Annual Report 2025

Hawkesbury Community Financial Services Limited



Bendigo Bank

Community Bank

Richmond and North Richmond

sponsors of the RIV

Proud

Community Bank North Richmond and Richmond ABN 97 099 838 463



Rowan Park Chairmans Report

As your Chairman, I am excited to share that your company has an excellent result for the financial year ending June 2025. Revenue and general expenses have been broadly inline with prior year results.

Profit *before* community contributions and income tax expense is \$1,237,738 which is a slight decrease from \$1,329,903 in the prior year.

Your board has decided to distribute a dividend of \$0.15 per share. We remain confident that this is the wise course of action considering current market conditions.

Throughout the year, we've contributed more than \$770,000 in financial support to the Hawkesbury community. These funds have been provided to the usual collection of sports, environmental, educational, social and arts groups that we have historically supported.

This year's profit *after* income tax expense is \$349,990, which is a decrease from \$744,185 in the prior year. This difference in profit is largely due to our continue contribution to the RIV Project.

The RIV project is a multi-year domestic violence intervention programme delivered through local high schools. It delivers the evidence-based Love Bites program and provides in-school support programs with high school students to increase their understanding and capacity for safe, healthy and respectful relationships.

I would encourage all shareholders to attend this year's annual general meeting to find out more information about the project.

Lastly, as always, I would like to thank both our staff and directors for their contribution to our success. It is our staff that continue to provide exceptional customer service, retaining business and growing our customer base. All our directors generously volunteer their time to ensure your company is effectively governed.

Sincerely

Rowan Parker

Chairman

Hawkesbury Community Financial Services Limited



Manager's Report

Last year was another successful year for the branches. We saw a very pleasing growth in business and customers. Our mobile lender Sam has been very successful and brought in a lot of new home loan business. For the 6 months we saw stable interest rates which was good for our deposit customers but did bring some financial pressure to our home loan customers. This started to change with the Reserve Bank cutting rates in February and May. With these cuts and one that occurred in August this year we would hope to see continued increases in lending opportunities.

The business grew from \$385 million to \$418 million seeing just over \$33 million added. This was made up of just over \$13.3 million in deposit products and \$19.7 million in lending growth. The Lending growth was spread across both consumer loans and business lending. Deposits continue to be a large driver of revenue for the business, and we continue to attract new customers who are looking for a better banking experience with more personalised service. Last year we grew our customer numbers by over 900 across all age brackets including community groups and businesses.

We continue to provide much needed donations and grants to local community organisations who provide services and support to our local area. This is only possible because our community chooses to bank with us. The projects we fund are so important to the local community to help reduce costs for children's sport or provide much needed equipment or services in the Hawkesbury. The table below shows the areas and amounts we supported last year.



We have seen quite a few changes to staff in the last year up to August 2025. We have had Lisa and Deborah retire, Dee who unfortunately needed to resign due to health and Kristy move to the North Coast. To replace them we welcome Amy, Sonya and Verily.

Gail who had managed our Richmond branch since inception in 2013 retired early July. We welcome Emma who joined us late May prior to Gails departure to ensure a smooth handover.

Most recently we have had Liz from our North Richmond branch retire after 22 years of service. We would like to wish them all the very best in their new chapters

I would like to thank all the staff who are invaluable in providing what I consider is the best banking experience in the Hawkesbury and have contributed to the great year we had. As always, the continued support and guidance from our volunteer Board of Directors allows us to do what we do best.

Hawkesbury Community Financial Services Limited ABN 97 099 838 463

Financial Report - 30 June 2025

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2025.

Directors

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Name: Rowan Parker

Title: Non-executive director

Experience and expertise: Rowan has a background in software engineering and business systems. Chairman of

Hawkesbury Community Financial Services Limited, member of the Audit, Social

Media/PR and Scholarship committees.

Special responsibilities: Chairman, member of Audit, Scholarship and PR/Social Media Committees.

Name: David Anthony Palamara
Title: Non-executive director

Experience and expertise: David is a Business Management Consultant and Coach. Senior finance and general

management roles of medium sized businesses. Currently providing business management advice as a consultant to similar sized businesses. Bbus (Accounting),

CPA.

Special responsibilities: Treasurer, member of the Community Relations and Audit Committees.

Name: Monica Maria Tatton
Title: Non-executive director

Experience and expertise: Monica is a Financial Planner. 20yrs experience working in Taxation and Business

Services, including 14yrs owning and managing a Chartered Accounting Firm.

Additionally trained as a Financial Adviser and incorporating a Financial Planning

business into our existing Chartered firm.

Special responsibilities: Chair of the Audit Committee, member of the Community Relations Committee

Name: Jane Louise Tweedy
Title: Non-executive director

Experience and expertise: Jane lives Hawkesbury adjacent in Cranebrook. She has involvement in the

Hawkesbury area through small business connections, including via the NSW Government Business Connect program, and admins Hawkesbury Local Business Facebook group. Jane is a small business advisor, coach and trainer through her own businesses. She has multiple qualifications, up to a Masters in Applied Finance and worked for nearly 20 years in corporate areas including banking and investments.

Special responsibilities: Chair of the HR Committee, member of the PR/Social Media Committee

Name: Kirsty Jane Martin
Title: Non-executive director

Experience and expertise: Kirsty has lived in the Hawkesbury her entire life and is now raising her family in the

area. With both her husband and father running small businesses locally, she remains deeply connected to the community. Kirsty began her career in a local business in North Richmond, later transitioning into finance and eventually finding her niche in the payroll industry. After moving from payroll management to consulting with PwC, she now heads the customer team at a software company specialising in workforce compliance. Kirsty is passionate about helping businesses ensure they're paying

employees correctly and staying compliant.

Name: Steven Mark Francis

Title: Non-executive director (appointed 22 July 2024)

Experience and expertise: Associate Diploma in Mechanical Engineering, Associate Diploma in Manufacturing

Systems. Management Certificate Insead. General Manager and Managing Director of

Jord Bellows International. Director of JB Specialised Engineering. Director of

Swimwest swimming Club including 6 years as President. Director of Swimming Metro North West, including 1 years as Treasurer. P&C Committee Groseview Primary

School, including 2 years on the Spring Fair Committee.

Name: Shayne Michael Ryan

Title: Non-executive director (resigned 25 November 2024)

Experience and expertise: Shayne has 20 Years experience in general management. Non-executive Director and

Chairman of the Premises Committee and Scholarship Committee and Member of the

Community Relations Committee and HR Committee.

Special responsibilities: Chair of the Premises and Scholarships Committees, member of the Community

Relations Committee

Company secretary

The company secretary is Wayne Joseph Simpson. Wayne was appointed to the position of company secretary on 15 February 2022.

Principal activity

The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of this activity during the financial year.

Review of operations

The profit for the company after providing for income tax amounted to \$349,990 (30 June 2024: \$744,185).

Operations have continued to perform in line with expectations.

Dividends

During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

2025	2024
\$	\$
93 751	93 751

Fully franked dividend of 15 cents per share (2024: 15 cents)

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the company during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Likely developments and expected results of operations

No matter, circumstance or likely development in operations has arisen during or since the end of the financial year that has significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company.

Environmental regulation

The company is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Meetings of directors

The number of directors meetings attended by each of the directors of the company during the financial year were:

	Board	
	Eligible	Attended
Rowan Parker	11	10
David Anthony Palamara	11	10
Monica Maria Tatton	11	10
Jane Louise Tweedy	11	9
Kirsty Jane Martin	11	9
Steven Mark Francis	11	9
Shayne Michael Ryan	5	2

Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest except as disclosed in note 24 to the financial statements. This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the company's accounts, or the fixed salary of a full-time employee of the company, controlled entity or related body corporate.

Directors' interests

The interest in company shareholdings for each director are:

	Balance at the start of the year	Changes	Balance at the end of the year
Rowan Parker	500	-	500
David Anthony Palamara	3,200	-	3,200
Monica Maria Tatton	-	-	-
Jane Louise Tweedy	-	-	-
Kirsty Jane Martin	-	-	-
Steven Mark Francis	-	-	-
Shayne Michael Ryan	500	-	500

Shares under option

There were no unissued ordinary shares of the company under option outstanding at the date of this report.

Shares issued on the exercise of options

There were no ordinary shares of the company issued on the exercise of options during the year ended 30 June 2025 and up to the date of this report.

Indemnity and insurance of directors and officers

The company has indemnified all directors and management in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance.

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Non-audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non-audit services provided during the year are set out in note 25 to the accounts.

The board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality, integrity and objectivity of the auditor
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors

Rowan Parker Chairman

29 September 2025



Andrew Frewin Stewart 61 Bull Street Bendigo VIC 3550 ABN: 65 684 604 390 afs@afsbendigo.com.au 03 5443 0344

Jessica Ritchie

Lead Auditor

Independent auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Hawkesbury Community Financial Services Limited

As lead auditor for the audit of Hawkesbury Community Financial Services Limited for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Andrew Frewin Stewart

61 Bull Street, Bendigo, Vic, 3550

Dated:29 September 2025

Hawkesbury Community Financial Services Limited Statement of profit or loss and other comprehensive income For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Revenue from contracts with customers	6	2,733,758	2,830,086
Finance revenue Total revenue		143,537 2,877,295	71,272 2,901,358
Employee benefits expense Advertising and marketing costs Occupancy and associated costs System costs Depreciation and amortisation expense Finance costs General administration expenses Total expenses before community contributions and income tax expense	7 7 7	(1,249,791) (9,584) (73,148) (52,943) (106,084) (11,142) (136,865) (1,639,557)	(1,173,195) (20,794) (66,147) (46,083) (111,144) (11,828) (142,264) (1,571,455)
Profit before community contributions and income tax expense		1,237,738	1,329,903
Charitable donations, sponsorships and grants expense	7	(770,604)	(341,594)
Profit before income tax expense		467,134	988,309
Income tax expense	8	(117,144)	(244,124)
Profit after income tax expense for the year		349,990	744,185
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss Gain on the revaluation of land and buildings, net of tax		70,150	<u> </u>
Other comprehensive income for the year, net of tax		70,150	
Total comprehensive income for the year		420,140	744,185
		Cents	Cents
Basic earnings per share Diluted earnings per share	27 27	56.00 56.00	119.07 119.07

Hawkesbury Community Financial Services Limited Statement of financial position As at 30 June 2025

	Note	2025 \$	2024 \$
Assets			
Current assets Cash and cash equivalents Trade and other receivables Investments Current tax assets Total current assets	9 10 11 8	430,920 243,533 3,025,000 80,432 3,779,885	582,892 252,052 2,874,712 - 3,709,656
Non-current assets Property, plant and equipment Right-of-use assets Intangible assets Total non-current assets	12 13 14	779,682 190,106 58,200 1,027,988	705,455 248,143 85,062 1,038,660
Total assets		4,807,873	4,748,316
Liabilities			
Current liabilities Trade and other payables Lease liabilities Current tax liabilities Employee benefits Total current liabilities	15 16 8 17	116,812 72,718 - 181,601 371,131	106,931 69,921 215,230 181,241 573,323
Non-current liabilities Trade and other payables Lease liabilities Deferred tax liabilities Employee benefits Total non-current liabilities	15 16 8 17	29,548 154,709 88,372 16,773 289,402	59,095 216,322 65,895 12,730 354,042
Total liabilities		660,533	927,365
Net assets		4,147,340	3,820,951
Equity Issued capital Reserves Retained earnings Total equity	18	625,009 432,209 3,090,122 4,147,340	625,009 362,059 2,833,883 3,820,951
		= 1,177,040	0,020,001

Hawkesbury Community Financial Services Limited Statement of changes in equity For the year ended 30 June 2025

	Note	Issued capital \$	Revaluation reserve	Retained earnings \$	Total equity \$
Balance at 1 July 2023		625,009	362,059	2,183,449	3,170,517
Profit after income tax expense Other comprehensive income, net of tax		<u>-</u>		744,185 <u>-</u>	744,185 -
Total comprehensive income				744,185	744,185
Transactions with owners in their capacity as owners: Dividends provided for or paid	20			(93,751)	(93,751)
Balance at 30 June 2024		625,009	362,059	2,833,883	3,820,951
	·				
Balance at 1 July 2024		625,009	362,059	2,833,883	3,820,951
Profit after income tax expense Other comprehensive income, net of tax		- -	- 70,150	349,990	349,990 70,150
Total comprehensive income			70,150	349,990	420,140
Transactions with owners in their capacity as owners: Dividends provided for or paid	20			(93,751)	(93,751)
Balance at 30 June 2025	:	625,009	432,209	3,090,122	4,147,340

Hawkesbury Community Financial Services Limited Statement of cash flows For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Cash flows from operating activities Receipts from customers (inclusive of GST) Payments to suppliers and employees (inclusive of GST) Interest received Income taxes paid		3,035,357 (2,574,893) 143,537 (413,712)	3,141,458 (2,038,850) 71,272 (264,379)
Net cash provided by operating activities	26	190,289	909,501
Cash flows from investing activities Investment in term deposits Payments for intangible assets		(150,288) (26,385)	(1,250,000) (26,385)
Net cash used in investing activities		(176,673)	(1,276,385)
Cash flows from financing activities Interest and other finance costs paid Dividends paid Repayment of lease liabilities	20	(11,142) (93,751) (60,695)	(11,828) (93,751) (54,813)
Net cash used in financing activities		(165,588)	(160,392)
Net decrease in cash and cash equivalents Cash and cash equivalents at the beginning of the financial year		(151,972) 582,892	(527,276) 1,110,168
Cash and cash equivalents at the end of the financial year	9	430,920	582,892

Note 1. Reporting entity

The financial statements cover Hawkesbury Community Financial Services Limited (the company) as an individual entity, which is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

The company is an unlisted public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is Shop 7 & 8, 36-38 Riverview Street, North Richmond NSW 2754.

A description of the nature of the company's operations and its principal activity is included in the directors' report, which is not part of the financial statements.

Note 2. Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB). The financial statements have been prepared on an accrual and historical cost basis and are presented in Australian dollars, which is the company's functional and presentation currency.

The directors have a reasonable expectation that the company has adequate resources to pay its debts as and when they fall due for the foreseeable future. For these reasons, the directors continue to adopt the going concern basis of accounting in preparing the annual financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 29 September 2025. The directors have the power to amend and reissue the financial statements.

Note 3. Material accounting policy information

The accounting policies that are material to the company are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

Adoption of new and revised accounting standards

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The company has assessed and concluded there are no material impacts.

Accounting standards issued but not yet effective

Australian Accounting Standards and Interpretations that have been issued or amended but are not yet mandatory, have not been early adopted by the company for the annual reporting period ended 30 June 2025. The company has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

Investments

Investments includes non-derivative financial assets with fixed or determinable payments and fixed maturities where the company has the positive intention and ability to hold the financial asset to maturity. This category excludes financial assets that are held for an undefined period. Investments are carried at amortised cost using the effective interest rate method adjusted for any principal repayments. Gains and losses are recognised in profit or loss when the asset is derecognised or impaired.

Impairment of financial assets

The company recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Note 3. Material accounting policy information (continued)

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

Impairment of non-financial assets

At each reporting date, the company reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Note 4. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires the directors to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. The directors continually evaluate their judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses.

The directors base their judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events that it believes to be reasonable under the circumstances. Differences between the accounting judgements and estimates and actual results and outcomes are accounted for in future reporting periods. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Judgements

Timing of revenue recognition associated with trail commission

The company receives trailing commission from Bendigo Bank for products and services sold. Ongoing trailing commission payments are recognised on a monthly basis when earned as there is insufficient detail readily available to estimate the most likely amount of revenue without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission revenue is outside the control of the company.

Allowance for expected credit losses on trade and other receivables

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

The company has not recognised an allowance for expected credit losses in relation to trade and other receivables for the following reasons:

- The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.
- The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company
 has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or
 extending credit. The directors are not aware of any such non-compliance at balance date.
- The company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company.
- The company has not experienced any instances of default in relation to receivables owed to the company from Bendigo Bank.

Note 4. Critical accounting judgements, estimates and assumptions (continued)

Fair value measurement hierarchy

The company is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being:

Level 1: inputs are based on the quoted market price at the close of business at the end of the reporting period inputs are based on a valuation performed by a third party qualified valuer using quoted prices for similar

assets in an active market

Level 3: unobservable inputs for the asset or liability.

Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs.

Impairment of non-financial assets

The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions. The directors did not identify any impairment indications during the financial year.

Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term.

In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the company's operations, comparison of terms and conditions to prevailing market rates, incurrence of significant penalties, existence of significant leasehold improvements and the costs and disruption to replace the asset. The company reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

The company includes extension options applicable to the lease of branch premises in its calculations of both the right-ofuse asset and lease liability except where the company is reasonably certain it will not exercise the extension option. This is due to the significant disruption of relocating premises and the loss on disposal of leasehold improvements fitted out in the leased premises.

Estimates and assumptions

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives or assets that have been abandoned or sold will be written off or written down.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, which is generally the case for the company's lease agreements, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. This rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Note 4. Critical accounting judgements, estimates and assumptions (continued)

Employee benefits provision

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and inflation have been taken into account.

The company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

In the absence of sufficient historical employee attrition rates, the company applies a benchmark probability rate from across the Community Bank network to factor in estimating the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with legislation.

Note 5. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry in September 2027.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations
- providing payroll services.

Note 6. Revenue from contracts with customers

	2025 \$	2024 \$
Margin income	2,568,367	2,678,859
Fee income	103,169	105,054
Commission income	62,222	46,173
	2,733,758	2,830,086

Accounting policy for revenue from contracts with customers

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement, as follows:

Revenue stream Franchise agreement profit share	Includes Margin, commission, and fee income	its obligation to arrange for the services to be provided to the customer by the supplier	Revenue is accrued monthly and paid within 10 business
		(Bendigo Bank as franchisor).	

All revenue is stated net of the amount of GST. There was no revenue from contracts with customers recognised over time during the financial year.

Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company which are margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services. The revenue earned by the company is dependent on the business that it generates.

Margin income

Margin income on core banking products is arrived at through the following calculation:

Interest paid by customers on loans less interest paid to customers on deposits

plus: any deposit returns i.e. interest return applied by Bendigo Bank for a deposit any costs of funds i.e. interest applied by Bendigo Bank to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

Commission income

Commission income is generated from the sale of products and services. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation. Refer to note 4 for further information regarding key judgements applied by the directors in relation to the timing of revenue recognition from trail commission.

Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank including fees for loan applications and account transactions.

Note 6. Revenue from contracts with customers (continued)

Core banking products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to change financial return

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

Note 7. Expenses

Employee benefits expense		
Limployee beliefits expense	2025 \$	2024 \$
Wages and salaries Non-cash benefits	1,082,841 7,224	1,002,028 7,370
Superannuation contributions Expenses related to long service leave Other expenses	131,880 (4,309) 32,155	122,989 15,167 25,641
	1,249,791	1,173,195
Depreciation and amortisation expense	2025	2024
	\$	\$
Depreciation of non-current assets	0.474	0.004
Buildings Leasehold improvements	6,171 5,666	6,324 5,682
Plant and equipment	5,174	5,151
Motor vehicles	2,295	3,812
	19,306	20,969
Depreciation of right-of-use assets Leased land and buildings	59,916	49,879
Leased land and buildings		49,079
Amortisation of intangible assets		
Franchise fee	4,477	6,718
Franchise renewal fee	22,385	33,578
	26,862	40,296
	106,084	111,144

Note 7. Expenses (continued)

Charitable donations, sponsorships and grants

	2025 \$	2024 \$
Direct donation, sponsorship and grant payments Contribution to the Community Enterprise Foundation™	349,551 421,053	310,015 31,579
	770,604	341,594

The overarching philosophy of the Community Bank model, is to support the local community in which the company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations, sponsorships and grants).

The funds contributed to and held by the Community Enterprise Foundation™ (CEF) are available for distribution as grants to eligible applicants for a specific purpose in consultation with the directors.

When the company pays a contribution in to the CEF, the company loses control over the funds at that point. While the directors are involved in the payment of grants, the funds are not refundable to the company.

Note 8. Income tax

	2025 \$	2024 \$
Income tax expense		
Current tax	118,050	249,664
Movement in deferred tax	22,477	(2,563)
Under/over adjustment	-	(2,977)
Deferred tax on revaluation increment recognised at FVTOCI	(23,383)	<u> </u>
Aggregate income tax expense	117,144	244,124
Prima facie income tax reconciliation		
Profit before income tax expense	467,134	988,309
Tax at the statutory tax rate of 25%	116,784	247,077
Tax effect of:		
Non-deductible expenses	360	24
	117,144	247,101
Under/over adjustment		(2,977)
Income tax expense	117,144	244,124

Note 8. Income tax (continued)

	2025 \$	2024 \$
Deferred tax liabilities		
Property, plant and equipment	146,808	123,425
Income accruals	2,325	2,325
Right-of-use assets	47,526	62,036
Lease liabilities	(56,856)	(71,561)
Employee benefits	(49,594)	(48,493)
Accrued expenses	(1,837)	(1,837)
Deferred tax liability	88,372	65,895
	2025 \$	2024 \$
Income tax refund due	80,432	
	2025 \$	2024 \$
Provision for income tax		215,230

Accounting policy for income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Accounting policy for current tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Accounting policy for deferred tax

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Note 9. Cash and cash equivalents

	2025 \$	2024 \$
Cash on hand Cash at bank and on hand	1,000 429,920	1,000 581,892
	430,920	582,892

Note 10. Trade and other receivables

	2025 \$	2024 \$
Trade receivables	212,343	240,564
Prepayments Other receivables	13,554 17,636 31,190	11,488 - 11,488
	243,533	252,052

Accounting policy for trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.

Note 11. Investments

	2025 \$	2024 \$
Current assets Term deposits	3,025,000	2,874,712
Note 12. Property, plant and equipment		
	2025 \$	2024 \$
Land - at fair value	514,610	463,490
Buildings - at fair value Less: Accumulated depreciation	240,390	241,537 (37,389)
	240,390	204,148
Leasehold improvements - at cost Less: Accumulated depreciation	56,667 (52,776) 3,891	56,667 (47,110) 9,557
Plant and equipment - at cost Less: Accumulated depreciation	156,057 (152,822) 3,235	156,057 (147,648) 8,409
Motor vehicles - at cost Less: Accumulated depreciation	36,605 (19,049) 17,556	36,605 (16,754) 19,851
	779,682	705,455

Note 12. Property, plant and equipment (continued)

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Land \$	Buildings \$	Leasehold improvements	Plant and equipment \$	Motor vehicles \$	Total \$
Balance at 1 July 2023 Depreciation	463,490 	210,472 (6,324)	15,239 (5,682)	13,560 (5,151)	23,663 (3,812)	726,424 (20,969)
Balance at 30 June 2024 Revaluation increments Depreciation	463,490 51,120	204,148 42,413 (6,171)	9,557 - (5,666)	8,409 - (5,174)	19,851 - (2,295)	705,455 93,533 (19,306)
Balance at 30 June 2025	514,610	240,390	3,891	3,235	17,556	779,682

Fair value

The fair value of land and buildings was determined by external, independent property valuers, having recognised professional qualifications and recent experience in the location and category of the property being valued. Independent valuers provide the fair value of the company's investment property portfolio every 3 to 5 years.

The company's North Richmond property was independently valued effective 22 May 2025 by Lynette Savage Valuations. The valuations resulted in an increment to the carrying amount of the property resulting in a revaluation gain net of deferred tax of \$70,150 in the statement of profit or loss and other comprehensive income.

Accounting policy for property, plant and equipment

Property, plant and equipment are measured at cost or fair value as applicable, less accumulated depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Building40 yearsLeasehold improvements10 yearsPlant and equipment1 to 10 yearsMotor vehicles7 to 8 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss. Any revaluation surplus reserve relating to the item disposed of is transferred directly to retained profits.

Note 13. Right-of-use assets

	2025 \$	2024 \$
Land and buildings - right-of-use Less: Accumulated depreciation	488,145 (298,039)	486,266 (238,123)
	<u>190,106</u>	248,143

Note 13. Right-of-use assets (continued)

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Land and buildings \$
Balance at 1 July 2023 Remeasurement adjustments Depreciation expense	230,376 67,646 (49,879)
Balance at 30 June 2024 Remeasurement adjustments Depreciation expense	248,143 1,879 (59,916)
Balance at 30 June 2025	190,106

Accounting policy for right-of-use assets

Right-of-use assets are initially measured at cost, which comprises the initial amount of the lease liability adjusted for costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease. Right-of-use assets are subject to impairment and are adjusted for any remeasurement of lease liabilities.

Refer to note 16 for more information on lease arrangements.

Note 14. Intangible assets

	2025 \$	2024 \$
Franchise fee	44,421	44,421
Less: Accumulated amortisation	(34,721)	(30,244)
	9,700	14,177
Franchise renewal fee	211,092	211,092
Less: Accumulated amortisation	(162,592)	(140,207)
	48,500	70,885
	58,200	85,062

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Franchise fee \$	Franchise renewal fee \$	Total \$
Balance at 1 July 2023	20,895	104,463	125,358
Amortisation expense	(6,718)	(33,578)	(40,296)
Balance at 30 June 2024	14,177	70,885	85,062
Amortisation expense	(4,477)	(22,385)	(26,862)
Balance at 30 June 2025	9,700	48,500	58,200

Note 14. Intangible assets (continued)

Accounting policy for intangible assets

Intangible assets of the company relate to the franchise fees paid to Bendigo Bank which conveys the right to operate the Community Bank franchise.

Intangible assets are measured on initial recognition at cost. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

The franchise fees paid by the company are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset classMethodUseful lifeExpiry/renewal dateFranchise feeStraight-lineOver the franchise term (5 years)September 2027Franchise renewal feeStraight-lineOver the franchise term (5 years)September 2027

Amortisation methods, useful life, and residual values are reviewed and adjusted, if appropriate, at each reporting date.

Note 15. Trade and other payables

	2025 \$	2024 \$
Current liabilities	29,548	29,545
Trade payables Other payables and accruals	87,264	77,386
	116,812	106,931
Non-current liabilities Other payables and accruals	29,548	59,095
	2025 \$	2024 \$
Financial liabilities at amortised cost classified as trade and other payables Total trade and other payables Less GST payable to the ATO, included trade and other payables	146,360 (48,658)	166,026 (39,160)
	97,702	126,866
Note 16. Lease liabilities		
	2025 \$	2024 \$
Current liabilities Land and buildings lease liabilities	72,718	69,921
Non-current liabilities Land and buildings lease liabilities	154,709	216,322

Note 16. Lease liabilities (continued)

Reconciliation of lease liabilities

Treserve material of reason materials	2025 \$	2024 \$
Opening balance Remeasurement adjustments	286,243 1,879	273,388 67,668
Lease interest expense	11,142	11,828
Lease payments - total cash outflow	(71,837)	(66,641)
	227,427	286,243

Accounting policy for lease liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially measured at the present value of the lease payments to be made over the term of the lease, including renewal options if the company is reasonably certain to exercise such options, discounted using the company's incremental borrowing rate.

The company has applied the following accounting policy choices in relation to lease liabilities:

- The company has elected not to separate lease and non-lease components when calculating the lease liability for property leases.
- The company has elected not to recognise right-of-use assets and lease liabilities for short-term leases and low-value assets, which include the company's lease of information technology equipment. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The company's lease portfolio includes:

Lease	Discount rate	Non-cancellable term	Renewal options available	Reasonably certain to exercise option	Lease term end date used in calculation	
Richmond Branch	4.46%	5 years	N/A	N/A	31 Au	gust 2028
Note 17. Employee	e benefits					
				202 \$	5	2024 \$
Current liabilities Annual leave Long service leave					6,004 5,597	57,292 123,949
				18	1,601	181,241
Non-current liabilitie Long service leave				1	<u>6,773</u> _	12,730

Accounting policy for short-term employee benefits

Liabilities for annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled. Non-accumulating non-vesting sick leave is expensed when the leave is taken and is measured at the rates paid or payable.

Accounting policy for other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Note 17. Employee benefits (continued)

Remeasurements are recognised in profit or loss in the period in which they arise.

Note 18. Issued capital

	2025	2024	2025	2024
	Shares	Shares	\$	\$
Ordinary shares - fully paid	625,009	625,009	625,009	625,009

Accounting policy for issued capital

Ordinary shares are recognised at the fair value of the consideration received by the company being \$1 per share. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

Rights attached to issued capital

Ordinary shares

Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community Bank branch have the same ability to influence the operation of the company.

<u>Dividends</u>

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001*.

Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").
- Where the person is a shareholder, after the transfer of shares in the company to that person the number of shareholders in the company is (or would be) lower than the base number (the "base number test"). The base number is 180. As at the date of this report, the company had 207 shareholders (2024: 207 shareholders).

Note 18. Issued capital (continued)

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and their associates) has a prohibited shareholding interest in are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 19. Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period;
- subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the financial year can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Note 20. Dividends

The following dividends were provided for and paid to shareholders during the financial year as presented in the Statement of changes in equity and Statement of cash flows.

	2025 \$	2024 \$
Fully franked dividend of 15 cents per share (2024: 15 cents)	93,751	93,751

Note 20. Dividends (continued)

Franking credits

	2025 \$	2024 \$
Franking account balance at the beginning of the financial year	914,622	681,493
Franking credits (debits) arising from income taxes paid (refunded)	413,712	264,379
Franking debits from the payment of franked distributions	(31,250)	(31,250)
	1,297,084	914,622
Franking transactions that will arise subsequent to the financial year end:		
Balance at the end of the financial year	1,297,084	914,622
Franking credits (debits) that will arise from payment (refund) of income tax	(80,432)	215,230
Franking credits available for future reporting periods	1,216,652	1,129,852

The ability to utilise franking credits is dependent upon the company's ability to declare dividends. The tax rate at which future dividends will be franked is 25%.

Accounting policy for dividends

Dividends are recognised when declared during the financial year and no longer at the discretion of the company.

Note 21. Financial risk management

The company's financial instruments include trade receivables and payables, cash and cash equivalents, investments and lease liabilities. The company does not have any derivatives.

The directors are responsible for monitoring and managing the financial risk exposure of the company, to which end it monitors the financial risk management policies and exposures and approves financial transactions within the scope of its authority.

The directors have identified that the only significant financial risk exposures of the company are liquidity and market (price) risk. Other financial risks are not significant to the company due to the following factors:

- The company has no foreign exchange risk as all of its account balances and transactions are in Australian Dollars.
- The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. The company monitors credit worthiness through review of credit ratings, Bendigo Bank is rated A- on Standard & Poor's credit ratings.
- The company has no direct exposure to movements in commodity prices.
- The company's interest-bearing instruments are held at amortised cost which have fair values that approximate their carrying value since all cash and payables have maturity dates within 12 months.
- The company has no borrowings.

Further details regarding the categories of financial instruments held by the company that hold such exposure are detailed below.

	2025 \$	2024 \$
Financial assets at amortised cost		
Trade and other receivables excluding prepayments (note 10)	229,979	240,564
Cash and cash equivalents excluding prepayments (note 9)	430,920	582,892
Investments (note 11)	3,025,000	2,874,712
	3,685,899	3,698,168
Financial liabilities at amortised cost		
Trade and other payables (note 15)	97,702	126,866
Lease liabilities (note 16)	227,427	286,243
	325,129	413,109

Note 21. Financial risk management (continued)

At balance date, the fair value of financial instruments approximated their carrying values.

Accounting policy for financial instruments

Financial assets

Classification

The company measures its financial assets at amortised cost.

The company's financial assets measured at amortised cost comprise trade and other receivables, cash and cash equivalents and investments in term deposits.

Derecognition

A financial asset is derecognised when the company's contractual right to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

Impairment of trade and other receivables

Impairment of trade receivables is determined using the simplified approach which uses an estimation of lifetime expected credit losses. The company has not recognised an allowance for expected credit losses in relation to trade and other receivables. Refer to note 4 for further information.

Financial liabilities

Classification

The company measures its financial liabilities at amortised cost.

The company's financial liabilities measured at amortised cost comprise trade and other payables and lease liabilities.

Derecognition

A financial liability is derecognised when it is extinguished, cancelled or expires.

Market risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments.

Interest-bearing assets and liabilities are held with Bendigo Bank and earnings on those are subject to movements in market interest rates. The company held cash and cash equivalents of \$430,920 and investments of \$3,025,000 at 30 June 2025 (2024: \$582,892 and \$2,874,712).

Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

Note 21. Financial risk management (continued)

The following are the remaining contractual maturities of financial liabilities. The contractual cash flow amounts are gross and undiscounted and therefore may differ from their carrying amount in the statement of financial position.

2025	1 year or less \$	Between 1 and 5 years \$	Over 5 years	Remaining contractual maturities \$
Trade and other payables	68,154	29,548	-	97,702
Lease liabilities	74,197	169,170		243,367
Total non-derivatives	142,351	198,718		341,069
2024	1 year or less \$	Between 1 and 5 years \$	Over 5 years	Remaining contractual maturities \$
Trade and other payables	67,771	59,095	_	126,866
Lease liabilities	71,344	241,810	<u>-</u>	313,154
Total non-derivatives	139,115	300,905		440,020
Note 22. Fair value measurement				
	Level 1	Level 2	Level 3	Total
2025	\$	\$	\$	\$
Assets Land	_	514,610		514,610
Buildings	_	240,390	- -	240,390
Total assets		755,000		755,000
2024	Level 1	Level 2	Level 3	Total \$
Assets				
Land	_	463,490	_	463,490
Buildings	<u>-</u>	241,537	_	241,537
Total assets		705,027		705,027

There were no transfers between levels during the financial year.

Note 23. Key management personnel disclosures

The following persons were directors of Hawkesbury Community Financial Services Limited during the financial year and/or up to the date of signing of these Financial Statements

Rowan Parker
David Anthony Palamara
Monica Maria Tatton
Jane Louise Tweedy

Kirsty Jane Martin Steven Mark Francis Shayne Michael Ryan

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

Note 24. Related party transactions

Key management personnel

Disclosures relating to key management personnel are set out in note 23.

Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Terms and conditions of transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Transactions with related parties

There were no transactions with related parties during the current and previous financial year.

Note 25. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Andrew Frewin Stewart, the auditor of the company:

	2025 \$	2024 \$
Audit services Audit or review of the financial statements	9,030	7,650
Other services Taxation advice and tax compliance services General advisory services	950 4,060	1,514 4,822
	5,010	6,336
	14,040	13,986

Note 26. Reconciliation of profit after income tax to net cash provided by operating activities

	2025 \$	2024 \$
Profit after income tax expense for the year	349,990	744,185
Adjustments for: Depreciation and amortisation Lease liabilities interest	106,084 11,142	111,144 11,828
Change in operating assets and liabilities: Decrease in trade and other receivables Increase in income tax refund due Increase in deferred tax assets Increase in trade and other payables Decrease in provision for income tax Increase/(decrease) in deferred tax liabilities Increase in employee benefits	8,519 (80,432) (23,383) 6,719 (215,230) 22,477 4,403	24,351 - 23,081 (17,691) (2,564) 15,167
Net cash provided by operating activities	190,289	909,501

Note 27. Earnings per share

	2025 \$	2024 \$
Profit after income tax	349,990	744,185
	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	625,009	625,009
Weighted average number of ordinary shares used in calculating diluted earnings per share	625,009	625,009
	Cents	Cents
Basic earnings per share Diluted earnings per share	56.00 56.00	119.07 119.07

Accounting policy for earnings per share

Basic and diluted earnings per share is calculated by dividing the profit attributable to the owners of Hawkesbury Community Financial Services Limited, by the weighted average number of ordinary shares outstanding during the financial year.

Note 28. Commitments

The company has no commitments contracted for which would be provided for in future reporting periods.

Note 29. Contingencies

There were no contingent liabilities or contingent assets at the date of this report.

Note 30. Events after the reporting period

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in the notes to the financial statements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2025 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
- the company does not have any controlled entities and is not required by the Accounting Standards to prepare consolidated financial statements. Therefore, a consolidated entity disclosure statement has not been included as section 295(3A)(a) of the *Corporations Act 2001* does not apply to the entity.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors

Rowan Parker Chairman

29 September 2025



Andrew Frewin Stewart 61 Bull Street Bendigo VIC 3550 ABN: 65 684 604 390 afs@afsbendigo.com.au 03 5443 0344

Independent auditor's report to the Directors of Hawkesbury Community Financial Services Limited

Report on the audit of the financial report

Our opinion

In our opinion, the accompanying financial report of Hawkesbury Community Financial Services Limited, is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2025 and of its financial performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards and the Corporations Regulations 2001.

What we have audited

We have audited the financial report of Hawkesbury Community Financial Services Limited (the company), which comprises the:

- Statement of financial position as at 30 June 2025
- Statement of profit or loss and other comprehensive income
- Statement of changes in equity
- Statement of cash flows
- Notes to the financial statements, including material accounting policies, and the
- Directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other information

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 June 2025 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Andrew Frewin Stewart 61 Bull Street Bendigo VIC 3550 ABN: 65 684 604 390 afs@afsbendigo.com.au 03 5443 0344

Independence

We are independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Responsibilities of the directors for the financial report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/home.aspx. This description forms part of our auditor's report.

Andrew Frewin Stewart

61 Bull Street, Bendigo, Vic, 3550

Dated:29 September 2025

Jessica Ritchie **Lead Auditor**

WELCOME **OUR NEWEST** COMMUNITY **BANK TEAM MEMBERS**



EMMA



AMY



SONYA



VERILY

EMMA- ASSISTANT BRANCH MANAGER RICHMOND

AMY - CUSTOMER SERVICE OFFICER NORTH RICHMOND

SONYA - CUSTOMER SERVICE OFFICER RICHMOND

VERILY - CUSTOMER RELATIONSHIP OFFICER NORTH RICHMOND

YOUR LOCAL STAFF



JOANNE



JOSEPHINE



CARMEN



CINDI-JOY

JOANNE - CUSTOMER SERVICE OFFICER NORTH RICHMOND

JOSEPHINE- CUSTOMER SERVICE
OFFICER
NORTH RICHMOND

CARMEN- CUSTOMER RELATIONSHIP
OFFICER
RICHMOND

CINDI- CUSTOMER SERVICE OFFICER RICHMOND

YOUR LOCAL STAFF



CHRISTINE



KELLIE



TONY



SAM

TONY-SENIOR BRANCH MANAGER NORTH RICHMOND AND RICHMOND

CHRISTINE-ASSISTANT BRANCH MANAGER NORTH RICHMOND

SAM - MOBILE RELATIONSHIP MANAGER

KELLIE- COMMUNITY ENGAGEMENT ADVISOR & EXECUTIVE ADMINISTRATION OFFICER

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Web: bendigobank.com.au/Richmond

Franchisee: Hawkesbury Community Financial Services Limited ABN: 97 099 838 463 Shop 7-8 McNair Shopping Centre 36 Riverview Street ,North Richmond NSW 2754 Phone: 02 4571 2988

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