



# Annual Report 2017

Molonglo Financial  
Services Limited

ABN 77 100 097 443

Calwell **Community Bank**<sup>®</sup> Branch  
Curtin **Community Bank**<sup>®</sup> Branch  
Jerrabomberra **Community Bank**<sup>®</sup> Branch  
Wanniassa **Community Bank**<sup>®</sup> Branch

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# Chairman's report

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For year ending 30 June 2017

Welcome to the 15th Annual Report of Molonglo Financial Services Limited (MFSL).

I am pleased to announce that MFSL achieved a profit of \$36,134 for the 2016/17 financial year. This is the third consecutive year back in profit.

Our company commenced the 2016/17 year with our shareholder briefing session, outlining strategies to achieve our mission; to deliver customer-focussed banking services and provide a sustainable return to shareholders and the community. As part of this, we made commitments to our stakeholders: customers, shareholders, community, staff and Directors. Throughout 2016/17, we have made significant progress on a number of fronts.

For our customers, network-wide products and services have never been more competitive. While we cannot take credit for this, we can be satisfied that our many years of continual lobbying of Bendigo Bank has had an impact for the better. We have also been working to improve the Calwell **Community Bank**<sup>®</sup> Branch's customer experience and efficiency, first by leasing a new customer-facing coin machine, and second by refurbishing the branch to the same standards as Curtin, Jerrabomberra and Wanniasa **Community Bank**<sup>®</sup> branches.

This year saw a return to shareholder distributions, with a \$0.02 unfranked dividend being paid on 31 March 2017. Our aim is to create consistency, stability and growth in our returns to shareholders. The company also signed on to a new Plain English Franchise Agreement with Bendigo Bank. After monitoring the possible effects of the new agreement on our revenue share, we signed the new agreement after seeing a consistent overall benefit to the company. We anticipate the move to a market-based mechanism will be the last revenue share change the company has to deal with.

In the community, our company directly returned over \$50,000 to local community groups, clubs and organisations. We also worked within our **Community Bank**<sup>®</sup> network to raise funds for other causes, such as contributing to the Carwoola Bushfire Appeal to raise a combined total of \$60,000, and helping Menslink raise \$2,500 through a raffle at the 2017 NSW/ACT **Community Bank**<sup>®</sup> Conference, held in Canberra. This influx of delegates also helped show off Canberra to 180 delegates from around NSW.

I would like to thank our staff for their efforts this year, and for coming along on our journey with us. We have a great team, and the results are a reflection of their dedication to their customers and the community. This goes especially for Sue Bowden of our Wanniasa **Community Bank**<sup>®</sup> Branch, who retired in June after almost 15 years of excellent service. Thank you to my fellow Directors, whose expertise and passion keep MFSL at the forefront of the **Community Bank**<sup>®</sup> network, year after year.



**Neale Guthrie**  
Chair

# Managers' report

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For year ending 30 June 2017

Welcome to the 2017 Managers' report.

Our total Funds Under Management (FUM) grew \$33.5 million to \$325.1 million, compared with \$29.3 million in 2015/16. This growth came predominantly from deposits, wealth and other non-lending products. Lending growth was offset by discharges entirely throughout the financial year. New customers totaled 349 throughout the year, and 587 accounts were opened. Overall Products Per Customer (PPC) increased by 1.9% to 1.78 PPC.

The trends across our branches were as follows:

## **Calwell Community Bank® Branch**

The Calwell **Community Bank®** Branch lending growth continues to compete against discharges from customers paying off their loans. While the number of loan accounts decreased overall, the lending book grew by 4% on the previous year. Total Funds Under Management (FUM) grew \$14.3 million to \$99.7 million. This growth increased the branch income by approximately \$40,000 for the year.

Over the course of the year there has been a focus on increasing the efficiency of the branch. This began in early 2017 with the lease of a public facing coin counting machine, saving countless man hours of manual counting for staff. In addition, a refurbishment will soon take place to allow the branch to operate with better security, less human error, and allow staff to be used more effectively.

Looking forward, the focus for 2017/18 will be to become more connected with our home loan customers and recognising the potential we have with our existing client base. This will be possible due to the shift away from transactional banking following the refurbishment, and we will be able to better connect with our customers on our journey to becoming Australia's most customer-connected bank.

## **Curtin Community Bank® Branch**

Now in its fifth year, the Curtin **Community Bank®** Branch continues to grow towards sustained profitability. The increase in FUM totalled \$12.4 million to a business size of \$71.3 million. This growth was also predominantly from deposits, which accounted for \$10.8 million of total growth.

The overall loss for the branch was around \$9,000. This was the result of losses in the first half of the year, and a second half turnaround to sustained profits. We are confident the branch has crossed the tipping point for profitability and these profits will continue into 2017/18, especially with the move to the new revenue share model.

The focus for 2017/18 will be to explore opportunities for growth in and around the branch, especially in the Molonglo Valley developments.

## **Jerrabomberra Community Bank® Branch**

The Jerrabomberra **Community Bank®** Branch grew by \$4.9 million throughout the year. This 11.4% growth echoed that of the other branches, coming overwhelmingly from deposits of \$5.2 million, while the lending business size decreased by \$1 million, with lending discharges being double that of the previous year. Whilst this growth resulted in a \$33,000 increase in revenue over the year, the branch continues to run at a loss.

Staffing movements within our network also required a great deal of time committed to the recruitment and training of new staff and created some disruption to business operations. The focus on career development and improving staff capability leaves the branch in a good position moving into 2017/18. Looking forward, the Jerrabomberra **Community Bank®** Branch will also benefit greatly from the new revenue share model, which took effect in late August 2017.

The branch has continued to build its profile in the local community and deepen relationships with community groups which will provide business growth opportunities well into the future.

# Managers' report (continued)

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## **Wanniassa Community Bank® Branch**

The Wanniassa **Community Bank®** Branch experienced various changes throughout the year with regards to staffing, before entering a period of stability towards the end of the financial year and into 2017/18. This resulted in the branch being unable to overcome the lending discharges throughout the year, and the lending book contracting by \$2.7 million. As per the other three branches, deposit growth exceeded budget and grew by \$4.4 million, leading to an overall growth of \$1.9 million.

Revenue from the branch decreased by approximately \$27,000, reflecting the changes implemented by Bendigo Bank's Project Horizon. This change was to the Market Development Fund (MDF) payments from Bendigo Bank, which are allocated to MFSL outside the Franchise Agreement for the purposes of marketing and contributions.

In a year where our last remaining Tuggeranong Valley competitor (outside of the town centre) closed their branch, we remain committed to providing great banking services to the Tuggeranong Valley.



**Damian McNamara**  
**Senior Branch Manager Calwell**



**Darren Manton**  
**Senior Branch Manager Jerrabomberra**



**Chloe Heath**  
**Branch Manager Curtin**



**Caleb Te Moananui**  
**Acting Branch Manager Wanniassa**

# Treasurer's report

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For year ending 30 June 2017

I present the following Treasurer's report for Molonglo Financial Services Limited for the year ended 30 June 2017.

For the third consecutive year, Molonglo Financial Services Limited delivered positive results. Although the before-tax profit was similar to that of 2015/16, the Income Tax Expense for the year was double that of 2015/16. This was due mainly to an adjustment in the deferred tax, as a result of the Federal Government's change to the income tax rate, and resulted in an after-tax profit of \$36,134.

Throughout the year we continued to accrue cash for future franchise fee liabilities, all due within 15 months of each other. The Board subsequently negotiated with Bendigo Bank to switch to a consistent annual fee, and the accrued amounts will be used to refurbish the Calwell **Community Bank**<sup>®</sup> Branch, which we hope to unveil to you very soon.

The net asset position of the company is \$1.277 million primarily made up of cash and cash equivalents in excess of \$800,000 and property plant and equipment in excess of \$350,000.

The company has had a net cash in-flow during the year of \$227,120.

Looking ahead, the Board has now signed onto a new Franchise Agreement, which includes the new revenue share model based around the Funds Transfer Price (FTP), that we shared with you at our last briefing. After continued monitoring of the effects on our revenue, the Board was satisfied that the new arrangement would increase the income generated overall. In addition, the move to an even share of revenue generated indicates that it will be the final alteration to our income by Bendigo Bank.

Personally, I have found this year to be very rewarding as Treasurer, the company has grown, our community connection has deepened and we look to the future excited for what it will bring.



**Alison Grimes CA**  
**Treasurer and Company Secretary**



# Directors' report

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For the financial year ended 30 June 2017

Your directors submit the financial statements of the company for the financial year ended 30 June 2017.

## Directors

The names and details of the company's directors who held office during or since the end of the financial year:

### **Neale Desmond Guthrie**

Chair

Occupation: Self-employed Consultant

Qualifications, experience and expertise: Prior to his retirement in September 2014, Neale had nearly nine years' experience as a Senior Executive in the ACT Public Service. He has served on five management boards for ACT Government managed agencies. Neale also has over 30 years of management experience in various leadership and management roles in the Australian Regular Army, private industry and ACT Public Service. Neale has attained the following degrees: Master of Science (Management), Graduate Diploma (Management), Bachelor of Engineering (Civil).

Special responsibilities: Chair: Board of Directors, Chair: Business Development, Sponsorships and Marketing committee. Ex-Officio: Audit, Finance and Governance committee, Ex-Officio: Human Resources committee.

Interest in shares: Nil

### **Brian Joseph Brown**

Deputy Chair

Occupation: Retired

Qualifications, experience and expertise: Brian has previously served as Councillor at Queanbeyan City Council, Deputy Chair at Regional Development Australia Southern Inland, State Member's Representative of the Queanbeyan Local Traffic Committee, Member of the Queanbeyan Health Services Advisory Committee, Executive Committee of the Queanbeyan Business Council and Vice President of the Jerrabomberra Residents' Association. Prior to this, Brian served in the Australian Army, Royal Australian Artillery for 10 years.

Special responsibilities: Deputy Chair: Board of Directors, Chair: Human Resources Committee, Deputy Chair: Audit, Finance and Governance committee.

Interest in shares: 4,500

### **Alison Louise Grimes**

Treasurer

Occupation: Chartered Accountant

Qualifications, experience and expertise: Alison is a Senior Manager in PwC's Private Clients team in Canberra and has over 11 years experience as an accountant in both public and private sectors. Alison specialises in business advisory, financial and management accounting, statutory financial statement preparation, financial viability assessments, business process improvement, project management and taxation. Alison is also heavily involved in Corporate Responsibility at PwC and is the volunteer treasurer for the Girl Guides Association for the ACT/SE NSW region. Alison holds a Bachelor of Commerce (Accounting), Graduate Diploma of Chartered Accounting and is a member of the Institute of Chartered Accountants of Australia and New Zealand.

Special responsibilities: Company Secretary, Treasurer, Chair: Audit, Finance and Governance committee.

Interest in shares: Nil

# Directors' report (continued)

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## Directors (continued)

### **Klarisa Dominka Cengic**

Director

Occupation: Business Owner

Qualifications, experience and expertise: Klarisa currently owns and operates Eighty/Twenty Food, a wholefoods based café in Braddon. For three years prior, Klarisa was the Marketing Coordinator at Molonglo Financial Services. Having completed a Bachelor of Commerce degree at the ANU, majoring in marketing and international business, Klarisa is passionate about marketing, social media, strategy design and implementation, and helping small business thrive.

Special responsibilities: Member: Business Development, Sponsorships and Marketing committee.

Interest in shares: Nil

### **Yvonne Alice Gillett**

Director

Occupation: Accountant

Qualifications, experience and expertise: Yvonne has extensive experience as the Chief Financial Officer of the Canberra Raiders Group, and is currently a Board Member of Canberra Raiders Pty Ltd. She has been working as a CPA for many years and holds a Bachelor of Economics. Yvonne is also a member of the Rotary Club of Woden Daybreak.

Special responsibilities: Member: Audit, Finance and Governance committee.

Interest in shares: Nil.

### **Radmila Noveska**

Director

Occupation: Electorate Officer

Qualifications, experience and expertise: Radmila was admitted as a Solicitor to the Supreme Court of the ACT in October 2010. Since then she has worked as a paralegal/solicitor for Galilee Solicitors, a legal officer for United Voice, and most recently as an Employment Relations Consultant for Employsure. Radmila is also a Member of the Queanbeyan Children's Special Needs Group, and the President of the Queanbeyan West Public P&C Association.

Special responsibilities: Member: Human Resources Committee.

Interest in shares: Nil

### **Robert Gwynfor Bowness Evans**

Director (Appointed 25 July 2016)

Occupation: CEO, Auctioneer

Qualifications, experience and expertise: Robert has been Chair and CEO of online auction company Allbids.com.au Pty Ltd since 2001. In addition to this, he has experience in business development, auctioneering, sports management, derivative settlements and trade support. Robert formerly served as Director and Vice Captain of the Royal Canberra Golf Club.

Special responsibilities: Member: Business Development, Sponsorships and Marketing committee.

Interest in shares: Nil

### **Dr Damien Charles Hickman**

Director (Resigned 26 April 2017)

Occupation: Government Relations

Qualifications, experience and expertise: Damien has a PhD in Political Science and a Bachelor of Science. He currently advises the National Heart Foundation on advocacy and was an advisor to Dr Andrew Leigh MP. Damien has also been a Communications Manager for National Rural Health Alliance.

Special responsibilities: Member: Business Development, Sponsorships and Marketing committee.

Interest in shares: Nil



# Directors' report (continued)

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## Directors (continued)

Directors were in office for this entire year unless otherwise stated.

No directors have material interests in contracts or proposed contracts with the company.

## Company Secretary

The company secretary is Alison Louise Grimes. Alison was appointed to the position of secretary on 8 September 2014.

Refer above for details of Alison's experience and expertise.

## Principal Activities

The principal activities of the company during the financial year were facilitating **Community Bank**<sup>®</sup> services under management rights to operate franchised branches of Bendigo and Adelaide Bank Limited.

There have been no significant changes in the nature of these activities during the year.

## Operating results

Operations have continued to perform in line with expectations. The profit of the company for the financial year after provision for income tax was:

Year ended 30 June 2017 \$	Year ended 30 June 2016 \$
36,134	69,234

## Dividends

	Year ended 30 June 2017	
	Cents	\$
Dividends paid in the year	2	75,962

## Significant changes in the state of affairs

In the opinion of the directors there were no significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

## Events since the end of the financial year

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company the results of those operations or the state of affairs of the company, in future years.

## Likely developments

The company will continue its policy of facilitating banking services to the community.

## Environmental regulation

The company is not subject to any significant environmental regulation.

# Directors' report (continued)

## Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest except as disclosed in note 20 to the financial statements. This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the company's accounts, or the fixed salary of a full-time employee of the company, controlled entity or related body corporate.

## Indemnification and insurance of directors and officers

The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

## Directors' meetings

The number of directors' meetings attended by each of the directors of the company during the year were:

	Board Meetings Attended		Committee Meetings Attended					
			Audit, Finance and Governance		Human Resources & Organisational Development		Business Development, Sponsorships and Marketing	
	A	B	A	B	A	B	A	B
Neale Desmond Guthrie	11	11	9	9	3	2	9	8
Brian Joseph Brown	11	10	9	8	3	3	-	-
Alison Louise Grimes	11	7	9	9	-	-	-	-
Klarisa Dominka Cengic	11	8	-	-	-	-	9	8
Yvonne Alice Gillett	11	7	9	5	-	-	-	-
Radmila Noveska	11	7	-	-	3	2	-	-
Robert Gwynfor Bowness Evans (Appointed 25 July 2016)	11	7	-	-	-	-	9	5
Dr Damien Charles Hickman (Resigned 26 April 2017)	6	4	-	-	-	-	5	2

A - eligible to attend  
B - number attended

## Proceedings on behalf of the company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the Corporations Act 2001.

# Directors' report (continued)

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## **Non audit services**

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non audit services provided during the year are set out in the notes to the accounts.

The board of directors has considered the position, in accordance with the advice received from the audit and finance committee and is satisfied that the provision of the non-audit services is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001.

The directors are satisfied that the provision of non-audit services by the auditor, as set out in the notes did not compromise the auditor independence requirements of the Corporations Act 2001 for the following reasons:

- all non-audit services have been reviewed by the audit and finance committee to ensure they do not impact on the impartiality and objectivity of the auditor
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, including reviewing or auditing the auditor's own work, acting in a management or a decision-making capacity for the company, acting as advocate for the company or jointly sharing economic risk and rewards.

## **Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 11.

Signed in accordance with a resolution of the board of directors at Canberra, Australian Capital Territory on 30 August 2017.



**Brian Joseph Brown,**  
**Deputy Chair**

# Auditor's independence declaration

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Chartered Accountants

61 Bull Street, Bendigo 3550  
PO Box 454, Bendigo 3552  
03 5443 0344  
afsbendigo.com.au

## Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the directors of Molonglo Financial Services Limited

As lead auditor for the audit of Molonglo Financial Services Limited for the year ended 30 June 2017, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart'.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo Vic 3550  
Dated: 30 August 2017

A handwritten signature in black ink, appearing to read 'David Hutchings'.

**David Hutchings**  
Lead Auditor

# Financial statements

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## Statement of Profit or Loss and Other Comprehensive Income for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
Revenue from ordinary activities	4	2,527,597	2,479,197
Employee benefits expense		(1,452,410)	(1,454,929)
Charitable donations, sponsorship, advertising and promotion		(123,260)	(95,187)
Occupancy and associated costs		(273,638)	(261,059)
Systems costs		(122,297)	(120,870)
Depreciation and amortisation expense	5	(138,796)	(132,170)
Finance costs	5	(3,914)	(1,511)
General administration expenses		(316,487)	(314,584)
<b>Profit before income tax expense</b>		<b>96,795</b>	<b>98,887</b>
Income tax expense	6	(60,661)	(29,653)
<b>Profit after income tax expense</b>		<b>36,134</b>	<b>69,234</b>
<b>Total comprehensive income for the year attributable to the ordinary shareholders of the company:</b>		<b>36,134</b>	<b>69,234</b>
<b>Earnings per share</b>		<b>¢</b>	<b>¢</b>
Basic earnings per share	23	0.95	1.82

The accompanying notes form part of these financial statements.

# Financial statements (continued)

## Balance Sheet as at 30 June 2017

	Notes	2017 \$	2016 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	7	840,276	613,156
Trade and other receivables	8	214,702	254,090
<b>Total Current Assets</b>		<b>1,054,978</b>	<b>867,246</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	9	358,816	421,064
Intangible assets	10	124,738	54,022
Deferred tax asset	11	191,743	252,404
<b>Total Non-Current Assets</b>		<b>675,297</b>	<b>727,490</b>
<b>Total Assets</b>		<b>1,730,275</b>	<b>1,594,736</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	12	237,318	130,191
Borrowings	13	30,212	20,037
Provisions	14	64,919	58,098
<b>Total Current Liabilities</b>		<b>332,449</b>	<b>208,326</b>
<b>Non-Current Liabilities</b>			
Trade and other payables	12	56,858	-
Borrowings	13	48,164	53,530
Provisions	14	14,826	15,074
<b>Total Non-Current Liabilities</b>		<b>119,848</b>	<b>68,604</b>
<b>Total Liabilities</b>		<b>452,297</b>	<b>276,930</b>
<b>Net Assets</b>		<b>1,277,978</b>	<b>1,317,806</b>
<b>Equity</b>			
Issued capital	15	2,223,293	2,223,293
Accumulated losses	16	(945,315)	(905,487)
<b>Total Equity</b>		<b>1,277,978</b>	<b>1,317,806</b>

The accompanying notes form part of these financial statements.

# Financial statements (continued)

## Statement of Changes in Equity for the year ended 30 June 2017

	Issued capital \$	Accumulated losses \$	Total equity \$
<b>Balance at 1 July 2015</b>	<b>2,223,293</b>	<b>(974,721)</b>	<b>1,248,572</b>
Total comprehensive income for the year	-	69,234	69,234
<b>Transactions with owners in their capacity as owners:</b>			
Shares issued during period	-	-	-
Costs of issuing shares	-	-	-
Dividends provided for or paid	-	-	-
<b>Balance at 30 June 2016</b>	<b>2,223,293</b>	<b>(905,487)</b>	<b>1,317,806</b>
<b>Balance at 1 July 2016</b>	<b>2,223,293</b>	<b>(905,487)</b>	<b>1,317,806</b>
Total comprehensive income for the year	-	36,134	36,134
<b>Transactions with owners in their capacity as owners:</b>			
Shares issued during period	-	-	-
Costs of issuing shares	-	-	-
Dividends provided for or paid	-	(75,962)	(75,962)
<b>Balance at 30 June 2017</b>	<b>2,223,293</b>	<b>(945,315)</b>	<b>1,277,978</b>

The accompanying notes form part of these financial statements.



# Financial statements (continued)

## Statement of Cash Flows for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
<b>Cash flows from operating activities</b>			
Receipts from customers		2,765,804	2,656,307
Payments to suppliers and employees		(2,457,510)	(2,523,384)
Interest received		11,067	10,985
Interest paid		(3,914)	(1,511)
<b>Net cash provided by operating activities</b>	<b>17</b>	<b>315,447</b>	<b>142,397</b>
<b>Cash flows from investing activities</b>			
Payments for property, plant and equipment		(26,265)	(2,150)
Proceeds from sale of property, plant and equipment		9,091	30,227
<b>Net cash provided by/(used in) investing activities</b>		<b>(17,174)</b>	<b>28,077</b>
<b>Cash flows from financing activities</b>			
Net proceeds/(repayment) of borrowings		4,809	(48,177)
Dividends paid		(75,962)	-
<b>Net cash used in financing activities</b>		<b>(71,153)</b>	<b>(48,177)</b>
<b>Net increase in cash held</b>		<b>227,120</b>	<b>122,297</b>
Cash and cash equivalents at the beginning of the financial year		613,156	490,859
<b>Cash and cash equivalents at the end of the financial year</b>	<b>7(a)</b>	<b>840,276</b>	<b>613,156</b>

The accompanying notes form part of these financial statements.

# Notes to the financial statements

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For year ended 30 June 2017

## Note 1. Summary of significant accounting policies

### a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standard Boards and the Corporations Act 2001. The company is a for-profit entity for the purpose of preparing the financial statements.

#### Compliance with IFRS

These financial statements and notes comply with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

#### Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These areas involving a higher degree of judgement or complexities, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

#### Historical cost convention

The financial statements have been prepared under the historical cost convention on an accruals basis as modified by the revaluation of financial assets and liabilities at fair value through profit or loss and where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

#### Comparative figures

Where required by Australian Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

#### Application of new and amended accounting standards

There are a number of amendments to accounting standards issued by the Australian Accounting Standards Board (AASB) that became mandatorily effective for accounting periods beginning on or after 1 July 2016, and are therefore relevant for the current financial year.

None of these amendments to accounting standards issued by the Australian Accounting Standards Board (AASB) materially affected any of the amounts recognised in the current period or any prior period and are not likely to affect future periods.

There are also a number of accounting standards and interpretations issued by the Australian Accounting Standards Board (AASB) that become effective in future accounting periods.

The company has elected not to apply any accounting standards or interpretations before their mandatory operative date for the annual reporting period beginning 1 July 2016. These future accounting standards and interpretations therefore have no impact on amounts recognised in the current period or any prior period.

Only AASB 16 Leases, effective for the annual reporting period beginning on or after 1 January 2019 is likely to impact the company. This revised standard will require the branch leases to be capitalised.

#### Economic dependency - Bendigo and Adelaide Bank Limited

The company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of the **Community Bank**<sup>®</sup> branches at Calwell, Wanniassa and Curtin in the Australian Capital Territory and Jerrabomberra in New South Wales.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### a) Basis of preparation (continued)

#### Economic dependency - Bendigo and Adelaide Bank Limited (continued)

The branches operate as a franchise of Bendigo and Adelaide Bank Limited, using the name “Bendigo Bank” and the logo and system of operations of Bendigo and Adelaide Bank Limited. The company manages the **Community Bank**<sup>®</sup> branches on behalf of Bendigo and Adelaide Bank Limited, however all transactions with customers conducted through the **Community Bank**<sup>®</sup> branches are effectively conducted between the customers and Bendigo and Adelaide Bank Limited.

All deposits are made with Bendigo and Adelaide Bank Limited, and all personal and investment products are products of Bendigo and Adelaide Bank Limited, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo and Adelaide Bank Limited, must be approved by Bendigo and Adelaide Bank Limited. All credit transactions are made with Bendigo and Adelaide Bank Limited, and all credit products are products of Bendigo and Adelaide Bank Limited.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo and Adelaide Bank Limited entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo and Adelaide Bank Limited provides significant assistance in establishing and maintaining the **Community Bank**<sup>®</sup> branches franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice in relation to:

- advice and assistance in relation to the design, layout and fit out of the **Community Bank**<sup>®</sup> branches
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

The following is a summary of the material accounting policies adopted by the company in the preparation of the financial statements. The accounting policies have been consistently applied, unless otherwise stated.

### b) Revenue

Revenue is recognised when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the company and any specific criteria have been met. Interest and fee revenue is recognised when earned. The gain or loss on disposal of property, plant and equipment is recognised on a net basis and is classified as income rather than revenue. All revenue is stated net of the amount of Goods and Services Tax (GST).

#### Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company – margin, commission and fee income. Bendigo and Adelaide Bank Limited decides the form of revenue the company earns on different types of products and services.

The revenue earned by the company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **b) Revenue (continued)**

#### Core banking products

Bendigo and Adelaide Bank Limited has identified some Bendigo Bank Group products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days' notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

#### Margin

Margin is arrived at through the following calculation:

- Interest paid by customers on loans less interest paid to customers on deposits
- plus any deposit returns i.e. interest return applied by Bendigo and Adelaide Bank Limited for a deposit,
- minus any costs of funds i.e. interest applied by Bendigo and Adelaide Bank Limited to fund a loan.

Note: In very simplified terms, currently, deposit return means the interest Bendigo and Adelaide Bank Limited gets when it invests the money the customer deposits with it. The cost of funds means the interest Bendigo and Adelaide Bank Limited pays when it borrows the money to give a customer a loan.

For those products and services on which margin is paid, the company is entitled to a share of the margin earned by Bendigo and Adelaide Bank Limited (i.e. income adjusted for Bendigo and Adelaide Bank Limited's interest expense and interest income return). However, if this reflects a loss, the company incurs a share of that loss.

Products and services on which margin is paid include variable rate deposits and variable rate home loans.

#### Commission

Commission is a fee paid for products and services sold. It may be paid on the initial sale or on an ongoing basis. Commission is payable on the sale of an insurance product such as home contents. Examples of products and services on which ongoing commissions are paid include leasing and Sandhurst Trustees Limited products.

#### Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank Group entities including fees for loan applications and account transactions.

#### Discretionary financial contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo and Adelaide Bank Limited has also made discretionary financial payments to the company. These are referred to by Bendigo and Adelaide Bank Limited as a "Market Development Fund" (MDF).

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and donations.

It is for the board to decide how to use the MDF.

The payments from Bendigo and Adelaide Bank Limited are discretionary and Bendigo and Adelaide Bank Limited may change the amount or stop making them at any time.

#### Ability to change financial return

Under the franchise agreement, Bendigo and Adelaide Bank Limited may change the form and amount of financial return that the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo and Adelaide Bank Limited earns revenue.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **b) Revenue (continued)**

#### Ability to change financial return (continued)

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

If Bendigo and Adelaide Bank Limited makes a change to the margin or commission on core banking products and services, it must not reduce the margin and commission the company receives on core banking products and services Bendigo and Adelaide Bank Limited attributes to the company to less than 50% (on an aggregate basis) of Bendigo and Adelaide Bank Limited's margin at that time. For other products and services, there is no restriction on the change Bendigo and Adelaide Bank Limited may make.

Bendigo and Adelaide Bank Limited must give the company 30 days' notice before it changes the products and services on which margin, commission or fee income is paid, the method of calculation of margin and the amount of margin, commission or fee income.

#### Monitoring and changing financial return

Bendigo and Adelaide Bank Limited monitors the distribution of financial return between **Community Bank**<sup>®</sup> companies and Bendigo and Adelaide Bank Limited on an ongoing basis.

Overall, Bendigo and Adelaide Bank Limited has made it clear that the **Community Bank**<sup>®</sup> model is based on the principle of shared reward for shared effort. In particular, in relation to core banking products and services, the aim is to achieve an equal share of Bendigo and Adelaide Bank Limited's margin.

### **c) Income tax**

#### Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

#### Deferred tax

Deferred tax is accounted for using the balance sheet liability method on temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from goodwill.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities reflects the tax consequences that would follow from the manner in which the consolidated entity expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **c) Income tax (continued)**

#### Deferred tax (continued)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the company entity intends to settle its tax assets and liabilities on a net basis.

#### Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the Statement of Profit or Loss and Other Comprehensive Income, except when it relates to items credited or debited to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

### **d) Employee entitlements**

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

The company contributes to a defined contribution plan. Contributions to employee superannuation funds are charged against income as incurred.

### **e) Cash and cash equivalents**

For the purposes of the Statement of Cash Flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Balance Sheet.

### **f) Trade receivables and payables**

Receivables are carried at their amounts due. The collectability of debts is assessed at balance date and specific provision is made for any doubtful accounts. Liabilities for trade creditors and other amounts are carried at cost that is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the company.

### **g) Property, plant and equipment**

Plant and equipment, leasehold improvements and equipment under finance lease are stated at cost less accumulated depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of the item. In the event that settlement of all or part of the purchase consideration is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost of each asset over its expected useful life to its estimated residual value. Leasehold improvements are depreciated at the rate equivalent to the available building allowance using the straight line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period.

The following estimated useful lives are used in the calculation of depreciation:

- leasehold improvements            40 years
- plant and equipment                2.5 - 40 years
- motor vehicles                        3 - 5 years

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **h) Intangibles**

The franchise fee paid to Bendigo and Adelaide Bank Limited has been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

The renewal processing fee paid to Bendigo and Adelaide Bank Limited when renewing the franchise agreement has also been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

### **i) Payment terms**

Receivables and payables are non interest bearing and generally have payment terms of between 30 and 90 days.

### **j) Borrowings**

All loans are initially measured at the principal amount. Interest is recognised as an expense as it accrues.

### **k) Financial instruments**

#### Recognition and initial measurement

Financial instruments, incorporating financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument.

Financial instruments are initially measured at fair value plus transaction costs. Financial instruments are classified and measured as set out below.

#### Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset.

#### Classification and subsequent measurement

##### (i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rate method.

##### (ii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the entity's intention to hold these investments to maturity. They are subsequently measured at amortised cost using the effective interest rate method.

##### (iii) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost using the effective interest rate method.

#### Impairment

At each reporting date, the entity assesses whether there is objective evidence that a financial instrument has been impaired. Impairment losses are recognised in the Statement of Profit or Loss and Other Comprehensive Income.



# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **l) Leases**

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership are transferred to the company are classified as finance leases. Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred. Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

### **m) Provisions**

Provisions are recognised when the economic entity has a legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions of other past events, it is probable that a future sacrifice of economic benefits will be required and a reliable estimate can be made of the amount of the obligation.

A provision for dividends is not recognised as a liability unless the dividends are declared, determined or publicly recommended on or before the reporting date.

### **n) Contributed equity**

Ordinary shares are recognised at the fair value of the consideration received by the company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

### **o) Earnings per share**

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year.

### **p) Goods and Services Tax**

Revenues, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the Balance Sheet. Cash flows are included in the Statement of Cash Flows on a gross basis.

The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the taxation authority are classified as operating cash flows.

## Note 2. Financial risk management

The company's activities expose it to a limited variety of financial risks: market risk (including currency risk, fair value interest risk and price risk), credit risk, liquidity risk and cash flow interest rate risk. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the entity. The entity does not use derivative instruments.

Risk management is carried out directly by the board of directors..

# Notes to the financial statements (continued)

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## Note 2. Financial risk management (continued)

### (i) Market risk

The company has no exposure to any transactions denominated in a currency other than Australian dollars.

### (ii) Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

### (iii) Credit risk

The company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo and Adelaide Bank Limited.

### (iv) Liquidity risk

Prudent liquidity management implies maintaining sufficient cash and marketable securities and the availability of funding from credit facilities. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited mitigates this risk significantly.

### (v) Cash flow and fair value interest rate risk

Interest-bearing assets are held with Bendigo and Adelaide Bank Limited and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited mitigates this risk significantly.

### (vi) Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of dividends to shareholders. Capital is represented by total equity as recorded in the Balance Sheet.

In accordance with the franchise agreement, in any 12 month period, the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the franchisee otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the franchisee over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2017 can be seen in the Statement of Profit or Loss and Other Comprehensive Income.

There were no changes in the company's approach to capital management during the year.

## Note 3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

# Notes to the financial statements (continued)

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## Note 3. Critical accounting estimates and judgements (continued)

Management has identified the following critical accounting policies for which significant judgements, estimates and assumptions are made. Actual results may differ from these estimates under different assumptions and conditions and may materially affect financial results or the financial position reported in future periods.

Further details of the nature of these assumptions and conditions may be found in the relevant notes to the financial statements.

### Taxation

Judgement is required in assessing whether deferred tax assets and certain tax liabilities are recognised on the balance sheet. Deferred tax assets, including those arising from un-recouped tax losses, capital losses and temporary differences, are recognised only where it is considered more likely than not that they will be recovered, which is dependent on the generation of sufficient future taxable profits.

Assumptions about the generation of future taxable profits depend on management's estimates of future cash flows. These depend on estimates of future sales volumes, operating costs, capital expenditure, dividends and other capital management transactions. Judgements are also required about the application of income tax legislation.

These judgements and assumptions are subject to risk and uncertainty. There is therefore a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets and deferred tax liabilities recognised on the balance sheet and the amount of other tax losses and temporary differences not yet recognised. In such circumstances, some or all of the carrying amount of recognised deferred tax assets and liabilities may require adjustment, resulting in corresponding credit or charge to the Statement of Profit or Loss and Other Comprehensive Income.

### Estimation of useful lives of assets

The estimation of the useful lives of assets has been based on historical experience and the condition of the asset is assessed at least once per year and considered against the remaining useful life. Adjustments to useful lives are made when considered necessary.

### Impairment of assets

At each reporting date, the company reviews the carrying amounts of its tangible and intangible assets that have an indefinite useful life to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the consolidated entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the reversal of the impairment loss is treated as a revaluation increase.

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 4. Revenue from ordinary activities</b>		
Operating activities:		
- gross margin	1,790,969	1,638,909
- services commissions	348,772	372,753
- fee income	236,926	242,698
- market development fund	137,500	186,667
<b>Total revenue from operating activities</b>	<b>2,514,167</b>	<b>2,441,027</b>
Non-operating activities:		
- interest received	6,692	14,734
- profit on sale of non-current assets	6,738	23,436
<b>Total revenue from non-operating activities</b>	<b>13,430</b>	<b>38,170</b>
<b>Total revenues from ordinary activities</b>	<b>2,527,597</b>	<b>2,479,197</b>

## Note 5. Expenses

Depreciation of non-current assets:

- plant and equipment	32,673	22,055
- leasehold improvements	29,970	34,794
- motor vehicle	22,858	20,247

Amortisation of non-current assets:

- franchise agreement	8,762	8,615
- franchise renewal fee	25,866	18,459
- establishment fee	18,667	28,000
	<b>138,796</b>	<b>132,170</b>

Finance costs:

<b>- interest paid</b>	<b>3,914</b>	<b>1,511</b>
<b>Bad debts</b>	<b>1,432</b>	<b>3,345</b>

## Note 6. Income tax expense

The components of tax expense comprise:

- Recoupment of prior year tax losses	34,205	19,705
- Movement in deferred tax	(1,720)	8,139
- Adjustment to deferred tax to reflect change to tax rate	19,376	1,809
- Under/over provision in respect to prior years	8,800	-
	<b>60,661</b>	<b>29,653</b>

## Notes to the financial statements (continued)

	2017 \$	2016 \$
Note 6. Income tax expense (continued)		
The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows		
Operating profit	96,795	98,887
Prima facie tax on profit from ordinary activities at 27.5% (2016: 30%)	26,619	29,666
Add tax effect of:		
- non-deductible expenses	5,867	22
- timing difference expenses	3,391	(8,139)
- other deductible expenses	(1,672)	(1,844)
	<b>34,205</b>	<b>19,705</b>
Movement in deferred tax	(1,720)	8,139
Adjustment to deferred tax to reflect change of tax rate	19,376	1,809
Under/over provision in respect to prior years	8,800	-
	<b>60,661</b>	<b>29,653</b>

## Note 7. Cash and cash equivalents

Cash at bank and on hand	722,444	413,959
Term deposits	117,832	199,197
	<b>840,276</b>	<b>613,156</b>

### Note 7.(a) Reconciliation to cash flow statement

The above figures reconcile to the amount of cash shown in the statement of cash flows at the end of the financial year as follows:

Cash at bank and on hand	722,444	413,959
Term deposits	117,832	199,197
	<b>840,276</b>	<b>613,156</b>

## Note 8. Trade and other receivables

Trade receivables	201,118	199,361
Prepayments	11,878	48,648
Other receivables and accruals	1,706	6,081
	<b>214,702</b>	<b>254,090</b>

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 9. Property, plant and equipment</b>		
Leasehold improvements		
At cost	474,389	474,389
Less accumulated depreciation	(205,258)	(175,288)
	<b>269,131</b>	<b>299,101</b>
Plant and equipment		
At cost	295,391	305,047
Less accumulated depreciation	(272,848)	(250,273)
	<b>22,543</b>	<b>54,774</b>
Motor vehicles		
At cost	92,655	90,104
Less accumulated depreciation	(25,513)	(22,915)
	<b>67,142</b>	<b>67,189</b>
<b>Total written down amount</b>	<b>358,816</b>	<b>421,064</b>
<b>Movements in carrying amounts:</b>		
Leasehold improvements		
Carrying amount at beginning	299,101	331,745
Additions	-	2,150
Disposals	-	-
Less: depreciation expense	(29,970)	(34,794)
<b>Carrying amount at end</b>	<b>269,131</b>	<b>299,101</b>
Plant and equipment		
Carrying amount at beginning	54,774	76,829
Additions	3,101	-
Disposals	(2,659)	-
Less: depreciation expense	(32,673)	(22,055)
<b>Carrying amount at end</b>	<b>22,543</b>	<b>54,774</b>
Motor vehicles		
Carrying amount at beginning	67,189	24,736
Additions	23,164	69,492
Disposals	(353)	(6,792)
Less: depreciation expense	(22,858)	(20,247)
<b>Carrying amount at end</b>	<b>67,142</b>	<b>67,189</b>
<b>Total written down amount</b>	<b>358,816</b>	<b>421,064</b>

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 10. Intangible assets</b>		
Franchise fee		
At cost	183,742	163,074
Less: accumulated amortisation	(162,632)	(153,870)
	<b>21,110</b>	<b>9,204</b>
Establishment fee		
At cost	140,000	140,000
Less: accumulated amortisation	(140,000)	(121,333)
	-	<b>18,667</b>
Renewal processing fee		
At cost	275,641	172,298
Less: accumulated amortisation	(172,013)	(146,147)
	<b>103,628</b>	<b>26,151</b>
<b>Total written down amount</b>	<b>124,738</b>	<b>54,022</b>

## Note 11. Tax

### Non-Current:

Deferred tax assets		
- accruals	1,394	1,449
- employee provisions	21,930	20,123
- tax losses carried forward	170,124	232,505
	<b>193,448</b>	<b>254,077</b>
Deferred tax liability		
- accruals	469	1,673
- property, plant and equipment	1,236	-
	<b>1,705</b>	<b>1,673</b>
<b>Net deferred tax asset</b>	<b>191,743</b>	<b>252,404</b>
<b>Movement in deferred tax charged to Statement of Profit or Loss and Other Comprehensive Income</b>	<b>60,661</b>	<b>29,653</b>



## Notes to the financial statements (continued)

	Note	2017 \$	2016 \$
<b>Note 12. Trade and other payables</b>			
<b>Current:</b>			
Trade creditors		7,351	33,003
Other creditors and accruals		229,693	94,164
Lease incentive		274	3,024
		<b>237,318</b>	<b>130,191</b>
<b>Non-Current:</b>			
<b>Other creditors and accruals</b>		<b>56,858</b>	-

## Note 13. Borrowings

<b>Current:</b>			
Credit card facilities		4,666	1,883
Chattel mortgage	18	25,546	18,154
		<b>30,212</b>	<b>20,037</b>
<b>Non-Current:</b>			
<b>Chattel mortgage</b>	<b>18</b>	<b>48,164</b>	<b>53,530</b>

The company has two chattel mortgages in place.

The first was for the purchase of three motor vehicles, with a total amount financed of \$76,440. Repayments are \$1,788 per month with the final instalment due in April 2019. Interest is recognised at an average rate of 4.95%. The chattel mortgage is secured by a fixed and floating charge over the company's assets.

The second was for the purchase of a motor vehicle, with a total amount financed of \$25,480. Repayments are \$591 per month with the final instalment due in August 2019. Interest is recognised at an average rate of 4.55%. The chattel mortgage is secured by a fixed and floating charge over the company's assets.

	2017 \$	2016 \$
<b>Note 14. Provisions</b>		
<b>Current:</b>		
Provision for annual leave	57,844	44,921
Provision for long service leave	7,075	13,177
	<b>64,919</b>	<b>58,098</b>
<b>Non-Current:</b>		
<b>Provision for long service leave</b>	<b>14,826</b>	<b>15,074</b>

# Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 15. Contributed equity</b>		
2,520,014 ordinary shares fully paid (2016: 2,520,014)	1,008,007	1,008,007
494,401 ordinary shares fully paid (Jerrabomberra) (2016: 494,401)	494,401	494,401
783,700 ordinary shares fully paid (Curtin) (2016: 783,700)	783,700	783,700
Less: equity raising expenses (Jerrabomberra)	(32,082)	(32,082)
Less: equity raising expenses (Curtin)	(30,733)	(30,733)
	<b>2,223,293</b>	<b>2,223,293</b>

## Rights attached to shares

### (a) Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the **Community Bank**<sup>®</sup> branch have the same ability to influence the operation of the company.

### (b) Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo and Adelaide Bank Limited contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

### (c) Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the Corporations Act 2001.

## Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if they control or own 10% or more of the shares in the company (the "10% limit").

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

# Notes to the financial statements (continued)

## Note 15. Contributed equity (continued)

### Prohibited shareholding interest (continued)

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
<b>Note 16. Accumulated losses</b>		
Balance at the beginning of the financial year	(905,487)	(974,721)
Net profit from ordinary activities after income tax	36,134	69,234
Dividends paid or provided for	(75,962)	-
<b>Balance at the end of the financial year</b>	<b>(945,315)</b>	<b>(905,487)</b>

## Note 17. Statement of cash flows

Reconciliation of profit from ordinary activities after tax to net cash provided by operating activities

Profit from ordinary activities after income tax	36,134	69,234
Non cash items:		
- depreciation	85,501	77,096
- amortisation	53,295	55,074
- (profit)/loss on disposal of asset	(6,079)	23,436
Changes in assets and liabilities:		
- (increase)/decrease in receivables	39,388	(89,313)
- (increase)/decrease in other assets	60,661	29,653
- increase/(decrease) in payables	39,975	(101)
- increase/(decrease) in provisions	6,572	(22,682)
<b>Net cash flows provided by operating activities</b>	<b>315,447</b>	<b>142,397</b>

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 18. Leases</b>		
Chattel mortgage commitments		
Payable - minimum repayments:		
- not later than 12 months	28,550	21,461
- between 12 months and 5 years	49,847	56,666
- greater than 5 years	-	-
<b>Minimum repayments</b>	<b>78,397</b>	<b>78,127</b>
Less future finance charges	(4,687)	(6,443)
<b>Present value of minimum repayments</b>	<b>73,710</b>	<b>71,684</b>

### Operating lease commitments

Non-cancellable operating leases contracted for but not capitalised in the financial statements

Payable - minimum lease payments:

- not later than 12 months	236,007	161,379
- between 12 months and 5 years	933,814	36,182
- greater than 5 years	31,560	-
	<b>1,201,381</b>	<b>197,561</b>

The rental lease agreement on the Calwell branch premises is a non-cancellable lease with a five year term, expiring on 31 August 2022. Two options are available for further terms of five years each. The rent payable is currently \$62,157 per annum plus GST with annual increases set at 3%.

The rental lease agreement on the Wanniasa branch premises is a non-cancellable lease with a five year term, expiring 30 November 2022. The rent payable is currently \$41,193 per annum with no GST applicable. Annual rent increases are set at 3%.

The rental lease agreement on the Jerrabomberra branch premises is a non-cancellable lease with a five year term, expiring 31 July 2021. The rent payable is currently \$67,000 per annum plus GST with annual increases set at 4%.

The rental lease agreement on the Curtin branch premises is a non-cancellable lease with a five year term, expiring 31 May 2022. There is an option available for a further five year term. The rent payable is currently \$58,811 per annum with no GST applicable. Annual rent increases are set at 4%.

The company rents an administration office at Canberra. The lease agreement is a non-cancellable lease with a one year term, expiring 13 October 2017. The rent payable is currently \$13,068 per annum plus GST.

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 19. Auditor's remuneration</b>		
Amounts received or due and receivable by the auditor of the company for:		
- audit and review services	7,200	7,400
- non audit services	3,370	3,115
	<b>10,570</b>	<b>10,515</b>

## Note 20. Director and related party disclosures

The names of directors who have held office during the financial year are:

Neale Desmond Guthrie  
Brian Joseph Brown  
Alison Louise Grimes  
Klarisa Dominka Cengic  
Yvonne Alice Gillett  
Radmila Noveska  
Robert Gwynfor Bowness Evans (Appointed 25 July 2016)  
Dr Damien Charles Hickman (Resigned 26 April 2017)

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

	2017 \$	2016 \$
Transactions with related parties:		
During the period the company sold an asset using online auction company Allbids.com.au Pty Ltd of which director Robert Evans is Chair and CEO.		
Fees incurred by the company for this service totalled:	168	-

	2017	2016
<b>Directors' Shareholdings</b>		
Neale Desmond Guthrie	-	-
Brian Joseph Brown	4,500	4,500
Alison Louise Grimes	-	-
Klarisa Dominka Cengic	-	-
Yvonne Alice Gillett	-	-
Radmila Noveska	-	-
Robert Gwynfor Bowness Evans (Appointed 25 July 2016)	-	-
Dr Damien Charles Hickman (Resigned 26 April 2017)	-	-

There was no movement in directors' shareholdings during the year.

## Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 21. Dividends paid or provided</b>		
<b>a. Dividends paid during the year</b>		
Current year dividend		
<b>Unfranked dividend - 2 cents (2016: Nil cents) per share</b>	<b>75,962</b>	-
<b>b. Dividends proposed and not recognised as a liability</b>		
Current year final dividend		
<b>Unfranked dividend - 2 cents (2016: Nil cents) per share</b>	<b>75,962</b>	-
<b>c. Franking account balance</b>		
Franking credits available for subsequent reporting periods are:		
- franking account balance as at the end of the financial year	2,920	2,920
- franking credits that will arise from payment of income tax as at the end of the financial year	-	-
- franking debits that will arise from the payment of dividends recognised as a liability at the end of the financial year	-	-
<b>Franking credits available for future financial reporting periods:</b>	<b>2,920</b>	<b>2,920</b>
- franking debits that will arise from payment of dividends proposed or declared before the financial report was authorised for use but not recognised as a distribution to equity holders during the period	-	-
<b>Net franking credits available</b>	<b>2,920</b>	<b>2,920</b>

## Note 22. Key management personnel disclosures

The directors received remuneration including superannuation, as follows:

Neale Desmond Guthrie	4,008	815
Brian Joseph Brown	1,750	548
Alison Louise Grimes	1,674	435
Klarisa Dominka Cengic	1,218	303
Yvonne Alice Gillett	913	86
Radmila Noveska	685	108
Robert Gwynfor Bowness Evans (Appointed 25 July 2016)	913	64
Dr Damien Charles Hickman (Resigned 26 April 2017)	457	127
	<b>11,618</b>	<b>2,486</b>

# Notes to the financial statements (continued)

	2017 \$	2016 \$
<b>Note 23. Earnings per share</b>		
(a) Profit attributable to the ordinary equity holders of the company used in calculating earnings per share	36,134	69,234

	Number	Number
(b) Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share	3,798,115	3,798,115

## Note 24. Events occurring after the reporting date

There have been no events after the end of the financial year that would materially affect the financial statements.

## Note 25. Contingent liabilities and contingent assets

There were no contingent liabilities or contingent assets at the date of this report to affect the financial statements.

## Note 26. Segment reporting

The economic entity operates in the service sector where it facilitates **Community Bank®** services in Wanniasa, Calwell, and Curtin in the Australian Capital Territory, and in Jerrabomberra in New South Wales, pursuant to a franchise agreement with Bendigo and Adelaide Bank Limited.

## Note 27. Registered office/Principal place of business

The entity is a company limited by shares, incorporated and domiciled in Australia. The registered office and principal place of business is:

### Registered Office

Level 4  
15 Moore Street  
Canberra ACT 2601

### Principal Place of Business

Unit 13 & 14 Wanniasa Shopping Centre  
Sangster Place  
Wanniasa ACT 2905

Shop 19-21 Calwell Shopping Centre  
Webber Crescent  
Calwell ACT 2905

Shop 2A Jerrabomberra Shopping Centre  
2 Limestone Avenue  
Jerrabomberra NSW 2917

Shop 1 Curtin Shopping Centre  
20 Curtin Place  
Curtin ACT 2605



# Notes to the financial statements (continued)

## Note 28. Financial instruments

### Financial Instrument Composition and Maturity Analysis

The table below reflects the undiscounted contractual settlement terms for all financial instruments, as well as the settlement period for instruments with a fixed period of maturity and interest rate.

Financial instrument	Floating interest		Fixed interest rate maturing in						Non interest bearing		Weighted average	
			1 year or less		Over 1 to 5 years		Over 5 years					
	2017 \$	2016 \$	2017 \$	2016 \$	2017 \$	2016 \$	2017 \$	2016 \$	2017 \$	2016 \$	2017 %	2016 %
<b>Financial assets</b>												
Cash and cash equivalents	722,161	413,686	117,832	199,197	-	-	-	-	283	273	1.28	3.30
Receivables	-	-	-	-	-	-	-	-	201,118	199,361	N/A	N/A
<b>Financial liabilities</b>												
Interest bearing liabilities	4,666	1,883	25,546	18,154	48,164	53,530	-	-	-	-	4.75	5.75
Payables	-	-	-	-	-	-	-	-	7,351	33,003	N/A	N/A

### Net Fair Values

The net fair values of financial assets and liabilities approximate the carrying values as disclosed in the balance sheet. The company does not have any unrecognised financial instruments at the year end.

### Credit Risk

The maximum exposure to credit risk at balance date to recognised financial assets is the carrying amount of those assets as disclosed in the balance sheet and notes to the financial statements.

There are no material credit risk exposures to any single debtor or group of debtors under financial instruments entered into by the economic entity.

### Interest Rate Risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from the interest bearing financial assets and liabilities in place subject to variable interest rates, as outlined above.

### Sensitivity Analysis

The company has performed sensitivity analysis relating to its exposure to interest rate risk at balance date. This sensitivity analysis demonstrates the effect on the current year results and equity which could result from a change in interest rates.

# Notes to the financial statements (continued)

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## Note 28. Financial instruments (continued)

### Sensitivity Analysis (continued)

As at 30 June 2017, the effect on profit and equity as a result of changes in interest rate, with all other variables remaining constant would be as follows:

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Change in profit/(loss)		
Increase in interest rate by 1%	7,616	5,393
Decrease in interest rate by 1%	(7,616)	(5,393)
Change in equity		
Increase in interest rate by 1%	7,616	5,393
Decrease in interest rate by 1%	(7,616)	(5,393)

# Directors' declaration

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In accordance with a resolution of the directors of Molonglo Financial Services Limited, we state that:

In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the company's financial position as at 30 June 2017 and of its performance for the financial year ended on that date; and
  - (ii) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (c) the audited remuneration disclosures set out in the remuneration report section of the directors' report comply with Accounting Standard AASB124 Related Party Disclosures and the Corporations Regulations 2001.

This declaration is made in accordance with a resolution of the board of directors.



**Brian Joseph Brown,**  
**Deputy Chair**

Signed on the 30th of August 2017.

# Independent audit report

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Chartered Accountants

61 Bull Street, Bendigo 3550  
PO Box 454, Bendigo 3552  
03 5443 0344  
afsbendigo.com.au

## Independent auditor's report to the members of Molonglo Financial Services Limited

### Report on the audit of the financial statements

#### Our opinion

In our opinion, the financial report of Molonglo Financial Services Limited is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2017 and of its performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards.

#### What we have audited

Molonglo Financial Services Limited's (the company) financial report comprises the:

- ✓ Statement of profit or loss and other comprehensive income
- ✓ Balance sheet
- ✓ Statement of changes in equity
- ✓ Statement of cash flows
- ✓ Notes comprising a summary of significant accounting policies and other explanatory notes
- ✓ The directors' declaration of the entity.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Other information

The company usually prepares an annual report that will include the financial statements, directors' report and declaration and our independence declaration and audit report (the financial report). The annual report may also include "other information" on the entity's operations and financial results and financial position as set out in the financial report, typically in a Chairman's report and Manager's report, and reports covering governance and shareholder matters.

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# Independent audit report (continued)

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The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information.

## **Directors' responsibility for the financial report**

The directors of the company are responsible for the preparation of the financial report so that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibility for the audit of the financial report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/home.aspx>. This description forms part of our auditor's report.



**Andrew Frewin Stewart**  
61 Bull Street, Bendigo, 3550  
Dated: 30 August 2017



**David Hutchings**  
Lead Auditor

Calwell **Community Bank**<sup>®</sup> Branch  
Shops 19-21 Calwell Shopping Centre,  
Webber Crescent, Calwell ACT 2905  
Phone: (02) 6291 3385  
[www.bendigobank.com.au/calwell](http://www.bendigobank.com.au/calwell)

Curtin **Community Bank**<sup>®</sup> Branch  
Unit 1, 20 Curtin Place, Curtin ACT 2605  
Phone: (02) 6260 5140  
[www.bendigobank.com.au/curtin](http://www.bendigobank.com.au/curtin)

Jerrabomberra **Community Bank**<sup>®</sup> Branch  
Shop 2a Jerrabomberra Village Shopping Centre,  
2 Limestone Drive, Jerrabomberra NSW 2619  
Phone: (02) 6299 8357  
[www.bendigobank.com.au/jerrabomberra](http://www.bendigobank.com.au/jerrabomberra)

Wanniassa **Community Bank**<sup>®</sup> Branch  
Unit 13-14 Wanniassa Shopping Centre,  
Wanniassa ACT 2903  
Phone: (02) 6231 9024  
[www.bendigobank.com.au/wanniassa](http://www.bendigobank.com.au/wanniassa)

Franchisee: Molonglo Financial Services Limited  
15 Moore Street (PO Box 2577), Canberra ACT 2601  
Phone: (02) 6169 4032  
Email: [admin@molonglofs.com.au](mailto:admin@molonglofs.com.au)  
ABN: 77 100 097 443

Share Registry:  
ShareData Pty Ltd  
PO Box 298, St Agnes SA 5097  
Phone: (08) 8395 2308 Fax: (08) 8396 4490  
Email: [info@sharedata.com.au](mailto:info@sharedata.com.au)  
[www.sharedata.com.au](http://www.sharedata.com.au)

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