

Harbord Financial Services Limited

ABN 25 097 282 525

Half-year Financial Report - 31 December 2025

Harbord Financial Services Limited
Directors' report
31 December 2025

The directors present their report, together with the financial statements, on the company for the half-year ended 31 December 2025.

Directors

The following persons were directors of the company during the whole of the financial half-year and up to the date of this report, unless otherwise stated:

Trevor Leslie Sargeant
Ian John Greentree
David James Irvine
Noela Rose Roberts
Denise Faith Goldstein

Peter Eric Harley OAM
Anthony Curtiss Bevan
Julie Clare Rigoni
Violet Grace Warner
Martin Edwin Brook (resigned 22 October 2025)

Principal activity

The principal activity of the company during the financial half-year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

Review of operations

The profit for the company after providing for income tax amounted to \$174,262 (31 December 2024: \$289,455).

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the company during the financial half-year.

Matters subsequent to the end of the financial half-year

No matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 306(3)(a) of the *Corporations Act 2001*.

On behalf of the directors



Trevor Leslie Sargeant
Chairman

26 February 2026



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
03 5443 0344

Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Harbord Financial Services Limited

I declare that, to the best of our knowledge and belief, during the half-year ended 31 December 2025 there have been:

- a. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the review; and
- b. no contraventions of any applicable code of professional conduct in relation to the review.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', written in a cursive style.

Andrew Frewin Stewart
61 Bull Street, Bendigo Vic 3550
Dated this 26th day of February 2026

A handwritten signature in black ink, appearing to read 'Jessica Ritchie', written in a cursive style.

Jessica Ritchie
Lead Auditor

Harbord Financial Services Limited
Statement of profit or loss and other comprehensive income
For the half-year ended 31 December 2025

	Note	31-Dec-25 \$	31-Dec-24 \$
Revenue from contracts with customers	3	841,308	910,217
Other revenue		24,724	14,825
Total revenue		<u>866,032</u>	<u>925,042</u>
Employee benefits expense		(350,498)	(357,079)
Advertising and marketing costs		(17,029)	(9,133)
Occupancy and associated costs		(25,112)	(21,079)
Systems costs		(19,525)	(19,041)
Depreciation and amortisation expense		(45,556)	(44,331)
Finance costs		(183)	(259)
General administration expenses		(53,556)	(54,221)
Total expenses before community contributions and income tax		<u>(511,459)</u>	<u>(505,143)</u>
Profit before community contributions and income tax expense		354,573	419,899
Charitable donations, sponsorships and grants expense		(118,732)	(31,487)
Profit before income tax expense		235,841	388,412
Income tax expense		(61,579)	(98,957)
Profit after income tax expense for the half-year		174,262	289,455
Other comprehensive income for the half-year, net of tax		-	-
Total comprehensive income for the half-year		<u>174,262</u>	<u>289,455</u>
		Cents	Cents
Basic earnings per share		25.14	41.76
Diluted earnings per share		25.14	41.76

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Harbord Financial Services Limited
Statement of financial position
As at 31 December 2025

	31-Dec-25	30-Jun-25
	\$	\$
Assets		
Current assets		
Cash and cash equivalents	251,666	164,402
Trade and other receivables	152,695	125,881
Investments	800,000	671,877
Current tax assets	-	27,931
Total current assets	<u>1,204,361</u>	<u>990,091</u>
Non-current assets		
Other financial assets	5,000	5,000
Property, plant and equipment	2,346,569	2,376,051
Intangibles	21,244	27,021
Total non-current assets	<u>2,372,813</u>	<u>2,408,072</u>
Total assets	<u>3,577,174</u>	<u>3,398,163</u>
Liabilities		
Current liabilities		
Trade and other payables	145,861	72,889
Borrowings	-	7,735
Current tax liabilities	2,200	-
Employee benefits	61,341	55,130
Total current liabilities	<u>209,402</u>	<u>135,754</u>
Non-current liabilities		
Deferred tax liabilities	18,254	18,550
Employee benefits	7,073	6,370
Total non-current liabilities	<u>25,327</u>	<u>24,920</u>
Total liabilities	<u>234,729</u>	<u>160,674</u>
Net assets	<u>3,342,445</u>	<u>3,237,489</u>
Equity		
Issued capital	613,376	613,376
Retained earnings	2,729,069	2,624,113
Total equity	<u>3,342,445</u>	<u>3,237,489</u>

The above statement of financial position should be read in conjunction with the accompanying notes

Harbord Financial Services Limited
Statement of changes in equity
For the half-year ended 31 December 2025

	Note	Issued capital \$	Retained earnings \$	Total equity \$
Balance at 1 July 2024		613,376	2,267,138	2,880,514
Profit after income tax expense		-	289,455	289,455
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	289,455	289,455
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for or paid	4	-	(69,306)	(69,306)
Balance at 31 December 2024		<u>613,376</u>	<u>2,487,287</u>	<u>3,100,663</u>
Balance at 1 July 2025		613,376	2,624,113	3,237,489
Profit after income tax expense		-	174,262	174,262
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	174,262	174,262
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for or paid	4	-	(69,306)	(69,306)
Balance at 31 December 2025		<u>613,376</u>	<u>2,729,069</u>	<u>3,342,445</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Harbord Financial Services Limited
Statement of cash flows
For the half-year ended 31 December 2025

	31-Dec-25	31-Dec-24
	\$	\$
Cash flows from operating activities		
Receipts from customers (inclusive of GST)	908,731	1,012,107
Payments to suppliers and employees (inclusive of GST)	(643,287)	(589,857)
Interest received	12,435	-
Interest and other finance costs paid	(183)	(259)
Income taxes paid	(31,744)	(297,209)
	<u>245,952</u>	<u>124,782</u>
Net cash from operating activities		
Cash flows from investing activities		
Investment in term deposits	(128,123)	-
Payments for property, plant and equipment	(10,298)	-
Payments for intangible assets	(12,532)	(12,532)
	<u>(150,953)</u>	<u>(12,532)</u>
Net cash used in investing activities		
Cash flows from financing activities		
Proceeds from borrowings	-	259
Repayment of borrowings	(7,735)	-
	<u>(7,735)</u>	<u>259</u>
Net cash from/(used in) financing activities		
	<u>87,264</u>	<u>112,509</u>
Net increase in cash and cash equivalents		
Cash and cash equivalents at the beginning of the financial half-year	164,402	611,325
	<u>251,666</u>	<u>723,834</u>
Cash and cash equivalents at the end of the financial half-year		

The above statement of cash flows should be read in conjunction with the accompanying notes

Harbord Financial Services Limited
Notes to the financial statements
31 December 2025

Note 1. Basis of preparation

These general purpose financial statements for the interim half-year reporting period ended 31 December 2025 have been prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Act 2001*. Compliance with AASB 134 ensures compliance with International Financial Reporting Standard IAS 34 *Interim Financial Reporting*.

These general purpose financial statements do not include all of the notes of the type normally included in annual financial statements. Accordingly, these financial statements are to be read in conjunction with the annual report for the year ended 30 June 2025 and any public announcements made by the company during the period.

The accounting policies adopted are consistent with those of the previous financial year and corresponding interim reporting period, unless otherwise stated.

Note 2. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of revenue under the franchise agreement. The franchise agreement expires in June 2027.

The directors have a reasonable expectation that a new franchise agreement will be signed prior to the expiry date.

Note 3. Revenue from contracts with customers

	31-Dec-25	31-Dec-24
	\$	\$
Margin income	769,702	844,368
Fee income	22,064	28,010
Commission income	49,542	37,839
	<u>841,308</u>	<u>910,217</u>

Disaggregation of revenue

All revenue from contracts with customers has been recognised at a point in time during the half-year.

Note 4. Dividends

The following dividends were provided for during the half-year as presented in the Statement of changes in equity.

	31-Dec-25	31-Dec-24
	\$	\$
Fully franked dividend of 10 cents per share (31-Dec-24: 10 cents)	<u>69,306</u>	<u>69,306</u>

The tax rate at which dividends have been franked is 25%.

Note 5. Contingent assets and liabilities

There were no contingent assets or liabilities at the date of this report that would materially affect the financial statements at the reporting date.

Note 6. Related party transactions

There were no related party transactions during the half-year ended 31 December 2025. The nature of relationships with related parties remains consistent with those disclosed in the company's financial report for the year ended 30 June 2025, and there have been no significant changes in related party relationships or arrangements since year end.

Harbord Financial Services Limited
Notes to the financial statements
31 December 2025

Note 7. Events after the reporting date

No matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Harbord Financial Services Limited
Directors' declaration
31 December 2025

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, Australian Accounting Standard AASB 134 *Interim Financial Reporting*, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 31 December 2025 and of its performance for the financial half-year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 303(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



Trevor Leslie Sargeant
Chairman

26 February 2026



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
03 5443 0344

Independent auditor's review report to the Directors of Harbord Financial Services Limited

Report on the half-year financial report

Conclusion

We have reviewed the half-year financial report of Harbord Financial Services Limited (the company), which comprises the statement of financial position as at 31 December 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the half-year ended on that date, a summary of material accounting policies and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of Harbord Financial Services Limited does not comply with the *Corporations Act 2001* including:

- a. giving a true and fair view of the company's financial position as at 31 December 2025 and of its performance for the half-year ended on that date; and
- b. complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

Basis for conclusion

We conducted our review in accordance with ASRE 2410: *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's responsibilities for the review of the financial report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Responsibility of the directors for the financial report

The directors of the company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
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Auditor's responsibility for the review of the financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the company's financial position as at 31 December 2025 and its performance for the half-year ended on that date, and complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', is positioned above the printed name.

Andrew Frewin Stewart
61 Bull Street, Bendigo Vic 3550
Dated this 26th day of February 2026

A handwritten signature in black ink, appearing to read 'Jessica Ritchie', is positioned above the printed name.

Jessica Ritchie
Lead Auditor