Annual Report 2020

Mallacoota Community Enterprises Limited

Community Bank Mallacoota

ABN 56 132 586 988

Contents

Outgoing Chairman’s report

For year ending 30 June 2020

The year that was

While not quite the Annus Horribilis that 1992 was to the Queen, the 2020 financial year was a challenging one for Mallacoota Community Enterprises Limited (MCEL).

As with the rest of the Mallacoota community, we experienced the bushfires, and now COVID-19. The emotional and commercial challenges these events pose to both individuals and businesses are very real, and your Community Bank, together with the rest of Mallacoota, is working through them. Thank you for your understanding as we have had to introduce reduced operating hours this year, and your support of our staff as they worked through changed operating procedures was much appreciated.

Your company has continued its focus on community assistance and has maintained its current long term commitments to community organisations which this year included Mallacoota P-12 College, 3MGB, Halls and Recreation Committee, Mallacoota Historical Society, and St Peters Mallacoota. We were pleased to forward financial assistance to MDHSS and the Mallacoota Medical Centre to distribute as part their vital role during the bushfire crisis and subsequently. We are encouraged by Mallacoota’s desire for self-help and look forward to working extensively with the Committees of Mallacoota and District Recovery Association over the coming years.

Financial

It is satisfying that 2020 resulted in a $7,307 pre tax profit against a budgeted $5,029.

It is pleasing that this was achieved in a year where bushfires and COVID-19 drastically reduced Mallacoota’s economy for the last six months, where our footings declined by 10% with Bendigo and Adelaide Bank Limited’s sale of its financial planning business in July 2019, and where proposed business development was compromised due to difficulties in retaining a Branch Manager.

Given the above it is excellent that our overall business grew from $47.5 million to $55.4 million for the year – an increase of 17%. We recognise that a substantial amount of these funds relate to bushfire recovery payments and our challenge will be to retain this growth in the coming year.

Operations

The recruitment and retention of specialist banking staff in Victoria’s smallest and most remote Community Bank continues to challenge with the resignation of two Customer Service Officers and continuing efforts to employ a Branch Manager.

2021 will require the Board to address the provision of relevant, modern banking services in the rapidly changing banking environment, and in meeting the challenge of significantly changing margin income streams.

Bendigo and Adelaide Bank Limited’s work in enabling our branch to re-open just five weeks after the bushfires, and their operational and staffing support during February and March was excellent. Special thanks to our Mallacoota staff, Rachel Morris and Melinda Wadsworth for their unstinting support of our Community Bank. Their willingness to balance the challenges of our first six months of operations in 2020 with looking after their young families was essential to our branch being able to open and support Mallacoota.

Going forward

Whilst our footings growth this year was excellent, it was achieved with virtually no effective contribution from our planned business growth program due to the bushfires, COVID-19, and lack of a Branch Manager. Our belief in the potential for growth, and commitment to working through these issues in 2021 to achieve it is undiminished.

After three years as Chairman I am pleased that Andrew Roberts has taken over the role. Renewal is essential for the ongoing healthy growth of any organisation. With Andrew's energy and commitment to Mallacoota, two years Board experience as Treasurer and excellent professional skills, he is ideally suited for the role.

Thank you, MCEL Directors, for your active support… without you there would be no Community Bank Mallacoota.

Thank you, shareholders for your trust and support. We look to engage with you more actively in 2021 to facilitate our growth and activities… which directly correspond to the support your investment provides to our Mallacoota community.

John Pinnis
Outgoing Chaiman

Chairman's report

For year ending 30 June 2020

Thank you John Pinnis

John has been a tower of strength in his role as Chairman over what has been a challenging three year period for the Community Bank. A period which has seen confirmation of our strategic plan and profitable operations each year while maintaining community contributions and payment of our first shareholder dividend. He has been untiring in his efforts to ensure banking services so important to our town remain in place and that the interests of our shareholders are considered foremost at all times. His efforts have in turn inspired all volunteer Directors and staff to do everything possible in the best interests of our Community Bank. From a personal perspective, it is pleasing to report that John will remain on the Board. He will head our Market Development team concentrating on initiatives so important for the bank's ongoing viability to sustain and grow our business.

Moving into 2020/21

Given the challenges of 2019/20, the achievement of a small profit was another outstanding result. The financial year ahead promises to be one of the most exciting and challenging in the history of our Community Bank.

It is exciting because with the appointment of Ken Spackman, our new Branch Manager, we will be in a position to deliver on the promise made to our shareholders to improve the quality of banking services we currently provide and to expand our customer base. Ken, together with Rachel and Melinda will look to build on and expand existing excellent customer relationships to grow our business over time to its maximum potential.

The focus for 2020/21 will be on

- Community support. Efforts will be concentrated on providing as much support as possible to individuals, community groups, businesses and the community more generally in their recovery from the bushfire. Working with MADRA will be key in this regard. We will continue also to deal with the challenges thrown at us by COVID-19 and, in particular, its negative impact on the economy.
- Business growth. With margins on our business/products at record lows for at least the short term, we need to grow our business to remain profitable. Your support as shareholders and as part of the Mallacoota community in achieving this is essential. Help us help you by supporting our business growth initiatives and by giving us a chance to quote on your business – if we are competitive, consider transferring your business held with other financial institutions.
- Managing our expenses. Recent excellent efforts at keeping expenses to a minimum will continue.
- The lookout for new Directors. Like all community organisations, we survive off the back of our volunteers – in this case our Directors. We are always on the lookout for new Directors to share the load in making our Community Bank the best it can possibly be and encourage anyone interested to make enquiries in this regard.

Andrew Roberts
Chairman

Branch report

For year ending 30 June 2020

Banking is our Business, Community is our Purpose

What a year it has been!

Who would have thought that your Community Bank would be responding to two States of Emergency within 11 weeks earlier this year? It is a testament to our wonderful, caring staff's commitment to you – our customers, shareholders and community – that has kept the bank's doors open. The impact of these events caused us to reduce the number of days we were open from four at the start of the year to two at the toughest times, and now back to a sustainable three days a week.

Despite the bushfires and the ongoing restrictions of the COVID-19 pandemic, your bank has continued to grow steadily and is anticipating an even better year ahead with the increase in skilled staff and (hopefully) more Directors to continue implementation of our strategic plan.

Branch Manager

Your Board is delighted to announce the appointment of Ken Spackman as our new Branch Manager. With an impressive background in business and financial management, Ken brings a new level of practical banking experience to support the banking needs of Mallacoota's consumers and businesses. Commencing 20 October 2020, Ken has been a part time resident for the past seven years and has accelerated his permanent move here to help our town recover after the fires.

Staff

Ken joins our local Mallacoota staff, Rachel Morris and Melinda Wadsworth in running the daily operations of your Community Bank.

Thanks must go to our two temporary Managers, Ken Mutton (recently retired from Community Bank Paynesville & District) and Geoff Dart, who offered invaluable support to our staff and the Board before, during and after the fires.

Sadly, Meg Allan, one of our newest Customer Service Officers, resigned in March and Stacey Palmer, after many years of sterling service, has bowed to the pressures and wonders of motherhood and resigned in July. We wish both Meg and Stacey well in their future endeavours.

Would you be interested in serving this community by coming a Director?

We are looking for people to contribute to the future of our Community Bank. Our bank needs people with diverse skills and strengths to help reach its potential as a thriving local business and employer. You don't have to live here to be part of an exciting future – the continued successful operation of our Community Bank relies on people contributing where and how they can. Why not be part of that success? As we head into our 12th year of banking services in Mallacoota, remember - all Community Bank Mallacoota profits are put back into Mallacoota, so by banking with us you are directly supporting Mallacoota.

Cate Tregellas
Chair, Resources Committee

Bendigo and Adelaide Bank report

For year ending 30 June 2020

In the 20-plus years since the opening of the very first Community Bank branch, it's fair to say we haven't seen a year quite like 2020.

After many years of drought, the 2019 calendar year ended with bushfires burning across several states. A number of our Community Bank companies were faced with an unprecedented natural disaster that impacted lives, homes, businesses and schools in local communities.

As fires took hold, Bendigo and Adelaide Bank's head office phones started to ring, emails came in from all over the world and our customers, and non-customers, headed into our branches to donate to an appeal that we were still in the process of setting up.

Our reputation as Australia's most trusted bank and the goodwill established by 321 Community Bank branches across the country meant that people instinctively knew that Bendigo, and our Community Bank partners, would be there to help. An appeal was established and donations were received in branch and online from 135,000 donors from all around the world. More than $45 million was donated.

Just as the fires had been extinguished and the Bank's foundation was working with government, not-for-profit organisations and impacted communities to distribute donations, the global COVID-19 pandemic arrived.

The impact of this pandemic was, and continues to be, more than about health. The impacts are far-reaching and banking is not immune. Your support as a shareholder, and a customer, of your local Community Bank company has never been so important.

You should be proud of your investment in your local Community Bank company. As the Australian workforce had to adjust its way of working, your Community Bank branch staff were classified as essential workers and turned up for work every day throughout the pandemic to serve your local customers.

Your Community Bank company, led by your local Directors, were committed to supporting local economies. Often it was the little things like purchasing coffees and meals from local cafes, not only for their branch staff but for other essential workers (teachers, nurses, hospital support staff, ambulance and police officers and aged care workers). This not only supported essential workers also supported many local businesses when they needed it the most.

What we've discovered in 2020 is that in times of crisis, Australia's Community Bank network has unofficially become Australia's 'second responder'. Local organisations and clubs look to their local Community Bank companies not only for financial assistance, but to take the lead in connecting groups and leading the community through a crisis.

So, what does this all mean? For Bendigo and Adelaide Bank, it reinforces the fact that you are a shareholder of a unique and caring company – run by locals to benefit not only your community but those in need.

As Australia's 5th largest bank with more than 1.9 million customers we are proud to partner with your community.

If 2020 has shown us anything, it's that we're stronger for the partnerships we have with the communities we operate in.

On behalf of Bendigo and Adelaide Bank, we thank all of our Community Bank company Directors and shareholders and your branch staff and customers for your continued support throughout the year.

Mark Cunneen

Mark Cunneen
Head of Community Support
Bendigo and Adelaide Bank

Directors' report

The directors present the financial statements of the company for the financial year ended 30 June 2020.

Directors

The directors of the company who held office during or since the end of the financial year are:

Andrew John Roberts
Chairman from 1 July 2020
Occupation: Retired
Qualifications, experience and expertise: Andrew has a degree in Business Studies from Swinburne and is a CPA. He has experience in both external and internal audit and has experience in IT Risk Management. He was also a year 2000 Project Manager. Andrew is on the Committee of the Youth and Sports Club (Tennis and Badminton) and is actively involved in many other community groups.
Special Responsibilities: Chairman, Treasurer, Finance Committee (Chair) and Resources Committee (from 1 July 2020)
Interest in shares: 1,000 ordinary shares

Peter Edward Allan Giddings
Secretary
Occupation: Retired
Qualifications, experience and expertise: Retired technical school technology teacher. Holds a Diploma of Technical Teaching and a Graduate Diploma Education Training and Technology. Past Chairman Technical Teachers Registration Board. Associated Member of the Institute of Community Directors Australia.
Special responsibilities: Secretary and Market Development Committee
Interest in shares: 500 ordinary shares

John Pinnis
Chairman until 30 June 2020 and non-executive director
Occupation: Semi Retired
Qualifications, experience and expertise: John has extensive business experience at general management level in the telecommunications, Banking and IT industries. His experience covers both public and private sections in domestic and international appointments. John holds a Bachelor of Economics and Master of Science Degrees and is a member of the Australian Computer Society.
Special responsibilities: Chairman until 30 June 2020, Market Development Committee (Chair), Resources Committee until 30 June 2020 and Finance Committee
Interest in shares: nil share interest held

Catherine (Cate) Mary Tregellas
Non-executive director
Occupation: Small Business Owner
Qualifications, experience and expertise: Local small business owner and operator, Mallacoota Property Management. 17 years of volunteering and holding executive positions on 10 local organisations. Passionately committed to ensuring that our town has a sustainable, prosperous future for everyone.
Special responsibilities: Resources Committee (Chair)
Interest in shares: 11,000 ordinary shares

Directors *(continued)*

Brian Stanley Page
Non-executive director
Occupation: Retired
Qualifications, experience and expertise: Brian completed his apprenticeship as a Forge Master. He has worked as an assistant manager of a heavy forge, an assistant in heat treatment of heavy steel, in installations and maintenance of conveyors, and as a self-employed handyman providing home maintenance services. He is the current Vice President of Mallacoota Inlet Bowling Club, and a member of Senior Citizens, Mallacoota Golf Club, and Friends of Mallacoota.
Special responsibilities: Market Development and Resources Committee
Interest in shares: 20,000 ordinary shares

Etienne Alexander Van Der Merwe
Non-executive director
Occupation: Retired
Qualifications, experience and expertise: Etienne was the CEO of a grocery and liquor wholesale ditribution company in Victoria and South Australia. He was also the CEO of an Internatonal importation of household kitchenware, glassware and electrical goods. He is an M.D. and a joint owner of a body corporate property maintenence company which he franchised.
Special responsibilities: Resources Committee
Interest in shares: 2,101 ordinary shares

Mark Rogers
Non-executive director (resigned 3 April 2020)
Occupation: Self Employed Civil Contractor
Qualifications, experience and expertise: Mark is a small business operator of 23 years, involved in construction civil logging and tourism businesses. He is a past president of the local sporting and lions club and a previous board member of Mallacoota district health service.
Special responsibilities: Market Development Committee
Interest in shares: 3,000 ordinary shares

Lester Winston Sturgess
Non-executive director (resigned 25 July 2019)
Occupation: Retired
Qualifications, experience and expertise: Lester holds a Masters of Arts (Oxford), Bachelor of Engineering - Mining (Queensland) and Bachelor of Arts - Philosophy, Politics and Economics (Oxford). From 1970 until 1998 worked in the finacial sector in securites and analysis and funds management with various companies and investment banks, most notably Commonwealth Mining Investments, NM Rothchild, James Capel (now part of HSBC), Credit Lyonnais Capital Indonesia (CLCI) and Deutsche Morgan Crenfell (part of Deutsche Bank Group). He is a director of CLCI (Jakarta) and James Capel Inc. (New York). He is a presenter of the radio programmes, Baroque and More and From the Concert Hall on community radio station 3MGB.
Special responsibilities: Finance Committee
Interest in shares: 2,000 ordinary shares

Henrik (Rik) John Arendsen
Non-executive director (appointed 13 March 2020 and resigned 22 July 2020)
Occupation: Retired Company Managing Director
Qualifications, experience and expertise: Rik served as MCEL Company Secretary from Incorporation till 28/7/2013. Cert of Accountancy (RMIT). Was Managing Director of family metal goods manufacturing company employing in excess of 250 persons for 46 years until retirement in 2006. Areas of interest were marketing, export and sales training. Also served 8 years on Board of Victorian Yachting Inc and held position of Vice President. Past General Committee member and Division Club Captain at Sandringham Yacht Club. Former member of local committees representing Safe Ocean Access and Mallacoota Coast Guard Inc.
Special responsibilities: Market Development Committee
Interest in shares: 5,201 ordinary shares

Directors *(continued)*

Directors were in office for this entire year unless otherwise stated.

No directors have material interest in contracts or proposed contracts with the company.

Company Secretary

The company secretary is Peter Giddings. Peter was appointed to the position of secretary on 24 February 2017.

Qualifications, experience and expertise: Peter has a Diploma of Technical Teaching and a Graduate Diploma of Education Training and Technology. He is a retired technology teacher and a past Chairman of the Technical Teachers Registration Board.

Principal activity

The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of these activities during the financial year.

Operating results

The profit of the company for the financial year after provision for income tax was:

Year ended 30 June 2020 $	Year ended 30 June 2019 $
2,297	34,643

Directors' interests

	Fully paid ordinary shares		
	Balance at start of the year	Changes during the year	Balance at end of the year
Andrew John Roberts	1,000	-	1,000
Peter Edward Allan Giddings	500	-	500
John Pinnis	-	-	-
Catherine (Cate) Mary Tregellas	11,000	-	11,000
Brian Stanley Page	20,000	-	20,000
Etienne Alexander Van Der Merwe	2,101	-	2,101
Mark Rogers	3,000	-	3,000
Lester Winston Sturgess	2,000	-	2,000
Henrik (Rik) John Arendsen	5,201	-	5,201

No debentures or rights have been granted or options over such instruments in previous financial years or during the current financial year.

Dividends

No dividends were declared or paid for the previous financial year and the directors recommend that no dividend be paid in the current financial year.

New Accounting Standards implemented

The company has implemented a new accounting standard which has come into effect and is included in the results. AASB 16: *Leases* (AASB 16) has been applied retrospectively without restatement of comparatives by recognising the cumulative effect of initially applying AASB 16 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be reported under AASB 117: *Leases.* See note 4 for further details.

Significant changes in the state of affairs

In late December 2019, a significant bushfire destroyed property in and around the Mallacoota area. Fortunately, the branch premises survived and after a short period of outage the community bank was able to resume operations. The Mallacoota community is being well supported by federal and state government, East Gippsland Shire council, charities, a locally elected committee and the public in its efforts to recover from the devastating impacts of this bushfire.

From early March 2020, the Australian economy was greatly impacted by COVID 19. The community bank, as a result, have restructured its operations and reduced its days of opening in order to manage the impact of changed economic conditions and meet government requirements and Bendigo Bank policies in managing this crisis.

In the opinion of the directors there were no other significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

Events since the end of the financial year

The continuing impact of COVID 19 on the economy, its impact on the community more generally and its detrimental impact on community bank revenue is a concern. The directors remain fully aware of this and are actively involved with Bendigo Bank, the branch and the community in minimising the impacts of this crisis.

There are no other matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company the results of those operations or the state of affairs of the company, in future years.

Likely developments

The company will continue its policy of facilitating banking services to the community.

Environmental regulation

The company is not subject to any significant environmental regulation.

Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

Indemnification and insurance of directors and officers

The company has indemnified all directors in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

Directors' meetings

The number of directors' meetings (including meetings of committees of directors) attended by each of the directors of the company during the financial year were:

	Board Meetings Attended	
	Eligible	*Attended*
Andrew John Roberts	11	11
Peter Edward Allan Giddings	11	10
John Pinnis	11	11
Catherine (Cate) Mary Tregellas	11	9
Brian Stanley Page	11	10
Etienne Alexander Van Der Merwe	11	8
Mark Rogers	8	3
Lester Winston Sturgess	1	-
Henrik (Rik) John Arendsen	4	4

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001.*

Non audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non audit services provided during the year are set out in note 27 to the accounts.

The board of directors has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality, integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 *Code of Ethics for Professional Accountants,* as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 12.

Signed in accordance with a resolution of the directors at Mallacoota, Victoria.

Andrew John Roberts, Chairman

Dated this 27th day of August 2020

Auditor's independence declaration

Partners in success

Chartered Accountants

61 Bull Street, Bendigo 3550
PO Box 454, Bendigo 3552
03 5443 0344
afsbendigo.com.au

Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the directors of Mallacoota Community Enterprises Limited

As lead auditor for the audit of Mallacoota Community Enterprises Limited for the year ended 30 June 2020, I declare that, to the best of my knowledge and belief, there have been:

i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Andrew Frewin Stewart
61 Bull Street, Bendigo Vic 3550
Dated: 27 August 2020

Joshua Griffin
Lead Auditor

Taxation | Audit | Business Services

Financial statements

Statement of Profit or Loss and Other Comprehensive Income
for the year ended 30 June 2020

	Notes	2020 $	2019 $
Revenue from contracts with customers	8	255,446	300,697
Other revenue	9	64,994	41,840
Finance income	10	2,095	1,933
Employee benefit expenses	11c)	(156,371)	(124,527)
Charitable donations, sponsorship, advertising and promotion		(18,046)	(28,436)
Occupancy and associated costs		(8,647)	(37,947)
Systems costs		(30,060)	(29,718)
Depreciation and amortisation expense	11a)	(39,550)	(21,051)
Finance costs	11b)	(10,301)	-
General administration expenses		(52,253)	(55,008)
Profit before income tax expense		7,307	47,783
Income tax expense	12a)	(5,010)	(13,140)
Profit after income tax expense		2,297	34,643
Total comprehensive income for the year attributable to the ordinary shareholders of the company:		2,297	34,643
Earnings per share		¢	¢
- Basic and diluted earnings per share:	29a)	0.28	4.22

The accompanying notes form part of these financial statements

Statement of Financial Position

as at 30 June 2020

	Notes	2020 $	2019 $
ASSETS			
Current assets			
Cash and cash equivalents	13a)	165,308	153,021
Trade and other receivables	14a)	35,048	29,422
Total current assets		**200,356**	**182,443**
Non-current assets			
Property, plant and equipment	15a)	84,598	87,940
Right-of-use assets	16a)	189,956	-
Intangible assets	17a)	49,438	62,623
Deferred tax asset	18a)	125,199	122,365
Total non-current assets		**449,191**	**272,928**
Total assets		**649,547**	**455,371**
LIABILITIES			
Current liabilities			
Trade and other payables	19a)	23,020	20,757
Lease liabilities	20b)	19,247	-
Employee benefits	22a)	5,768	3,142
Total current liabilities		**48,035**	**23,899**
Non-current liabilities			
Trade and other payables	19b)	29,166	43,748
Lease liabilities	20c)	184,904	-
Employee benefits	22b)	4,008	2,363
Provisions	21a)	16,455	-
Total non-current liabilities		**234,533**	**46,111**
Total liabilities		**282,568**	**70,010**
Net assets		**366,979**	**385,361**
EQUITY			
Issued capital	23a)	802,211	802,211
Accumulated losses	24	(435,232)	(416,850)
Total equity		**366,979**	**385,361**

The accompanying notes form part of these financial statements

Statement of Changes in Equity

for the year ended 30 June 2020

	Notes	Issued capital $	Accumulated losses $	Total equity $
Balance at 1 July 2018		802,211	(451,493)	350,718
Total comprehensive income for the year		-	34,643	34,643
Balance at 30 June 2019		**802,211**	**(416,850)**	**385,361**
Balance at 1 July 2019		802,211	(416,850)	385,361
Effect of AASB 16: Leases	3d)	-	(20,679)	(20,679)
Restated balance at 1 July 2019		802,211	(437,529)	364,682
Total comprehensive income for the year		-	2,297	2,297
Balance at 30 June 2020		**802,211**	**(435,232)**	**366,979**

The accompanying notes form part of these financial statements

Statement of Cash Flows

for the year ended 30 June 2020

	Notes	2020 $	2019 $
Cash flows from operating activities			
Receipts from customers		348,926	378,867
Payments to suppliers and employees		(279,295)	(325,747)
Interest received		2,567	1,426
Lease payments (interest component)	11b)	(10,106)	-
Lease payments not included in the measurement of lease liabilities	11d)	(15,457)	-
Net cash provided by operating activities	25	**46,635**	**54,546**
Cash flows from investing activities			
Payments for property, plant and equipment		(3,010)	-
Payments for intangible assets		(13,257)	(12,890)
Net cash used in investing activities		**(16,267)**	**(12,890)**
Cash flows from financing activities			
Lease payments (principal component)	20a)	(18,081)	-
Net cash used in financing activities		**(18,081)**	**-**
Net cash increase in cash held		**12,287**	**41,656**
Cash and cash equivalents at the beginning of the financial year		153,021	111,365
Cash and cash equivalents at the end of the financial year	13a)	**165,308**	**153,021**

The accompanying notes form part of these financial statements

Notes to the financial statements

For year ended 30 June 2020

Note 1 Reporting entity

This is the financial report for Mallacoota Community Enterprises Limited (the company). The company is a for profit entity limited by shares, and incorporated and domiciled in Australia. The registered office and principal place of business is:

Registered Office	Principal Place of Business
57B Maurice Avenue Mallacoota VIC 3892	57B Maurice Avenue Mallacoota VIC 3892

Further information on the nature of the operations and principal activity of the company is provided in the directors' report. Information on the company's related party relationships is provided in Note 28.

Note 2 Basis of preparation and statement of compliance

Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB).

The financial statements have been prepared on an accrual and historical cost basis, except for certain properties, financial instruments, and equity financial assets that are measured at revalued amounts or fair values at the end of each reporting period.

The financial report is presented in Australian dollars and all values are rounded to the nearest dollar, unless otherwise stated.

These financial statements for the year ended 30 June 2020 were authorised for issue in accordance with a resolution of the directors on 27 August 2020.

Note 3 Changes in accounting policies, standards and interpretations

The company initially applied AASB 16 *Leases* from 1 July 2019. AASB Interpretation 23 *Uncertainty over Income Tax Treatments* is also effective from 1 July 2019 but is not expected to have a material impact on the company's financial statements. The company's existing policy for uncertain income tax treatments is consistent with the requirements in Interpretation 23.

The company has implemented a new Accounting Standard which has come into effect and is included in the results. AASB 16: Leases (AASB 16) has been applied retrospectively without restatement of comparatives by recognising the cumulative effect of initially applying AASB 16 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be reported under AASB 117: Leases.

a) Definition of a lease

Previously, the company determined at contract inception whether an arrangement was or contained a lease under Interpretation 4 *Determining whether an Arrangement contains a Lease.* The company now assesses whether a contract is or contains a lease based on the definition of a lease, as explained in Note 4.

On transition to AASB 16, the company elected to apply the practical expedient to grandfather the assessment of which transactions are leases. The company applied AASB 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under AASB 117 and Interpretation 4 were not reassessed for whether there is a lease under AASB 16. Therefore, the definition of a lease under AASB 16 was applied only to contracts entered into or changed on or after 1 July 2019.

Note 3 Changes in accounting policies, standards and interpretations *(continued)*

b) As a lessee

As a lessee, the company leases many assets including property and IT equipment. The company previously classified leases as operating or finance leases based on its assessment of whether the lease transferred significantly all of the risks and rewards incidental to the ownership of the underlying asset to the company. Under AASB 16, the company recognises right-of-use assets and lease liabilities for most of these leases (i.e. these leases are on balance sheet).

The company recognises lease and non-lease components such as outgoings separately.

Leases classified as operating leases under AASB 117

Previously, the company classified property, office equipment, and IT equipment leases as operating leases under AASB 117. On transition, for these leases, lease liabilities were measured at the present value of the remaining lease payments, discounted at the company's incremental borrowing rate as at 1 July 2019.

Right-of-use assets are measured at either:

- their carrying amount as if AASB 16 had been applied since the lease commencement date, discounted using the company's incremental borrowing rate at the date of initial application: the company applied this approach to its property lease; or
- an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments; the company applied this approach to all other leases.

The company has tested its right-of-use assets for impairment on the date of transition and has concluded that there is no indication that the right-of-use assets are impaired.

The company has used a number of practical expedients when applying AASB 16 to leases previously classified as operating leases under AASB 117. The practical expedients include:

- did not recognise right-of-use assets and liabilities for leases which the lease term ends within 12 months of the date of initial application;
- did not recognise right-of-use assets and liabilities for leases of low value assets (e.g. office equipment and IT equipment);
- excluded initial direct costs from the measurement of the right-of-use asset at the date of initial application; and
- used hindsight when determining the lease term on contracts that have options to extend or terminate.

c) As a lessor

The company is not a party in an arrangement where it is a lessor. The company is not required to make any adjustments on transition to AASB 16 for leases in which it acts as a lessor.

Note 3 Changes in accounting policies, standards and interpretations *(continued)*

d) Impact on financial statements

On transition to AASB 16, the company recognised additional right-of-use assets, and additional lease liabilities, recognising the difference in retained earnings. The impact on transition is summarised below.

Impact on equity presented as increase (decrease)	Note	1 July 2019 $
Asset		
Right-of-use assets - land and buildings	16b)	189,616
Deferred tax asset	18a)	7,844
Liability		
Lease liabilities	20a)	(218,139)
Equity		
Accumulated losses		(20,679)

When measuring lease liabilities for leases that were classified as operating leases, the company discounted lease payments using its incremental borrowing rate at 1 July 2019. The weighted average rate applied is 4.79%.

Lease liabilities reconciliation on transition

Operating lease disclosure as at June 2019	135,559
Add: additional options now expected to be exercised	140,233
Less: AASB 117 lease commitments reconciliation	(2,337)
Less: present value discounting	(55,316)
Lease liability as at 1 July 2019	218,139

Note 4 Summary of significant accounting policies

The company has consistently applied the following accounting policies to all periods presented in these financial statements, except if mentioned otherwise (see also Note 3).

a) Revenue from contracts with customers

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the company's revenue stream is as follows:

Revenue	Includes	Performance obligation	Timing of recognition
Franchise agreement profit share	Margin, commission, and fee income	When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor).	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month.

All revenue is stated net of the amount of Goods and Services Tax (GST).

Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company – margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services.

The revenue earned by the company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

Margin

The company is entitled to a 50/50 share of the margin earned by Bendigo Bank.

Commission

Commission revenue is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation.

The company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank Group entities including fees for loan applications and account transactions.

Note 4 Summary of significant accounting policies *(continued)*

a) Revenue from contracts with customers *(continued)*

Core banking products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to change financial return

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return that the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank’s margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

b) Other revenue

The company's activities include the generation of income from sources other than the core products under the franchise agreement. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and can be reliably measured.

Revenue	Revenue recognition policy
Discretionary financial contributions (also "Market Development Fund" or "MDF" income)	MDF income is recognised when the right to receive the payment is established. MDF income is discretionary and provided and receivable at month-end and paid within 14 days after month-end.
Cash flow boost	Cash flow boost income is recognised when the right to the payment is established (e.g. monthly or quarterly in the activity statement).
Other income	All other revenues that did not contain contracts with customers are recognised as goods and services are provided.

All revenue is stated net of the amount of Goods and Services Tax (GST).

Discretionary financial contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo Bank has also made MDF payments to the company.

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and grants. It is for the board to decide how to use the MDF.

The payments from Bendigo Bank are discretionary and may change the amount or stop making them at any time. The company retains control over the funds, the funds are not refundable to Bendigo Bank.

Note 4 Summary of significant accounting policies *(continued)*

b) Other revenue *(continued)*

Cash flow boost

During the financial year, in response to the COVID-19 outbreak, *Boosting Cash Flow for Employers (Coronavirus Economic Response Package) Act 2020* (CFB Act) was enacted. The purpose was to provide temporary cash flow to small and medium businesses that employ staff and have been affected by the economic downturn associated with COVID-19.

The amounts received or receivable is in relation to amounts withheld as withholding tax reported in the activity statement. This essentially subsidises the company's obligation to remit withholding tax to the Australian Taxation Office. For reporting purposes, the amounts subsidised are recognised as revenue.

The amounts are not assessable for tax purposes and there is no obligation to repay the amounts when the cash flow of the company improves.

c) Economic dependency - Bendigo Bank

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank.

The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry.

The company operates as a franchise of Bendigo Bank, using the name “Bendigo Bank” and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

Note 4 Summary of significant accounting policies *(continued)*

d) Employee benefits

Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for salary and wages (including non-monetary benefits), annual leave, and sick leave which are expected to be wholly settled within 12 months of the reporting date. They are measured at amounts expected to be paid when the liabilities are settled, plus related on-costs. Expenses for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

An annual leave liability is recognised for the amount expected to be paid if the company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be reliable estimated.

Defined superannuation contribution plans

The company contributes to a defined contribution plan. Obligations for superannuation contributions to defined contribution plans are expensed as the related service is provided.

Contributions to a defined contribution plan are expected to be settled wholly before 12 months after the end of the financial year in which the employees render the related service.

Other long-term employee benefits

The company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior reporting periods.

That benefit is discounted to determine its present value. Consideration is given to expected future wage and salary levels plus related on-costs, experience of employee departures, and years of service achieved. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimate future cash outflows.

Remeasurements are recognised in profit or loss in the period in which they arise.

e) Taxes

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income.

The company has determined that interest and penalties related to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore recognises them under AASB 137 *Provisions, Contingent Liabilities and Contingent Assets.*

Current income tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Note 4 Summary of significant accounting policies *(continued)*

e) Taxes *(continued)*

Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the company is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

The company offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities related to income taxes levied by the same taxation authority on the company either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except:

- when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item.
- when receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

f) Cash and cash equivalents

For the purposes of the statement of financial position and statement of cash flows, cash and cash equivalents comprise: cash on hand, deposits held with banks, and short-term, highly liquid investments (mainly money market funds) that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

Note 4 Summary of significant accounting policies *(continued)*

g) Property, plant and equipment

Recognition and measurement

Items of property, plant and equipment are measured at cost or fair value as applicable, which includes capitalised borrowings costs, less accumulated depreciation and any accumulated impairment losses.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Subsequent expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the company.

Depreciation

Depreciation is calculated to write-off the cost of items of property, plant and equipment less their estimated residual values using straight-line or diminishing value method over their estimated useful lives, and is recognised in profit or loss. Land is not depreciated.

The estimated useful lives of property, plant and equipment for the current and comparative periods are as follows:

Asset class	Method	Useful life
Leasehold improvements	Straight-line	4 to 40 years
Plant and equipment	Straight-line	1 to 40 years

Depreciation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

h) Intangible assets

Intangible assets of the company include the franchise fees paid to Bendigo Bank conveying the right to operate the Community Bank franchise.

Recognition and measurement

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed as either finite or indefinite.

Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill, is recognised in profit or loss as incurred.

Amortisation

Intangible assets with finite lives are amortised over their useful life and assessed for impairment whenever impairment indicators are present. Intangible assets assessed as having indefinite useful lives are tested for impairment at each reporting period and whenever impairment indicators are present. The indefinite useful life is also reassessed annually.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset class	Method	Useful life
Franchise establishment fee	Straight-line	Over the franchise term (5 years)
Franchise fee	Straight-line	Over the franchise term (5 years)
Franchise renewal process fee	Straight-line	Over the franchise term (5 years)

Amortisation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

Note 4	Summary of significant accounting policies *(continued)*

i) Financial instruments

A financial instrument is any contract that gives rise to a financial asset or one entity and a financial liability or equity instrument of another entity. The company's financial instruments include trade debtors and creditors, cash and cash equivalents, leases.

Sub-note i) and j) refer to the following acronyms:

Acronym	Meaning
FVTPL	Fair value through profit or loss
FVTOCI	Fair value through other comprehensive income
SPPI	Solely payments of principal and interest
ECL	Expected credit loss
CGU	Cash-generating unit

Recognition and initial measurement

Trade receivables are initially recognised when they originated. All other financial assets and financial liabilities are initially recognised when the company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to the acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification and subsequent measurement

Financial assets

On initial recognition, a financial asset is classified as measured at: amortised cost, FVTOCI - debt investment; FVTOCI - equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVTOCI as described above are measured at FVTPL. On initial recognition, the company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or FVTOCI as FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial assets - business model assessment

The company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed.

Financial assets - subsequent measurement and gains and losses

- Financial assets at amortised cost	These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Note 4 Summary of significant accounting policies *(continued)*

i) Financial instruments *(continued)*

Classification and subsequent measurement (continued)

Financial liabilities - classification, subsequent measurement and gains and losses

Borrowings and other financial liabilities (including trade payables) are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Any gain or loss on derecognition is also recognised in profit or loss.

Derecognition

Financial assets

The company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Where the company enters into transactions where it transfers assets recognised in the statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred asset, the transferred assets are not derecognised.

Financial liabilities

The company derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

j) Impairment

The franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. Due to the reliance on Bendigo Bank the company has reviewed the credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit risk exposure of the company. The company also performed a historical assessment of receivables from Bendigo Bank and found no instances of default. As a result no impairment loss allowance has been made in relation to the Bendigo Bank receivable as at 30 June 2020.

Non-financial assets

At each reporting date, the company reviews the carrying amount of its tangible and intangible assets to determine whether there is any indication of impairment. If such an indication exists, the recoverable amount of the asset, being the higher of the asset’s fair value less costs to sell and value in use, is compared to the asset’s carrying value. Any excess of the asset’s carrying value over its recoverable amount is expensed to the Statement of Profit or Loss and Other Comprehensive Income.

The company has assessed for impairment indicators and noted no material impacts on the carrying amount of tangible and intangible assets.

Note 4 Summary of significant accounting policies *(continued)*

k) Issued capital

Ordinary shares

Ordinary shares are recognised at the fair value of the consideration received by the company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

l) Provisions

Provisions are recognised when the economic entity has a legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions or other past events, it is probable that a future sacrifice of economic benefits will be required and a reliable estimate can be made of the amount of the obligation.

Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as a finance cost.

The estimated provisions for the current and comparative periods are to restore the premises under a 'make-good' clause.

The company is required to restore the leased premises to its original condition before the end of the lease term. A provision has been recognised for the present value of the estimated expenditure required to remove any leasehold improvements, ATM installed at the branch, and incidental damage caused from the removal of assets.

m) Leases

The company has applied AASB 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under AASB 117 and Interpretation 4. The details of accounting policies under AASB 117 and Interpretation 4 are disclosed separately.

Policy applicable from 1 July 2019

At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the company uses the definition of a lease in AASB 16.

This policy is applied to contracts entered into, on or after 1 July 2019.

<u>As a lessee</u>

At commencement or on modification of a contract that contains a lease component, the company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for leases of property the company has elected not to separate lease and non-lease components and account for the lease and non-lease components as a single lease component.

The company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the company by the end of the lease term or the costs of the right-of-use asset reflects that the company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

Note 4 Summary of significant accounting policies *(continued)*

m) Leases *(continued)*

Policy applicable from 1 July 2019 (continued)

As a lessee *(continued)*

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate.

The company determines its incremental borrowing rate by obtaining interest rates from funding sources and where necessary makes certain adjustments to reflect the terms of the lease and type of asset leased.
Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual guarantee; and
- the exercise price under a purchase option the company is reasonable certain to exercise, lease payments in an option renewal period if the group is reasonably certain to exercise that option, and penalties for early termination of a lease unless the group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, if the company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The company has elected not to recognise right-of-use assets and lease liabilities for leases of short-term leases and low-value assets, including IT equipment. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

A short-term lease is lease that, at commencement date, has a lease term of 12 months or less.

As a lessor

The company is not a party in an arrangement where it is a lessor.

Note 4 Summary of significant accounting policies *(continued)*

m) Leases *(continued)*

Policy applicable before 1 July 2019

For contracts entered into before 1 July 2019, the company determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed the right to use an asset. An arrangement conveyed the right to use the asset if one of the following was met:
  - the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
  - the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
  - facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

As a lessee

In the comparative period, as a lessee the company classified leases that transferred substantially all of the risks and rewards of ownership as finance leases. When this was the case, the leased assets were measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Minimum lease payments were the payments over the lease term that the lessee was required to make, excluding any contingent rent. Subsequent to initial recognition, the assets were accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases were classified as operating leases and were not recognised in the company's statement of financial position. Payments made under operating leases were recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received were recognised as an integral part of the total lease expense, over the term of the lease.

As a lessor

The company has not been a party in an arrangement where it is a lessor.

n) Standards issued but not yet effective

A number of new standards are effective for annual reporting periods beginning after 1 January 2019, however the changes are not expected to have a significant impact on the company's financial statements.

Note 5 Significant accounting judgements, estimates, and assumptions

In preparing these financial statements, management has made judgements and estimates that affect the application of the company's accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Note 5 Significant accounting judgements, estimates, and assumptions *(continued)*

a) Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

Note	Judgement
- Note 8 - revenue recognition	whether revenue is recognised over time or at a point in time;
- Note 20 - leases:	
a) control	a) whether a contract is or contains a lease at inception by assessing whether the company has the right to direct the use of the identified asset and obtain substantially all the economic benefits from the use of that asset;
b) lease term	b) whether the company is reasonably certain to exercise extension options, termination periods, and purchase options;
c) discount rates	c) judgement is required to determine the discount rate, where the discount rate is the company's incremental borrowing rate if the rate implicit in the lease cannot be readily determined. The incremental borrowing rate is determined with reference to factors specific to the company and underlying asset including: - the amount; - the lease term; - economic environment; and - other relevant factors.

b) Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties at 30 June 2020 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

Note	Assumptions
- Note 8 - revenue recognition	estimate of expected returns;
- Note 18 - recognition of deferred tax assets	availability of future taxable profit against which deductible temporary differences and carried-forward tax losses can be utilised;
- Note 15 - estimation of useful lives of assets	key assumptions on historical experience and the condition of the asset;
- Note 22 - long service leave provision	key assumptions on attrition rate and pay increases though promotion and inflation;
- Note 21 - make-good provision	key assumptions on future cost estimates in restoring the leased premises in accordance with the lease agreement;

Note 6 Financial risk management

The company has exposure to the following risks arising from financial instruments:

- credit risk;
- liquidity risk; and
- market risk (including currency, price, cash flow and fair value interest rate).

The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not use derivative instruments.

Risk management is carried out directly by the board of directors.

a) Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank.

b) Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

The company believes that its sound relationship with Bendigo Bank mitigates this risk significantly.

The following are the remaining contractual maturities of financial liabilities. The amounts are gross and undiscounted, and include contractual interest payments and exclude the impact of netting agreements.

30 June 2020

		Contractual cash flows		
Non-derivative financial liability	Carrying amount	Not later than 12 months	Between 12 months and five years	Greater than five years
Lease liabilities	204,151	28,607	114,430	107,278
	204,151	28,607	114,430	107,278

Note 6 Financial risk management *(continued)*

c) Market risk

Market risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The company has no exposure to any transactions denominated in a currency other than Australian dollars.

Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

Cash flow and fair value interest rate risk

Interest-bearing assets are held with Bendigo Bank and subject to movements in market interest. No borrowings are held by the company, therefore the interest rate risk is limited to cash and cash equivalents held by the company.

The company held cash and cash equivalents of $165,308 at 30 June 2020 (2019: $153,021). The cash and cash equivalents are held with Bendigo Bank and are guaranteed by the Australian government up to $250,000.

Note 7 Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

(a) 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and

(b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2020 can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Note 8 Revenue from contracts with customers

The company generates revenue primarily from facilitating community banking services under a franchise agreement with Bendigo Bank. The company is entitled to a share of the margin earned by Bendigo Bank.

Revenue from contracts with customers	2020 $	2019 $
Revenue:		
- Revenue from contracts with customers	255,446	300,697
	255,446	300,697

Disaggregation of revenue from contracts with customers		
At a point in time:		
- Margin income	207,114	242,643
- Fee income	26,083	31,238
- Commission income	22,249	26,816
	255,446	300,697

There was no revenue from contracts with customers recognised over time during the financial year.

Note 9 Other revenue

The company generates other sources of revenue from discretionary contributions received from the franchisor and cash flow boost from the Australian Government.

Other revenue	2020 $	2019 $
Revenue:		
- Market development fund income	38,750	39,792
- Cash flow boost	15,533	-
- Other income	10,711	2,048
	64,994	41,840

Note 10 Finance income

The company holds financial instruments measured at amortised cost. Interest income is recognised at the effective interest rate.

Term deposits which can be readily converted to a known amount of cash and subject to an insignificant risk of change may qualify as a cash equivalent.

Finance income	2020 $	2019 $
At amortised cost:		
- Term deposits	2,095	1,933
	2,095	1,933

Note 11 Expenses

a) Depreciation and amortisation expense

	2020 $	2019 $
Depreciation of non-current assets:		
- Leasehold improvements	3,943	4,903
- Plant and equipment	2,409	2,645
	6,352	7,548
Depreciation of right-of-use assets		
- Leased land and buildings	20,013	-
	20,013	-
Amortisation of intangible assets:		
- Franchise fee	2,198	2,267
- Franchise renewal process fee	10,987	11,236
	13,185	13,503
Total depreciation and amortisation expense	39,550	21,051

The non-current tangible and intangible assets listed above are depreciated and amortised in accordance with the company's accounting policy (see Note 4G and 4H).

b) Finance costs

	Note	2020 $	2019 $
Finance costs:			
- Lease interest expense	20a)	10,106	-
- Unwinding of make-good provision		195	-
		10,301	-

Finance costs are recognised as expenses when incurred using the effective interest rate.

c) Employee benefit expenses

	2020	2019
Wages and salaries	123,835	101,918
Contributions to defined contribution plans	10,413	8,194
Expenses related to long service leave	1,645	(4,241)
Other expenses	20,478	18,656
	156,371	124,527

Note 11 Expenses *(continued)*

d) Recognition exemption

The company has elected to exempt leases from recognition where the underlying asset is assessed as low-value or the lease term is 12 months or less.

	2020 $	2019 $
Expenses relating to low-value leases	13,375	-
Expenses relating to short-term leases	2,082	-
	15,457	-

Expenses relating to leases exempt from recognition are included in systems costs and occupancy and associated costs.

The company pays for the right to use information technology equipment. The underlying assets have been assessed as low value and exempted from recognition.

The company pays for the right to use a self-storage unit. The lease agreement is expired and continues on existing terms on a month-by-month basis.

Note 12 Income tax expense

Income tax expense comprises current and deferred tax. Attributable current and deferred tax expense is recognised in the other comprehensive income or directly in equity as appropriate.

a) Amounts recognised in profit or loss

	2020 $	2019 $
Current tax expense		
- Future income tax benefit attributable to losses	(341)	-
- Movement in deferred tax	(9,716)	4,538
- Adjustment to deferred tax on AASB 16 retrospective application	7,844	-
- Reduction in company tax rate	7,223	-
- Recognition of previously unrecognised tax losses	-	8,602
	5,010	13,140

Progressive changes to the company tax rate have been enacted. Consequently, as of 1 July 2020, the company tax rate will be reduced from 27.5% to 26%. This change resulted in an increase of $7,223 related to the remeasurement of deferred tax assets and liabilities of the company.

Note 12 Income tax expense *(continued)*

b) *Prima facie* income tax reconciliation

	2020 $	2019 $
Operating profit before taxation	7,307	47,783
Prima facie tax on profit from ordinary activities at 27.5% (2019: 27.5%)	2,009	13,140
Tax effect of:		
- Non-deductible expenses	48	-
- Non-assessable income	(4,272)	-
- Temporary differences	1,874	(4,538)
- Movement in deferred tax	(9,716)	4,538
- Leases initial recognition	7,844	-
- Reduction in company tax rate	7,223	-
	5,010	13,140

Note 13 Cash and cash equivalents

a) Cash and cash equivalents

Cash and cash equivalents includes cash on hand and in banks. Term deposits which can be readily converted to a known amount of cash and subject to an insignificant risk of change may qualify as a cash equivalent.

	2020 $	2019 $
- Cash at bank and on hand	47,077	37,231
- Term deposits	118,231	115,790
	165,308	153,021

Note 14 Trade and other receivables

a) Current assets	2020 $	2019 $
Trade receivables	22,275	20,349
Prepayments	7,666	8,478
Other receivables and accruals	5,107	595
	35,048	29,422

Note 15 Property, plant and equipment

a) Carrying amounts

	2020 $	2019 $
Leasehold improvements		
At cost	180,767	180,767
Less: accumulated depreciation	(108,514)	(104,571)
	72,253	76,196
Plant and equipment		
At cost	51,244	48,234
Less: accumulated depreciation	(38,899)	(36,490)
	12,345	11,744
Total written down amount	84,598	87,940

The directors do not believe the carrying amount exceeds the recoverable amount of the above assets. The directors therefore believe the carrying amount is not impaired.

b) Reconciliation of carrying amounts

	2020 $	2019 $
Leasehold improvements		
Carrying amount at beginning	76,196	81,099
Depreciation	(3,943)	(4,903)
Carrying amount at end	72,253	76,196
Plant and equipment		
Carrying amount at beginning	11,744	14,389
Additions	3,010	-
Depreciation	(2,409)	(2,645)
Carrying amount at end	12,345	11,744
Total written down amount	84,598	87,940

c) Changes in estimates

During the financial year, the company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods.

There were no changes in estimates for the current reporting period.

Note 16 Right-of-use assets

Right-of-use assets are measured at amounts equal to the present value of enforceable future payments on the adoption date, adjusted for lease incentives, make-good provisions, and initial direct costs.

The company has elected to present right-of-use assets measured in right-of-use assets rather than the underlying asset class. Accordingly, leased assets recognised in the statement of financial position have been reallocated to right-of-use assets from property, plant and equipment.

The company derecognises right-of-use assets at the termination of the lease period or when no future economic benefits are expected to be derived from the use of the underlying asset.

a) Carrying amounts	Note	2020 $	2019 $
Leased land and buildings			
At cost		312,070	-
Less: accumulated depreciation		(122,114)	-
Total written down amount		189,956	-

b) Reconciliation of carrying amounts	Note	2020 $	2019 $
Leased land and buildings			
Carrying amount at beginning		-	-
Initial recognition on transition	3d)	291,717	-
Accumulated depreciation on adoption	3d)	(102,101)	-
Remeasurement adjustments		20,353	-
Depreciation		(20,013)	-
Carrying amount at end		189,956	-
Total written down amount		189,956	-

Note 17 Intangible assets

a) Carrying amounts	2020 $	2019 $
Franchise fee		
At cost	32,440	32,440
Less: accumulated amortisation	(24,200)	(22,002)
	8,240	10,438
Franchise establishment fee		
At cost	100,000	100,000
Less: accumulated amortisation	(100,000)	(100,000)
	-	-
Franchise renewal process fee		
At cost	112,192	112,192
Less: accumulated amortisation	(70,994)	(60,007)
	41,198	52,185
Total written down amount	49,438	62,623

Note 17 Intangible assets *(continued)*

b) Reconciliation of carrying amounts

	2020 $	2019 $
Franchise fee		
Carrying amount at beginning	10,438	1,718
Additions	-	10,987
Amortisation	(2,198)	(2,267)
Carrying amount at end	8,240	10,438
Franchise renewal process fee		
Carrying amount at beginning	52,185	8,489
Additions	-	54,932
Amortisation	(10,987)	(11,236)
Carrying amount at end	41,198	52,185
Total written down amount	49,438	62,623

c) Changes in estimates

During the financial year, the company assessed estimates used for intangible assets including useful lives, residual values, and amortisation methods.

There were no changes in estimates for the current reporting period.

Note 18 Tax assets and liabilities

a) Deferred tax

Movement in the company's deferred tax balances for the year ended 30 June 2020:

	30 June 2019	Recognised in profit or loss	Recognised in other comprehensive income	Recognised in equity	30 June 2020
Deferred tax assets	$	$	$	$	$
- expense accruals	798	(18)	-	-	780
- employee provisions	1,514	1,028	-	-	2,542
- make-good provision	-	4,278	-	-	4,278
- lease liability	-	(6,909)	-	59,988	53,079
- carried-forward tax losses	128,997	(6,713)	-	-	122,284
Total deferred tax assets	131,309	(8,334)	-	59,988	182,963
Deferred tax liabilities					
- income accruals	164	289	-	-	453
- property, plant and equipment	8,780	(858)	-	-	7,922
- right-of-use assets	-	(2,755)	-	52,144	49,389
Total deferred tax liabilities	8,944	(3,324)	-	52,144	57,764
Net deferred tax assets (liabilities)	122,365	(5,010)	-	7,844	125,199

Note 18 Tax assets and liabilities *(continued)*

a) Deferred tax *(continued)*

Movement in the company's deferred tax balances for the year ended 30 June 2019:

	30 June 2018	Recognised in profit or loss	Recognised in other comprehensive income	Recognised in equity	30 June 2019
Deferred tax assets	$	$	$	$	$
- expense accruals	770	28	-	-	798
- employee provisions	3,478	(1,964)	-	-	1,514
- carried-forward tax losses	137,600	(8,603)	-	-	128,997
Total deferred tax assets	141,848	(10,539)	-	-	131,309
Deferred tax liabilities					
- income accruals	24	140	-	-	164
- property, plant and equipment	6,319	2,461	-	-	8,780
Total deferred tax liabilities	6,343	2,601	-	-	8,944
Net deferred tax assets (liabilities)	135,505	(13,140)	-	-	122,365

b) Uncertainty over income tax treatments

As at balance date, there are no tax rulings, or interpretations of tax law, which may result in tax treatments being over-ruled by the taxation authorities.

The company believes that its accrual for income taxes is adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience.

Note 19 Trade creditors and other payables

Where the company is liable to settle an amount within 12 months of reporting date, the liability is classified as current. All other obligations are classified as non-current.

a) Current liabilities	2020	2019
	$	$
Other creditors and accruals	23,020	20,757
	23,020	20,757

b) Non-current liabilities		
Other creditors and accruals	29,166	43,748
	29,166	43,748

Note 20 Lease liabilities

Lease liabilities were measured at amounts equal to the present value of enforceable future payments of the term reasonably expected to be exercised, discounted at the appropriate incremental borrowing rate on the adoption date. The discount rate used on recognition was 4.79%.

The discount rate used in calculating the present value of enforceable future payments takes into account the particular circumstances applicable to the underlying leased assets (including the amount, lease term, economic environment, and other relevant factors).

The company has applied judgement in estimating the remaining lease term including the effects of any extension or termination options reasonably expected to be exercised, applying hindsight where appropriate.

Lease portfolio

The company's lease portfolio includes:

- Mallacoota Branch — The lease agreement is a non-cancellable lease with an initial term of five years which commenced in April 2014. An extension option term of five years was exercised in April 2019. The lease has one further five year extension option available. The company is reasonably certain to exercise the final five-year lease term.

The company assesses at the lease commencement date whether it is reasonably certain to exercise extension options. The company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control.

a) Lease liability measurement

Where the company is a lessee for the premises to conduct its business, extension options are included in the lease term except when the company is reasonably certain not to exercise the extension option. This is due to the significant disruption of relocating premises and the loss on disposal of leasehold improvements fitted out in the demised leased premises.

Lease liabilities on transition	Note	2020 $	2019 $
Balance at the beginning (finance lease liabilities)		-	-
Initial recognition on AASB 16 transition	3d)	218,139	-
Remeasurement adjustments		4,093	-
Lease payments - interest		10,106	-
Lease payments		(28,187)	-
		204,151	-

b) Current lease liabilities

		2020 $	2019 $
Property lease liabilities		28,607	-
Unexpired interest		(9,360)	-
		19,247	-

c) Non-current lease liabilities

		2020 $	2019 $
Property lease liabilities		221,708	-
Unexpired interest		(36,804)	-
		184,904	-

Note 20 Lease liabilities *(continued)*

d) Maturity analysis

	2020 $	2019 $
- Not later than 12 months	28,607	-
- Between 12 months and 5 years	114,430	-
- Greater than 5 years	107,278	-
Total undiscounted lease payments	250,315	-
Unexpired interest	(46,164)	-
Present value of lease liabilities	204,151	-

e) Impact on the current reporting period

During the financial year, the company has mandatorily adopted AASB 16 for the measurement and recognition of its leases. The primary impact on the profit or loss is that lease payments are split between interest and principal payments and the right-of-use asset depreciates. This is in contrast to the comparative reporting period where lease payments under AASB 117 were expensed as incurred. The following note presents the impact on the profit or loss for the current reporting period.

Comparison under current AASB 16 and former AASB 117

The net impact for the current reporting period is a decrease in profit after tax of $1,542.

Profit or loss - increase (decrease) in expenses	AASB 117 expense not recognised	Impact on current reporting period	AASB 16 expense now recognised
- Occupancy and associated costs	28,187	(28,187)	-
- Depreciation and amortisation expense	-	20,013	20,013
- Finance costs	-	10,301	10,301
Increase in expenses - before tax	28,187	2,127	30,314
- Income tax expense / (credit) - current	(7,751)	7,751	-
- Income tax expense / (credit) - deferred	-	(8,336)	(8,336)
Increase in expenses - after tax	20,436	1,542	21,978

Note 21 Provisions

As at the reporting date, the make-good of the leased premises is not expected to be wholly settled within 12 months. The balance is classified as non-current.

a) Non-current liabilities

	2020 $	2019 $
Make-good on leased premises	16,455	-
	16,455	-

Note 21 Provisions *(continued)*

b) Make-good provision

In accordance with the branch lease agreements, the company must restore the leased premises to their original condition before the expiry of the lease term.

The company has estimated the provision based on experience and consideration of the expected future costs to remove all fittings and the ATM as well as cost to remedy any damages caused during the removal process.

Provision	2020 $	2019 $
Balance at the beginning	-	-
Present value unwinding	195	-
Provision remeasurements	16,260	-
	16,455	-

c) Changes in estimates

During the financial year, the company re-assessed the lease agreement with respect to the make-good and restoration clauses. The estimated costs were revised with respect to an analysis of restoration costs of bank branches completed by Bendigo Bank's property team. The provision was previously assessed as nil or immaterial with no provision recognised in the accounts.

In addition, during the financial year, the company has re-assessed the estimates and assumptions. The company has prepared further detailed estimates of the expected future costs, the discount rate used in recognising the present value, and the passage of time until settlement has now been extended following the reasonable expectation of exercising an additional lease option.

The lease is due to expire on 31 March 2029 at which time it is expected the face-value costs to restore the premises will fall due.

The financial effect of the reassessment, assuming no changes in the above judgements and estimates, on actual and expected finance costs and provisions was as follows:

Profit or loss	2020	2021	2022	2023	2024+
Expense:					
- Finance costs	195	806	845	887	6,007
Statement of financial position					
Liability:					
- Make-good provision	16,455	17,261	18,106	18,993	25,000

Note 22 Employee benefits

a) Current liabilities	2020 $	2019 $
Provision for annual leave	5,768	3,142
	5,768	3,142

b) Non-current liabilities

Provision for long service leave	4,008	2,363
	4,008	2,363

Note 22 Employee benefits *(continued)*

c) Key judgement and assumptions

Employee attrition rates

The company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

In the absence of sufficient historical employee attrition rates, the company applies a benchmark probability rate from across the Community Bank network to factor in estimating the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with legislation.

Note 23 Issued capital

a) Issued capital	2020		2019	
	Number	$	Number	$
Ordinary shares - fully paid	821,309	821,309	821,309	821,309
Less: equity raising costs	-	(19,098)	-	(19,098)
	821,309	802,211	821,309	802,211

b) Rights attached to issued capital

Ordinary shares

Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community bank branch have the same ability to influence the operation of the company.

Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001.*

Note 23 Issued capital

b) Rights attached to issued capital *(continued)*

Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").
- Where the person is a shareholder, after the transfer of shares in the company to that person the number of shareholders in the company is (or would be) lower than the base number (the "base number test"). The base number is 266. As at the date of this report, the company had 297 shareholders (2019: 298 shareholders).

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 24 Accumulated losses

	Note	2020 $	2019 $
Balance at beginning of reporting period		(416,850)	(451,493)
Adjustment for transition to AASB 16	3d)	(20,679)	-
Net profit after tax from ordinary activities		2,297	34,643
Balance at end of reporting period		(435,232)	(416,850)

Note 25 Reconciliation of cash flows from operating activities

	2020 $	2019 $
Net profit after tax from ordinary activities	2,297	34,643
Adjustments for:		
- Depreciation	26,365	7,548
- Amortisation	13,185	13,503
Changes in assets and liabilities:		
- (Increase)/decrease in trade and other receivables	(5,626)	2,800
- (Increase)/decrease in other assets	5,010	13,140
- Increase/(decrease) in trade and other payables	938	(9,944)
- Increase/(decrease) in employee benefits	4,271	-
- Increase/(decrease) in provisions	195	(7,144)
Net cash flows provided by operating activities	46,635	54,546

Note 26 Financial instruments

The following shows the carrying amounts for all financial instruments at amortised costs. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	Note	2020 $	2019 $
Financial assets			
Trade and other receivables	14	27,382	20,944
Cash and cash equivalents	13	47,077	37,231
Term deposits	13	118,231	115,790
		192,690	173,965
Financial liabilities			
Lease liabilities	20	204,151	-
		204,151	-

Note 27 Auditor's remuneration

Amount received or due and receivable by the auditor of the company for the financial year.

	2020	2019
Audit and review services	$	$
- Audit and review of financial statements	4,800	4,600
	4,800	4,600
Non audit services		
- Taxation advice and tax compliance services	600	600
- General advisory services	2,210	1,830
- Share registry services	1,900	1,885
	4,710	4,315
Total auditor's remuneration	9,510	8,915

Note 28 Related parties

a) Details of key management personnel

The directors of the company during the financial year were:

Andrew John Roberts
Peter Edward Allan Giddings
John Pinnis
Catherine (Cate) Mary Tregellas
Brian Stanley Page
Etienne Alexander Van Der Merwe
Mark Rogers
Lester Winston Sturgess
Henrik (Rik) John Arendsen

b) Key management personnel compensation

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

c) Related party transactions

No director or related entity has entered into a material contract with the company.

Note 29 Earnings per share

a) Basic and diluted earnings per share

The calculation of basic and diluted earnings per share has been based on the following profit attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding.

	2020 $	2019 $
Profit attributable to ordinary shareholders	2,297	34,643
	Number	Number
Weighted-average number of ordinary shares	821,309	821,309
	Cents	Cents
Basic and diluted earnings per share	0.28	4.22

Note 30 Commitments

a) Lease commitments

Following adoption of AASB 16 as of 1 July 2019, all lease commitment information and amounts for the financial year ending 30 June 2020 can now be found in 'Lease liabilities' (Note 20).

Operating lease commitments - lessee Non-cancellable operating leases contracted for but not capitalised in the financial statements	2020 $	2019 $
Payable - minimum lease payments:		
- not later than 12 months	-	28,047
- between 12 months and 5 years	-	107,512
Minimum lease payments payable	-	135,559

b) Other commitments

The company has no other commitments contracted for which would be provided for in future reporting periods.

Note 31 Contingencies

There were no contingent liabilities or contingent assets at the date of this report to affect the financial statements.

Note 32 Subsequent events

The continuing impact of COVID 19 on the economy, its impact on the community more generally and its detrimental impact on community bank revenue is a concern. The directors remain fully aware of this and are actively involved with Bendigo Bank, the branch and the community in minimising the impacts of this crisis.

There have been no other significant events occurring after the reporting period which may affect either the company's operations or the results of those operations or the company's state of affairs.

Directors' declaration

In accordance with a resolution of the directors of Mallacoota Community Enterprises Limited, we state that:

In the opinion of the directors:

(a) the financial statements and notes of the company are in accordance with the *Corporations Act 2001* , including:

(i) giving a true and fair view of the company's financial position as at 30 June 2020 and of its performance for the financial year ended on that date; and

(ii) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and

(b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the board of directors.

Andrew John Roberts, Chairman

Dated this 27th day of August 2020

Independent audit report

Partners in success

Chartered Accountants

61 Bull Street, Bendigo 3550
PO Box 454, Bendigo 3552
03 5443 0344
afsbendigo.com.au

Independent auditor's report to the members of Mallacoota Community Enterprises Limited

Report on the audit of the financial report

Our opinion
In our opinion, the accompanying financial report of Mallacoota Community Enterprises Limited, is in accordance with the *Corporations Act 2001*, including:

i. giving a true and fair view of the company's financial position as at 30 June 2020 and of its financial performance for the year ended; and
ii. complying with Australian Accounting Standards and the Corporations Regulations 2001.

What we have audited
Mallacoota Community Enterprises Limited's (the company) financial report comprises the:

- ✓ Statement of profit or loss and other comprehensive income
- ✓ Statement of financial position
- ✓ Statement of changes in equity
- ✓ Statement of cash flows
- ✓ Notes comprising a summary of significant accounting policies and other explanatory notes
- ✓ The directors' declaration of the company.

Basis for opinion
We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES* 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other information
The company usually prepares an annual report that will include the financial statements, directors' report and declaration and our independence declaration and audit report (the financial report). The annual report may also include "other information" on the entity's operations and financial results and financial position as set out in the financial report, typically in a Chairman's report and Manager's report, and reports covering governance and shareholder matters.

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The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/home.aspx. This description forms part of our auditor's report.

Andrew Frewin Stewart
61 Bull Street, Bendigo, 3550
Dated: 27 August 2020

Joshua Griffin
Lead Auditor

Community Bank · Mallacoota
57B Maurice Avenue, Mallacoota VIC 3892
Phone: 03 5158 0111 Fax: 03 5158 0936
Email: mallacoota@bendigoadelaide.com.au
Web: bendigobank.com.au/mallacoota

Franchisee: Mallacoota Community Enterprises Limited
ABN: 56 132 586 988
57B Maurice Avenue, Mallacoota VIC 3892
Phone: 03 5158 0111 Fax: 03 5158 0936

/MallacootaCommunityBankBranch

Bendigo Bank