is recognised in the other comprehensive income or directly in equity as appropriate.

(a) The Components of Tax Expense

	2023	2022
Current tax expense	182,453	31,190
Deferred tax expense	2.290	1,025
Under / (over) provision of prior years	(6,728)	6,612
	178,015	38,827

(b) Prima Facie Tax Payable

The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows:

	2023 \$	2022
Prima facie tax on profit before income tax at 25% (2022: 25%)	180,260	31,590
Add Tax Effect Of:		
- Utilisation of previously unrecognised carried forward tax losses		
- Under / (over) provision of prior years	(6,728)	6,612
- Non-deductible expenses	1,000	625
- Temporary differences	1,193	(1,025)
- Movement in deferred tax	993	(95)
- Change in Company tax rates	1,297	1,120
Income tax attributable to the entity	178,015	38,827
The applicable weighted average effective tax rate is:	24.69%	30.73%

Notes to the Financial Statements

For the year ended 30 June 2023

Note 11. Cash & Cash Equivalents

	2023	2022
	\$	\$
Cash at bank and on hand	757,015	430,128
	757,015	430,128

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of three months or less. Any bank overdrafts are reported within short-term borrowings in current liabilities in the statement of financial position.

Note 12. Trade & Other Receivables

	2023	2022
	\$	\$
Current		
Trade receivables	200,635	121,962
	200,635	121,962

Trade and other receivables are initially measured at the transaction price. Trade and other receivables are due for settlement usually no more than 30 days from the date of recognition.

The Company's main debtor relates to the Bendigo & Adelaide Bank monthly profit share distribution, which is deposited within a reasonable timeframe each month. There are no items that require the application of the lifetime expected credit loss model.

Note 13. Financial Assets

	2023 \$	2022 \$
At Amortised Cost		
Term deposits	1,273,863	570,000
	1,273,863	570,000

Term deposits classified as financial assets include only those with a maturity period greater than three months. Where maturity periods are less than three months, these investments are recorded as cash and cash equivalents.

Note 14. Other Assets

	2023	2022
	\$	\$
Interest accrual	12,947	794
	12,947	794

Other assets represent items that will provide the entity with future economic benefits controlled by the entity as a result of past transactions or other past events.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 15. Property, Plant & Equipment

(a) Carrying Amounts

		2023 \$		2022 \$		
	At Cost / Valuation	Accumulated Depreciation		At Cost / Valuation	Accumulated Depreciation	Written Down Value
Leasehold improvements	268,776	(261,659)	7,117	268,776	(234,995)	33,781
Plant & equipment	111,167	(97,925)	13,242	108,402	(91,105)	17,297
Motor vehicles	38,549	(8,204)	30,345	38,549	(3,204)	35,345
Total	418,492	(367,788)	50,704	415,727	(329,304)	86,423

(b) Movements in Carrying Amounts

2023	Leasehold Imp. \$	Plant & Equipment \$	Motor Vehicles \$
Opening carrying value	33,781	17,297	35,345
Additions	-	2,765	-
Depreciation expense	(26,664)	(6,820)	(5,000)
Closing carrying value	7,117	13,242	30,345

2022	Leasehold Imp. \$	Plant & Equipment \$	Motor Vehicles \$
Opening carrying value	51,856	24,009	38,549
Additions	8,557	-	
Depreciation expense	(26,632)	(6,712)	(3,204)
Closing carrying value	33,781	17,297	35,345

(c) Capital Expenditure Commitments

The entity does not have any capital expenditure commitments as at 30 June 2023 (2022: None).

(d) Changes in Estimates

During the financial year, the Company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods.

There were no changes in estimates for the current reporting period.

Notes to the Financial Statements

For the year ended 30 June 2023

Note 16. Right-of-use Assets

Right-of-use assets are measured at amounts equal to the present value of enforceable future payments on the adoption date, adjusted for lease incentives, make-good provisions, and initial direct costs.

The Company derecognises right-of-use assets at the termination of the lease period or when no future economic benefits are expected to be derived from the use of the underlying asset.

Options to Extend or Terminate

The option to extend or terminate is contained in the property lease of the Company. All extension or termination options are only exercisable by the Company. The extension options or termination options which were probable to be exercised have been included in the calculation of the right-of-use asset.

AASB 16 Amounts Recognised in the Statement of Financial Position

	Leased Buildings \$	Total ROU Asset \$
Leased asset	247,610	247,610
Depreciation	(24,422)	(24,422)
	223,188	223,188

Movements in carrying amounts:

	Leased Buildings \$	Total ROU Asset \$
- Previously classified as operating leases	223,932	223,932
- Transferred from property, plant & equipment	(200,972)	(200,972)
Additions	247,610	247,610
Depreciation expense	(47,382)	(47,382)
Net carrying amount	223,188	223,188

AASB 16 Amounts Recognised in the Statement of Profit or Loss and Other Comprehensive Income

	2023	2022 \$
	\$	
Depreciation expense related to right-of-use assets	47,382	45,546
Interest expense on lease liabilities	11,232	11,489

Notes to the Financial Statements

For the year ended 30 June 2023

Note 17. Intangible Assets

(a) Carrying Amounts

		2023			2022		
	At Cost / Valuation	Accumulated Amortisation			Accumulated Amortisation		
Franchise fees	97,515	(92,398)	5,117	82,334	(77,274)	5,060	
	97,515	(92,398)	5,117	82,334	(77,274)	5,060	

(b) Movements in Carrying Amounts

2023	Franchise Fees \$
Opening carrying value	5,060
Additions	15,181
Disposals	-
Amortisation expense	(15,124)
Closing carrying value	5,117

2022	Franchise Fees \$
Opening carrying value	5,113
Additions	15,181
Disposals	
Amortisation expense	(15,234)
Closing carrying value	5,060

Notes to the Financial Statements

For the year ended 30 June 2023

Note 18. Tax Assets & Liabilities

(a) Current Tax

	2023	2022
	\$	\$
Income tax payable	158,595	21,559

(b) Deferred Tax

Movement in the Company's deferred tax balances for the year ended 30 June 2023:

	30 June 2022 \$	Recognised in P & L \$	30 June 2023 \$
Deferred Tax Assets			
- Expense accruals	3,531	582	4,113
- Property, plant & equipment	11,512	10,788	22,300
- Right-of-use assets	3,483	(3,195)	288
- Employee provisions	9,665	(699)	8,966
Total deferred tax assets	28,191	7,476	35,667
Deferred Tax Liabilities			
- Accrued income	(199)	3,436	3,237
Total deferred tax liabilities	(199)	3,436	3,237
Net deferred tax assets	27,992	4,040	32,430

Movement in the Company's deferred tax balances for the year ended 30 June 2022:

	30 June 2021 \$	Recognised in P & L \$	30 June 2022 \$
Deferred Tax Assets			
- Expense accruals	251	3,280	3,531
- Property, plant & equipment	25,777	(14,265)	11,512
- Employee provisions	7,226	2,439	9,665
Total deferred tax assets	33,254	(8,546)	24,708
Deferred Tax Liabilities			
- Right-of-use assets	2,864	619	3,483
- Accrued income	(490)	291	(199)
Total deferred tax liabilities	2,374	910	3,284
Net deferred tax assets	35,628	(7,636)	27,992

Notes to the Financial Statements

For the year ended 30 June 2023

Note 19. Trade & Other Payables

	2023 \$	2022 \$
Current		
Trade creditors	608,529	146,380
Other creditors and accruals	16,609	14,444
	625,138	160,824

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

Note 20. Lease Liabilities

Lease liabilities were measured at amounts equal to the present value of enforceable future payments of the term reasonably expected to be exercised, discounted at the appropriate incremental borrowing rate on the adoption date. The discount rate used on recognition was 5.79%.

The discount rate used in calculating the present value of enforceable future payments takes into account the particular circumstances applicable to the underlying leased assets (including the amount, lease term, economic environment, and other relevant factors).

The Company has applied judgement in estimating the remaining lease term including the effects of any extension or termination options reasonably expected to be exercised, applying hindsight if appropriate.

(a) Lease Portfolio

The Company's lease portfolio includes:

Lease	Details
East Keilor Branch	The lease agreement is a non-cancellable lease with an initial term of 2 years which commenced in January 2023. The lease has three further 1 year extension options expiring in November 2027.

The Company assesses at the lease commencement date whether it is reasonably certain to exercise extension options. The Company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control.

(b) Lease Liabilities

Lease liabilities are presented in the consolidated statement of financial position as follows:

	2023 \$	2022 \$
Current	47,064	44,415
Non-current	173,275	193,443

Notes to the Financial Statements

For the year ended 30 June 2023

Note 20. Lease Liabilities (continued)

(b) Lease Liabilities (continued)

	Minimum lease payments due				
	< 1 Year	1 - 2 Years	3 - 5 Years	> 5 years	Total
30 June 2023	•				
Lease payments	58,855	58,855	132,423	_	250,133
Finance charges	(11,791)	(8,961)	(9,042)	=	(29,794)
Net present values	47,064	49,894	123,381	-0	220,339
30 June 2022					
Lease payments	54,000	54,000	156,845	<u>=</u>	264,845
Finance charges	(9,585)	(7,616)	(9,786)	-	(26,987)
Net present values	44,415	46,384	147,059	-	237,858

Note 21. Employee Benefits

	2023	2022
	\$	\$
Current		
Provision for annual leave	25,144	16,285
Provision for long service leave	10,044	22,347
	35,188	38,632
Non-Current		
Provision for long service leave	676	26
	676	26

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

Employee Attrition Rates

The Company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

Notes to the Financial Statements For the year ended 30 June 2023

Note 22. Issued Capital

(a) Issued Capital

	202	2023		2
	Number	\$	Number	\$
Ordinary shares - fully paid	594,400	594,400	594,400	594,400
Less: Shares brought back	46,470	(32,632)	46,470	(32,632)
	640,870	561,768	640,870	561,768

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds.

(b) Movements in share capital

	2023	2022 \$
	\$	
Fully paid ordinary shares:		
At the beginning of the reporting period	640,870	640,870
At the end of the reporting period	640,870	640,870

Ordinary shares participate in dividends and the proceeds on winding up of the company in proportion to the number of shares held. At the shareholders' meetings each shareholder is entitled to one vote when a poll is called, or on a show of hands. The Company does not have authorised capital or par value in respect of its issued shares. All issued shares are fully paid. All shares rank equally with regard to the company's residual assets.

Note 23. Retained Earnings

	Note	2023 \$	2022 \$
Balance at the beginning of the reporting period		445,624	396,542
Profit for the year after income tax		543,023	87,534
Dividends paid	29	(38,452)	(38,452)
Balance at the end of the reporting period		950,195	445,624

Notes to the Financial Statements

For the year ended 30 June 2023

Note 24. Cash Flow Information

(a) Cash and cash equivalents balances as shown in the Statement of Financial Position can be reconciled to the Statement of Cash Flows as follows:

	Note	2023 \$	2022 \$
Cash and cash equivalents	11	757,015	430,128
As per the Statement of Cash Flows		757,015	430,128

(b) Reconciliation of cash flow from operations with profit after income tax

	2023 \$	2022 \$
Profit for the year after income tax	543,023	87,534
Non-cash flows in profit		
- Depreciation	85,866	82,093
- Amortisation	15,125	15,234
- (Increase) / decrease in trade and other receivables	(78,673)	(29,028)
- (Increase) / decrease in prepayments and other assets	(12,153)	1,166
- (Increase) / decrease in deferred tax asset	(4,438)	7,635
- Increase / (decrease) in current tax asset	-	30,146
- Increase / (decrease) in trade and other payables	464,315	69,482
- Increase / (decrease) in current tax liabilities	137,035	
- Increase / (decrease) in provisions	(2,794)	9,756
Net cash flows from operating activities	1,147,306	274,018

Note 25. Financial Instruments

The following shows the carrying amounts for all financial instruments at amortised cost. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	Note	2023 \$	2022 \$
Financial Assets			
Trade and other receivables	12	200,635	121,962
Cash and cash equivalents	11	757,015	430,128
Term deposits	13	1,273,863	570,000
		2,231,513	1,122,090
Financial Liabilities			
Trade and other payables	19	625,138	160,824
Borrowings	21	-	-
Lease liabilities	20	220,339	237,858
		845,477	398,682

Notes to the Financial Statements

For the year ended 30 June 2023

Note 26. Related Parties

(a) Key Management Personnel

Key management personnel includes any person having authority or responsibility for planning, directing or controlling the activities of the entity, directly or indirectly including any Director (whether executive or otherwise) of that Company. The only key management personnel identified for the Company are the Board of Directors, the members of which are listed in the Directors' report.

(b) Key Management Personnel Compensation

The totals of remuneration paid to key management personnel of the company during the year are as follows:

	2023	2022
	\$	\$
Short-term employee benefits	13,000	13,000
Total key management personnel compensation	13,000	13,000

Short-term Employee Benefits

These amounts include fees and benefits paid to the non-executive Chair and non-executive Directors as well as all salary, paid leave benefits, fringe benefits and cash bonuses awarded to Executive Directors and other key management personnel.

(c) Other Related Parties

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel, individually or collectively with their close family members.

(d) Transactions With Key Management Personnel & Related Parties

During the year, the Company purchased goods and services under normal terms and conditions, from related parties as follows:

Name of Related Party	Description of Goods or Services Provided	Value \$
St. Bernard's Old Collegians FC	Sponsorship	9,900
St. Bernard's Old Collegians CC	Sponsorship	5,000
Keilor East Rotary Club	Sponsorship	3,260

Notes to the Financial Statements

For the year ended 30 June 2023

Note 27. Related Parties (continued)

(d) Key Management Personnel Shareholdings

The number of ordinary shares in the Company held by each key management personnel during the financial year has been disclosed in the Director's Report.

(e) Other Key Management Transactions

There has been no other transactions key management or related parties other than those described above.

Note 28. Auditor's Remuneration

The appointed auditor of East Keilor Community Financial Services Ltd for the year ended 30 June 2023 is RSD Audit. Amounts paid or due and payable to the auditor are outlined below.

	2023 \$	2022 \$
Audit & Review Services		
Audit and review of financial statements (RSD Audit)	5,750	5,450
Total auditor's remuneration	5,750	5,450

Note 29. Dividends

The following dividends were provided for and paid to shareholders during the reporting period as presented in the statement of changes in equity and statement of cash flows.

	2023		2022	
	Number	\$	Number	\$
Fully franked dividend	640,870	38,452	640,870	38,452
Dividends provided for and paid during the year	640,870	38,452	640,870	38,452

The tax rate at which dividends have been franked is 25% (2022: 25%).

Note 30. Earnings Per Share

The calculation of basic and diluted earnings per share has been based on the following profit attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding.

	2023 \$	2022 \$
Profit attributable to ordinary shareholders	543,023	87,534
	Number	Number
Weighted average number of ordinary shares	640,870	640,870
	¢	¢
Basic and diluted earnings per share	84.73	13.66

Notes to the Financial Statements

For the year ended 30 June 2023

Note 31. Events After the Reporting Period

There have been no significant events after the end of the financial year that would have a material impact on the financial statements or the Company's state of affairs.

Note 32. Commitments & Contingencies

Any commitments for future expenditure associated with leases are recorded in Note 20. Details about any capital commitments are detailed in Note 15(c).

The Company has no other commitments requiring disclosure.

There were no contingent liabilities or assets at the date of this report that would have an impact on the financial statements.

Note 33. Company Details

The registered office of the Company is:

East Keilor Community Financial Services Ltd	53 Wyong Street, Keilor East VIC 3033
The principal place of business are:	
East Keilor Community Financial Services Ltd	53 Wyong Street, Keilor East VIC 3033

Director's Declaration

For the year ended 30 June 2023

In accordance with a resolution of the directors of East Keilor Community Financial Services Ltd, we state that:

In the opinion of the directors:

- (a) The financial statements and notes of the Company are in accordance with the *Corporations Act* 2001, including:
 - (i) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its performance for the financial year ended on that date; and
 - (ii) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the board of directors.

Gerard Mahoney Chair/Director

Dated this 25th day of September, 2023



Ph: (03) 4435 3550 admin@rsdaudit.com.au www.rsdaudit.com.au

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EAST KEILOR COMMUNITY FINANCIAL SERVICES LIMITED

REPORT ON THE AUDIT OF THE FINANCIAL REPORT

Opinion

We have audited the financial report of East Keilor Community Financial Services Limited (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion the accompanying financial report of East Keilor Community Financial Services Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance and its cash flows for the year then ended; and
- (ii) complying with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the ethical requirements of the Accounting Professional & Ethical Standards Board's *APES 110 Code of Ethics* for Professional Accountants (including Independence Standards) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Those charged with governance are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Director's Responsibility for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.



In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibility for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report.

The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial report.

We conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We obtain sufficient appropriate audit evidence regarding the financial information of the entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements. We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



Independence

We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act* 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

RSD Audit

Chartered Accountants

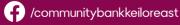
Mahesh Silva

Partner Bendigo

Dated: 25 September 2023

Community Bank · Keilor East
53 Wyong Steet,
Keilor East VIC 3033
Phone: 03 93315811
Email: keiloreastmailbox@bendigoadelaide.com.au
Web: bendigobank.com.au/keiloreast

Franchisee: East Keilor Community Financial Services Limited ABN: 18 096 939 507 53 Wyong Street, Keilor East VIC 3033 Phone: 03 93315811



O /communitybankkeiloreast

This Annual Report has been printed on 100% Recycled Paper

