

Lara District Community Enterprise Limited

ABN 67 134 347 087

Half-year Financial Report - 31 December 2025

Lara District Community Enterprise Limited
Directors' report
31 December 2025

The directors present their report, together with the financial statements, on the company for the half-year ended 31 December 2025.

Directors

The following persons were directors of the company during the whole of the financial half-year and up to the date of this report, unless otherwise stated:

Andrew MacKenzie Hillard
Elizabeth Joy Bate
Charles John Saliba
Jürgen Ulrich Günther Strauss

Natalie Grace Salcombe Candy
Ian Graeme Duff
Kylie Grzybek (resigned 12 November 2025)

Principal activity

The principal activity of the company during the financial half-year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

Review of operations

The profit for the company after providing for income tax amounted to \$115,439 (31 December 2024: \$213,804).

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the company during the financial half-year.

Matters subsequent to the end of the financial half-year

No matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 306(3)(a) of the *Corporations Act 2001*.

On behalf of the directors



Andrew MacKenzie Hilliard
Chair

18 February 2026



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
03 5443 0344

Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Lara District Community Enterprise Limited

I declare that, to the best of our knowledge and belief, during the half-year ended 31 December 2025 there have been:

- a. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the review; and
- b. no contraventions of any applicable code of professional conduct in relation to the review.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', is positioned above the printed name.

Andrew Frewin Stewart
61 Bull Street, Bendigo Vic 3550
Dated: 18 February 2026

A handwritten signature in black ink, appearing to read 'Lachlan Tatt', is positioned above the printed name.

Lachlan Tatt
Lead Auditor

Lara District Community Enterprise Limited
Statement of profit or loss and other comprehensive income
For the half-year ended 31 December 2025

	Note	31-Dec-25 \$	31-Dec-24 \$
Revenue from contracts with customers	3	962,851	949,097
Other revenue		14,913	12,425
Finance revenue		19,594	32,365
Fair value gains/(losses) on financial assets		(29,936)	26,310
Total revenue		<u>967,422</u>	<u>1,020,197</u>
Employee benefits expense		(455,806)	(421,120)
Advertising and marketing costs		(16,188)	(9,371)
Occupancy and associated costs		(16,696)	(15,981)
Systems costs		(16,343)	(15,184)
Depreciation and amortisation expense		(42,161)	(38,230)
Finance costs		(18,523)	(18,990)
General administration expenses		(69,173)	(53,053)
Total expenses before community contributions and income tax		<u>(634,890)</u>	<u>(571,929)</u>
Profit before community contributions and income tax expense		332,532	448,268
Charitable donations, sponsorships and grants expense		(184,588)	(168,745)
Profit before income tax expense		147,944	279,523
Income tax expense		(32,505)	(65,719)
Profit after income tax expense for the half-year		115,439	213,804
Other comprehensive income for the half-year, net of tax		-	-
Total comprehensive income for the half-year		<u>115,439</u>	<u>213,804</u>
		Cents	Cents
Basic earnings per share		13.12	24.30
Diluted earnings per share		13.12	24.30

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Lara District Community Enterprise Limited
Statement of financial position
As at 31 December 2025

	31-Dec-25 \$	30-Jun-25 \$
Assets		
Current assets		
Cash and cash equivalents	59,569	123,209
Trade and other receivables	178,777	172,289
Investments	1,376,430	1,267,387
Current tax assets	33,563	8,054
Total current assets	<u>1,648,339</u>	<u>1,570,939</u>
Non-current assets		
Financial assets	733,660	737,518
Property, plant and equipment	177,815	192,980
Right-of-use assets	562,425	583,420
Intangibles	50,918	56,918
Deferred tax assets	10,665	-
Total non-current assets	<u>1,535,483</u>	<u>1,570,836</u>
Total assets	<u>3,183,822</u>	<u>3,141,775</u>
Liabilities		
Current liabilities		
Trade and other payables	89,870	38,008
Lease liabilities	74,970	74,956
Employee benefits	39,192	29,186
Total current liabilities	<u>204,032</u>	<u>142,150</u>
Non-current liabilities		
Lease liabilities	692,920	712,951
Deferred tax liabilities	-	3,532
Employee benefits	9,059	6,618
Provisions	10,635	10,386
Total non-current liabilities	<u>712,614</u>	<u>733,487</u>
Total liabilities	<u>916,646</u>	<u>875,637</u>
Net assets	<u>2,267,176</u>	<u>2,266,138</u>
Equity		
Issued capital	857,526	857,526
Retained earnings	1,409,650	1,408,612
Total equity	<u>2,267,176</u>	<u>2,266,138</u>

The above statement of financial position should be read in conjunction with the accompanying notes

Lara District Community Enterprise Limited
Statement of changes in equity
For the half-year ended 31 December 2025

	Note	Issued capital \$	Retained earnings \$	Total equity \$
Balance at 1 July 2024		857,526	1,171,371	2,028,897
Profit after income tax expense		-	213,804	213,804
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	213,804	213,804
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for or paid	4	-	(105,601)	(105,601)
Balance at 31 December 2024		<u>857,526</u>	<u>1,279,574</u>	<u>2,137,100</u>
Balance at 1 July 2025		857,526	1,408,612	2,266,138
Profit after income tax expense		-	115,439	115,439
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	115,439	115,439
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for or paid	4	-	(114,401)	(114,401)
Balance at 31 December 2025		<u>857,526</u>	<u>1,409,650</u>	<u>2,267,176</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Lara District Community Enterprise Limited
Statement of cash flows
For the half-year ended 31 December 2025

	Note	31-Dec-25 \$	31-Dec-24 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		1,036,971	964,214
Payments to suppliers and employees (inclusive of GST)		(807,907)	(674,782)
Dividends received		14,913	12,425
Interest received		28,490	26,316
Income taxes paid		(48,294)	(104,549)
		<u>224,173</u>	<u>223,624</u>
Net cash from operating activities			
Cash flows from investing activities			
Investment in term deposits		(109,043)	(107,876)
Payments for financial assets		(26,078)	-
Payments for property, plant and equipment		-	(2,836)
Payments for intangible assets		-	(71,148)
		<u>(135,121)</u>	<u>(181,860)</u>
Net cash used in investing activities			
Cash flows from financing activities			
Interest and other finance costs paid		(18,274)	(18,753)
Dividends paid	4	(114,401)	(105,601)
Repayment of lease liabilities		(20,017)	(12,618)
		<u>(152,692)</u>	<u>(136,972)</u>
Net cash used in financing activities			
Net decrease in cash and cash equivalents		(63,640)	(95,208)
Cash and cash equivalents at the beginning of the financial half-year		<u>123,209</u>	<u>335,315</u>
Cash and cash equivalents at the end of the financial half-year		<u><u>59,569</u></u>	<u><u>240,107</u></u>

The above statement of cash flows should be read in conjunction with the accompanying notes

Lara District Community Enterprise Limited
Notes to the financial statements
31 December 2025

Note 1. Material accounting policy information

These general purpose financial statements for the interim half-year reporting period ended 31 December 2025 have been prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Act 2001*. Compliance with AASB 134 ensures compliance with International Financial Reporting Standard IAS 34 *Interim Financial Reporting*.

These general purpose financial statements do not include all the notes of the type normally included in annual financial statements. Accordingly, these financial statements are to be read in conjunction with the annual report for the year ended 30 June 2025 and any public announcements made by the company during the period.

The accounting policies adopted are consistent with those of the previous financial year and corresponding interim reporting period, unless otherwise stated.

Note 2. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of revenue under the franchise agreement. The franchise agreement expires in June 2029.

The directors have a reasonable expectation that a new franchise agreement will be signed prior to the expiry date.

Note 3. Revenue from contracts with customers

	31-Dec-25	31-Dec-24
	\$	\$
Margin income	885,167	860,685
Fee income	41,647	47,017
Commission income	36,037	41,395
	<u>962,851</u>	<u>949,097</u>

Disaggregation of revenue

All revenue from contracts with customers has been recognised at a point in time during the half-year.

Note 4. Dividends

The following dividends were declared and paid to shareholders during the financial half-year as presented in the Statement of changes in equity and Statement of cash flows.

	31-Dec-25	31-Dec-24
	\$	\$
Fully franked dividend of 13 cents per share (31-Dec-24: 12 cents)	<u>114,401</u>	<u>105,601</u>

The tax rate at which dividends have been franked is 25%.

Lara District Community Enterprise Limited
Notes to the financial statements
31 December 2025

Note 5. Fair value measurement

Some of the company's assets and liabilities are measured at fair value for financial reporting purposes. The board of directors determine the appropriate valuation techniques and inputs for fair value measurements.

Fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

Level 1: Quoted market price at the close of business at the end of the reporting period.

Level 2: Inputs are based on a valuation performed by a third party qualified valuer using quoted prices for similar assets in an active market.

Level 3: Unobservable inputs for the asset or liability

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
31-Dec-25				
<i>Assets</i>				
Equity securities	733,660	-	-	733,660
Total assets	733,660	-	-	733,660
30-Jun-25				
<i>Assets</i>				
Equity securities	737,518	-	-	737,518
Total assets	737,518	-	-	737,518

There were no transfers between levels during the financial half-year.

Note 6. Contingent assets and liabilities

There were no contingent assets or liabilities at the date of this report.

Note 7. Related party transactions

The company has related party transactions that include expense reimbursements to directors and payments to not-for-profit organisations affiliated with certain directors. These related party transactions are consistent with those disclosed in the company's financial report for the year ended 30 June 2025. There have been no significant changes to the nature or amount of these related party transactions during the half-year ended 31 December 2025.

Note 8. Events after the reporting date

No matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Lara District Community Enterprise Limited
Directors' declaration
31 December 2025

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, Australian Accounting Standard AASB 134 *Interim Financial Reporting*, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 31 December 2025 and of its performance for the financial half-year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 303(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



Andrew MacKenzie Hilliard
Chair

18 February 2026



Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
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03 5443 0344

Independent auditor's review report to the Directors of Lara District Community Enterprise Limited

Report on the half-year financial report

Conclusion

We have reviewed the half-year financial report of Lara District Community Enterprise Limited (the company), which comprises the statement of financial position as at 31 December 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the half-year ended on that date, a summary of material accounting policies and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of Lara District Community Enterprise Limited does not comply with the *Corporations Act 2001* including:

- a. giving a true and fair view of the company's financial position as at 31 December 2025 and of its performance for the half-year ended on that date; and
- b. complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

Basis for conclusion

We conducted our review in accordance with ASRE 2410: *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's responsibilities for the review of the financial report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Responsibility of the directors for the financial report

The directors of the company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.



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Auditor's responsibility for the review of the financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the company's financial position as at 31 December 2025 and its performance for the half-year ended on that date, and complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', is positioned above the printed name.

Andrew Frewin Stewart
61 Bull Street, Bendigo Vic 3550
Dated: 18 February 2026

A handwritten signature in black ink, appearing to read 'Lachlan Tatt', is positioned above the printed name.

Lachlan Tatt
Lead Auditor