

# Annual Report 2023

Maffra & District Community  
Financial Services Limited

Community Bank  
Maffra & District

ABN 14 600 481 178

## **Maffra & district Community Financial Services**

### **Annual Report**

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## Chairperson's Report

For the year ending 30 June 2023

On behalf of Maffra and district Financial Services Limited, I am pleased to present our eighth Annual Report.

To ensure best practice and provide the best possible experience for our customers we continue to work closely with and are supported by Bendigo and Adelaide Bank Limited.

The branch has had another very successful year with substantial increases in lending growth and deposits brought about by a number of factors. Interest rates have increased and as a result so have our margins. We are also now the only bank offering a full range of services in Maffra following the close of the NAB and a reduction in opening hours and services at the Commonwealth. This has resulted in a steady growth of new customers.

I am pleased to announce that the Board will pay another dividend this year details of which will be announced later in the year.

The bank has continued to invest in the community and over the past year has returned over \$111,949 in the form of sponsorships. In our eight years of operation, we have invested more than two hundred and fifty thousand dollars back into the community.

There have been a number of changes in our staff line up. At the end of the financial year our manager Renee Vidler resigned to follow a new career path. Under Renee's leadership we saw the Maffra branch reach a pinnacle when it was designated Regional Bank of the Year for Victoria and Tasmania.

As a result of this change Haarmoni Bennett has very capably taken on the role of interim manager. Georgie Ebling has moved into the Customer relations role. A new staff member is to be appointed in the new financial year. Danielle has

continued as our Customer Service Officer and has done an excellent job providing good service and advice to customers on a daily basis.

There have been two new additions to the Board this year, Vanessa Randle Briagolong Primary School administrative officer and Kevin Read Wellington Real Estate. Both are well known in the local community and bring with them a wealth of experience in both business and administration. Unfortunately, Peter Young has resigned from the board and his insightful comments will be missed.

Our Maffra Secondary College scholarship valued at \$1500 is open to students about to enter year 12. This year the successful applicant was Thomas Johnson.

Our marketing committee has been ably led by Linda Hunt and continues to promote the Bank through a variety of media. Board meetings have returned to a live format and I would like to thank all members for their support and hard work which ensures the smooth running and continuing success of the bank.

Finally, thanks to the shareholders and customers who through their continued support have ensured another very successful year for community Bank Maffra and District.

A handwritten signature in black ink, appearing to read 'Rob Christie', with a stylized flourish at the end.

Rob Christie



## Branch Managers Report

On behalf of the staff at Community Bank Maffra & District I am pleased to provide the financial report for the financial year of 2022-2023.

Our physical presence continues to be our point of difference with our branch being open Monday to Friday 9:30am to 5pm. We have seen another local bank shut their doors and another reduce their opening hours which in turn has seen us gain an influx of new customers moving their banking. We are now the only bank in Maffra providing a full service of over-the-counter transactions, lending, insurance, wealth & more.

Over the past 12 months we have continued to see substantial growth within the business. Our lending growth grew by \$6,264,670 (360.01% of target!) to a total of \$47.714 million. Our deposits grew by a whopping \$10,003,839 bringing the total to \$79.526 million, this is an outstanding result given the challenging and competitive market that we continue to operate under.

We would not have achieved this success without the dedication and commitment of our amazing staff members in the branch. I would like to extend my gratitude and thanks to Danielle Brown our Customer Service Officer & Georgie Ebeling our Customer Relationship officer for their hard work during the past 12 months. May 2023 consisted of 2 promotions within the branch – I moved into the Customer Relationship Manager position & Georgie stepped up and filled the role of Customer Relationship Officer. At the end of the financial year, we said goodbye to our Branch Manager Renee Vidler who has moved on to a new career outside of the Bendigo Bank.

In our 8 years of operation we have been able to invest \$259,366 back into the community. I am very proud to report that in the last 12 months we were supporters of the following clubs & organisations in our catchment area:

Maffra Tourism & Business Assoc.	Maffra Municipal Band
Stratford Bowls Club	Maffra Men's Shed
Maffra Golf Club	Maffra Cricket Club
Maffra Basketball Assoc	Maffra Business & Tourism
Maffra Secondary College	Maffra Ag Society
Maffra Rotary	East Gippsland Veterans Golf
Boisdale Briagolong FNC	Briagolong Community House
Briagolong Quarry Reserve	Boisdale Tai Chi
Maffra Football Netball Club	

My biggest thanks goes to our customers. Without you, none of this is possible. It's thanks to you that we can offer community sponsorships and grants, pay dividends to our local shareholders, and provide local employment opportunities. \$259,366 in total contributions is an amazing number, and this will continue to grow with your support.

I would also like to extend my thanks to our Board Chairperson Rob Christie and the Board of Directors for volunteering their time and dedication to ensure we remain strong. They are all committed to the success of Community Bank Maffra & District. Their leadership, time & support does not go unnoticed.

To ensure our continued success in the years to come, we encourage our shareholders, community sponsorship and grant recipients, friends, families and neighbours to consider moving their banking to Community Bank Maffra & District.

Haarmoni Bennett

Branch Manager

Community Bank Report 2023  
BEN Message  
August 2023

Community and customer will always be at the heart of what we do at Bendigo and Adelaide Bank.

Together, we're setting up Community Banking for the future - growing our impact as a leading social impact movement to transform communities across Australia.

As we continue to evolve to meet the needs of our customers, we should feel proud that more Australians are choosing to do their banking with us and trust us with their financial goals. Our position as Australia's most trusted bank (Roy Morgan) reflects the esteem we are held in by our customers, and communities.

This year has been particularly significant for us. After five years apart, we had the opportunity to come together in person and connect through our State Connect program and in Bendigo at our National Conference in September. It has also been a record-breaking year for Community Bank with more than \$32 million invested into local communities nationwide. This is our highest year on record and underscores our ongoing commitment to our customers and communities.

Reflecting on the 25 years since we opened our first Community Bank, I'm so grateful to the hard work of many passionate Directors (past and present). Everything we have done and continue to do is focused on our purpose to feed into the prosperity of our customers and communities, not off it.

On behalf of the Bank, thank you for continuing to play an essential role in supporting your community. I look forward to seeing us grow together and make a positive impact for generations to come.

Warmest regards,

**Justine Minne**  
**Bendigo and Adelaide Bank**

## Sponsorships throughout the year



Stratford Bowls Club



Boisdale Tai Chi



Maffra Municipal Band



Sponsorship Presentation Night May 2023



## Sponsorships through out the year

Maffra Municipal Band  
Stratford Bowls Club  
Maffra Mens Shed  
Maffra Golf Club  
Maffra Cricket Club  
Maffra Basketball Assoc  
Maffra Business & Tourism  
Maffra Secondary Collage  
Maffra Ag Society  
Maffra Football Netball Club  
East Gippsland Veterans Golf  
Boisdale Briagolong FNC  
Maffra Rotary  
Maffra Secondary College  
Briagolong Community House  
Quarry Reserve  
Boisdale Tai Chi



Briagolong Tennis Club



# Maffra & District Community Financial Services Ltd

## Directors' Report

For the year ended 30 June 2023

The Directors present their report, together with the financial statements, on Maffra & District Community Financial Services Ltd for the financial year ended 30 June 2023.

### Board of Directors

The following persons were Directors of Maffra & District Community Financial Services Ltd during the whole of the financial year up to the date of this report, unless otherwise stated:

#### Robert William Christie

Title:	Chair
Qualifications:	Bachelor of Arts, Diploma of Education, Diploma of Family History, Former School Principal
Experience & Expertise:	Deputy Chair 5 Star Project Sale, Com. Of Management La Trobe's Cottage Melbourne, Quarry Reserve Com. Briagolong, Gracehill Project Northern Ireland, Com. Friends of Grant, La Trobe Society, Friends of La Trobe Cottage.

#### Kevin Read

Title:	Secretary
Qualifications:	Estate Agents License 075090L
Experience & Expertise:	Director of a Maffra based real estate agency for 12 years. Past secretary and current committee member of the Maffra Business and Tourism Association inc.

#### Tomas Justin Pritchett

Title:	Treasurer
Qualifications:	Diploma of Accounting, Registered Tax Agent, Member of The Tax Institute
Experience & Expertise:	Accountant with local Accounting firm, 19 years' experience in a public accounting practice. Past treasurer Stradroke Cricket Club and Heyfield Football Netball Club.

#### Neil Joseph Gannon

Title:	Non-Executive Director
Qualifications:	AICD & Qualified as diesel mechanic.
Experience & Expertise:	Owner of irrigation dairy farm, board experience since 2003, secretary of Tinamba Public Hall.

#### Helen Ann Montague

Title:	Non-Executive Director
Qualifications:	Registered Division 1 Nurse, Community Emergency Facilitator, Advanced Diploma of Public Safety-Emergency Management
Experience & Expertise:	Vice Chair Stretton Park Board of Management, Secretary of Wellington Shire Heritage Network(WSHN), Secretary- Boisdale & District Progress Association, Boisdale & District History Group and Secretary of Boisdale Stables Sub-Committee. Committee Member of Boisdale Public Hall, Valencia Soldier's Memorial Hall and Boisdale-Briagolong Red Cross. Member of Maffra State Emergency Service and Warden of St George's Church Boisdale, for Anglican Parish of Maffra.

#### Linda Hunt

Title:	Non-Executive Director
Qualifications:	Diploma of Business, Bachelor of Health Science and Master of Project Management
Experience & Expertise:	President of the Sale Neighbourhood House and committee member of the Maffra Business and Tourism Association.

# Maffra & District Community Financial Services Ltd

## Directors' Report

For the year ended 30 June 2023

### Board of Directors (Continued)

#### Kylie Maree Hadden

Title:	Non-Executive Director
Qualifications:	Advanced Diploma Hospitality Studies
Experience & Expertise:	Owner operator of a local Jewellers (2000-2023). Maffra Playgroup (secretary) 3yrs. Glassford Kindergarten (President). Maffra Primary School P&F (treasurer) 6yrs and Maffra Primary School Mardi Gras Committee (treasurer). Associated with Maffra Basketball, Maffra Angling Club & Maffra Secondary College.

#### Peter Young (Resigned)

Title:	Non-Executive Director
Qualifications:	Diploma of Agriculture and Diploma of Valuation and Farm Management
Experience & Expertise:	Past President Briagolong and District Lions Club, Briagolong Junior Football Club, Gippsland Sheep Breeders Assoc., and life member of Gippsland Sheep Breeders Assoc. and the Briagolong CFA.

#### Vanessa Randle

Title:	Non-Executive Director
Qualifications:	Graduate certificate in Education Business Leadership
Experience & Expertise:	Graduate Gippsland Community Leadership Program, Current Business Manager Briagolong Primary School, Past Treasurer and current member Briagolong Recreation Reserve Advisory Committee, member Briagolong Tennis Club, past President Wellington Gippsland Tennis Association.

Directors were in office for this entire year unless otherwise stated.

No Directors have material interests in contracts or proposed contracts with the Company.

### Directors' Meetings

Attendances by each Director during the year were as follows:

Director	Board Meetings	
	A	B
Robert William Christie	11	10
Kevin Read	7	7
Tomas Justin Pritchett	11	10
Neil Joseph Gannon	11	10
Helen Ann Montague	11	10
Linda Hunt	11	10
Kylie Maree Hadden	11	11
Peter Young (Resigned)	6	6
Vanessa Randle	7	6

A - The number of meetings eligible to attend.

B - The number of meetings attended.

- - Not a member of that committee.

# Maffra & District Community Financial Services Ltd

## Directors' Report

For the year ended 30 June 2023

### Company Secretary

The following person held the position of Company Secretary at the end of the financial year.

Kevin Read	
Qualifications:	Estate Agents License 075090L
Experience & Expertise:	Director of a Maffra based real estate agency for 12 years. Past secretary and current committee member of the Maffra Business and Tourism Association inc.

### Principal Activities

The principal activities of the Company during the course of the financial year were in providing Community Bank branch services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited.

There has been no significant changes in the nature of these activities during the year.

### Operating Results

The profit of the Company for the financial year after provision for income tax was:

	30 June 2023 (\$)	30 June 2022 (\$)	Movement
<b>Profit After Tax</b>	303,224	83,608	263%

Increased margins due to interest rate rises.

### Directors' Benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the Company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

### Director's Interests

Director	Fully Paid Ordinary Shares		
	Balance at 1 July 2022	Changes During the Year	Balance at 30 June 2023
Robert William Christie	5,000	-	5,000
Kevin Read	-	-	-
Tomas Justin Pritchett	3,001	-	3,001
Neil Joseph Gannon	2,001	-	2,001
Helen Ann Montague	5,000	-	5,000
Linda Hunt	-	-	-
Kylie Maree Hadden	5,001	-	5,001
Peter Young (Resigned)	-	-	-
Vanessa Randle	-	-	-

# Maffra & District Community Financial Services Ltd

## Directors' Report

For the year ended 30 June 2023

### Dividends

During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

	Cents per Share	Total Amount (\$)
Final fully franked dividend	3	\$26,316.30
<b>Total Amount</b>	<b>3</b>	<b>\$26,316.30</b>

### Options

No options over issued shares were granted during or since the end of the financial year and there were no options outstanding as at the date of this report.

### Significant Changes in the State of Affairs

In the opinion of the directors there were no other significant changes in the state of affairs of the Company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

### Events Since the end of the Financial Year

No matters or circumstances have arisen since the end of the financial year that significantly impact or may significantly impact the operations of the Company, the results of those operations or the state of affairs of the company, in future financial years.

### Likely Developments

The Company will continue its policy of providing banking services to the community.

### Environmental Regulations

The Company is not subject to any significant environmental regulation.

### Indemnification & Insurance of Directors & Officers

The Company has indemnified all directors and the managers in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or managers of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The Company has not provided any insurance for an auditor of the company or a related body corporate.

### Proceedings on Behalf of the Company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the Company with leave of the Court under section 237 of the *Corporations Act 2001*.

**Directors' Report**

For the year ended 30 June 2023

**Non-audit Services**

The Company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (RSD Audit) for audit and non-audit services provided during the year are set out in Note 27 to the accounts.

The Board of Directors has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non audit services are reviewed and approved by the Board prior to commencement to ensure they do not adversely affect the integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 *Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the Company, acting as an advocate for the company or jointly sharing risks and rewards

**Auditor's Independence Declaration**

A copy of the Auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 6 of this financial report.

Signed in accordance with a resolution of the Board of Directors at Maffra, Victoria.



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**Robert Christie**  
Chair/Director

Dated this 14th day of November, 2023



**Auditors Independence Declaration under section 307C of the *Corporations Act 2001*  
to the Directors of Maffra & District Community Financial Services Limited**

In accordance with section 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of Maffra & District Community Financial Services Limited. As the lead audit partner for the audit of the financial report for the year ended 30 June 2023, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (i) The auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (ii) Any applicable code of professional conduct in relation to the audit.

**RSD Audit**

A handwritten signature in blue ink, appearing to be 'JP', is written over a light blue circular background.

**Josh Porker**  
**Principal**

41A Breen Street  
Bendigo VIC 3550

**Dated:** 23 November 2023

## Maffra & District Community Financial Services Limited

### Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
<b>Revenue</b>			
Revenue from contracts with customers	7	1,200,027	603,409
Other revenue	8	4,167	17,010
Finance income	9	12,304	879
		<b>1,216,498</b>	<b>621,298</b>
<b>Expenses</b>			
Employee benefits expense	10	(340,847)	(314,447)
Depreciation and amortisation	10	(46,908)	(48,788)
Finance costs	10	(6,588)	(7,335)
Administration and general costs		(91,183)	(76,627)
Occupancy expenses		(15,940)	(19,947)
IT expenses		(25,932)	(16,123)
		<b>(527,398)</b>	<b>(483,267)</b>
<b>Operating profit before charitable donations and sponsorship</b>		<b>689,100</b>	<b>138,031</b>
Charitable donations and sponsorship	10	(285,530)	(26,552)
<b>Profit before income tax</b>		<b>403,570</b>	<b>111,479</b>
Income tax expense	11	(100,346)	(27,871)
<b>Profit for the year after income tax</b>		<b>303,224</b>	<b>83,608</b>
<b>Total comprehensive income for the year</b>		<b>303,224</b>	<b>83,608</b>
Profit attributable to the ordinary shareholders of the company		303,224	83,608
<b>Total comprehensive income attributable to ordinary shareholders of the company</b>		<b>303,224</b>	<b>83,608</b>
<b>Earnings per share</b>		<b>¢</b>	<b>¢</b>
- basic and diluted earnings per share	29	34.57	9.53



## Maffra & District Community Financial Services Ltd

### Statement of Financial Position

As at 30 June 2023

	Note	2023 \$	2022 \$
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	12	773,445	526,194
Trade and other receivables	13	120,433	71,444
Other assets	14	13,589	8,607
<b>Total current assets</b>		<b>907,467</b>	<b>606,245</b>
<b>Non-current assets</b>			
Property, plant and equipment	15	138,395	129,286
Right-of-use assets	16	147,819	169,190
Intangible assets	17	173,887	186,926
Deferred tax assets	18	7,235	9,995
<b>Total non-current assets</b>		<b>467,336</b>	<b>495,397</b>
<b>Total assets</b>		<b>1,374,803</b>	<b>1,101,642</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	19	52,830	71,611
Current tax liability	18	68,087	23,746
Lease liabilities	20	20,423	19,662
Employee benefits	21	13,473	13,602
<b>Total current liabilities</b>		<b>154,813</b>	<b>128,621</b>
<b>Non-current liabilities</b>			
Trade and other payables	19	-	13,038
Lease liabilities	20	140,788	161,211
Employee benefits	21	5,853	2,330
<b>Total non-current liabilities</b>		<b>146,641</b>	<b>176,579</b>
<b>Total liabilities</b>		<b>301,454</b>	<b>305,200</b>
<b>Net assets</b>		<b>1,073,349</b>	<b>796,442</b>
<b>Equity</b>			
Issued capital	22	848,030	848,030
Retained earnings/(Accumulated losses)	23	225,319	(51,588)
<b>Total equity</b>		<b>1,073,349</b>	<b>796,442</b>

## Maffra & District Community Financial Services Ltd

### Statement of Changes in Equity

For the year ended 30 June 2023

	Note	Issued Capital \$	Retained Earnings \$	Total Equity \$
<b>Balance at 1 July 2021</b>		<b>848,030</b>	<b>(135,196)</b>	<b>712,834</b>
<b>Comprehensive income for the year</b>				
Profit for the year		-	83,608	83,608
<b>Transactions with owners in their capacity as owners</b>				
Dividends paid or provided	28	-	-	-
<b>Balance at 30 June 2022</b>		<b>848,030</b>	<b>(51,588)</b>	<b>796,442</b>
<b>Balance at 1 July 2022</b>		<b>848,030</b>	<b>(51,588)</b>	<b>796,442</b>
<b>Comprehensive income for the year</b>				
Profit for the year		-	303,224	303,224
<b>Transactions with owners in their capacity as owners</b>				
Dividends paid or provided	28	-	(26,316)	(26,316)
<b>Balance at 30 June 2023</b>		<b>848,030</b>	<b>225,319</b>	<b>1,073,349</b>

## Maffra & District Community Financial Services Ltd

### Statement of Cash Flows

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
<b>Cash flows from operating activities</b>			
Receipts from customers		1,271,295	658,139
Payments to suppliers and employees		(891,385)	(499,343)
Interest paid		(6,588)	(7,335)
Interest received		7,799	879
Income tax paid		(53,246)	-
<b>Net cash flows provided by operating activities</b>	24b	<b>327,875</b>	<b>152,340</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment		(21,607)	(2,135)
Purchase of intangible assets		(13,040)	(13,039)
<b>Net cash flows used in investing activities</b>		<b>(34,647)</b>	<b>(15,174)</b>
<b>Cash flows from financing activities</b>			
Repayment of borrowings		(19,661)	(16,727)
Dividends paid		(26,316)	-
<b>Net cash flows used in financing activities</b>		<b>(45,977)</b>	<b>(16,727)</b>
<b>Net increase in cash held</b>		<b>247,251</b>	<b>120,439</b>
Cash and cash equivalents at beginning of financial year		526,194	405,755
<b>Cash and cash equivalents at end of financial year</b>	24a	<b>773,445</b>	<b>526,194</b>

## Notes to the Financial Statements

For the year ended 30 June 2023

### Note 1. Corporate Information

These financial statements and notes represent those of Maffra & District Community Financial Services Ltd (the Company) as an individual entity. Maffra & District Community Financial Services Ltd is a company limited by shares, incorporated and domiciled in Australia. The financial statements were authorised for issue by the Directors on 14th November 2023.

Further information on the nature of the operations and principal activity of the Company is provided in the directors' report. Information on the company's related party relationships is provided in Note 26.

### Note 2. Basis of Preparation

These general purpose financial statements have been prepared in accordance with the *Corporations Act 2001*, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board (AASB) and International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The Company is a for-profit entity for financial reporting purposes under Australian Accounting Standards. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non current assets, financial assets and financial liabilities.

The financial report is presented in Australian dollars and all values are rounded to the nearest dollar, unless otherwise stated.

### Note 3. Summary of Significant Accounting Policies

The Company has consistently applied the following accounting policies to all periods presented in these financial statements, except if mentioned otherwise.

#### (a) Economic Dependency

The Company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of the following Community Banks branch:

#### Community Bank Maffra & District

The Company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry.

The Company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

**Note 3. Summary of Significant Accounting Policies (continued)**

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the Company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The Company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the Company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- calculation of Company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

**(b) Revenue From Contracts With Customers**

The Company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The Company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the Company's revenue stream is as follows:

Revenue	Includes	Performance Obligation	Timing of Recognition
Franchise agreement profit share	Margin, commission and fee income	When the Company satisfies its obligation to arrange the services to be provided to the customer by the supplier (Bendigo & Adelaide Bank)	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days of month end

All revenue is stated net of the amount of Goods and Services Tax (GST).

Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

Revenue Calculation

The franchise agreement provides that three forms of revenue may be earned by the Company – margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services.

The revenue earned by the Company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

Margin

Margin is arrived at through the following calculation:

Interest paid by customers on loans, less interest paid to customers on deposits
<i>plus</i>
Deposit returns (i.e. interest return applied by BABL on deposits)
<i>minus</i>
Any costs of funds (i.e. interest applied by BABL to fund a loan)

The Company is entitled to a share of the margin earned by Bendigo and Adelaide Bank. If this reflects a loss, the company incurs a share of that loss.

Commission

Commission revenue is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the Company has fulfilled its performance obligation.

The Company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

Fee Income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo and Adelaide Bank entities including fees for loan applications and account transactions.

Core Banking Products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the Company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to Change Financial Return

Under the franchise agreement, Bendigo and Adelaide Bank may change the form and amount of financial return that the Company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo and Adelaide Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the Company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

Bendigo and Adelaide Bank must not reduce the margin and commission the Company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo and Adelaide Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo and Adelaide Bank may make.

**Notes to the Financial Statements**

For the year ended 30 June 2023

**Note 3. Summary of Significant Accounting Policies (continued)**

**(c) Other Revenue**

The Company's activities include the generation of income from sources other than the core products under the franchise agreement. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and can be reliably measured.

Revenue	Revenue Recognition Policy
Discretionary financial contributions (also "Market Development Fund" or "MDF" income)	MDF income is recognised when the right to receive the payment is established. MDF income is discretionary and provided and receivable at month-end and paid within 14 days after month-end.
Other income	All other revenues that did not contain contracts with customers are recognised as goods and services are provided.

All revenue is stated net of the amount of Goods and Services Tax (GST).

**Discretionary Financial Contributions**

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo Bank has also made MDF payments to the Company.

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and grants. It is for the board to decide how to use the MDF.

The payments from Bendigo Bank are discretionary and may change the amount or stop making them at any time. The Company retains control over the funds, the funds are not refundable to Bendigo Bank.

**(d) Employee Benefits**

**Short-term Employee Benefits**

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for salary and wages (including non-monetary benefits), annual leave, and sick leave which are expected to be wholly settled within 12 months of the reporting date. They are measured at amounts expected to be paid when the liabilities are settled, plus related on-costs. Expenses for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

An annual leave liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be reliably estimated.

**Other Long-term Employee Benefits**

The Company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior reporting periods.

That benefit is discounted to determine its present value. Consideration is given to expected future wage and salary levels plus related on-costs, experience of employee departures, and years of service achieved. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimate future cash outflows.

Remeasurements are recognised in profit or loss in the period in which they arise.

**Notes to the Financial Statements**

For the year ended 30 June 2023

**Note 3. Summary of Significant Accounting Policies (continued)**

**(e) Tax**

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income.

**Current Income Tax**

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

**Deferred Tax**

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

**Goods & Services Tax**

Revenues, expenses and assets are recognised net of the amount of GST, except:

- when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item.
- when receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

**(f) Cash & Cash Equivalents**

For the purposes of the statement of financial position and statement of cash flows, cash and cash equivalents comprise: cash on hand, deposits held with banks, and short-term, highly liquid investments (mainly money market funds) that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.



Notes to the Financial Statements

For the year ended 30 June 2023

Note 3. Summary of Significant Accounting Policies (continued)

(g) Property, Plant & Equipment

Recognition & Measurement

Items of property, plant and equipment are measured at cost or fair value as applicable, which includes capitalised borrowings costs, less accumulated depreciation and any accumulated impairment losses.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Subsequent Expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.

Depreciation

Depreciation is calculated to write-off the cost of items of property, plant and equipment less their estimated residual values using diminishing value method over their estimated useful lives, and is recognised in profit or loss.

The estimated useful lives of property, plant and equipment for the current and comparative periods are as follows:

Asset Class	Method	Useful Life
Leasehold improvements	Straight line	6 - 15 years
Plant & equipment	Straight line	2 - 25 years
Right of Use assets	Straight line	10 years

Depreciation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

(h) Intangible Assets

Intangible assets of the Company include the franchise fees paid to Bendigo Bank conveying the right to operate the Community Bank franchise.

Recognition & Measurement

Intangible assets acquired separately are measured on initial recognition at cost.

Subsequent Expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill, is recognised in profit or loss as incurred.

Amortisation

Intangible assets are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset Class	Method	Useful Life
Establishment fee	Straight line	Franchise term (5 years)
Franchise fee	Straight line	Franchise term (5 years)

Amortisation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

Notes to the Financial Statements

For the year ended 30 June 2023

**Note 3. Summary of Significant Accounting Policies (continued)**

**Goodwill**

Goodwill is carried at cost less accumulated impairment losses.

The amount of goodwill recognised on acquisition represents the excess paid by the Company over the fair value of assets acquired.

Goodwill is tested for impairment annually and is allocated to the Company's cash-generating units, which represent the lowest level at which goodwill is monitored but where such level is not larger than an operating segment. Gains and losses on the disposal of a Company, include the carrying amount of goodwill related to the Company sold.

**(i) Financial Instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The Company's financial instruments include trade debtors and creditors, cash and cash equivalents, leases.

Sub-note (i) and (j) refer to the following acronyms:

Acronym	Meaning
FVTPL	Fair value through profit or loss
FVTOCI	Fair value through other comprehensive income
SPPI	Solely payments of principal and interest
ECL	Expected credit loss
CGU	Cash-generating unit

**Recognition & Initial Measurement**

Trade receivables are initially recognised when they originated. All other financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to the acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

## Notes to the Financial Statements

For the year ended 30 June 2023

### Note 3. Summary of Significant Accounting Policies (*continued*)

#### Classification & Subsequent Measurement

##### *Financial Assets*

On initial recognition, a financial asset is classified as measured at: amortised cost, FVTOCI - debt investment; FVTOCI - equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVTOCI as described above are measured at FVTPL. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or FVTOCI as FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

##### *Financial Assets - Business Model Assessment*

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed.

##### *Financial Assets - Subsequent Measurement, Gains & Losses*

For financial assets at amortised cost, these assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

##### *Financial Liabilities - Classification, Subsequent Measurement, Gains & Losses*

Borrowings and other financial liabilities (including trade payables) are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Any gain or loss on derecognition is also recognised in profit or loss.

#### Derecognition

##### *Financial Assets*

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Where the Company enters into transactions where it transfers assets recognised in the statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred asset, the transferred assets are not derecognised.

## Notes to the Financial Statements

For the year ended 30 June 2023

### Note 3. Summary of Significant Accounting Policies (*continued*)

#### *Financial Liabilities*

The Company derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

#### Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

### (j) Impairment

#### Non-derivative Financial Instruments

The Company recognises a loss allowance for estimated credit losses (ECL)'s on its trade receivables.

ECL's are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received.

In measuring the ECL, a provision matrix for trade receivables is used, taking into consideration various data to get to an ECL, (i.e. diversity of its customer base, appropriate groupings of its historical loss experience etc.).

#### *Recognition of ECL in Financial Statements*

At each reporting date, the entity recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The Company's trade receivables are limited to the monthly profit share distribution from Bendigo and Adelaide Bank, which is received 14 days post month end. Due to the reliance on Bendigo and Adelaide Bank the company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch ratings to determine the level of credit exposure to the company. The company also performed a historical assessment of receivables from Bendigo and Adelaide Bank and found no instances of default. As a result no impairment loss allowance has been made in relation to trade receivables as at 30 June 2023.

#### Non-financial Assets

At each reporting date, the Company reviews the carrying amount of its non-financial assets (other than investment property, contracts assets, and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The Company has assessed for impairment indicators and noted no material impacts on the carrying amount of non-financial assets

### (k) Issued Capital

#### Ordinary Shares

Ordinary shares are recognised at the fair value of the consideration received by the Company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

**Note 3. Summary of Significant Accounting Policies (continued)**

**(I) Leases**

**As Lessee**

At commencement or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for leases of property the company has elected not to separate lease and non-lease components and account for the lease and non-lease components as a single lease component.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or the costs of the right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

The Company determines its incremental borrowing rate by obtaining interest rates from funding sources and where necessary makes certain adjustments to reflect the terms of the lease and type of asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual guarantee; and
- the exercise price under a purchase option the Company is reasonable certain to exercise, lease payments in an option renewal period if the company is reasonably certain to exercise that option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

**Notes to the Financial Statements**

For the year ended 30 June 2023

**Note 3. Summary of Significant Accounting Policies (continued)**

**Short-term Leases & Leases of Low-value Assets**

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of short-term leases and low-value assets, including IT equipment. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

A short-term lease is a lease that, at commencement date, has a lease term of 12 months or less.

**As Lessor**

The Company has not been a party in an arrangement where it is a lessor.

**(m) Standards Issued But Not Yet Effective**

There are no new standards effective for annual reporting periods beginning after 1 July 2022 that are expected to have a significant impact on the Company's financial statements.

**(n) Comparative Figures**

Where required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

**Note 4. Significant Accounting Judgements, Estimates & Assumptions**

During preparation of the financial statements, management has made judgements and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual outcomes and balances may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Any revisions to these estimates are recognised prospectively.

**(a) Judgements**

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

Note	Judgement
Note 7 - Revenue	Whether revenue is recognised over time or at a point in time
Note 20 - Leases:	
(a) Control	Whether a contract is or contains a lease at inception by assessing whether the Company has the right to direct the use of the identified asset and obtain substantially all the economic benefits from the use of that asset
(b) Lease term	Whether the Company is reasonably certain to exercise extension options, termination periods, and purchase options
(c) Discount rates	Judgement is required to determine the discount rate, where the discount rate is the Company's incremental borrowing rate if the rate implicit in the lease cannot be readily determined. The incremental borrowing rate is determined with reference to factors specific to the Company and underlying asset including: <ul style="list-style-type: none"> <li>• the amount</li> <li>• the lease term</li> <li>• economic environment</li> <li>• any other relevant factors</li> </ul>

**Notes to the Financial Statements**

For the year ended 30 June 2023

**Note 4. Significant Accounting Judgements, Estimates & Assumptions (Continued)**

**(b) Assumptions & Estimation Uncertainty**

Information about assumptions and estimation uncertainties at 30 June 2023 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

Note	Assumption
Note 18 - Recognition of deferred tax assets	Availability of future taxable profit against which deductible temporary differences and carried-forward tax losses can be utilised
Note 15 - Estimation of asset useful lives	Key assumptions on historical experience and the condition of the asset
Note 21 - Long service leave provision	Key assumptions on attrition rate of staff and expected pay increases through promotion and inflation

**Note 5. Financial Risk Management**

The Company has exposure to the following risks arising from financial instruments:

- credit risk
- liquidity risk
- market risk

The Company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not utilise any derivative instruments.

Risk management is carried out directly by the Board of Directors.

**(a) Credit Risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The Company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo and Adelaide Bank.

**(b) Liquidity Risk**

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The following are the remaining contractual maturities of financial liabilities. The amounts are gross and undiscounted, and include contractual interest payments and exclude the impact of netting agreements.

30 June 2023		Contractual Cash Flows		
Non-derivative Financial Liability	Carrying Amount	< 12 Months	1 - 5 Years	> 5 Years
Lease liabilities	161,211	26,250	105,000	50,336



**Notes to the Financial Statements**

For the year ended 30 June 2023

**Note 5. Financial Risk Management (Continued)**

**(c) Market Risk**

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the Company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Company has no exposure to any transactions denominated in a currency other than Australian dollars.

**Price Risk**

The Company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. There is no exposure to the company in regard to commodity price risk.

**Cash Flow & Fair Values Interest Rate Risk**

Interest-bearing assets are held with Bendigo and Adelaide Bank and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the Company to cash flow interest-rate risk.

The Company held cash and cash equivalents of \$773,445 at 30 June 2023 (2022: \$526,194). The cash and cash equivalents are held with Bendigo & Adelaide Bank, which are rated BBB on Standard & Poor's credit ratings.

**Note 6. Capital Management**

The Board's policy is to maintain a strong capital base so as to sustain future development of the Company. The Board of Directors monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the Company otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the Company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The Board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the Company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2023 can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the Company's approach to capital management during the year.



## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 7. Revenue From Contracts With Customers

Revenue arises from the rendering of services through its franchise agreement with the Bendigo and Adelaide Bank Limited. The revenue recognised is measured by reference to the fair value of consideration received or receivable, excluding sales taxes, rebates, and trade discounts.

	2023 \$	2022 \$
<b>Revenue</b>		
- Revenue from contracts with customers	1,200,027	603,409
<b>Disaggregation of Revenue From Contracts With Customers</b>		
- Margin income	1,078,771	480,905
- Fee income	51,269	50,040
- Commission income	69,987	72,464
	<b>1,200,027</b>	<b>603,409</b>

All revenue from contracts customers shown above was recognised at a point in time. There was no revenue from contracts with customers recognised over time during the financial year.

#### Note 8. Other Revenue

The Company generates other sources of revenue as outlined below.

	2023 \$	2022 \$
<b>Other Revenue</b>		
- Market development fund income	4,167	15,000
- Wage reimbursement	-	2,010
	<b>4,167</b>	<b>17,010</b>

#### Note 9. Finance Income

The Company holds financial instruments measured at amortised cost. Interest income is recognised at the effective interest rate.

	2023 \$	2022 \$
<b>Finance Income</b>		
<b>At amortised cost:</b>		
- Interest from term deposits	12,304	879
	<b>12,304</b>	<b>879</b>

## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 10. Expenses

Profit before income tax from continuing operations includes the following specific expenses:

##### (a) Employee Benefits Expense

	2023	2022
	\$	\$
<b>Employee Benefits Expense</b>		
- Wages & salaries	298,143	274,289
- Superannuation costs	31,262	27,876
- Other expenses related to employees	11,442	12,282
	<b>340,847</b>	<b>314,447</b>

##### (b) Depreciation & Amortisation Expense

	2023	2022
	\$	\$
<b>Depreciation of Non-current Assets</b>		
- leasehold improvements	7,800	10,506
- plant and equipment	4,698	3,872
	<b>12,498</b>	<b>14,378</b>
<b>Depreciation of Right-of-use Assets</b>		
- leased buildings	21,371	21,371
	<b>21,371</b>	<b>21,371</b>
<b>Amortisation of Intangible Assets</b>		
- franchise fees	13,039	13,039
	<b>13,039</b>	<b>13,039</b>
<b>Total depreciation &amp; amortisation expense</b>	<b>46,908</b>	<b>48,788</b>

The non-current tangible and intangible assets listed above are depreciated and amortised in accordance with the Company's accounting policy (see Note 3(g) and 3(h) for details).

##### (c) Finance Costs

	Note	2023	2022
		\$	\$
<b>Finance Costs</b>			
- Interest paid		6,588	7,335
		<b>6,588</b>	<b>7,335</b>

Finance costs are recognised as expenses when incurred using the effective interest rate.

## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 10. Expenses (continued)

##### (d) Community Investments & Sponsorship

The overarching philosophy of the Community Bank model, is to support the local community in which the Company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations and grants).

	Note	2023 \$	2022 \$
<b>Community Investments &amp; Sponsorship</b>			
- Direct sponsorship and grant payments		85,530	26,462
- Contribution to the Community Enterprise Foundation™	10(e)	200,000	-
		<b>285,530</b>	<b>26,462</b>

The funds contributed are held by the Community Enterprise Foundation (CEF) and are available for distribution as grants to eligible applicants for a specific purpose in consultation with the directors.

When the Company pays a contribution in to the CEF, the Company loses control over the funds at that point. While the directors are involved in the payment of grants, the funds are not refundable to the company.

##### (e) Community Enterprise Foundation™ (CEF) Contributions

During the financial year the Company contributed funds to the CEF, the philanthropic arm of the Bendigo Bank. These contributions paid in form part of community investments and sponsorship expenditure included in profit or loss.

	Note	2023 \$	2022 \$
<b>Disaggregation of CEF Funds</b>			
Opening balance		-	-
Contributions paid	10(d)	200,000	-
Management fees incurred		(10,000)	-
Balance available for distribution		<b>190,000</b>	-

**Notes to the Financial Statements**

For the year ended 30 June 2023

**Note 11. Income Tax Expense**

Income tax expense comprises current and deferred tax. Attributable current and deferred tax expense is recognised in the other comprehensive income or directly in equity as appropriate.

**(a) The Components of Tax Expense**

	2023 \$	2022 \$
Current tax expense	97,586	30,994
Deferred tax expense	3,307	4,124
Recoupment of prior year tax losses	-	(7,248)
Under / (over) provision of prior years	(547)	1
	<b>100,346</b>	<b>27,871</b>

**(b) Prima Facie Tax Payable**

The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows:

	2023 \$	2022 \$
Prima facie tax on profit before income tax at 25% (2022: 25%)	100,893	27,870
<b>Add Tax Effect Of:</b>		
- Temporary Differences	(3,307)	-
- Movement in Deferred tax	3,307	-
- Under / (over) provision of prior years	(547)	1
<b>Income tax attributable to the entity</b>	<b>100,346</b>	<b>27,871</b>
The applicable weighted average effective tax rate is:	24.86%	25.00%

## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 12. Cash & Cash Equivalents

	2023	2022
	\$	\$
Cash at bank and on hand	305,603	295,835
Short-term bank deposits	467,842	230,359
	<b>773,445</b>	<b>526,194</b>

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of three months or less. Any bank overdrafts are reported within short-term borrowings in current liabilities in the statement of financial position.

#### Note 13. Trade & Other Receivables

	2023	2022
	\$	\$
<b>Current</b>		
Trade receivables	120,433	71,444
	<b>120,433</b>	<b>71,444</b>

Trade and other receivables are initially measured at the transaction price. Trade and other receivables are due for settlement usually no more than 30 days from the date of recognition.

The Company's main debtor relates to the Bendigo & Adelaide Bank monthly profit share distribution, which is deposited within a reasonable timeframe each month. There are no items that require the application of the lifetime expected credit loss model.

#### Note 14. Other Assets

	2023	2022
	\$	\$
Prepayments	8,740	8,264
Accrued income	4,849	343
	<b>13,589</b>	<b>8,607</b>

Other assets represent items that will provide the entity with future economic benefits controlled by the entity as a result of past transactions or other past events.

## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 15. Property, Plant & Equipment

##### (a) Carrying Amounts

	2023 \$			2022 \$		
	At Cost / Valuation	Accumulated Depreciation	Written Down Value	At Cost / Valuation	Accumulated Depreciation	Written Down Value
Leasehold improvements	199,442	94,934	104,508	199,442	87,134	112,308
Plant & equipment	64,774	30,887	33,887	43,167	26,189	16,978
<b>Total</b>	<b>264,216</b>	<b>125,821</b>	<b>138,395</b>	<b>242,609</b>	<b>113,323</b>	<b>129,286</b>

##### (b) Movements in Carrying Amounts

2023	Leasehold Imp. \$	Plant & Equipment \$	Total
Opening carrying value	112,308	16,978	129,286
Additions	-	21,607	21,607
Depreciation expense	(7,800)	(4,698)	(12,498)
<b>Closing carrying value</b>	<b>104,508</b>	<b>33,887</b>	<b>138,395</b>

2022	Leasehold Imp. \$	Plant & Equipment \$	Total
Opening carrying value	122,814	18,715	141,529
Additions	-	2,135	2,135
Depreciation expense	(10,506)	(3,872)	(14,378)
<b>Closing carrying value</b>	<b>112,308</b>	<b>16,978</b>	<b>129,286</b>

##### (c) Capital Expenditure Commitments

The entity does not have any capital expenditure commitments as at 30 June 2023 (2022: None).

##### (d) Changes in Estimates

During the financial year, the Company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods.

There were no changes in estimates for the current reporting period.

## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 16. Right-of-use Assets

Right-of-use assets are measured at amounts equal to the present value of enforceable future payments on the adoption date, adjusted for lease incentives, make-good provisions, and initial direct costs.

The Company derecognises right-of-use assets at the termination of the lease period or when no future economic benefits are expected to be derived from the use of the underlying asset.

The Company's lease portfolio includes buildings.

#### Options to Extend or Terminate

The option to extend or terminate is contained in the property lease of the Company. All extension or termination options are only exercisable by the Company. The extension options or termination options which were probable to be exercised have been included in the calculation of the right-of-use asset.

#### AASB 16 Amounts Recognised in the Statement of Financial Position

	Leased Buildings \$	Total ROU Asset \$
Leased asset	233,304	233,304
Depreciation	(85,485)	(85,485)
	<b>147,819</b>	<b>147,819</b>

Movements in carrying amounts:

	Leased Buildings \$	Total ROU Asset \$
Recognised on initial application of AASB 16	233,304	233,304
Depreciation expense	(85,485)	(85,485)
<b>Net carrying amount</b>	<b>147,819</b>	<b>147,819</b>

#### AASB 16 Amounts Recognised in the Statement of Profit or Loss and Other Comprehensive Income

	2023 \$	2022 \$
Depreciation expense related to right-of-use assets	21,371	21,371
Interest expense on lease liabilities	6,588	7,355

#### Note 17. Intangible Assets

##### (a) Carrying Amounts

	2023			2022		
	At Cost / Valuation	Accumulated Amortisation	Written Down Value	At Cost / Valuation	Accumulated Amortisation	Written Down Value
Franchise fees	65,195	40,203	24,992	65,195	27,164	38,031
Goodwill	148,895	-	148,895	148,895	-	148,895
	<b>214,090</b>	<b>40,203</b>	<b>173,887</b>	<b>214,090</b>	<b>27,164</b>	<b>186,926</b>

Notes to the Financial Statements

For the year ended 30 June 2023

**Note 17. Intangible Assets (Continued)**

(b) Movements in Carrying Amounts

2023	Franchise Fees \$	Goodwill \$	Total
Opening carrying value	38,031	148,895	186,926
Amortisation expense	(13,039)	-	(13,039)
<b>Closing carrying value</b>	<b>24,992</b>	<b>148,895</b>	<b>173,887</b>

2022	Franchise Fees \$	Goodwill \$	Total
Opening carrying value	51,070	148,895	199,965
Amortisation expense	(13,039)	-	(13,039)
<b>Closing carrying value</b>	<b>38,031</b>	<b>148,895</b>	<b>186,926</b>

**Note 18. Tax Assets & Liabilities**

(a) Current Tax

	2023 \$	2022 \$
Income tax payable	68,087	23,746

(b) Deferred Tax

Movement in the Company's deferred tax balances for the year ended 30 June 2023:

	30 June 2022 \$	Recognised in P & L \$	30 June 2023 \$
<b>Deferred Tax Assets</b>			
- Expense accruals	5,790	(3,338)	2,452
- Right of-use assets	2,374	974	3,348
- Employee provisions	3,983	849	4,832
<b>Total deferred tax assets</b>	<b>12,147</b>	<b>(1,515)</b>	<b>10,632</b>
<b>Deferred Tax Liabilities</b>			
- Prepayments	(2,066)	(119)	(2,185)
- Accrued income	(86)	(1,126)	(1,212)
<b>Total deferred tax liabilities</b>	<b>(2,152)</b>	<b>(1,245)</b>	<b>(3,397)</b>
<b>Net deferred tax assets</b>	<b>9,995</b>	<b>(2,760)</b>	<b>7,235</b>



Notes to the Financial Statements

For the year ended 30 June 2023

**Note 18. Tax Assets & Liabilities (Continued)**

Movement in the Company's deferred tax balances for the year ended 30 June 2022:

	30 June 2021 \$	Recognised in P & L \$	30 June 2022 \$
<b>Deferred Tax Assets</b>			
- Expense accruals	3,070	2,720	5,790
- Right of-use assets	1,760	614	2,374
- Unused tax losses	7,248	(7,248)	-
- Employee provisions	4,149	(166)	3,983
<b>Total deferred tax assets</b>	<b>16,227</b>	<b>(4,080)</b>	<b>12,147</b>
<b>Deferred Tax Liabilities</b>			
- Prepayments	(2,045)	(21)	(2,066)
- Accrued income	(64)	(22)	(86)
<b>Total deferred tax liabilities</b>	<b>(2,109)</b>	<b>(43)</b>	<b>(2,152)</b>
<b>Net deferred tax assets</b>	<b>14,118</b>	<b>(4,123)</b>	<b>9,995</b>

Notes to the Financial Statements

For the year ended 30 June 2023

**Note 19. Trade & Other Payables**

	2023 \$	2022 \$
<b>Current</b>		
Trade creditors	6,988	13,317
Other creditors and accruals	45,842	58,294
	<b>52,830</b>	<b>71,611</b>
<b>Non-Current</b>		
Other creditors and accruals	-	13,038
	-	<b>13,038</b>

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

**Note 20. Lease Liabilities**

Lease liabilities were measured at amounts equal to the present value of enforceable future payments of the term reasonably expected to be exercised, discounted at the appropriate incremental borrowing rate on the adoption date. The discount rate used on recognition was 3.90%.

The discount rate used in calculating the present value of enforceable future payments takes into account the particular circumstances applicable to the underlying leased assets (including the amount, lease term, economic environment, and other relevant factors).

The Company has applied judgement in estimating the remaining lease term including the effects of any extension or termination options reasonably expected to be exercised, applying hindsight if appropriate.

**(a) Lease Portfolio**

The Company's lease portfolio includes:

Lease	Details
Community Bank Maffra & District	The lease agreement is a non-cancellable lease with an initial term of five years which commenced in March 2020. The lease has one further five year extension option available.

The Company assesses at the lease commencement date whether it is reasonably certain to exercise extension options. The Company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control.

**(b) Lease Liabilities**

Lease liabilities are presented in the consolidated statement of financial position as follows:

	2023 \$	2022 \$
Current	20,423	19,662
Non-current	140,788	161,211

The lease liabilities are secured by the related underlying assets. Future minimum lease payments at 30 June 2023 were as follows:

Notes to the Financial Statements

For the year ended 30 June 2023

**Note 20. Lease Liabilities (continued)**

(b) Lease Liabilities (continued)

	Minimum lease payments due				
	< 1 Year	1 - 2 Years	3 - 5 Years	> 5 years	Total
<b>30 June 2023</b>					
Lease payments	26,250	26,250	78,750	53,064	184,314
Finance charges	(5,893)	(5,073)	(10,073)	(2,064)	(23,103)
<b>Net present values</b>	<b>20,357</b>	<b>21,177</b>	<b>68,677</b>	<b>51,000</b>	<b>161,211</b>
<b>30 June 2022</b>					
Lease payments	26,250	26,250	78,750	79,376	210,626
Finance charges	(6,651)	(5,893)	(12,676)	(4,533)	(29,753)
<b>Net present values</b>	<b>19,599</b>	<b>20,357</b>	<b>66,074</b>	<b>74,843</b>	<b>180,873</b>

**Note 21. Employee Benefits**

	2023	2022
	\$	\$
<b>Current</b>		
Provision for annual leave	13,473	13,602
	<b>13,473</b>	<b>13,602</b>
<b>Non-Current</b>		
Provision for long service leave	5,853	2,330
	<b>5,853</b>	<b>2,330</b>

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

**Employee Attrition Rates**

The Company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

**Note 22. Issued Capital**

(a) Issued Capital

	2023		2022	
	Number	\$	Number	\$
Ordinary shares - fully paid	877,210	877,210	877,210	877,210
Less: equity raising costs	-	(29,180)	-	(29,180)
	<b>877,210</b>	<b>848,030</b>	<b>877,210</b>	<b>848,030</b>

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds.

Notes to the Financial Statements

For the year ended 30 June 2023

**Note 22. Issued Capital (Continued)**

(b) Movements in share capital

	2023 \$	2022 \$
<i>Fully paid ordinary shares:</i>		
At the beginning of the reporting period	877,210	877,210
<b>At the end of the reporting period</b>	<b>877,210</b>	<b>877,210</b>

Ordinary shares participate in dividends and the proceeds on winding up of the company in proportion to the number of shares held. At the shareholders' meetings each shareholder is entitled to one vote when a poll is called, or on a show of hands. The Company does not have authorised capital or par value in respect of its issued shares. All issued shares are fully paid. All shares rank equally with regard to the company's residual assets.

**Note 23. Retained Earnings**

	Note	2023 \$	2022 \$
Balance at the beginning of the reporting period		(51,588)	(135,196)
Profit for the year after income tax		303,224	83,608
Dividends paid	28	(26,317)	-
<b>Balance at the end of the reporting period</b>		<b>225,319</b>	<b>(51,588)</b>

Notes to the Financial Statements

For the year ended 30 June 2023

**Note 24. Cash Flow Information**

(a) Cash and cash equivalents balances as shown in the Statement of Financial Position can be reconciled to the Statement of Cash Flows as follows:

	Note	2023 \$	2022 \$
Cash and cash equivalents	12	773,445	526,194
As per the Statement of Cash Flows		<b>773,445</b>	<b>526,194</b>

**(b) Reconciliation of cash flow from operations with profit after income tax**

	2023 \$	2022 \$
Profit for the year after income tax	303,224	83,608
<b>Non-cash flows in profit</b>		
- Depreciation	33,869	35,749
- Amortisation	13,039	13,039
<b>Changes in assets and liabilities</b>		
- (Increase) / decrease in trade and other receivables	(48,989)	(22,214)
- (Increase) / decrease in prepayments and other assets	(4,982)	(171)
- (Increase) / decrease in deferred tax asset	2,760	4,124
- Increase / (decrease) in trade and other payables	(18,781)	15,123
- Increase / (decrease) in current tax liability	44,341	23,746
- Increase / (decrease) in provisions	3,394	(664)
<b>Net cash flows from operating activities</b>	<b>327,875</b>	<b>152,340</b>

**Note 25. Financial Instruments**

The following shows the carrying amounts for all financial instruments at amortised cost. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	Note	2023 \$	2022 \$
<b>Financial Assets</b>			
Trade and other receivables	13	120,433	71,444
Cash and cash equivalents	12	773,445	526,194
		<b>893,878</b>	<b>597,638</b>
<b>Financial Liabilities</b>			
Trade and other payables	19	52,830	84,649
Lease liabilities	20	161,211	180,873
		<b>214,041</b>	<b>265,522</b>

## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 26. Related Parties

##### (a) Key Management Personnel

Key management personnel includes any person having authority or responsibility for planning, directing or controlling the activities of the entity, directly or indirectly including any Director (whether executive or otherwise) of that Company. The only key management personnel identified for the Company are the Board of Directors, the members of which are listed in the Directors' report.

##### (b) Key Management Personnel Compensation

No Director of the Company receives remuneration for services as a company director or committee member. These positions are held on a voluntary basis.

##### (c) Other Related Parties

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel, individually or collectively with their close family members.

##### (d) Transactions With Key Management Personnel & Related Parties

During the year, the Company purchased goods and services under normal terms and conditions, from related parties as follows:

Name of Related Party	Description of Goods or Services Provided	Value \$
Tomas Pritchett	Treasurer Stipend	2,400

##### (e) Key Management Personnel Shareholdings

The number of ordinary shares in the Company held by each key management personnel during the financial year has been disclosed in the Director's Report.

##### (f) Other Key Management Transactions

There has been no other transactions key management or related parties other than those described above.

#### Note 27. Auditor's Remuneration

The appointed auditor of Maffra & District Community Financial Services Ltd for the year ended 30 June 2023 is RSD Audit. Amounts paid or due and payable to the auditor are outlined below.

	2023 \$	2022 \$
<b>Audit &amp; Review Services</b>		
Audit and review of financial statements (RSD Audit)	5,750	5,450
<b>Total auditor's remuneration</b>	<b>5,750</b>	<b>5,450</b>

## Maffra & District Community Financial Services Ltd

### Notes to the Financial Statements

For the year ended 30 June 2023

#### Note 28. Dividends

The following dividends were provided for and paid to shareholders during the reporting period as presented in the statement of changes in equity and statement of cash flows.

	2023		2022	
	Number	\$	Number	\$
Fully franked dividend	877,210	26,316	-	-
Dividends provided for and paid during the year	<b>877,210</b>	<b>26,316</b>	-	-

The tax rate at which dividends have been franked is 25% (2022: 25%).

#### Note 29. Earnings Per Share

The calculation of basic and diluted earnings per share has been based on the following profit attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding.

	2023	2022
	\$	\$
Profit attributable to ordinary shareholders	303,224	83,608
	Number	Number
Weighted average number of ordinary shares	877,210	877,210
	¢	¢
Basic and diluted earnings per share	34.57	9.53

#### Note 30. Events After the Reporting Period

There have been no significant events after the end of the financial year that would have a material impact on the financial statements or the Company's state of affairs.

#### Note 31. Commitments & Contingencies

Any commitments for future expenditure associated with leases are recorded in Note 20. Details about any capital commitments are detailed in Note 15(c).

The Company has no other commitments requiring disclosure.

There were no contingent liabilities or assets at the date of this report that would have an impact on the financial statements.

#### Note 32. Company Details

The registered office of the Company is:

Maffra & District Community Financial Services Ltd	146 Johnson Street Maffra Vic 3860
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The principal place of business are:

Community Bank Maffra & District	146 Johnson Street Maffra Vic 3860
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## Maffra & District Community Financial Services Ltd

### Director's Declaration

For the year ended 30 June 2023

In accordance with a resolution of the directors of Maffra & District Community Financial Services Ltd, we state that:

In the opinion of the directors:

- (a) The financial statements and notes of the Company are in accordance with the *Corporations Act 2001*, including:
  - (i) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its performance for the financial year ended on that date; and
  - (ii) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the board of directors.



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**Robert Christie**  
Chair/Director

Dated this 14th day of November, 2023



**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF MAFFRA & DISTRICT COMMUNITY FINANCIAL SERVICES LIMITED**

**REPORT ON THE AUDIT OF THE FINANCIAL REPORT**

**Opinion**

We have audited the financial report of Maffra & District Community Financial Services Limited (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of Maffra & District Community Financial Services Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance and its cash flows for the year then ended; and
- (ii) complying with Australian Accounting Standards.

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Other Information**

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Director's Responsibility for the Financial Report**

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

## Auditor's Responsibility for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Company audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Independence

We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

## RSD Audit

A handwritten signature in blue ink, appearing to read 'JP', written over a light blue circular stamp.

**Josh Porker**  
Principal

Dated: 23 November 2023.

Community Bank - Maffra & District  
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Email: [MaffraMailbox@bendigoadelaide.com.au](mailto:MaffraMailbox@bendigoadelaide.com.au)

Franchisee: Maffra & District Community Financial Services Limited  
ABN: 14 600 481 178  
146 Johnson St  
Maffra VIC 3860  
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Share Registry:  
AFS & Associates Pty Ltd  
PO Box 454, Bendigo VIC 3552  
Phone: 5443 0344  
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