Annual Report 2025

Murrimboola Financial Services Limited

Community Bank
Harden Murrumburrah

ABN 12 118 357 467

Contents

Chairman's report

For year ending 30 June 2025

On behalf of the Board of Directors, it is a privilege to present this report for the 2024/2025 financial year, reflecting our continued growth and community impact.

Murrimboola Financial Services Limited continues to operate proudly under the Community Bank model, guided by the principles of local ownership, local decision-making, local investment, broad-based community benefit, and a strong balance of commercial focus with community spirit.

During the year, we welcomed two new Directors, Stephen Woodhead and Craig Nicholls, strengthening our governance, Director development, and succession planning for 2025.

Our people remain at the heart of our success. In January 2025, Saurabh Mahajan commenced as Branch Manager and has already exceeded expectations through strong performance. The Directors thank Janelle Slavin for her dedicated service as Acting Manager through most of 2024, and we acknowledge the dedication of our staff – Adarsh, and Alyssa, who rejoined us this year following maternity leave and continues to deliver outstanding customer service.

We also extend our sincere thanks to Aisling, who served as our Customer Relationship Officer (CRO) until May 2025, for her valuable contribution and commitment during her time with us.

Our commitment to the community remains strong, with continued partnerships through the Community Enterprise Foundation, alongside donations, support for social enterprises, and sponsorships that deliver broad community benefit. We also recognise the ongoing success of the Grenfell Bank Agency, operated by Aston & Joyce under Danny Joyce's leadership, which has again delivered strong performance in 2024/25.

Variability in interest rates during the year influenced profit share outcomes for the company. Further details are provided in the 2025 Financial Report.

In closing, I thank our staff, shareholders, community partners, and especially my fellow Directors for their ongoing accountability and support. Together, we ensure the continued success and sustainability of Murrimboola Financial Services Limited, our locally owned Community Bank.

Evelyn Shea

Evelyn Shea
Chair

Manager's report

For year ending 30 June 2025

It is with great pleasure that I present my first Manager's Report for Community Bank Harden–Murrumburrah for the year ending 30 June 2025. Since stepping into the Branch Manager role in January, I've had the privilege of leading a team that is not only passionate about banking but also truly driven by a shared commitment to our local community. As a proudly community-centric bank, everything we do is focused on building stronger connections and creating lasting impact for the people and businesses we serve.

Despite broader economic challenges, the branch has delivered a strong result this year, recording a net profit of $205,068. While our financial services continue to grow, our core focus remains on delivering personalised customer service and deepening our involvement with the community that supports us.

We are proud to have contributed $100,000 in local sponsorships, backing initiatives, events, and causes that directly benefit Harden–Murrumburrah and surrounding areas. These contributions reflect the heart of community banking — reinvesting into the places we live and love.

We also saw a few team changes this year. Alyssa Thompson returned from maternity leave in May, and we're delighted to have her energy and experience back in the branch. In May, we said goodbye to Aisling Bermingham, who resigned from her role. We sincerely thank Aisling for her valuable contribution and wish her all the very best in her future journey.

I would like to extend my heartfelt thanks to our incredible team — Janelle Slavin, Adarsh Pankavil Sajeev, and Alyssa Thompson — for their dedication, positivity, and outstanding service to our customers and community.

A special thank you goes to our Regional Manager, Tim Butt, for his fantabulous support and ongoing guidance — your backing has been instrumental in helping our team thrive.

To our volunteer Board of Directors, loyal customers, and shareholders — thank you for continuing to believe in the power of community banking. Together, we look forward to another year of growth, support, and meaningful impact.

Thanks

Saurabh Mahajan
Branch Manager

Bendigo and Adelaide Bank report

For year ending 30 June 2025

This year marks another significant chapter in our shared journey, one defined by **adaptation, collaboration, and remarkable achievements**. I'm immensely proud of our collective progress and the unwavering commitment demonstrated by our combined networks.

We began 2025 with a renewed focus on **model evolution**, a top priority that guided our decisions and initiatives throughout the year. This involved navigating the Franchising Code and broader regulatory changes to the **Franchise Agreement**. Thanks to the network's proactive engagement and cooperation, we successfully reviewed the agreement, and the necessary changes were implemented smoothly.

Beyond the operational successes, I want to highlight the **invaluable contributions** our Community Banks continue to make to their local communities. The dedication and commitment to supporting local initiatives remain a cornerstone of our combined success and a source of immense pride for Bendigo Bank.

In FY25, more than $50 million was invested in local communities, adding to a total of and $416 million since 1998. This funding enables community infrastructure development, strengthens the arts and culturally diverse communities, improving educational outcomes, and fosters healthy places for Australians to live and work.

On behalf of Bendigo Bank, thank you for being a shareholder in your local Community Bank. Your resilience, adaptability, and unwavering belief in our vision have been instrumental in our success. You are an integral part of the Bendigo Bank Community Banking family.

Your continued support is vital, and the results we've achieved together in 2025 underscore the continuing relevance and importance of the Community Bank model.

Justine Minne
Head of Community Banking, Bendigo Bank

Directors' report

For the financial year ended 30 June 2025

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2025.

Directors

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Evelyn Shea

Title:	Non-executive director
Experience and expertise:	Evelyn currently works in finance with NSW Health and has a background in the banking sector. Outside of work, Evelyn enjoys giving back to the local community and is a member of the Golf Match Committee at Harden Country Club.
Special responsibilities:	Chair

Susan McCarthy

Title:	Non-executive director
Experience and expertise:	Community Involvement - Board member since inception. Completed AICD course "Duties and Responsibilities for Not-for-Profit Directors Course" June 2017. Membership Officer CanAssist Harden-Murrumburrah, Harden Driver Reviver volunteer. Currently employed part time as a farm office manager at two farms. Treasurer The Friends of Galong Cemetery.
Special responsibilities:	Treasurer

Judith McFadyen

Title:	Non-executive director
Experience and expertise:	Community Involvement: Board Member and Past Chairperson of Murrumburrah-Harden Flexible Crae Services Inc, Board Member of MFSL. Tertiary Qualifications: Diploma of Teaching, Bachelor of Education (Sec), Graduate Diploma in Education (Special Education), Graduate Diploma in education (Early Childhood Education). Past employment in Education, working with children from birth to year 10. Past Chairperson of Murrumburrah-Harden Flexible Care Services Inc
Special responsibilities:	Nil.

Amy Mergard

Title:	Non-executive director
Experience and expertise:	Amy has 4 years' experience as a Director.
Special responsibilities:	Nil.

Directors (continued)

Zita McLeod

Title:	Non-executive director
Experience and expertise:	Principal (Ret)- NSW Department of Education (NSW DET) - Employed by NSW DET for 47 years in a range of teaching and executive roles ; staff development with planned professional programs ; managing budgets; coordinating student and family support programs; liaising with a wide range of community groups. Partner in family farming operation. Director of self managed superannuation fund.
Special responsibilities:	Committees - Governance and Audit, Sponsorship, Human Resources.

Amanda Jones

Title:	Non-executive director
Experience and expertise:	Administration officer, 20 years at various organisations. Cert IV in Business Administration, Justice of the peace, Member (previous secretary) of Harden Hospital Auxillary.
Special responsibilities:	People and Culture Committee, Budget Committee.

Craig Nicholls

Title:	Non-executive director (appointed 4th June 2025)
Experience and expertise:	Registered Nurse 1976 to 1981, Paramedic from 1981 to 2023. Murrumburrah Harden Rotary Club member and 2 terms as President. Murrumburrah Public School board past member.
Special responsibilities:	Nil.

Stephen Woodhead

Title:	Non-executive director (appointed 26th June 2025)
Experience and expertise:	After leaving school, I started an apprenticeship in Automotive Engineering with International Harvester Company, working my way up to management. After 10 years, I returned to the family farm and turned it into a very profitable enterprise. I am now semi-retired, having spent 45 years in agriculture. I am a member of the Rotary Club of Murrumburrah Harden and have been the Treasurer for more than 10 years. I am also a member of The Historical Truck and Tractor Club.
Special responsibilities:	Nil.

Kelvin Brown

Title:	Non-executive director (resigned 14th November 2024)
Experience and expertise:	Kelvin has 3 years' experience as a Director.
Special responsibilities:	Nil.

Company secretary

The Company secretary is Joy Rollason. Joy was appointed to the position of Company secretary on 30th April 2023.

Experience and expertise:	Joy holds a bachelor's degree in Information Services (Librarianship), a graduate diploma in Applied Corporate Governance and a diploma in Project Management. She has more than twenty five years of company secretarial experience with unlisted public companies. Joy is also the company secretary for several community bank companies.

Principal activity

The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of this activity during the financial year.

Review of operations

The profit for the company after providing for income tax amounted to $205,068 (30 June 2024: $156,858).

Operations have continued to perform in line with expectations.

Dividends

During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

	2025 $	2024 $
Fully franked dividend of 6 cents per share (2024: nil cents)	41,286	-
Unfranked dividend of nil cents per share (2024: 6 cents)	-	41,286
	41,286	**41,286**

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the company during the financial year.

Matters subsequent to the end of the financial year

Subsequent to the end of the financial year Bendigo Bank announced the retirement of their agency model. The Grenfell agency will be permanently closed from October 2025.

No other matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Likely developments and expected results of operations

No matter, circumstance or likely development in operations has arisen during or since the end of the financial year that has significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company.

Environmental regulation

The company is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Meetings of directors

The number of directors' meetings attended by each of the directors' of the company during the financial year were:

	Board	
	Eligible	Attended
Evelyn Shea	12	12
Susan McCarthy	12	12
Judith McFadyen	12	9
Amy Mergard	12	4
Zita McLeod	12	10
Amanda Jones	12	12
Craig Nicholls	2	-
Stephen Woodhead	2	1
Kelvin Brown	3	3

Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest except as disclosed in note 20 to the financial statements. This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the company's accounts, or the fixed salary of a full-time employee of the company, controlled entity or related body corporate.

Directors' interests

The interest in company shareholdings for each director are:

	Balance at the start of the year	Changes	Balance at the end of the year
Evelyn Shea	2,500	-	2,500
Susan McCarthy	15,001	-	15,001
Judith McFadyen	-	-	-
Amy Mergard	500	-	500
Zita McLeod	-	-	-
Amanda Jones	-	2,500	2,500
Craig Nicholls	-	-	-
Stephen Woodhead	2,500	-	2,500
Kelvin Brown	-	-	-

Shares under option

There were no unissued ordinary shares of the company under option outstanding at the date of this report.

Shares issued on the exercise of options

There were no ordinary shares of the company issued on the exercise of options during the year ended 30 June 2025 and up to the date of this report.

Indemnity and insurance of directors and officers

The company has indemnified all directors and management in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or management of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance.

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Non-audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non-audit services provided during the year are set out in note 22 to the accounts.

The board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality, integrity and objectivity of the auditor
- The non-audit services provided do not undermine the general principles relating to auditor independence as set out in *APES 110 Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the *Corporations Act 2001*.

On behalf of the directors

Evelyn Shea

Evelyn Shea
Chair

22 September 2025

Auditor's independence declaration

Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
03 5443 0344

Independent auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Murrimboola Financial Services Limited

As lead auditor for the audit of Murrimboola Financial Services Limited for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated:22 September 2025

Joshua Griffin
Lead Auditor

Liability limited by a scheme approved under Professional Standards Legislation.

Financial statements

Statement of profit or loss and other comprehensive income
For the year ended 30 June 2025

	Note	2025 $	2024 $
Revenue from contracts with customers	6	1,032,478	1,133,582
Other revenue		4,727	4,727
Finance revenue		13,130	5,261
Total revenue		**1,050,335**	**1,143,570**
Employee benefits expense	7	(337,264)	(334,165)
Advertising and marketing costs		(12,258)	(4,764)
Occupancy and associated costs		(2,572)	(2,861)
System costs		(18,534)	(15,843)
Depreciation and amortisation expense	7	(22,710)	(18,915)
Finance costs	7	(330)	-
General administration expenses		(299,143)	(295,243)
Total expenses before community contributions and income tax		**(692,811)**	**(671,791)**
Profit before community contributions and income tax expense		357,524	471,779
Charitable donations, sponsorships and grants expense	7	(83,966)	(262,755)
Profit before income tax expense		**273,558**	**209,024**
Income tax expense	8	(68,490)	(52,166)
Profit after income tax expense for the year		**205,068**	**156,858**
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		**205,068**	**156,858**
		Cents	**Cents**
Basic earnings per share	24	29.80	22.80
Diluted earnings per share	24	29.80	22.80

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Statement of financial position
As at 30 June 2025

	Note	2025 $	2024 $
Assets			
Current assets			
Cash and cash equivalents	9	597,805	408,835
Trade and other receivables	10	70,409	101,283
Investments	11	299,931	286,503
Current tax assets	8	-	25,752
Other assets		11,549	10,972
Total current assets		**979,694**	**833,345**
Non-current assets			
Property, plant and equipment	12	194,451	116,705
Intangible assets	13	21,764	37,421
Deferred tax assets	8	3,309	10,309
Total non-current assets		**219,524**	**164,435**
Total assets		**1,199,218**	**997,780**
Liabilities			
Current liabilities			
Trade and other payables	14	75,293	77,911
Borrowings	15	8,834	-
Current tax liabilities	8	8,222	-
Employee benefits		21,434	28,472
Total current liabilities		**113,783**	**106,383**
Non-current liabilities			
Trade and other payables	14	-	14,667
Borrowings	15	45,092	-
Employee benefits		501	670
Total non-current liabilities		**45,593**	**15,337**
Total liabilities		**159,376**	**121,720**
Net assets		**1,039,842**	**876,060**
Equity			
Issued capital	16	688,108	688,108
Retained earnings		351,734	187,952
Total equity		**1,039,842**	**876,060**

The above statement of financial position should be read in conjunction with the accompanying notes

Statement of changes in equity
For the year ended 30 June 2025

	Note	Issued capital $	Retained earnings $	Total equity $
Balance at 1 July 2023		**688,108**	**72,380**	**760,488**
Profit after income tax expense		-	156,858	156,858
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		**-**	**156,858**	**156,858**
Transactions with owners in their capacity as owners:				
Dividends provided for or paid	18	-	(41,286)	(41,286)
Balance at 30 June 2024		**688,108**	**187,952**	**876,060**

	Note	Issued capital $	Retained earnings $	Total equity $
Balance at 1 July 2024		**688,108**	**187,952**	**876,060**
Profit after income tax expense		-	205,068	205,068
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		**-**	**205,068**	**205,068**
Transactions with owners in their capacity as owners:				
Dividends provided for or paid	18	-	(41,286)	(41,286)
Balance at 30 June 2025		**688,108**	**351,734**	**1,039,842**

The above statement of changes in equity should be read in conjunction with the accompanying notes

Statement of cash flows
For the year ended 30 June 2025

	Note	2025 $	2024 $
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		1,171,502	1,265,294
Payments to suppliers and employees (inclusive of GST)		(862,136)	(1,056,187)
Interest received		13,428	5,260
Interest and other finance costs paid		(330)	-
Income taxes paid		(33,199)	(122,118)
Net cash provided by operating activities	**23**	**289,265**	**92,249**
Cash flows from investing activities			
Investment in term deposits		(13,428)	(203,133)
Payments for property, plant and equipment	12	(86,174)	-
Payments for intangibles		(13,333)	-
Net cash used in investing activities		**(112,935)**	**(203,133)**
Cash flows from financing activities			
Proceeds from borrowings		55,805	-
Dividends paid	18	(41,286)	(41,286)
Repayment of borrowings		(1,879)	-
Net cash provided by/(used in) financing activities		**12,640**	**(41,286)**
Net increase/(decrease) in cash and cash equivalents		188,970	(152,170)
Cash and cash equivalents at the beginning of the financial year		408,835	561,005
Cash and cash equivalents at the end of the financial year	**9**	**597,805**	**408,835**

The above statement of cash flows should be read in conjunction with the accompanying notes

Notes to the financial statements

For the year ended 30 June 2025

Note 1. Reporting entity

The financial statements cover Murrimboola Financial Services Limited (the company) as an individual entity, which is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

The company is an unlisted public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is 23 Neill Street, Harden NSW 2587.

A description of the nature of the company's operations and its principal activity is included in the directors' report, which is not part of the financial statements.

Note 2. Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB). The financial statements have been prepared on an accrual and historical cost basis and are presented in Australian dollars, which is the company's functional and presentation currency.

The directors have a reasonable expectation that the company has adequate resources to pay its debts as and when they fall due for the foreseeable future. For these reasons, the directors continue to adopt the going concern basis of accounting in preparing the annual financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 22 September 2025. The directors have the power to amend and reissue the financial statements.

Note 3. Material accounting policy information

The accounting policies that are material to the company are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

Adoption of new and revised accounting standards

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The company has assessed and concluded there are no material impacts.

Accounting standards issued but not yet effective

Australian Accounting Standards and Interpretations that have been issued or amended but are not yet mandatory, have not been early adopted by the company for the annual reporting period ended 30 June 2025. The company has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

Investments and other financial assets

Investments includes non-derivative financial assets with fixed or determinable payments and fixed maturities where the company has the positive intention and ability to hold the financial asset to maturity. This category excludes financial assets that are held for an undefined period. Investments are carried at amortised cost using the effective interest rate method adjusted for any principal repayments. Gains and losses are recognised in profit or loss when the asset is derecognised or impaired.

Impairment of financial assets

The company recognises a loss allowance for expected credit losses on financial assets which are measured at amortised cost. The measurement of the loss allowance depends upon the company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Note 3. Material accounting policy information (continued)

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets mandatorily measured at fair value through other comprehensive income, the loss allowance is recognised in other comprehensive income with a corresponding expense through profit or loss. In all other cases, the loss allowance reduces the asset's carrying value with a corresponding expense through profit or loss.

Impairment of non-financial assets

At each reporting date, the company reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Note 4. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires the directors to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. The directors continually evaluate their judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses.

The directors base their judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events that it believes to be reasonable under the circumstances. Differences between the accounting judgements and estimates and actual results and outcomes are accounted for in future reporting periods. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Judgements

Timing of revenue recognition associated with trail commission

The company receives trailing commission from Bendigo Bank for products and services sold. Ongoing trailing commission payments are recognised on a monthly basis when earned as there is insufficient detail readily available to estimate the most likely amount of revenue without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission revenue is outside the control of the company.

Allowance for expected credit losses on trade and other receivables

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

The company has not recognised an allowance for expected credit losses in relation to trade and other receivables for the following reasons:

- The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.
- The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit. The directors are not aware of any such non-compliance at balance date.
- The company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company.
- The company has not experienced any instances of default in relation to receivables owed to the company from Bendigo Bank.

Impairment of non-financial assets

The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Note 4. Critical accounting judgements, estimates and assumptions (continued)

The directors did not identify any impairment indications during the financial year.

Recovery of deferred tax assets

Deferred tax assets are recognised for deductible temporary differences only if the company considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Estimates and assumptions

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives or assets that have been abandoned or sold will be written off or written down.

Note 5. Economic dependency

The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry in March 2027.

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations
- providing payroll services.

Note 6. Revenue from contracts with customers

	2025 $	2024 $
Margin income	894,101	977,425
Fee income	99,542	111,328
Commission income	38,835	44,829
	1,032,478	**1,133,582**

Note 6. Revenue from contracts with customers (continued)

Accounting policy for revenue from contracts with customers

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement, as follows:

Revenue stream	Includes	Performance obligation	Timing of recognition
Franchise agreement profit share	Margin, commission, and fee income	When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor).	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month.

All revenue is stated net of the amount of GST. There was no revenue from contracts with customers recognised over time during the financial year.

Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company which are margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services. The revenue earned by the company is dependent on the business that it generates.

Margin income

Margin income on core banking products is arrived at through the following calculation:

	Interest paid by customers on loans less interest paid to customers on deposits
plus:	any deposit returns i.e. interest return applied by Bendigo Bank for a deposit
minus:	any costs of funds i.e. interest applied by Bendigo Bank to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

Commission income

Commission income is generated from the sale of products and services. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation. Refer to note 4 for further information regarding key judgements applied by the directors in relation to the timing of revenue recognition from trail commission.

Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank including fees for loan applications and account transactions.

Core banking products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to change financial return

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

Note 7. Expenses

Employee benefits expense

	2025 $	2024 $
Wages and salaries	293,015	291,554
Contributions to defined contribution plans	32,751	32,695
Expenses related to long service leave	(24)	-
Other expenses	11,522	9,916
	337,264	**334,165**

Depreciation and amortisation expense

	2025 $	2024 $
Depreciation of non-current assets		
Buildings	6,005	3,752
Plant and equipment	1,724	1,830
Motor vehicles	699	-
	8,428	**5,582**
Amortisation of intangible assets		
Franchise fee	14,282	13,333
	22,710	**18,915**

Finance costs

	2025 $	2024 $
Loan interest	**330**	**-**

Charitable donations, sponsorships and grants expense

	2025 $	2024 $
Direct donation, sponsorship and grant payments	83,966	62,755
Contribution to the Community Enterprise Foundation™	-	200,000
	83,966	**262,755**

The overarching philosophy of the Community Bank model, is to support the local community in which the company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations, sponsorships and grants).

The funds contributed to and held by the Community Enterprise Foundation™ (CEF) are available for distribution as grants to eligible applicants for a specific purpose in consultation with the directors.

When the company pays a contribution in to the CEF, the company loses control over the funds at that point. While the directors are involved in the payment of grants, the funds are not refundable to the company.

Note 8. Income tax

	2025 $	2024 $
Income tax expense		
Current tax	61,490	54,079
Movement in deferred tax	7,000	(1,913)
Aggregate income tax expense	**68,490**	**52,166**
Prima facie income tax reconciliation		
Profit before income tax expense	**273,558**	**209,024**
Tax at the statutory tax rate of 25%	68,390	52,256
Tax effect of:		
Non-deductible expenses	100	(90)
Income tax expense	**68,490**	**52,166**

	2025 $	2024 $
Deferred tax assets / (li3abilities)		
Employee benefits	5,484	7,285
Accrued expenses	1,170	3,024
Income accruals	(457)	-
Prepayments	(2,888)	-
Deferred tax asset	**3,309**	**10,309**

	2025 $	2024 $
Income tax refund due	**-**	**25,752**

	2025 $	2024 $
Provision for income tax	**8,222**	**-**

Accounting policy for income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Accounting policy for current tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Accounting policy for deferred tax

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Note 9. Cash and cash equivalents

	2025 $	2024 $
Cash at bank and on hand	**597,805**	**408,835**

Note 10. Trade and other receivables

	2025 $	2024 $
Trade receivables	68,580	99,156
Accrued income	1,829	2,127
	70,409	**101,283**

Accounting policy for trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.

Note 11. Investments

	2025 $	2024 $
Current assets		
Term deposits	**299,931**	**286,503**

Note 12. Property, plant and equipment

	2025 $	2024 $
Land - at cost	30,000	30,000
Buildings - at cost	373,765	338,623
Less: Accumulated depreciation	(273,896)	(267,891)
	99,869	**70,732**
Plant and equipment - at cost	56,669	56,669
Less: Accumulated depreciation	(42,420)	(40,696)
	14,249	**15,973**
Motor vehicles - at cost	51,032	-
Less: Accumulated depreciation	(699)	-
	50,333	**-**
	194,451	**116,705**

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Land $	Buildings $	Plant and equipment $	Motor vehicles $	Total $
Balance at 1 July 2023	30,000	74,484	17,803	-	122,287
Depreciation	-	(3,752)	(1,830)	-	(5,582)
Balance at 30 June 2024	**30,000**	**70,732**	**15,973**	**-**	**116,705**
Additions	-	35,142	-	51,032	86,174
Depreciation	-	(6,005)	(1,724)	(699)	(8,428)
Balance at 30 June 2025	**30,000**	**99,869**	**14,249**	**50,333**	**194,451**

Note 12. Property, plant and equipment (continued)

Accounting policy for property, plant and equipment

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Buildings	15 to 40 years
Plant and equipment	2.5 to 20 years
Motor vehicles	8 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Improvements are depreciated over the estimated useful life of the assets. Land is not depreciated.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Note 13. Intangible assets

	2025 $	2024 $
Franchise fee - at cost	65,291	66,666
Less: Accumulated amortisation	(43,527)	(29,245)
	21,764	**37,421**

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Franchise fee $	Total $
Balance at 1 July 2023	50,754	50,754
Amortisation expense	(13,333)	(13,333)
Balance at 30 June 2024	**37,421**	**37,421**
Historical adjustment	(1,375)	(1,375)
Amortisation expense	(14,282)	(14,282)
Balance at 30 June 2025	**21,764**	**21,764**

Accounting policy for intangible assets

Intangible assets of the company relate to the franchise fees paid to Bendigo Bank which conveys the right to operate the Community Bank franchise.

Intangible assets are measured on initial recognition at cost. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

The franchise fees paid by the company are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset class	Method	Useful life	Expiry/renewal date
Franchise fee	Straight-line	Over the franchise term (5 years)	March 2027

Amortisation methods, useful life, and residual values are reviewed and adjusted, if appropriate, at each reporting date.

Note 14. Trade and other payables

	2025 $	2024 $
Current liabilities		
Trade payables	35,078	29,311
Other payables and accruals	40,215	48,600
	75,293	**77,911**
Non-current liabilities		
Trade payables	**-**	**14,667**

	2025 $	2024 $
Financial liabilities at amortised cost classified as trade and other payables		
Total trade and other payables	75,293	92,578
Less GST payable to the ATO, included in trade and other payables	(5,808)	(7,171)
	69,485	**85,407**

Note 15. Borrowings

	2025 $	2024 $
Current liabilities		
Bank loans	**8,834**	**-**
Non-current liabilities		
Bank loans	**45,092**	**-**

Bank loans

An equipment loan was obtained to fund the purchase of a motor vehicle. Interest is recognised at rate of 7.25% (2024: nil). The loan is secured by the underlying asset.

Accounting policy for borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Note 16. Issued capital

	2025 Shares	2024 Shares	2025 $	2024 $
Ordinary shares - fully paid	**668,108**	**668,108**	**688,108**	**688,108**

Accounting policy for issued capital

Ordinary shares are recognised at the fair value of the consideration received by the company being the payment received at the time of issue. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

Note 16. Issued capital (continued)

Rights attached to issued capital

Ordinary shares

Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community Bank branch have the same ability to influence the operation of the company.

Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001.*

Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and their associates) has a prohibited shareholding interest in are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 17. Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

Note 17. Capital management (continued)

The distribution limit is the greater of:

- 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the financial year can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Note 18. Dividends

Dividends provided for and paid during the period

The following dividends were provided for and paid to shareholders during the financial year as presented in the Statement of changes in equity and Statement of cash flows.

	2025 $	2024 $
Fully franked dividend of 6 cents per share (2024: nil cents)	41,286	-
Unfranked dividend of nil cents per share (2024: 6 cents)	-	41,286
	41,286	**41,286**

Franking credits

	2025 $	2024 $
Franking account balance at the beginning of the financial year	143,191	21,073
Franking credits (debits) arising from income taxes paid (refunded)	33,199	122,118
Franking debits from the payment of franked distributions	(13,762)	-
	162,628	**143,191**
Franking transactions that will arise subsequent to the financial year end:		
Balance at the end of the financial year	162,628	143,191
Franking credits (debits) that will arise from payment (refund) of income tax	8,222	(25,752)
Franking credits available for future reporting periods	**170,850**	**117,439**

The ability to utilise franking credits is dependent upon the company's ability to declare dividends. The tax rate at which future dividends will be franked is 25%.

Accounting policy for dividends

Dividends are recognised when declared during the financial year and no longer at the discretion of the company.

Note 19. Financial risk management

The company's financial instruments include trade receivables and payables, cash and cash equivalents, term deposits and Borrowings. The company does not have derivatives.

The directors are responsible for monitoring and managing the financial risk exposure of the company, to which end it monitors the financial risk management policies and exposures and approves financial transactions within the scope of its authority.

The directors have identified that the only significant financial risk exposures of the company are liquidity and market (price) risk. Other financial risks are not significant to the company due to the following factors:

- The company has no foreign exchange risk as all of its account balances and transactions are in Australian Dollars.

Note 19. Financial risk management (continued)

- The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. The company monitors credit worthiness through review of credit ratings, Bendigo Bank is rated A- on Standard & Poor's credit ratings.
- The company has no direct exposure to movements in commodity prices.
- The company's interest-bearing instruments are held at amortised cost which have fair values that approximate their carrying value since all cash and payables have maturity dates within 12 months.

Further details regarding the categories of financial instruments held by the company that hold such exposure are detailed below.

	2025 $	2024 $
Financial assets		
Cash and cash equivalents (note 9)	597,805	408,835
Trade and other receivables excluding prepayments (note 10)	70,409	101,283
Term deposits (note 11)	299,931	286,503
	968,145	**796,621**
Financial liabilities		
Trade and other payables (note 14)	69,485	85,407
Bank loans (note 15)	53,926	-
	123,411	**85,407**

At balance date, the fair value of financial instruments approximated their carrying values.

Accounting policy for financial instruments

Financial assets

Classification

The company measures its financial assets at amortised cost.

Financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial asset.

The company's financial assets measured at amortised cost comprise trade and other receivables, cash and cash equivalents and investments in term deposits.

Derecognition

A financial asset is derecognised when the company's contractual right to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

Impairment of trade and other receivables

Impairment of trade receivables is determined using the simplified approach which uses an estimation of lifetime expected credit losses. The company has not recognised an allowance for expected credit losses in relation to trade and other receivables. Refer to note 4 for further information.

Financial liabilities

Classification

The company measures its financial liabilities at amortised cost.

Derecognition

A financial liability is derecognised when it is extinguished, cancelled or expires.

Market risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments.

Interest-bearing assets and liabilities are held with Bendigo Bank and earnings on those are subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk.

The company held cash and cash equivalents of $597,805 and term deposits of $299,931 at 30 June 2025 (2024: $408,835 and $286,503).

Note 19. Financial risk management (continued)

As at the reporting date, the company had the following variable rate borrowings outstanding:

	2025		2024	
	Nominal interest rate %	Balance $	Nominal interest rate %	Balance $
Bank loans	7.25%	53,926	-	-
Net exposure to cash flow interest rate risk		**53,926**		**-**

An analysis by remaining contractual maturities is shown in 'liquidity risk' below.

Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

The following are the remaining contractual maturities of financial liabilities. The contractual cash flow amounts are gross and undiscounted and therefore may differ from their carrying amount in the statement of financial position.

	1 year or less $	Between 1 and 5 years $	Over 5 years $	Remaining contractual maturities $
2025				
Bank loans	13,259	50,826	-	64,085
Trade and other payables	69,485	-	-	69,485
Total non-derivatives	**82,744**	**50,826**	**-**	**133,570**

	1 year or less $	Between 1 and 5 years $	Over 5 years $	Remaining contractual maturities $
2024				
Trade and other payables	70,740	14,667	-	85,407
Total non-derivatives	**70,740**	**14,667**	**-**	**85,407**

Note 20. Key management personnel disclosures

The following persons were directors of Murrimboola Financial Services Limited during the financial year and/or up to the date of signing of these Financial Statements.

Evelyn Shea
Susan McCarthy
Judith McFadyen
Amy Mergard
Zita McLeod
Kelvin Brown
Amanda Jones
Craig Nicholls
Stephen Woodhead

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

Key management personnel compensation comprised the following:

Note 20. Key management personnel disclosures (continued)

	2025 $	2024 $
Short-term employee benefits	**75,732**	**106,498**

Note 21. Related party transactions

Key management personnel

Disclosures relating to key management personnel are set out in note 20.

Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Terms and conditions of transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Transactions with related parties

The following transactions occurred with related parties:

	2025 $	2024 $
The company provided a donation to Harden Rotary Club. The total benefit received was:	10,000	8,200
The company provided sponsorship funds to Harden Country Club, where a board member is the spouse of a board member at the company. Total benefit received was:	3,300	-
Judith McFadyen is Chairperson of Murrumburrah-Harden Flexible Care Services Incorporated which received a total benefit of:	-	8,600
Amanda Jones is the Secretary of Harden Picnic Race Committee which received a sponsorship of:	-	2,500
Amanda Jones is the Secretary of Harden United Hospital Auxiliary which received a sponsorship of:	-	2,500

Note 22. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Andrew Frewin Stewart, the auditor of the company:

	2025 $	2024 $
Audit services		
Audit or review of the financial statements	10,270	7,754
Other services		
Share registry services	7,589	6,419
	17,859	**14,173**

Note 23. Reconciliation of profit after income tax to net cash provided by operating activities

	2025 $	2024 $
Profit after income tax expense for the year	205,068	156,858
Adjustments for:		
Depreciation and amortisation	22,710	18,915
Change in operating assets and liabilities:		
Decrease in trade and other receivables	30,874	16,281
Decrease/(increase) in income tax refund due	25,752	(25,752)
Decrease in deferred tax assets	7,000	1,913
Increase in prepayments	(577)	(1,097)
Decrease in trade and other payables	(2,577)	(4,065)
Increase/(decrease) in provision for income tax	8,222	(62,917)
Decrease in employee benefits	(7,207)	(7,887)
Net cash provided by operating activities	**289,265**	**92,249**

Note 24. Earnings per share

	2025 $	2024 $
Profit after income tax	**205,068**	**156,858**

	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	688,108	688,108
Weighted average number of ordinary shares used in calculating diluted earnings per share	688,108	688,108

	Cents	Cents
Basic earnings per share	29.80	22.80
Diluted earnings per share	29.80	22.80

Note 25. Commitments

During the 2023 financial year, the company made sponsorship commitments of $10,000 per annum for a period of five (5) years to the Harden Art Show Incorporated for the Harden Murrumburrah Landscape Painting Prize. The company has no other commitments contracted for which would be provided for in future reporting periods.

Note 26. Contingencies

There were no contingent liabilities or contingent assets at the date of this report..

Note 27. Events after the reporting period

Subsequent to the end of the financial year Bendigo Bank announced the retirement of their agency model. The Grenfell agency will be permanently closed from October 2025.

No other matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Directors' declaration

For the financial year ended 30 June 2025

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in the notes to the financial statements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2025 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
- the company does not have any controlled entities and is not required by the Accounting Standards to prepare consolidated financial statements. Therefore, a consolidated entity disclosure statement has not been included as section 295(3A)(a) of the *Corporations Act 2001* does not apply to the entity.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors

Evelyn Shea
Evelyn Shea
Chair

22 September 2025

Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
03 5443 0344

Independent auditor's report to the Directors of Murrimboola Financial Services Limited

Report on the audit of the financial report

Our opinion

In our opinion, the accompanying financial report of Murrimboola Financial Services Limited, is in accordance with the *Corporations Act 2001*, including:

i. giving a true and fair view of the company's financial position as at 30 June 2025 and of its financial performance for the year ended on that date; and
ii. complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

What we have audited

We have audited the financial report of Murrimboola Financial Services Limited (the company), which comprises the:

- Statement of financial position as at 30 June 2025
- Statement of profit or loss and other comprehensive income
- Statement of changes in equity
- Statement of cash flows
- Notes to the financial statements, including material accounting policies, and the
- Directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other information

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 June 2025 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.
If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Liability limited by a scheme approved under Professional Standards Legislation.

Andrew Frewin Stewart
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03 5443 0344

Independence

We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Responsibilities of the directors for the financial report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/home.aspx. This description forms part of our auditor's report.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated:22 September 2025

Joshua Griffin
Lead Auditor

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Email: hardenmurrumburrahmailbox@bendigoadelaide.com.au
Web: bendigobank.com.au/harden_murrumburrah

Grenfell Agency
Aston & Joyce, 124 Main Street, Grenfell NSW 2810
Phone: 02 6343 1500

Franchisee: Murrimboola Financial Services Limited
ABN: 12 118 357 467
23 Neill Street, Harden NSW 2587
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/communitybankhardenmurrumburrah

Bendigo Bank

Bendigo and Adelaide Bank Limited ABN 11 068 049 178 AFSL/Australian Credit Licence 237879. (BNPAR25117) (10/25)