



# Annual Report 2017

Merbein District Community  
Financial Services Limited

ABN 68 108 297 945

Merbein & District **Community Bank**® Branch

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# Chair's report

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## For year ending 30 June 2017

On behalf of the Board, I would like to present the Chair's report of Merbein District Community Financial Services Limited's performance and activities for the 2016/17 financial year.

Thanks to the support of **Community Bank**<sup>®</sup> branch customers and shareholders Australia-wide, the network has now returned more than \$165 million to support and strengthen local communities.

This enormous achievement comes as the **Community Bank**<sup>®</sup> network celebrated the opening of more than 316 branches, 19 years after the **Community Bank**<sup>®</sup> concept was born in the western Victorian farming townships of Rupanyup and Minyip in 1998.

As of 30 June 2017, our bank had given back over \$533,800 to the local community through our Marketing Development Fund and other contributions. Our Marketing Development Fund is not from our **Community Bank**<sup>®</sup> company working capital or profit; but a reward for our banking performance from our franchise partner, Bendigo and Adelaide Bank. Through the Marketing Development Fund we are able to partner with the community to deliver outcomes that will not only enhance, but also build capacity in our region.

As of 1 July 2016, we saw the previously reported change to our Marketing Development Fund come into effect. In line with the changes implemented through Project Horizon, our business now receives \$37,500. This Project Horizon recommendation has seen the formation of a Collaborative Marketing Group, of which we have branch representation. In line with our Franchise Agreement, Bendigo and Adelaide Bank will use \$12,500 of what they previously allocated to the branch for our Marketing Development Fund, for projects to ensure wider and more tailored exposure for our business. The most recent example of this was the 'Be the Change' campaign.

A heartfelt thanks to our staff that work at the coalface of our business and execute the day-to-day operations of the business. Part of what makes the **Community Bank**<sup>®</sup> concept so successful are the staff behind the counter and at the end of the phone. In 2016 we have welcomed Customer Service Officer, Vikki and our new Branch Manager Patrick to the team. The Board would like to acknowledge the work and commitment of all of our staff, Patrick, Haley, Tania, Elizabeth and Vikki over what at times has been a difficult and challenging last twelve months.

On 11 November 2016, the Sunraysia region was hit by a supercell event. The impact of the storm event on the Merbein township and its residents was significant. Our branch suffered major damage, which led to a temporary closing of the doors. For three weeks our staff worked out of the Langtree and Centro branches, working to service the needs of our customers. Our doors reopened on 8 December, and like many we are still working through the insurance process and the Board is yet to determine the full impact of the supercell on the company's operations. The Board would like to take this opportunity to thank our staff who were tireless and brilliant in the way they adapted to the changing circumstances and kept the business running. We'd also like to thank the community for their understanding and support, and the way they adapted.

A significant operational change to the business occurred with the Board agreeing to a change in the opening hours of the branch. Bendigo undertook a trial a 9.30am opening time across 21 pilot branches. After the success of the trial, they asked community sites to consider changing their hours. The decision was made after much deliberation with the view of what was best for the business. With a 9.30am opening time, this now allows for us to invest in our staff, for them to undertake training as a team, this in turn then allows them to better service the needs of our customers and requirements of the business. From Monday 3 July 2017, the branches opening time changed from 9.00am to 9.30am.

I'd like to also acknowledge and thank my fellow volunteer Directors Jeanette Worthington (Secretary), Kath Middleton (Treasurer), Paul Mulder, Marianne Glover, Raywin Jamieson, Gary Simpson, Malcolm Bennett and Ryan Maddox for their work during the last 12 months on our Board and various sub-committees. We farewelled Paul Mulder in February. Since the end of the financial year, we've also farewelled Raywin Jamieson. Their contribution and commitment as volunteers is to be commended. I'd like to thank them for all their work. This year we welcomed two new Directors to the Board, Malcolm Bennett and Ryan Maddox.

## Chair's report (continued)

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I'd like to thank the Bendigo Bank team that has supported our branch in the past 12 months, this includes Regional Community Manager Bendigo / North West Victoria, Wayne Tobin, Local Connection Coordinator – Bendigo & North West Victoria, Sharyn White, Scott Whatley, Senior Manager Strategy & Performance, Tim Dean Risk & Compliance Manager – Bendigo & North West Victoria, David Beynon, Business Insurance Consultant – Community Insurance Solutions, Chris Patullo, Region Lead – Bendigo & North West Victoria Region and Business Banker Paul Hewitt.

In line with a joint commitment from the Bendigo and Adelaide Bank and its **Community Bank**<sup>®</sup> partners, the 18 month comprehensive review of the **Community Bank**<sup>®</sup> model, called Project Horizon, has seen the largest single engagement process ever undertaken by Bendigo and Adelaide Bank.

One outcome of that review is that the fundamental franchise model and community participation remain unchanged. As mentioned in my previous report, changes to the financial return for **Community Bank**<sup>®</sup> companies came into effect from 1 July 2016. A funds transfer pricing model is now in effect and been used for the method of calculation of the cost of funds, deposit return and margin. All revenue paid on core banking products will be through margin share. Margin on core banking products will be shared on a 50/50 basis.

Rural Finance and Rural Bank have recently amalgamated into the Rural Bank brand. Rural Bank is 100% owned by Bendigo and Adelaide Bank and has a wide range of products and services to meet the needs of our farming community. Rural Bank was founded, under a banking licence granted in 2000, to provide specialist banking services to rural and regional Australia at a time when these services were being withdrawn by major banks. Rural Bank is still filling the growing gap as other banks continue to consolidate services or move out of regional Australia completely. So now through Merbein & District **Community Bank**<sup>®</sup> Branch's Franchise Agreement with Bendigo Bank, we can access the products and services of Rural Bank, for all those on the land or in the agri-business sector. We can meet all your banking needs, across all of your interests.

The past year has been challenging for our business but with the work of our staff, Bendigo and Adelaide Bank's support and the Board, together we are moving forward. Bendigo and Adelaide Bank has again indicated that they will be providing and are supportive of our reduced overdraft facility. In light of our current financial standing, we did not issue any dividends for this 2016/17 financial year.

Together our team of staff and Directors continues to work hard to grow the business so we can reward the support of our local shareholders by paying them a dividend.

I must at this point ask the question, are you a customer? If not, why not? It's the banking business which is critical to the community success of your branch. With everyone's banking business there's more to contribute to community projects and ongoing dividend payments.

Fortune's annual 'Change the World List' of companies that are doing well by doing good has ranked Bendigo and Adelaide Bank as the top Australian company and second in the world for a commercial bank. This is huge recognition of the success of the **Community Bank**<sup>®</sup> model, and the impact companies like ourselves have on our communities. The concept of feeding into community prosperity, rather than off it, is fundamental in what we do. We encourage you to 'Be the Change'.

With that in mind, we encourage you to share our story, as we continue to grow all elements of the business, including our product lines of business and personal banking, insurance, wealth creation, travel, loans and deposits, so that we can strengthen our business and in turn, strengthen our community.



**Rebecca Wells**  
**Chair**

# Manager's report

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For year ending 30 June 2017

It gives me great pleasure to report on the progress of Merbein District Community Financial Services Limited, to our valued shareholders, for the year ending 30 June 2017.

The last 12 months has seen some positive organic growth within the business that has been driven by many factors and importantly the wonderful efforts of the staff to engage our clients both existing and new in a banking environment that is constantly evolving.

The pleasing aspect in the last 12 months is the genuine passion our staff and community have for **Community Bank®** model. This support really shone through after the storm of 11 November and although we had some disruption to the community from a face-to-face service, the support was strong and we were able to be back trading and providing our quality service within weeks. This has been driven by the wonderful staff in the Merbein & District **Community Bank®** Branch, the Board and the community alike.

Some highlights attributed to the branch to June 30, 2017 include:

- Lending \$19.2 million
- Deposits \$39.6 million
- Wealth \$4.7 million
- Other Business \$10.7million
- Total footings \$74.2 million.

The Marketing Development Fund is an additional source of income that is given to our company under our Franchise Agreement with Bendigo Adelaide Bank for grants, sponsorships or donations and is unable to be held as working capital.

Some of the sponsorships to 30 June 2017 have included:

\$6,000	Major sponsorship of Mallee Sports Assembly – Sports Star of the Year Award
\$6,000	Breakfast program at Merbein P-10 College
\$3,000	Cullulleraine Music Festival
\$3,000	Mildura Motorcycle Club.

We have also continued our involvement with local schools and scholarships, which is a fantastic initiative and engages the whole community, highlights being:

\$10,000	2 x \$50,00 University scholarships
\$500	Koorlong Primary School
\$500	School Scholarship for Mildura Senior College.

## Changes

We have had some changes in the last 12 months with the most significant being the move to 9.30am opening hours. This is a great positive for the future of banking as this has allowed the staff to reinvest with additional training and knowledge which is vital in an industry that is constantly evolving in areas of compliance and as new products are introduced to the market.



# Manager's report (continued)

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## Staff

For the first time in a while we have had some stability in our staffing levels with no changes. It is really important that I acknowledge the efforts of all the staff that have had to work in trying conditions post the storm of 11 November. Their resilience, attitude and desire to soldier through has been exemplary and even greater than that was their motivation. The motivation to press on was simply they did not want to let down their customers and the community, this is exactly why I believe we have the best staff in our area, simply wonderful, thank you again.

## Closing

The model of giving back to the community requires everyone to continue to support us. Our greatest advertisement in the community is you the shareholder. We thank you for all the support you have personally given us and we seek your support with letting work colleagues, friends and family know about the Merbein & District **Community Bank®** Branch.

I'm really excited for Merbein and the district as I believe there is real grit and determination in the local community to keep Merbein moving forward. We are seeing this in some great new land subdivisions and many people opting to build in Merbein and surrounding areas. Now we need to get these new community members to invest their hard earned dollars in the local shops and services.

We can all drive this, if someone is new to the community, lets welcome them in and make them part of a unique, positive community.

I look forward to the next 12 months and helping drive the bank and community into the future.

Kind regards,



**Patrick Irwin**  
**Branch Manager**

# Bendigo and Adelaide Bank report

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For year ending 30 June 2017

As we approach 20 years since the first **Community Bank**<sup>®</sup> branch opened its doors, it's timely to reflect on the role of our network's 70,000-strong shareholders and its army of nearly 2,000 passionate local Directors.

As a group of people you are a powerful force that continues to influence change both locally and nationally.

United for a shared purpose in your communities, you are making big things happen beyond the delivery of great banking products and services; you're creating jobs, helping businesses to thrive, solving problems and achieving outcomes that will make your communities better places to live and do business.

Amongst other things, you are providing hundreds of thousands of people in communities around Australia with new opportunities to:

- Play sport in new **Community Bank**<sup>®</sup> funded centres.
- Continue their education thanks to a **Community Bank**<sup>®</sup> scholarship.
- Seek treatment in hospitals closer to home with equipment funded through a **Community Bank**<sup>®</sup> grant.
- Reap the environmental benefits of **Community Bank**<sup>®</sup> funded solar panels and LED lighting, and
- Access mental health services for teenage children with a service supported by a local **Community Bank**<sup>®</sup> branch.

In fact, since the model's inception your investment in local communities exceeds \$165 million and that figure continues to grow every year. This amount excludes the significant co-investment on key projects that many companies have obtained from Government and other parties.

Nationally our voices are increasingly being heard, and our collaborative approach recognised and celebrated.

Representing us all at a recent forum at Canberra's Parliament House, Bendigo Bank's Managing Director and Chairman reinforced the significance of the **Community Bank**<sup>®</sup> model's achievements and called for regulatory change that would help us compete in a crowded and ever-evolving banking sector. Just two months later, the Federal Government announced a levy on Australia's biggest banks that is set to re-level the playing field as we've regularly advocated for.

But for us this is more than a levy. The Turnbull Government's announcement recognises the importance of customers having access to a robust, competitive and customer-focused banking sector. On this note Bendigo Bank was recently recognised as the banking provider of choice in the annual Mozo People's Choice Awards. Better yet, out of 110 banking providers nationally, we were the only bank recognised in all eight banking categories – and were rated the leading bank in six of those eight categories.

This is an extraordinary achievement for you and our bank. Not only does it demonstrate that, in the eyes of our customers, we are doing something right – it very clearly outlines that together we can continue to achieve results.

As we've long known, the more successful our customers are, the stronger our communities become. In this regard the **Community Bank**<sup>®</sup> model enables these outcomes for customers and communities, as increasingly recognised by more and more Australians.

So thank you for your investment in your local **Community Bank**<sup>®</sup> company, for your ongoing contribution and support, tireless advocacy and continued commitment to building strong local communities. Without this, our **Community Bank**<sup>®</sup> branches would be just another bank.



**Robert Musgrove**  
**Executive Engagement Innovation**

# Directors' report

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For the financial year ended 30 June 2017

Your directors submit the financial statements of the company for the financial year ended 30 June 2017.

## Directors

The names and details of the company's directors who held office during or since the end of the financial year:

### **Rebecca Claire Wells**

Chair

Occupation: Administration

Qualifications, experience and expertise: Bachelor of Arts. Master of Media Production (Hons). Master of Business Administration and is a GAICD. She is also Chair of Northern Mallee Leaders Inc.

Special responsibilities: Governance Committee

Interest in shares: 1

### **Marianne Dawn Glover**

Director

Occupation: Hairdresser

Qualifications, experience and expertise: Merbein Development Association Inc. - President. Merbein Uniting Church - Chairman. Merbein Vanilla Slice Inc. - Committee Member.

Special responsibilities: Marketing & Development Committee; Co-ordinator P-10 College Breakfast Programme

Interest in shares: 1

### **Kathleen Anne Middleton**

Treasurer

Occupation: Unemployed

Qualifications, experience and expertise: Associate Diploma Business (Accounting) - Bachelor of Business (Accounting). 20 years Bookkeeping/Accounting. Girl Guides Victoria, Leader - 26 years, Treasurer at Guides 13 years. Sunraysia Gang Show 24 years, Treasurer at Gang Show 8 years. Cardross Football Club Inc (Treasurer, Secretary, President, Sports Trainer). Mildura City Markets Treasurer and Mallee Wanders Trefoil Guild Treasurer.

Special responsibilities: Member of the Finance Committee

Interest in shares: 1

### **Jeanette Ellen Worthington**

Secretary

Occupation: Administration

Qualifications, experience and expertise: Administration/Project Officer with Mallee Sports Assembly for 12 years. Partner in family Electrical Contracting Business. Have been associated with the administration of Community and Sporting Clubs across Sunraysia for many years.

Special responsibilities: Marketing & Development Committee

Interests in shares: 5,001

### **Raywin Mary Jamieson**

Director

Occupation: Hairdresser / Events Coordinator

Raywin has been a business owner for 42 years, 31 years in Girls Guides, she is the Chairperson Mildura City Markets, member of the Merbein Development Association Inv and events coordinator Mildura Show Society Inc.

Special responsibilities: Chair of the Governance Committee

Interest in shares: 1



# Directors' report (continued)

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## Directors (continued)

### **Gary Wayne Simpson**

Director

Occupation: Chief Executive Officer

Qualifications, experience and expertise: Gary has 15 years experience in executive management, 11 years experience as a CEO reporting to a board of directors, 15 years experience in corporate governance and is currently the CEO of MASP. He is Chairman of Sunraysia Academy of sport, an executive member Northern Mallee Community Partnership, a member of Roadsafes Mildura committee, Former director of Sunraysia Mallee Economic Development board, former chair of Northern Mallee Local learning and employment network. He has a Graduate Diploma of Public Administration and an Associate Diploma of Justice Administration.

Special responsibilities: Nil

Interest in shares: Nil

### **Ryan Christian James Maddox**

Director (Appointed 27 September 2016)

Occupation: Solicitor

Qualifications, experience and expertise: Ryan is a Solicitor practicing in Commercial Law in Mildura and has been since 2008, his prior experience was in Business and Corporate Banking (Transactional and Lending) with National Australia Bank Ltd from 2002-2008. He was Secretary of Northwest Law Association and its successor North West Victorian Law Association Inc from 2014-2017, he was Director of Sunraysia Junior football league 2009-2011, he has been volunteering with Murray Mallee Community Legal Centre since 2015. He is part of the Northern Mallee Leadership program Alumni (2015) and he holds a Bachelor of Economics, and a Bachelor of Laws (University of Tasmania) he also holds a Graduate Diploma in Legal Practice (College of Law).

Special responsibilities: Governance Committee

Interest in shares: Nil

### **Malcolm Raymond Bennett**

Director (Appointed 27 September 2016)

Occupation: Horticulturalist

Qualifications, experience and expertise: Malcolm is a partner in family dried fruit property, he is Secretary of Merbein branch of Dried Fruits Australia, Secretary/Treasurer Mildura Red Cliffs Rifle Club, Former Board member Lower Murray Water and he holds an Associate Diploma of Mechanical Engineering. He is a current Director for Merbein Contract Harvesting.

Special responsibilities: Marketing and Development and Finance Committee

Interest in shares: 500

### **Paul Matthew Mulder**

Director (Resigned 6 March 2017)

Occupation: Employment Provider/Case Manager

Qualifications, experience and expertise: Self-employed for the past 10 years in the employment services industry. Diploma in OH&S, experience in management, HR, education and employment, public relations, computer/IT. Life Member of Merbein Junior Football Club and past committee member including 7 years as Secretary.

Special responsibilities: Chairman of the Marketing and Development Committee

Interest in shares: 1

Directors were in office for this entire year unless otherwise stated.

No directors have material interests in contracts or proposed contracts with the company.

# Directors' report (continued)

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## Company Secretary

The company secretary is Jeanette Worthington. Jeanette was appointed to the position of secretary on 10 March 2004.

Jeanette has prior experience as a secretary with numerous not-for-profit organisations.

## Principal Activities

The principal activities of the company during the financial year were facilitating **Community Bank®** services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited.

There have been no significant changes in the nature of these activities during the year.

## Review of operations

Operations have continued to perform in line with expectations. The profit of the company for the financial year after provision for income tax was:

Year ended 30 June 2017 \$	Year ended 30 June 2016 \$
8,767	29,460

During the period, the Merbein branch was damaged during the supercell event on the 11th November 2016. This has caused disruptions and the Board is yet to determine the full impact of the supercell on the company's operations.

The Board has agreed to a change in the opening hours of the branch. This saw the branch opening time changed from 9.00am to 9.30am effective from 1 July 2017.

On the 22nd of March 2016 our Branch manager resigned a new Branch manager was appointed on the 11th of July this financial year.

## Dividends

No dividends were declared or paid for the previous year and the directors recommend that no dividend be paid for the current year.

## Significant changes in the state of affairs

In the opinion of the directors there were no significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

## Events since the end of the financial year

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company the results of those operations or the state of affairs of the company, in future years.

## Likely developments

The company will continue its policy of facilitating banking services to the community.

## Environmental regulation

The company is not subject to any significant environmental regulation.

# Directors' report (continued)

## Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

## Indemnification and insurance of directors and officers

The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

## Directors' meetings

The number of directors' meetings attended by each of the directors of the company during the year were:

Director	Board Meetings Attended		Marketing Committee Meetings Attended	
	Eligible	Attended	Eligible	Attended
Rebecca Claire Wells	11	10	-	-
Marianne Dawn Glover	11	10	2	2
Kathleen Anne Middleton	11	8	-	-
Jeanette Ellen Worthington	11	11	2	2
Raywin Mary Jamieson***	11	8	-	-
Gary Wayne Simpson	11	4	1	1
Ryan Christian Maddox*	9	6	-	-
Malcom Raymond Bennett*	9	9	1	1
Paul Matthew Mulder**	7	3	1	1

\* - (Appointed 27 September 2016)

\*\* - (Resigned 6 March 2017)

\*\*\* - (Resigned 1 September 2017)

## Proceedings on behalf of the company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the Corporations Act 2001.

## Non audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non audit services provided during the year are set out in the notes to the accounts.

The board of directors has considered the position and is satisfied that the provision of the non-audit services is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001.

# Directors' report (continued)

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## **Non audit services (continued)**

The directors are satisfied that the provision of non-audit services by the auditor, as set out in the notes did not compromise the auditor independence requirements of the Corporations Act 2001 for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality and objectivity of the auditor
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, including reviewing or auditing the auditor's own work, acting in a management or a decision-making capacity for the company, acting as advocate for the company or jointly sharing economic risk and rewards.

## **Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 12.

Signed in accordance with a resolution of the board of directors at Merbein, Victoria on 20 September 2017.



**Rebecca Claire Wells,**  
**Chair**

# Auditor's independence declaration

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*Partners in success*

Chartered Accountants

61 Bull Street, Bendigo 3550  
PO Box 454, Bendigo 3552  
03 5443 0344  
afsbendigo.com.au

## **Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the directors of Merbein District Community Financial Services Limited**

As lead auditor for the audit of Merbein District Community Financial Services Limited for the year ended 30 June 2017, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart'.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo Vic 3550  
Dated: 20 September 2017

A handwritten signature in black ink, appearing to read 'David Hutchings'.

**David Hutchings**  
Lead Auditor

# Financial statements

## Statement of Profit or Loss and Other Comprehensive Income for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
Revenue from ordinary activities	4	524,986	509,334
Employee benefits expense		(300,441)	(272,828)
Charitable donations, sponsorship, advertising and promotion		(51,653)	(34,643)
Occupancy and associated costs		(38,565)	(38,054)
Systems costs		(16,520)	(17,708)
Depreciation and amortisation expense	5	(20,954)	(21,071)
Finance costs	5	(2,844)	(4,464)
General administration expenses		(81,501)	(72,710)
<b>Profit before income tax expense</b>		<b>12,508</b>	<b>47,856</b>
Income tax expense	6	(3,741)	(18,396)
<b>Profit after income tax expense</b>		<b>8,767</b>	<b>29,460</b>
<b>Total comprehensive income for the year attributable to the ordinary shareholders of the company:</b>		<b>8,767</b>	<b>29,460</b>
<b>Earnings per share</b>		<b>¢</b>	<b>¢</b>
Basic earnings per share	22	1.62	5.43

The accompanying notes form part of these financial statements.



# Financial statements (continued)

## Balance Sheet as at 30 June 2017

	Notes	2017 \$	2016 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	7	1,293	784
Trade and other receivables	8	48,553	34,476
<b>Total Current Assets</b>		<b>49,846</b>	<b>35,260</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	9	80,176	77,450
Intangible assets	10	27,485	41,228
Deferred tax asset	11	126,327	130,068
<b>Total Non-Current Assets</b>		<b>233,988</b>	<b>248,746</b>
<b>Total Assets</b>		<b>283,834</b>	<b>284,006</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	12	31,605	54,758
Borrowings	13	66,064	83,914
Provisions	14	32,145	20,201
<b>Total Current Liabilities</b>		<b>129,814</b>	<b>158,873</b>
<b>Non-Current Liabilities</b>			
Provisions	14	699	240
Borrowings	13	19,661	-
<b>Total Non-Current Liabilities</b>		<b>20,360</b>	<b>240</b>
<b>Total Liabilities</b>		<b>150,174</b>	<b>159,113</b>
<b>Net Assets</b>		<b>133,660</b>	<b>124,893</b>
<b>Equity</b>			
Issued capital	15	490,005	490,005
Accumulated losses	16	(356,345)	(365,112)
<b>Total Equity</b>		<b>133,660</b>	<b>124,893</b>

The accompanying notes form part of these financial statements.

# Financial statements (continued)

## Statement of Changes in Equity for the year ended 30 June 2017

	Issued capital \$	Accumulated losses \$	Total equity \$
<b>Balance at 1 July 2015</b>	<b>490,005</b>	<b>(394,572)</b>	<b>95,433</b>
Total comprehensive income for the year	-	29,460	29,460
<b>Transactions with owners in their capacity as owners:</b>			
Shares issued during period	-	-	-
Costs of issuing shares	-	-	-
Dividends provided for or paid	-	-	-
<b>Balance at 30 June 2016</b>	<b>490,005</b>	<b>(365,112)</b>	<b>124,893</b>
<b>Balance at 1 July 2016</b>	<b>490,005</b>	<b>(365,112)</b>	<b>124,893</b>
Total comprehensive income for the year	-	8,767	8,767
<b>Transactions with owners in their capacity as owners:</b>			
Shares issued during period	-	-	-
Costs of issuing shares	-	-	-
Dividends provided for or paid	-	-	-
<b>Balance at 30 June 2017</b>	<b>490,005</b>	<b>(356,345)</b>	<b>133,660</b>

The accompanying notes form part of these financial statements.

# Financial statements (continued)

## Statement of Cash Flows for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
<b>Cash flows from operating activities</b>			
Receipts from customers		566,057	562,547
Payments to suppliers and employees		(518,983)	(516,566)
Interest paid		(2,844)	(4,464)
<b>Net cash provided by operating activities</b>	<b>17</b>	<b>44,230</b>	<b>41,517</b>
<b>Cash flows from investing activities</b>			
Payment/proceeds for property plant & equipment		(22,996)	
Payments for intangible assets		(22,536)	(22,904)
<b>Net cash used in investing activities</b>		<b>(45,532)</b>	<b>(22,904)</b>
<b>Cash flows from financing activities</b>			
Proceeds from Borrowing		25,132	-
Repayment of borrowings		(2,924)	(7,532)
<b>Net cash provided by/(used in) financing activities</b>		<b>22,208</b>	<b>(7,532)</b>
<b>Net increase in cash held</b>		<b>20,906</b>	<b>11,081</b>
Cash and cash equivalents at the beginning of the financial year		(81,161)	(92,242)
<b>Cash and cash equivalents at the end of the financial year</b>	<b>7(a)</b>	<b>(60,255)</b>	<b>(81,161)</b>

The accompanying notes form part of these financial statements.

# Notes to the financial statements

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For year ended 30 June 2017

## Note 1. Summary of significant accounting policies

### **a) Basis of preparation**

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standard Boards and the Corporations Act 2001. The company is a for-profit entity for the purpose of preparing the financial statements.

#### Compliance with IFRS

These financial statements and notes comply with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

#### Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These areas involving a higher degree of judgement or complexities, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

#### Historical cost convention

The financial statements have been prepared under the historical cost convention on an accruals basis as modified by the revaluation of financial assets and liabilities at fair value through profit or loss and where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

#### Comparative figures

Where required by Australian Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

#### Application of new and amended accounting standards

There are a number of amendments to accounting standards issued by the Australian Accounting Standards Board (AASB) that became mandatorily effective for accounting periods beginning on or after 1 July 2016, and are therefore relevant for the current financial year.

None of these amendments to accounting standards issued by the Australian Accounting Standards Board (AASB) materially affected any of the amounts recognised in the current period or any prior period and are not likely to affect future periods.

There are also a number of accounting standards and interpretations issued by the Australian Accounting Standards Board (AASB) that become effective in future accounting periods.

The company has elected not to apply any accounting standards or interpretations before their mandatory operative date for the annual reporting period beginning 1 July 2016. These future accounting standards and interpretations therefore have no impact on amounts recognised in the current period or any prior period.

Only AASB 16 Leases, effective for the annual reporting period beginning on or after 1 January 2019 is likely to impact the company. This revised standard will require the branch lease to be capitalised.

#### Economic dependency - Bendigo and Adelaide Bank Limited

The company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of the **Community Bank**<sup>®</sup> branch at Merbein, Victoria.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### a) Basis of preparation (continued)

#### Economic dependency - Bendigo and Adelaide Bank Limited (continued)

The branch operates as a franchise of Bendigo and Adelaide Bank Limited, using the name “Bendigo Bank” and the logo and system of operations of Bendigo and Adelaide Bank Limited. The company manages the **Community Bank®** branch on behalf of Bendigo and Adelaide Bank Limited, however all transactions with customers conducted through the **Community Bank®** branch are effectively conducted between the customers and Bendigo and Adelaide Bank Limited.

All deposits are made with Bendigo and Adelaide Bank Limited, and all personal and investment products are products of Bendigo and Adelaide Bank Limited, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo and Adelaide Bank Limited, must be approved by Bendigo and Adelaide Bank Limited. All credit transactions are made with Bendigo and Adelaide Bank Limited, and all credit products are products of Bendigo and Adelaide Bank Limited.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo and Adelaide Bank Limited entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo and Adelaide Bank Limited provides significant assistance in establishing and maintaining the **Community Bank®** branch franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- design, layout and fit out of the **Community Bank®** branch
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

The following is a summary of the material accounting policies adopted by the company in the preparation of the financial statements. The accounting policies have been consistently applied, unless otherwise stated.

### b) Revenue

Revenue is recognised when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the company and any specific criteria have been met. Interest and fee revenue is recognised when earned. The gain or loss on disposal of property, plant and equipment is recognised on a net basis and is classified as income rather than revenue. All revenue is stated net of the amount of Goods and Services Tax (GST).

#### Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company – margin, commission and fee income. Bendigo and Adelaide Bank Limited decides the form of revenue the company earns on different types of products and services.

The revenue earned by the company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **b) Revenue (continued)**

#### Core banking products

Bendigo and Adelaide Bank Limited has identified some Bendigo Bank Group products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days' notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

#### Margin

Margin is arrived at through the following calculation:

- Interest paid by customers on loans less interest paid to customers on deposits
- plus any deposit returns i.e. interest return applied by Bendigo and Adelaide Bank Limited for a deposit,
- minus any costs of funds i.e. interest applied by Bendigo and Adelaide Bank Limited to fund a loan.

Margin is paid on all core banking products. A funds transfer pricing model is used for the method of calculation of the cost of funds, deposit return and margin.

The company is entitled to a share of the margin earned by Bendigo and Adelaide Bank Limited (i.e. income adjusted for Bendigo and Adelaide Bank Limited's interest expense and interest income return). However, if this reflects a loss, the company incurs a share of that loss.

#### Commission

Commission is a fee paid for products and services sold. It may be paid on the initial sale or on an ongoing basis. Commission is payable on the sale of an insurance product such as home contents. Examples of products and services on which ongoing commissions are paid include leasing and Sandhurst Trustees Limited products.

#### Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank Group entities including fees for loan applications and account transactions.

#### Discretionary financial contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo and Adelaide Bank Limited has also made discretionary financial payments to the company. These are referred to by Bendigo and Adelaide Bank Limited as a "Market Development Fund" (MDF).

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and donations.

It is for the board to decide how to use the MDF.

The payments from Bendigo and Adelaide Bank Limited are discretionary and Bendigo and Adelaide Bank Limited may change the amount or stop making them at any time.

#### Ability to change financial return

Under the franchise agreement, Bendigo and Adelaide Bank Limited may change the form and amount of financial return that the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo and Adelaide Bank Limited earns revenue.



# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### b) Revenue (continued)

#### Ability to change financial return (continued)

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

If Bendigo and Adelaide Bank Limited makes a change to the margin or commission on core banking products and services, it must not reduce the margin and commission the company receives on core banking products and services Bendigo and Adelaide Bank Limited attributes to the company to less than 50% (on an aggregate basis) of Bendigo and Adelaide Bank Limited's margin at that time. For other products and services, there is no restriction on the change Bendigo and Adelaide Bank Limited may make.

Bendigo and Adelaide Bank Limited must give the company 30 days' notice before it changes the products and services on which margin, commission or fee income is paid, the method of calculation of margin and the amount of margin, commission or fee income.

#### Monitoring and changing financial return

Bendigo and Adelaide Bank Limited monitors the distribution of financial return between **Community Bank®** companies and Bendigo and Adelaide Bank Limited on an ongoing basis.

Overall, Bendigo and Adelaide Bank Limited has made it clear that the **Community Bank®** model is based on the principle of shared reward for shared effort. In particular, in relation to core banking products and services, the aim is to achieve an equal share of Bendigo and Adelaide Bank Limited's margin.

### c) Income tax

#### Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

#### Deferred tax

Deferred tax is accounted for using the balance sheet liability method on temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from goodwill.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities reflects the tax consequences that would follow from the manner in which the consolidated entity expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **c) Income tax (continued)**

#### Deferred tax (continued)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the company entity intends to settle its tax assets and liabilities on a net basis.

#### Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the Statement of Profit or Loss and Other Comprehensive Income, except when it relates to items credited or debited to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

### **d) Employee entitlements**

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

The company contributes to a defined contribution plan. Contributions to employee superannuation funds are charged against income as incurred.

### **e) Cash and cash equivalents**

For the purposes of the Statement of Cash Flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Balance Sheet.

### **f) Trade receivables and payables**

Receivables are carried at their amounts due. The collectability of debts is assessed at balance date and specific provision is made for any doubtful accounts. Liabilities for trade creditors and other amounts are carried at cost that is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the company.

### **g) Property, plant and equipment**

Plant and equipment, leasehold improvements and equipment under finance lease are stated at cost less accumulated depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of the item. In the event that settlement of all or part of the purchase consideration is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost of each asset over its expected useful life to its estimated residual value. Leasehold improvements are depreciated at the rate equivalent to the available building allowance using the straight line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period.

The following estimated useful lives are used in the calculation of depreciation:

- leasehold improvements                      40 years
- plant and equipment                          2.5 - 40 years
- motor vehicles                                  3 - 5 years

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **h) Intangibles**

The franchise fee paid to Bendigo and Adelaide Bank Limited has been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

The renewal processing fee paid to Bendigo and Adelaide Bank Limited when renewing the franchise agreement has also been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

### **i) Payment terms**

Receivables and payables are non interest bearing and generally have payment terms of between 30 and 90 days.

### **j) Borrowings**

All loans are initially measured at the principal amount. Interest is recognised as an expense as it accrues.

### **k) Financial instruments**

#### Recognition and initial measurement

Financial instruments, incorporating financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument.

Financial instruments are initially measured at fair value plus transaction costs. Financial instruments are classified and measured as set out below.

#### Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset.

#### Classification and subsequent measurement

##### **(i) Loans and receivables**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rate method.

##### **(ii) Financial liabilities**

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost using the effective interest rate method.

#### Impairment

At each reporting date, the entity assesses whether there is objective evidence that a financial instrument has been impaired. Impairment losses are recognised in the Statement of Profit or Loss and Other Comprehensive Income.

### **l) Leases**

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership are transferred to the company are classified as finance leases. Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **l) Leases (continued)**

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred. Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

### **m) Provisions**

Provisions are recognised when the economic entity has a legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions or other past events, it is probable that a future sacrifice of economic benefits will be required and a reliable estimate can be made of the amount of the obligation.

A provision for dividends is not recognised as a liability unless the dividends are declared, determined or publicly recommended on or before the reporting date.

### **n) Contributed equity**

Ordinary shares are recognised at the fair value of the consideration received by the company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

### **o) Earnings per share**

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year.

### **p) Goods and Services Tax**

Revenues, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the Balance Sheet. Cash flows are included in the Statement of Cash Flows on a gross basis.

The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the taxation authority are classified as operating cash flows.

## Note 2. Financial risk management

The company's activities expose it to a limited variety of financial risks: market risk (including currency risk, fair value interest risk and price risk), credit risk, liquidity risk and cash flow interest rate risk. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the entity. The entity does not use derivative instruments.

Risk management is carried out directly by the board of directors.

### **(i) Market risk**

The company has no exposure to any transactions denominated in a currency other than Australian dollars.

### **(ii) Price risk**

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

# Notes to the financial statements (continued)

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## Note 2. Financial risk management (continued)

### (iii) Credit risk

The company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo and Adelaide Bank Limited.

### (iv) Liquidity risk

Prudent liquidity management implies maintaining sufficient cash and marketable securities and the availability of funding from credit facilities. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited mitigates this risk significantly.

### (v) Cash flow and fair value interest rate risk

Interest-bearing assets are held with Bendigo and Adelaide Bank Limited and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited mitigates this risk significantly.

### (vi) Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of dividends to shareholders. Capital is represented by total equity as recorded in the Balance Sheet.

In accordance with the franchise agreement, in any 12 month period, the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the franchisee otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the franchisee over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2017 can be seen in the Statement of Profit or Loss and Other Comprehensive Income.

There were no changes in the company's approach to capital management during the year.

## Note 3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

Management has identified the following critical accounting policies for which significant judgements, estimates and assumptions are made. Actual results may differ from these estimates under different assumptions and conditions and may materially affect financial results or the financial position reported in future periods.

Further details of the nature of these assumptions and conditions may be found in the relevant notes to the financial statements.

# Notes to the financial statements (continued)

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## Note 3. Critical accounting estimates and judgements (continued)

### Taxation

Judgement is required in assessing whether deferred tax assets and certain tax liabilities are recognised on the balance sheet. Deferred tax assets, including those arising from un-recouped tax losses, capital losses and temporary differences, are recognised only where it is considered more likely than not that they will be recovered, which is dependent on the generation of sufficient future taxable profits.

Assumptions about the generation of future taxable profits depend on management's estimates of future cash flows. These depend on estimates of future sales volumes, operating costs, capital expenditure, dividends and other capital management transactions. Judgements are also required about the application of income tax legislation.

These judgements and assumptions are subject to risk and uncertainty. There is therefore a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets and deferred tax liabilities recognised on the balance sheet and the amount of other tax losses and temporary differences not yet recognised. In such circumstances, some or all of the carrying amount of recognised deferred tax assets and liabilities may require adjustment, resulting in corresponding credit or charge to the Statement of Profit or Loss and Other Comprehensive Income.

### Estimation of useful lives of assets

The estimation of the useful lives of assets has been based on historical experience and the condition of the asset is assessed at least once per year and considered against the remaining useful life. Adjustments to useful lives are made when considered necessary.

### Impairment of assets

At each reporting date, the company reviews the carrying amounts of its tangible and intangible assets that have an indefinite useful life to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the consolidated entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the reversal of the impairment loss is treated as a revaluation increase.



## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 4. Revenue from ordinary activities</b>		
Operating activities:		
- gross margin	387,803	294,654
- services commissions	42,096	98,566
- fee income	57,086	64,217
- market development fund	37,500	50,000
<b>Total revenue from operating activities</b>	<b>524,485</b>	<b>507,437</b>
Non-operating activities:		
- other revenue	501	1,897
<b>Total revenue from non-operating activities</b>	<b>501</b>	<b>1,897</b>
<b>Total revenues from ordinary activities</b>	<b>524,986</b>	<b>509,334</b>

## Note 5. Expenses

### Depreciation of non-current assets:

- plant and equipment	1,556	1,886
- leasehold improvements	3,334	3,413
- motor vehicle	2,321	2,030

### Amortisation of non-current assets:

- franchise agreement	2,291	2,290
- franchise renewal fee	11,452	11,452
	<b>20,954</b>	<b>21,071</b>

### Finance costs:

- interest paid	2,844	4,464
Bad debts	(23)	1,365
Loss on disposal of non-current assets	13,059	209
Charitable donations, sponsorship, advertising and promotion	51,653	34,643

Charitable donations, sponsorship, advertising and promotion is made up of sponsorships, donations and marketing and advertising expenses. Sponsorship and donation expenses are partially funded by market development fund contributions. The market development fund is an additional source of income that is given to our company by Bendigo and Adelaide Bank Limited. Bendigo and Adelaide Bank Limited's contribution is wholly discretionary and not provided for under our franchise agreement with them. This payment totalled \$37,500 in the 2016/17 financial year and is paid by Bendigo and Adelaide Bank Limited on the condition that it must be used solely for grants, sponsorships or donations. It is unable to held as working capital.

# Notes to the financial statements (continued)

	Note	2017 \$	2016 \$
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## Note 6. Income tax expense

The components of tax expense comprise:

- Future income tax benefit attributable to losses		-	10,980
- Movement in deferred tax		(4,832)	6,044
- Adjustment to deferred tax to reflect change to tax rate in future periods		-	4,730
- Under/(Over) provision of tax in the prior period		-	(3,358)
- Recoupment of prior year tax losses		8,573	-
		<b>3,741</b>	<b>18,396</b>

The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows

Operating profit		12,508	47,856
Prima facie tax on profit from ordinary activities at 27.5% (2016: 28.5%)		3,390	13,639
Add tax effect of:			
- non-deductible expenses		3,942	87
- timing difference expenses		1,241	(2,746)
		<b>8,573</b>	<b>10,980</b>
Movement in deferred tax		(4,832)	6,044
Adjustment to deferred tax to reflect change of tax rate in future periods		-	4,730
Under/(Over) provision of income tax in the prior year		-	(3,358)
		<b>3,741</b>	<b>18,396</b>

## Note 7. Cash and cash equivalents

Cash at bank and on hand		1,293	784
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### Note 7.(a) Reconciliation to cash flow statement

The above figures reconcile to the amount of cash shown in the statement of cash flows at the end of the financial year as follows:

Cash at bank and on hand		1,293	784
Bank overdraft	13	(61,548)	(81,945)
		<b>(60,255)</b>	<b>(81,161)</b>

## Note 8. Trade and other receivables

Trade receivables		39,861	29,910
Prepayments		8,692	4,566
		<b>48,553</b>	<b>34,476</b>

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 9. Property, plant and equipment</b>		
Leasehold improvements		
At cost	85,998	85,998
Less accumulated depreciation	(39,521)	(36,187)
	<b>46,477</b>	<b>49,811</b>
Plant and equipment		
At cost	48,480	48,480
Less accumulated depreciation	(40,670)	(39,113)
	<b>7,810</b>	<b>9,367</b>
Motor vehicles		
At cost	26,632	30,181
Less accumulated depreciation	(744)	(11,909)
	<b>25,888</b>	<b>18,272</b>
<b>Total written down amount</b>	<b>80,176</b>	<b>77,450</b>
<b>Movements in carrying amounts:</b>		
Leasehold improvements		
Carrying amount at beginning	49,811	53,224
Less: depreciation expense	(3,334)	(3,413)
<b>Carrying amount at end</b>	<b>46,477</b>	<b>49,811</b>
Plant and equipment		
Carrying amount at beginning	9,367	11,462
Disposals	-	(209)
Less: depreciation expense	(1,556)	(1,886)
<b>Carrying amount at end</b>	<b>7,811</b>	<b>9,367</b>
Motor vehicles		
Carrying amount at beginning	18,272	20,302
Additions	26,632	-
Disposals	(16,695)	-
Less: depreciation expense	(2,321)	(2,030)
<b>Carrying amount at end</b>	<b>25,888</b>	<b>18,272</b>
<b>Total written down amount</b>	<b>80,176</b>	<b>77,450</b>

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 10. Intangible assets</b>		
Franchise fee		
At cost	82,664	82,664
Less: accumulated amortisation	(78,083)	(75,792)
	<b>4,581</b>	<b>6,872</b>
Renewal processing fee		
At cost	113,317	113,317
Less: accumulated amortisation	(90,413)	(78,961)
	<b>22,904</b>	<b>34,356</b>
<b>Total written down amount</b>	<b>27,485</b>	<b>41,228</b>

## Note 11. Tax

### Non-Current:

Deferred tax assets		
- accruals	636	874
- employee provisions	9,032	5,622
- tax losses carried forward	120,083	128,655
	<b>129,750</b>	<b>135,151</b>
Deferred tax liability		
- property, plant and equipment	3,423	5,083
	<b>3,423</b>	<b>5,083</b>
<b>Net deferred tax asset</b>	<b>126,327</b>	<b>130,068</b>
<b>Movement in deferred tax charged to Statement of Profit or Loss and Other Comprehensive Income</b>	<b>3,741</b>	<b>18,396</b>

## Note 12. Trade and other payables

### Current:

Trade creditors	26,191	51,449
Other creditors and accruals	5,414	3,309
	<b>31,605</b>	<b>54,758</b>

## Notes to the financial statements (continued)

	Note	2017 \$	2016 \$
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### Note 13. Borrowings

#### Current:

Bank overdrafts		61,548	81,945
Chattel mortgage	18	4,516	1,969
		<b>66,064</b>	<b>83,914</b>

#### Non-Current:

Chattel Mortgage	18	19,661	-
		<b>19,661</b>	<b>-</b>

As at balance date the overdraft facility had a limit of \$100,000 and is charged interest at the Bendigo and Adelaide Bank Limited's Business Solutions Non-Residential Secured Interest Rate (currently 3.705%). The overdraft is secured by a fixed and floating charge over the company's assets.

	2017 \$	2016 \$
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### Note 14. Provisions

#### Current:

Provision for annual leave	21,905	11,048
Provision for long service leave	10,240	9,153
	<b>32,145</b>	<b>20,201</b>

#### Non-Current:

<b>Provision for long service leave</b>	<b>699</b>	<b>240</b>
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### Note 15. Contributed equity

542,411 ordinary shares fully paid (2016: 542,411)	542,411	542,411
Less: equity raising expenses	(52,406)	(52,406)
	<b>490,005</b>	<b>490,005</b>

#### Rights attached to shares

##### (a) Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

# Notes to the financial statements (continued)

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## Note 15. Contributed equity (continued)

### Rights attached to shares (continued)

#### (a) Voting rights (continued)

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the **Community Bank®** branch have the same ability to influence the operation of the company.

#### (b) Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo and Adelaide Bank Limited contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

#### (c) Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the Corporations Act 2001.

### Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if they control or own 10% or more of the shares in the company (the "10% limit").

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.



## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 16. Accumulated losses</b>		
Balance at the beginning of the financial year	(365,112)	(394,572)
Net profit from ordinary activities after income tax	8,767	29,460
<b>Balance at the end of the financial year</b>	<b>(356,345)</b>	<b>(365,112)</b>

## Note 17. Statement of cash flows

Reconciliation of profit from ordinary activities after tax to net cash provided by operating activities

Profit from ordinary activities after income tax	8,767	29,460
Non cash items:		
- depreciation	7,211	7,329
- amortisation	13,743	13,742
- loss on disposal of asset	13,059	209
Changes in assets and liabilities:		
- (increase)/decrease in receivables	(14,077)	2,582
- (increase)/decrease in other assets	3,741	18,396
- increase/(decrease) in payables	(617)	(27,602)
- increase/(decrease) in provisions	12,403	(2,599)
<b>Net cash flows provided by operating activities</b>	<b>44,230</b>	<b>41,517</b>

## Note 18. Leases

Finance lease commitments

Payable - minimum lease payments:

- not later than 12 months	5,728	1,990
- between 12 months and 5 years	21,955	-
<b>Minimum lease payments</b>	<b>27,683</b>	<b>1,990</b>
Less future finance charges	(3,506)	(21)
<b>Present value of minimum lease payments</b>	<b>24,177</b>	<b>1,969</b>

The finance lease, which commenced in March 2017, is a five year lease. Interest is recognised at an average rate of 5.262%.

## Notes to the financial statements (continued)

	2017 \$	2016 \$
Note 18. Leases (continued)		
Operating lease commitments		
Non-cancellable operating leases contracted for but not capitalised in the financial statements		
Payable - minimum lease payments:		
- not later than 12 months	16,364	16,773
- between 12 months and 5 years	17,727	34,943
	<b>34,091</b>	<b>51,716</b>

The property lease is a non-cancellable lease with a five year term, expiring on 26 July 2019.

## Note 19. Auditor's remuneration

Amounts received or due and receivable by the auditor of the company for:

- audit and review services	4,200	4,100
- share registry services	1,885	1,800
- non audit services	3,125	2,330
	<b>9,210</b>	<b>8,230</b>

## Note 20. Director and related party disclosures

The names of directors who have held office during the financial year are:

Rebecca Claire Wells  
Marianne Dawn Glover  
Kathleen Anne Middleton  
Jeanette Ellen Worthington  
Raywin Mary Jamieson (Resigned 1 September 2017)  
Gary Wayne Simpson  
Ryan Christian Maddox (Appointed 27 September 2016)  
Malcom Raymond Bennett (Appointed 27 September 2016)  
Paul Matthew Mulder (Resigned 6 March 2017)

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

	2017 \$	2016 \$
Transactions with related parties:		
Jeanette Worthington family electrical business electrical work due to storm damage	3,390	-

# Notes to the financial statements (continued)

## Note 20. Director and related party disclosures (continued)

	2017	2016
<b>Directors' Shareholdings</b>		
Rebecca Claire Wells	1	1
Marianne Dawn Glover	1	1
Kathleen Anne Middleton	1	1
Jeanette Ellen Worthington	5,001	5,001
Raywin Mary Jamieson (Resigned 1 September 2017)	1	1
Gary Wayne Simpson	-	-
Ryan Christian Maddox (Appointed 27 September 2016)	-	-
Malcom Raymond Bennett (Appointed 27 September 2016)	500	500
Paul Matthew Mulder (Resigned 6 March 2017)	1	1

There was movement in directors' shareholdings during the year.

## Note 21. Key management personnel disclosures

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

	2017 \$	2016 \$
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## Note 22. Earnings per share

(a) Profit attributable to the ordinary equity holders of the company used in calculating earnings per share	8,767	29,460
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	Number	Number
(b) Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share	542,411	542,411

## Note 23. Events occurring after the reporting date

There have been no events after the end of the financial year that would materially affect the financial statements.

## Note 24. Contingent liabilities and contingent assets

There were no contingent liabilities or contingent assets at the date of this report to affect the financial statements.

# Notes to the financial statements (continued)

## Note 25. Segment reporting

The economic entity operates in the service sector where it facilitates **Community Bank®** services in Merbein, Victoria pursuant to a franchise agreement with Bendigo and Adelaide Bank Limited.

## Note 26. Registered office/Principal place of business

The entity is a company limited by shares, incorporated and domiciled in Australia. The registered office and principal place of business is:

### Registered Office

66 Commercial Street  
Merbein Vic 3505

### Principal Place of Business

66 Commercial Street  
Merbein Vic 3505

## Note 27. Financial instruments

### Financial Instrument Composition and Maturity Analysis

The table below reflects the undiscounted contractual settlement terms for all financial instruments, as well as the settlement period for instruments with a fixed period of maturity and interest rate.

Financial instrument	Floating interest		Fixed interest rate maturing in						Non interest bearing		Weighted average	
			1 year or less		Over 1 to 5 years		Over 5 years					
	2017 \$	2016 \$	2017 \$	2016 \$	2017 \$	2016 \$	2017 \$	2016 \$	2017 \$	2016 \$	2017 %	2016 %
Financial assets												
Cash and cash equivalents	1,093	584	-	-	-	-	-	-	200	200	Nil	Nil
Receivables	-	-	-	-	-	-	-	-	39,861	29,910	N/A	N/A
Financial liabilities												
Interest bearing liabilities	61,548	81,945	4,516	1,969	19,661	-	-	-	-	-	3.91	4.79
Payables	-	-	-	-	-	-	-	-	26,191	51,449	N/A	N/A

### Net Fair Values

The net fair values of financial assets and liabilities approximate the carrying values as disclosed in the balance sheet. The company does not have any unrecognised financial instruments at the year end.

### Credit Risk

The maximum exposure to credit risk at balance date to recognised financial assets is the carrying amount of those assets as disclosed in the balance sheet and notes to the financial statements.

There are no material credit risk exposures to any single debtor or group of debtors under financial instruments entered into by the economic entity.

# Notes to the financial statements (continued)

## Note 27. Financial instruments (continued)

### Interest Rate Risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from the interest bearing financial assets and liabilities in place subject to variable interest rates, as outlined above.

### Sensitivity Analysis

The company has performed sensitivity analysis relating to its exposure to interest rate risk at balance date. This sensitivity analysis demonstrates the effect on the current year results and equity which could result from a change in interest rates.

As at 30 June 2017, the effect on profit and equity as a result of changes in interest rate, with all other variables remaining constant would be as follows:

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Change in profit/(loss)		
Increase in interest rate by 1%	(846)	(833)
Decrease in interest rate by 1%	846	833
Change in equity		
Increase in interest rate by 1%	(846)	(833)
Decrease in interest rate by 1%	846	833

# Directors' declaration

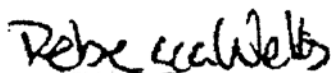
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In accordance with a resolution of the directors of Merbein District Community Financial Services Limited, we state that:

In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the company's financial position as at 30 June 2017 and of its performance for the financial year ended on that date; and
  - (ii) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (c) the audited remuneration disclosures set out in the remuneration report section of the directors' report comply with Accounting Standard AASB124 Related Party Disclosures and the Corporations Regulations 2001.

This declaration is made in accordance with a resolution of the board of directors.



**Rebecca Claire Wells,**  
**Chair**

Signed on the 20th of September 2017.

# Independent audit report

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*Partners in success*

Chartered Accountants

61 Bull Street, Bendigo 3550  
PO Box 454, Bendigo 3552  
03 5443 0344  
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## **Independent auditor's report to the members of Merbein District Community Financial Services Limited**

### **Report on the audit of the financial statements**

#### **Our opinion**

In our opinion, the financial report of Merbein District Community Financial Services Limited is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2017 and of its performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards.

#### **What we have audited**

Merbein District Community Financial Services Limited's (the company) financial report comprises the:

- ✓ Statement of profit or loss and other comprehensive income
- ✓ Balance sheet
- ✓ Statement of changes in equity
- ✓ Statement of cash flows
- ✓ Notes comprising a summary of significant accounting policies and other explanatory notes
- ✓ The directors' declaration of the entity.

#### **Basis for opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Other information**

The company usually prepares an annual report that will include the financial statements, directors' report and declaration and our independence declaration and audit report (the financial report). The annual report may also include "other information" on the entity's operations and financial results and financial position as set out in the financial report, typically in a Chairman's report and Manager's report, and reports covering governance and shareholder matters.

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# Independent audit report (continued)

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The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information.

## **Directors' responsibility for the financial report**

The directors of the company are responsible for the preparation of the financial report so that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibility for the audit of the financial report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/home.aspx>. This description forms part of our auditor's report.



**Andrew Frewin Stewart**  
61 Bull Street, Bendigo, 3550  
Dated: 20 September 2017



**David Hutchings**  
Lead Auditor



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PO Box 890, Merbein VIC 3505  
Phone: (03) 5025 1377 Fax: (03) 5025 1388  
ABN: 68 108 297 945

Share Registry:  
AFS & Associates Pty Ltd  
61 Bull Street, Bendigo VIC 3550  
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Phone: (03) 5443 0344 Fax: (03) 5443 5304  
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