

# Annual Report 2020

Murrindindi Community  
Enterprise Limited

Community Bank  
Yea & District

ABN 55 141 660 086

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# Chairperson's report

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For year ending 30 June 2020

In reflecting on the last 12 months as Chairperson of Murrindindi Community Enterprise Limited (MCEL), I took over this role knowing the business was in a very precarious financial position with minimal equity left in the business. In the nine years of MCEL it had not shown a profit even though it had supported the community.

In taking over the Chairperson's role, doing things the way that they had been done was not an option or we would just close the doors.

Significantly, our Branch Manager resigned which provided the opportunity to change direction and revitalize the business.

As a Board, we did not rush into appointing a new Branch Manager. With the support of Bendigo and Adelaide Bank Limited, we were able to keep the doors open until we were ready to appoint a new Manager; someone with the appropriate set of skills required to build the business.

Very much, we required someone with strengths in Business Development; someone who would understand what excellent customer service is all about; plus, the ability to build a team around them.

After an extensive interview process, we decided on a person who had not been in banking previously, but had business knowledge; business development skills; had been in positions where exceptional customer service was critical; and we believed had the ability to change culture and build a team.

We appointed Matthew Spurgeon in December. This enabled Matthew to get on top of the requirements of a Branch Manager during the festive/holiday season.

Since then, Matthew has achieved results that the Board has expected of him. There has been a significant turn around in the business. Feedback from the community has been positive. There has been a significant change in the culture of the branch as the staff have accepted the challenges and are now part of a team striving to achieve excellent customer service.

This turnaround in the business has led MCEL to posting its first profit in its 10 year history. Yes, our team is writing more and more good business. This profit has been achieved despite the significant impacts of the coronavirus on our community.

In achieving this turnaround, I would like to recognise the branch staff as it was a most difficult time for them with uncertainty, without day-to-day leadership within the branch and to accept a new Manager. Then a new journey, to be open to change and adopt a new culture. A big thank you to Kerry, Jo, Michelle, Fiona and Kirsty, you have been fantastic.

One of our Directors compared Matthew to movie legend, Rocky Balboa; a character known as being an underdog but with tenacity, hard work and dedication he succeeds against the odds. The Board sees our Rocky taking MCEL to success and achieving great things for our communities. Keep up the great teamwork Matthew.

The last 12 months has been most difficult and we would not be where we are today without the great support of Bendigo and Adelaide Bank Limited.

In particular, I would like to recognise the State Manager, Justine Minnie. After discussions with Justine, we received tremendous support to enable us to work through our difficulties and to come to a positive position.

## Chairperson's report (continued)

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Next, I would like to thank our Regional Manager in Lisa Liddell. I have only great things to say about Lisa as her knowledge, strength of character, integrity and intelligence enabled us to work through the issues and then set up for success. I doubt we would be here today without Lisa's support. It was not a surprise to me, when Lisa was promoted within Bendigo and Adelaide Bank Limited.

I would also like to thank Mark Nolan from Bendigo and Adelaide Bank Limited for his objective analysis of MCEL and his wise council during this time. Mark's analysis demonstrated where we had to improve. With the results from this financial year now in, Mark was again able to analyse MCEL and provide a health check.

In quoting Mark: "In reviewing this, I am pleased to say that the analysis of the last 12 months has been very positive."

Further: "As I see it, all very positive for Yea and a big change to where the company was 18 months' ago, so well done to the Board and the branch team." End quote.

Team is very important to me for success. Being part of Bendigo and Adelaide Bank Limited, as part of our team we have from Rural Bank, Donna Slevin and James Alcaniz and Jay Nash, our Small Business Manager. The skills provided by these people are vitally important for our clients. A thank you to our interim Regional Manager in Kendall Beattie and a big welcome to Tracie Kyne. To me, it is most heartening to see how Matthew is working with these valued members of our team.

Finally, a big thank you to my fellow Board members in Sam for her fantastic volunteer work in Marketing and Simeon, for all the work involved as Company Secretary and his critical thinking at the Board table. A new member of our team is Georgina and she has become a great asset in providing Admin Support for the Board, enabling us to work in a professional manner.

The other important member of our team has been David Stares, our MCEL Accountant. With all the changes, David has continually gone out of his way to provide support and advice. Thanks David.

OK, where to from here, yes we have made our first profit, but we have a long way to go and there are many challenges ahead, especially with the economy.

Having said that, there are many positive signals for our area, and I am hearing this also from Real Estate Agents. We are far enough away from Melbourne, in a beautiful part of the world, with a sense of belonging in community but still close enough to Melbourne. After the prolonged lockdowns, a lot of Melbournians will want to escape and bring their children up in a more relaxed and open environment. The Murrindindi Shire ticks so many of these boxes.

The commitment from the Board is for our team to continue to strive to provide the best possible financial services locally. By achieving this, we will deliver for our shareholders and provide significant benefits to enable our communities to thrive. We want our communities to know we are not only on this journey with them, we are their partner, in this journey.

Together everyone achieves more.

Thank you for your support



**Mike Dalmau,**  
**Chairperson**

# Manager's report

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For year ending 30 June 2020

I am pleased to submit my first Manager's report, for the year ending 30 June 2020. Our total business, with deposits and lending balances is now \$87.0 million. This represents growth of \$2.8 million, an increase of approximately 3.3% from the previous year. Our customer base has increased by 3%. Our end results have been very encouraging from previous years and our branch remains busy with daily activity and new customers becoming part of the Community Bank philosophy. Simply, bank with us and you support the community.

We celebrated our 10th birthday with virtual drinks on 26 August 2020 – the drinks were real – the company was virtual. Over the first 10 years we, and by we, I am sincerely talking about those that have been here from the start and those that joined before me – have contributed over \$220,000 to the local community. Board members and staff past and present should be proud of what they have returned to the community.

This clearly sets us apart from any other financial institution, our 'point of difference'. Our team of staff and Board members are happy to discuss any projects that your group may be considering. Community Bank Yea & District may be able to assist with turning your group's vision into a reality. We also welcome local community groups to promote their upcoming event or project in our front window.

Community is why I moved from the city to Yea, the colourful characters in town amaze me every day – let me give you an example:

On 1 September one of Yea's seniors came into the branch with her four wheel sit down stroller. Whilst she was waiting in the queue we had a chat. I found out she had been a prison warden at Pentridge, of course I asked the obvious question, "Did you ever meet Chopper Reid?" And yes, not only had she met Chopper, she was his jailer. I bet this very normal looking 'little old lady' that you have all no doubt seen in the street has many stories to tell, I am looking forward to catching up with her next visit – just remember when you see a senior citizen down the street it might just be worth stopping to have a chat with them – I'm sure they all will share a story or two.

Our progress would not have been achieved without the continual hard work and commitment from staff who work tirelessly in a proficient and professional manner, whilst providing an exceptional level of service and expert advice on our broad range of financial services. Our team engage in community group activities and events which are usually outside working hours, which is a great effort.

In July the branch farewelled Lyn, who had been the Branch Manager since opening, leaving only Kerry as a foundation staff member. Kerry, Jo, Michelle and Fiona worked across all aspects of the business with yours truly joining on 16 December 2019. I brought a wide range of experience with me, not very much of it in banking, but I'm a fast learner and with the help of the fantastic staff here at Community Bank Yea & District, and Bendigo and Adelaide Bank Limited head office we have begun to increase lending activity – and commence the task of balancing our loan 'book' with our deposit 'book'; a five-year project.

Our business extends into Seymour, Alexandra, Eildon and surrounds, with our agency located at Alexandra Newsagency & Lotto. I am available for appointments in either Yea or Alexandra. Our extended business hours allow flexible banking for our customers to attend at a time that suits them. The agency is also manned by a bank staff member on Tuesday mornings.

I would like to thank our specialist support team of Jay Nash, Business Banker, and James Alcaniz Rural Bank Specialists, who visit the branch on a regular basis and provide exceptional service and support to branch staff and our valued customers.

## Manager's report (continued)

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Our Board of Directors capably lead by Mike Dalmau, Chairman, impart enthusiastic and strategic input to the team as we strive to increase our growth rate. Bendigo and Adelaide Bank Limited's administration provide invaluable assistance and direction led by Tracie Kyne. And most importantly, the continued support from our shareholders, customers and community groups.

My heartfelt thanks to you all.

I feel enormously proud of your Community Bank. Thank you to all who have assisted with your success.

I look forward to sharing future development and success with you all.

A handwritten signature in black ink, appearing to read 'mat', with a large, sweeping flourish that loops back under the signature.

**Matthew Spurgeon**  
**Branch Manager**

# Directors' report

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The directors present their financial statements of the company for the financial year ended 30 June 2020.

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## Directors

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The directors of the company who held office during or since the end of the financial year are:

Michael John Dalmau

Non-executive director

Occupation: House-boat Broker

Qualifications, experience and expertise: Murrindindi Inc. (Regional Business & Tourism Body) President. Lake Eildon Houseboat Industry Association President. ADAS Inc. (Alexandra District ambulance Support) President. CRLEN (Central Ranges Local Learning Employment Network) Board Member and Treasurer. Murrindindi Community Enterprises Ltd T/as Yea & District Community Bank Board Member. GMW Lake Eildon Implementation Group Community Representative. Alexandra District Traders & Tourism Association Committee Member. Eildon Major Events Board Member.

Special responsibilities: Chair from 1 August 2019.

Interest in shares: nil share interest held

Samantha Leigh Hicks

Non-executive director

Occupation: Self Employed Business Development and Marketing Consultant

Qualifications, experience and expertise: Sam's background includes an extensive full time Ceramic career of fifteen years in Melbourne, being a Tourism and Visitor Services Sector in Yea and Marysville for eight all whilst exploring her own artistic endeavours with her photography. Since starting her consultancy in 2000 Sam has been involved in local community volunteer work in Adult Education, Crown Reserve Management and Food, Wine and Tourism Business groups. Sam has a huge passion for knowledge and self-development with qualifications in Business Administration and Marketing Management (MBA MktgMgt), Diplomas in Tourism, Events, Community Development, Community Education and Project Management, Certificates in Workplace Training and Assessment, Business, Marketing, Events and Creative Volunteering. Sam is a proud life member and Secretary of Murrindindi Food and Wine Inc. President of the Fawcett Hall Reserve Committee of Management. President of the Alexandra Indoor Heated Pool Inc. and a proud life member of Marysville Triangle Business and Tourism Inc.

Special responsibilities: Marketing, Development Committee

Interest in shares: nil share interest held

Simeon Christopher Clay Boseley (Simon)

Non-executive director (appointed 5 August 2019)

Occupation: Director Retail & Leadership Consultant

Qualifications, experience and expertise: Simeon is a highly experienced Leader, Retail Consultant and Performance Coach, who has held General Manager positions in Operations, HR and Marketing. He has been accountable for managing multi-billion-dollar business units, leading teams of over 9,000 strong and for developing and executing strategy in some of the most well-known brands in the UK and Australia, including Sainsbury's, Bunnings and Target. He founded BExceptional Pty Ltd. in 2016 and currently provides executive, leadership and performance coaching, leadership development and retail consulting services both domestically and overseas across multiple industries. He is currently finishing studies for a Masters in Psychology (MAPP), he has a BA (Hons) in Retail Marketing and a Diploma in Positive Psychology & Well-Being. His other credentials include a Diploma in Positive Psychology and Well-Being, and certificates in Neurobiology, Workplace Psychology and Neuro-economics.

Special responsibilities: Company Secretary

Interest in shares: nil share interest held

## Directors' report (continued)

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### Directors (continued)

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Ian Fraser McKaskill

Non-executive director (resigned 28 November 2019)

Occupation: Retired Engineer

Qualifications, experience and expertise: Ian McKaskill is a mechanical engineer with over 35 years experience in a diverse range of engineering and related areas including oil & gas, minerals processing, heavy engineering manufacturing, IT and education. He has expertise in the project management and successful delivery of large capital works projects in the process industries. Earlier in his career, he worked in the areas of design of large capital equipment developing this experience through to marketing and business development and ultimately into general management of engineering, construction and project management businesses. He has specific skills in the delivery of large EPC projects including the areas of project management, contracts formulation and management, project initiation, project execution and project close-out. Ian has long held a passion for delivering projects in a dispute free environment and uses his qualifications and skills as an arbitrator and mediator to execute project deliver in a low conflict environment. Ian is also involved in rural and regional based activities. As well as his past role as a Board member of Alexandra District Health and current Board Member of Murrindindi Community Enterprises Limited, Ian is Vice President/Secretary of the Upper Goulburn Landcare Network, President of the Murrindindi East Chapter of U3A, Independent Member of the Murrindindi Shire Council Audit Committee.

Special responsibilities: Nil

Interest in shares: nil share interest held

Russell George Wealands

Non-executive director (resigned 28 November 2019)

Occupation: Retired (Community Volunteer)

Qualifications, experience and expertise: Russell holds a Diploma CE EWS Civil Engineering, He is the Chair of Yea Wetlands Trust, a member of Y Water Centre Association, Yea Golf club and Yea Arts Inc. He is a former Executive officer of Upper Goulburn, Goulburn Broken CMA.

Special responsibilities: Marketing Committee

Interest in shares: 10,001 ordinary shares

Gary Robert Pollard

Non-executive director (resigned 31 July 2019)

Occupation: Retired

Qualifications, experience and expertise: Gary is a Pharmacist and Community Pharmacy owner. He is a past Councillor and Vice President of Shire of Yea. He is a life member with the Yea Apex club, Yea Cricket club, Yea Golf club and Yea and District Cricket Association.

Special responsibilities: Marketing and Development Committee and Audit Committee

Interest in shares: 36,001 ordinary shares

Directors were in office for this entire year unless otherwise stated.

No directors have material interest in contracts or proposed contracts with the company.

# Directors' report (continued)

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## Company Secretary

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There have been two company secretaries holding the position during the financial year:

- Simeon Boseley was appointed company secretary on 1 December 2019.
- David Roberts was appointed as company secretary on 2 September 2010 and ceased on 6 January 2020.

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## Principal activity

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The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of these activities during the financial year.

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## Operating results

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The profit/(loss) of the company for the financial year after provision for income tax was:

Year ended 30 June 2020	Year ended 30 June 2019
\$	\$
10,938	(3,505)

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## Directors' interests

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	Fully paid ordinary shares		
	Balance at start of the year	Changes during the year	Balance at end of the year
Michael John Dalmau	-	-	-
Samantha Leigh Hicks	-	-	-
Simeon Christopher Clay Boseley (Simon)	-	-	-
Ian Fraser McKaskill	-	-	-
Russell George Wealands	10,001	-	10,001
Gary Robert Pollard	36,001	-	36,001

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## Dividends

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No dividends were declared or paid for the previous financial year and the directors recommend that no dividend be paid in the current financial year.

## Directors' report (continued)

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### **New Accounting Standards implemented**

The company has implemented a new accounting standard which has come into effect and is included in the results. AASB 16: *Leases* (AASB 16) has been applied retrospectively without restatement of comparatives by recognising the cumulative effect of initially applying AASB 16 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be reported under AASB 117: *Leases*. See note 4 for further details.

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### **Significant changes in the state of affairs**

During the financial year, the Australian economy was greatly impacted by COVID-19. Bendigo Bank, as franchisor, announced a suite of measures aimed at providing relief to customers affected by the COVID-19 pandemic. The relief support and uncertain economic conditions has not materially impacted the company's earnings for the financial year. As the pandemic continues to affect the economic environment, uncertainty remains on the future impact of COVID 19 to the company's operations.

In the opinion of the directors there were no other significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

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### **Events since the end of the financial year**

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company the results of those operations or the state of affairs of the company, in future years.

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### **Likely developments**

The company will continue its policy of facilitating banking services to the community.

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### **Environmental regulation**

The company is not subject to any significant environmental regulation.

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### **Directors' benefits**

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

# Directors' report (continued)

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## Indemnification and insurance of directors and officers

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The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

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## Directors' meetings

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The number of directors' meetings attended by each of the directors of the company during the financial year were:

	Board Meetings Attended	
	<i>Eligible</i>	<i>Attended</i>
Michael John Dalmau	12	12
Samantha Leigh Hicks	12	12
Simeon Christopher Clay Boseley (Simon)	12	12
Ian Fraser McKaskill	4	4
Russell George Wealands	4	2
Gary Robert Pollard	-	-

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## Proceedings on behalf of the company

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No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

## Directors' report (continued)

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### Non audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non audit services provided during the year are set out in note 27 to the accounts.

The board of directors has considered the non-audit services provided during the year by the auditor and in accordance with the advice received from the Audit Committee, is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the Audit Committee to ensure they do not impact on the impartiality, integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 *Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

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### Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 12.

Signed in accordance with a resolution of the directors at Yea, Victoria.



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Michael John Dalmau, Chair

Dated this 30th day of September 2020

# Auditor's independence declaration

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## **Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the directors of Murrindindi Community Enterprise Limited**

As lead auditor for the audit of Murrindindi Community Enterprise Limited for the year ended 30 June 2020, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo Vic 3550  
Dated: 30 September 2020

**Joshua Griffin**  
Lead Auditor

# Financial statements

## Statement of Profit or Loss and Other Comprehensive Income for the year ended 30 June 2020

	Notes	2020 \$	2019 \$
Revenue from contracts with customers	8	414,141	449,295
Other revenue	9	69,388	35,000
Employee benefit expenses	10d)	(235,364)	(240,809)
Charitable donations, sponsorship, advertising and promotion		(20,755)	(39,864)
Occupancy and associated costs		(18,161)	(50,496)
Systems costs		(34,571)	(35,171)
Depreciation and amortisation expense	10a)	(39,000)	(20,965)
Impairment losses	10b)	(12,056)	-
Finance costs	10c)	(15,822)	(10,896)
General administration expenses		(84,359)	(90,927)
<b>Profit/(loss) before income tax (expense)/credit</b>		<b>23,441</b>	<b>(4,833)</b>
Income tax (expense)/credit	11a)	(12,503)	1,328
<b>Profit/(loss) after income tax (expense)/credit</b>		<b>10,938</b>	<b>(3,505)</b>
<b>Total comprehensive income for the year attributable to the ordinary shareholders of the company:</b>		<b>10,938</b>	<b>(3,505)</b>
<b>Earnings per share</b>		<b>¢</b>	<b>¢</b>
- Basic and diluted earnings/(loss) per share:	29a)	1.33	(0.43)

The accompanying notes form part of these financial statements

# Financial statements (continued)

## Statement of Financial Position

as at 30 June 2020

	Notes	2020 \$	2019 \$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	12a)	5,739	4,484
Trade and other receivables	13a)	45,393	40,410
<b>Total current assets</b>		<b>51,132</b>	<b>44,894</b>
<b>Non-current assets</b>			
Property, plant and equipment	14a)	60,066	64,350
Right-of-use assets	15a)	91,958	-
Intangible assets	16a)	71,468	32,224
Deferred tax asset	17a)	244,356	240,812
<b>Total non-current assets</b>		<b>467,848</b>	<b>337,386</b>
<b>Total assets</b>		<b>518,980</b>	<b>382,280</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Trade and other payables	18a)	23,222	44,747
Loans and borrowings	19a)	267,292	277,090
Lease liabilities	20b)	22,340	-
Employee benefits	22a)	20,344	32,502
<b>Total current liabilities</b>		<b>333,198</b>	<b>354,339</b>
<b>Non-current liabilities</b>			
Trade and other payables	18b)	61,913	-
Lease liabilities	20c)	114,903	-
Employee benefits	22b)	3,185	2,205
Provisions	21a)	11,411	-
<b>Total non-current liabilities</b>		<b>191,412</b>	<b>2,205</b>
<b>Total liabilities</b>		<b>524,610</b>	<b>356,544</b>
<b>Net assets/(net liabilities)</b>		<b>(5,630)</b>	<b>25,736</b>
<b>EQUITY</b>			
Issued capital	23a)	792,829	792,829
Accumulated losses	24	(798,459)	(767,093)
<b>Total equity</b>		<b>(5,630)</b>	<b>25,736</b>

The accompanying notes form part of these financial statements

## Financial statements (continued)

### Statement of Changes in Equity for the year ended 30 June 2020

	Notes	Issued capital \$	Accumulated losses \$	Total equity \$
<b>Balance at 1 July 2018</b>		792,829	(763,588)	29,241
Total comprehensive income for the year		-	(3,505)	(3,505)
<b>Balance at 30 June 2019</b>		<b>792,829</b>	<b>(767,093)</b>	<b>25,736</b>
<b>Balance at 1 July 2019</b>		792,829	(767,093)	25,736
Effect of AASB 16: Leases	3d)	-	(42,304)	(42,304)
<b>Restated balance at 1 July 2019</b>		792,829	(809,397)	(16,568)
Total comprehensive income for the year		-	10,938	10,938
<b>Balance at 30 June 2020</b>		<b>792,829</b>	<b>(798,459)</b>	<b>(5,630)</b>

The accompanying notes form part of these financial statements

## Financial statements (continued)

### Statement of Cash Flows

for the year ended 30 June 2020

	Notes	2020 \$	2019 \$
<b>Cash flows from operating activities</b>			
Receipts from customers		528,150	533,419
Payments to suppliers and employees		(449,208)	(507,430)
Interest paid		(7,227)	(10,896)
Lease payments (interest component)	10c)	(7,998)	-
Lease payments not included in the measurement of lease liabilities	10e)	(13,985)	-
<b>Net cash provided by operating activities</b>	25	<b>49,732</b>	<b>15,093</b>
<b>Cash flows from investing activities</b>			
Payments for property, plant and equipment		(3,070)	(225)
Payments for intangible assets		(15,267)	(15,267)
<b>Net cash used in investing activities</b>		<b>(18,337)</b>	<b>(15,492)</b>
<b>Cash flows from financing activities</b>			
Lease payments (principal component)	20a)	(20,343)	-
<b>Net cash used in financing activities</b>		<b>(20,343)</b>	-
<b>Net cash increase/(decrease) in cash held</b>		<b>11,052</b>	<b>(399)</b>
Cash and cash equivalents at the beginning of the financial year		(272,606)	(272,207)
<b>Cash and cash equivalents at the end of the financial year</b>	12b)	<b>(261,554)</b>	<b>(272,606)</b>

The accompanying notes form part of these financial statements

# Notes to the financial statements

For year ended 30 June 2020

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## Note 1 Reporting entity

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This is the financial report for Murrindindi Community Enterprise Limited (the company). The company is a for profit entity limited by shares, and incorporated and domiciled in Australia. The registered office and principal place of business is:

Registered Office	Principal Place of Business
66 High Street Yea VIC 3717	66 High Street Yea VIC 3717

Further information on the nature of the operations and principal activity of the company is provided in the directors' report. Information on the company's related party relationships is provided in Note 28.

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## Note 2 Basis of preparation and statement of compliance

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The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB).

The financial statements have been prepared on an accrual and historical cost basis, except for certain properties, financial instruments, and equity financial assets that are measured at revalued amounts or fair values at the end of each reporting period.

The financial report is presented in Australian dollars and all values are rounded to the nearest dollar, unless otherwise stated.

These financial statements for the year ended 30 June 2020 were authorised for issue in accordance with a resolution of the directors on 30 September 2020.

### Going concern

The financial statements for the financial year ended 30 June 2020 have been prepared on the basis that the company is a going concern and it would continue its operations for a foreseeable future.

The company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Directors' Report. As disclosed in the financial statements, the company's financial position is as follows:

	2020 \$	2019 \$	Percentage change
Current assets	51,132	44,894	13.89%
Current liabilities	333,198	354,339	(5.97%)
Working capital (deficiency)	(282,066)	(309,445)	(8.85%)
Total assets	518,980	382,280	35.76%
Total liabilities	524,610	356,544	47.14%
Net assets/(liabilities)	(5,630)	25,736	(121.88%)
Accumulated losses	(798,459)	(767,093)	4.09%
Profit/(loss) before tax	23,441	(4,833)	585.02%
Profit/(loss) after tax	10,938	(3,505)	412.07%
Operating cash inflows (outflows)	49,732	15,093	229.50%
Cash and cash equivalents	(261,554)	(272,606)	4.05%
Available overdraft and borrowing facilities	300,000	300,000	0.00%

## Notes to the financial statements (continued)

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### Note 2 Basis of preparation and statement of compliance (continued)

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#### *Going concern (continued)*

The company meets its day to day working capital requirements through an overdraft facility that is renewed annually. The overdraft has an approved limit of \$300,000 and was drawn to \$267,792 as at 30 June 2020.

The company's forecasts and projections, taking account of reasonably possible changes in trading performance, show that the company should be able to operate within the level of its current overdraft facility.

The current economic environment is difficult and while revenue has declined the company has reported an operating profit before tax, it should be noted that the cash flow boost income of \$29,238 assisted to achieve an operating profit. The directors' consider that the outlook presents significant challenges in terms of banking business volume and pricing as well as for operating costs. Whilst the directors have instituted measures to preserve cash and secure additional finance, these circumstances create material uncertainties over future trading results and cash flows.

The company has also obtained an undertaking of support from Bendigo Bank that it will continue to support the company and its operations for the next 12 months. This support is provided on the basis that the company continues to fulfil its obligations under the franchise agreement and continues to work closely with Bendigo Bank to further develop its business.

The directors have concluded that although the combination of the circumstances above could represent a material uncertainty which could cast a doubt upon the company's ability to continue as a ongoing concern and that, therefore, the company may be unable to realise its assets and discharge its liabilities in the normal course of business. However, the directors believe with this support from the Bendigo Bank and with the measures the directors have implemented the company will continue as an ongoing concern for this financial year.

Nevertheless, after making enquiries and considering the uncertainties described above, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the unforeseeable future. For these reasons, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

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### Note 3 Changes in accounting policies, standards and interpretations

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The company initially applied AASB 16 *Leases* from 1 July 2019. AASB Interpretation 23 *Uncertainty over Income Tax Treatments* is also effective from 1 July 2019 but is not expected to have a material impact on the company's financial statements. The company's existing policy for uncertain income tax treatments is consistent with the requirements in Interpretation 23.

The company has implemented a new Accounting Standard which has come into effect and is included in the results. AASB 16: *Leases* (AASB 16) has been applied retrospectively without restatement of comparatives by recognising the cumulative effect of initially applying AASB 16 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be reported under AASB 117: *Leases*.

#### **a) Definition of a lease**

Previously, the company determined at contract inception whether an arrangement was or contained a lease under Interpretation 4 *Determining whether an Arrangement contains a Lease*. The company now assesses whether a contract is or contains a lease based on the definition of a lease, as explained in Note 4.

On transition to AASB 16, the company elected to apply the practical expedient to grandfather the assessment of which transactions are leases. The company applied AASB 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under AASB 117 and Interpretation 4 were not reassessed for whether there is a lease under AASB 16. Therefore, the definition of a lease under AASB 16 was applied only to contracts entered into or changed on or after 1 July 2019.

## Notes to the financial statements (continued)

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### Note 3 Changes in accounting policies, standards and interpretations *(continued)*

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#### b) As a lessee

As a lessee, the company leases assets including property and IT equipment. The company previously classified leases as operating or finance leases based on its assessment of whether the lease transferred significantly all of the risks and rewards incidental to the ownership of the underlying asset to the company. Under AASB 16, the company recognises right-of-use assets and lease liabilities for most of these leases (i.e. these leases are on balance sheet).

#### *Leases classified as operating leases under AASB 117*

Previously, the company classified property and IT equipment leases as operating leases under AASB 117. On transition, for these leases, lease liabilities were measured at the present value of the remaining lease payments, discounted at the company's incremental borrowing rate as at 1 July 2019.

Right-of-use assets are measured at either:

- their carrying amount as if AASB 16 had been applied since the lease commencement date, discounted using the company's incremental borrowing rate at the date of initial application: the company applied this approach to its property lease; or
- an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments; the company applied this approach to all other leases.

The company has tested its right-of-use assets for impairment on the date of transition and has concluded that there is no indication that the right-of-use assets are impaired.

The company has used a number of practical expedients when applying AASB 16 to leases previously classified as operating leases under AASB 117. The practical expedients include that the company:

- did not recognise right-of-use assets and liabilities for leases which the lease term ends within 12 months of the date of initial application;
- did not recognise right-of-use assets and liabilities for leases of low value assets (e.g. office equipment and IT equipment);
- excluded initial direct costs from the measurement of the right-of-use asset at the date of initial application; and
- used hindsight when determining the lease term on contracts that have options to extend or terminate.

#### c) As a lessor

The company is not a party in an arrangement where it is a lessor. The company is not required to make any adjustments on transition to AASB 16 for leases in which it acts as a lessor.

## Notes to the financial statements (continued)

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### Note 3 Changes in accounting policies, standards and interpretations *(continued)*

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#### d) Impact on financial statements

On transition to AASB 16, the company recognised additional right-of-use assets and additional lease liabilities, recognising the difference in retained earnings. The impact on transition is summarised below.

<i>Impact on equity presented as decrease</i>	<b>Note</b>	<b>1 July 2019</b>
		<b>\$</b>
<b>Asset</b>		
Right-of-use assets - land and buildings	15b)	110,048
Deferred tax asset	17a)	16,047
<b>Liability</b>		
Lease liabilities	20a)	(157,586)
Provision for make-good	21b)	(10,813)
<b>Equity</b>		
Accumulated losses		<u>(42,304)</u>

When measuring lease liabilities for leases that were classified as operating leases, the company discounted lease payments using its incremental borrowing rate at 1 July 2019. The weighted average rate applied is 5.39%.

#### *Lease liabilities reconciliation on transition*

Operating lease disclosure as at June 2019	32,180
Add: additional options now expected to be exercised	137,918
Add: variable market review / index based increase	15,974
Less: present value discounting	(28,486)
Lease liability as at 1 July 2019	<u>157,586</u>

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies

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The company has consistently applied the following accounting policies to all periods presented in these financial statements, except if mentioned otherwise (see also Note 3).

### a) Revenue from contracts with customers

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the company's revenue stream is as follows:

<u>Revenue</u>	<u>Includes</u>	<u>Performance obligation</u>	<u>Timing of recognition</u>
Franchise agreement profit share	Margin, commission, and fee income	When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor).	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month.

All revenue is stated net of the amount of Goods and Services Tax (GST).

#### *Revenue calculation*

The franchise agreement provides that three forms of revenue may be earned by the company – margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services.

The revenue earned by the company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

#### *Margin*

Margin is arrived at through the following calculation:

- Interest paid by customers on loans less interest paid to customers on deposits
- plus any deposit returns i.e. interest return applied by Bendigo Bank for a deposit,
- *minus* any costs of funds i.e. interest applied by to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

#### *Commission*

Commission revenue is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation.

The company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### a) Revenue from contracts with customers (continued)

#### *Fee income*

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank Group entities including fees for loan applications and account transactions.

#### *Core banking products*

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

#### *Ability to change financial return*

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return that the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

### b) Other revenue

The company's activities include the generation of income from sources other than the core products under the franchise agreement. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and can be reliably measured.

#### Revenue

#### Revenue recognition policy

Discretionary financial contributions (also "Market Development Fund" or "MDF" income)

MDF income is recognised when the right to receive the payment is established. MDF income is discretionary and provided and receivable at month-end and paid within 14 days after month-end.

Cash flow boost

Cash flow boost income is recognised when the right to the payment is established (e.g. monthly or quarterly in the activity statement).

Other income

All other revenues that did not contain contracts with customers are recognised as goods and services are provided.

All revenue is stated net of the amount of Goods and Services Tax (GST).

#### *Discretionary financial contributions*

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo Bank has also made MDF payments to the company.

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and grants. It is for the board to decide how to use the MDF.

The payments from Bendigo Bank are discretionary and may change the amount or stop making them at any time. The company retains control over the funds, the funds are not refundable to Bendigo Bank.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### b) Other revenue (continued)

#### Cash flow boost

During the financial year, in response to the COVID-19 outbreak, *Boosting Cash Flow for Employers (Coronavirus Economic Response Package) Act 2020* (CFB Act) was enacted. The purpose was to provide temporary cash flow to small and medium businesses that employ staff and have been affected by the economic downturn associated with COVID-19.

The amounts received or receivable is in relation to amounts withheld as withholding tax reported in the activity statement. This essentially subsidises the company's obligation to remit withholding tax to the Australian Taxation Office. For reporting purposes, the amounts subsidised are recognised as revenue.

The amounts are not assessable for tax purposes and there is no obligation to repay the amounts when the cash flow of the company improves.

### c) Economic dependency - Bendigo Bank

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank.

The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### d) Employee benefits

#### *Short-term employee benefits*

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for salary and wages (including non-monetary benefits), annual leave, and sick leave which are expected to be wholly settled within 12 months of the reporting date. They are measured at amounts expected to be paid when the liabilities are settled, plus related on-costs. Expenses for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

An annual leave liability is recognised for the amount expected to be paid if the company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be reliably estimated.

#### *Defined superannuation contribution plans*

The company contributes to a defined contribution plan. Obligations for superannuation contributions to defined contribution plans are expensed as the related service is provided.

Contributions to a defined contribution plan are expected to be settled wholly before 12 months after the end of the financial year in which the employees render the related service.

#### *Other long-term employee benefits*

The company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior reporting periods.

That benefit is discounted to determine its present value. Consideration is given to expected future wage and salary levels plus related on-costs, experience of employee departures, and years of service achieved. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimate future cash outflows.

Remeasurements are recognised in profit or loss in the period in which they arise.

### e) Taxes

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income.

#### *Current income tax*

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

#### *Deferred tax*

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### e) Taxes (continued)

#### *Deferred tax (continued)*

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

#### *Goods and Services Tax*

Revenues, expenses and assets are recognised net of the amount of GST, except:

- when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item.
- when receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

### f) Cash and cash equivalents

For the purposes of the statement of financial position and statement of cash flows, cash and cash equivalents comprise: cash on hand, deposits held with banks, and short-term, highly liquid investments (mainly money market funds) that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value. Bank overdrafts are shown as current liabilities within loans and borrowings in the statement of financial position.

### g) Property, plant and equipment

#### *Recognition and measurement*

Items of property, plant and equipment are measured at cost or fair value as applicable, which includes capitalised borrowings costs, less accumulated depreciation and any accumulated impairment losses.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

#### *Subsequent expenditure*

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the company.

#### *Depreciation*

Depreciation is calculated to write-off the cost of items of property, plant and equipment less their estimated residual values using straight-line method over their estimated useful lives, and is recognised in profit or loss. Land is not depreciated.

The estimated useful lives of property, plant and equipment for the current and comparative periods are as follows:

<u>Asset class</u>	<u>Method</u>	<u>Useful life</u>
Leasehold improvements	Straight-line	2 to 25 years
Plant and equipment	Straight-line	2 to 25 years

Depreciation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### h) Intangible assets

Intangible assets of the company include the franchise fees paid to Bendigo Bank conveying the right to operate the Community Bank franchise.

#### *Recognition and measurement*

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed as either finite or indefinite.

#### *Subsequent expenditure*

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill, is recognised in profit or loss as incurred.

#### *Amortisation*

Intangible assets with finite lives are amortised over their useful life and assessed for impairment whenever impairment indicators are present. Intangible assets assessed as having indefinite useful lives are tested for impairment at each reporting period and whenever impairment indicators are present. The indefinite useful life is also reassessed annually.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

<u>Asset class</u>	<u>Method</u>	<u>Useful life</u>
Franchise establishment fee	Straight-line	Over the franchise term (5 years)
Franchise fee	Straight-line	Over the franchise term (5 years)
Franchise renewal process fee	Straight-line	Over the franchise term (5 years)
Domiciled customer accounts	Assessed for impairment	Indefinite

Amortisation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

### i) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The company's financial instruments include trade debtors and creditors, cash and cash equivalents, borrowings, leases.

Sub-note i) and j) refer to the following acronyms:

<u>Acronym</u>	<u>Meaning</u>
FVTPL	Fair value through profit or loss
FVTOCI	Fair value through other comprehensive income
SPPI	Solely payments of principal and interest
ECL	Expected credit loss
CGU	Cash-generating unit

#### *Recognition and initial measurement*

Trade receivables are initially recognised when they originated. All other financial assets and financial liabilities are initially recognised when the company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to the acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### i) Financial instruments (continued)

#### *Classification and subsequent measurement*

##### Financial assets

On initial recognition, a financial asset is classified as measured at: amortised cost, FVTOCI - debt investment; FVTOCI - equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVTOCI as described above are measured at FVTPL. On initial recognition, the company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or FVTOCI as FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

##### Financial assets - business model assessment

The company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed.

##### Financial assets - subsequent measurement and gains and losses

- Financial assets at amortised cost      These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

##### Financial liabilities - classification, subsequent measurement and gains and losses

Borrowings and other financial liabilities (including trade payables) are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Any gain or loss on derecognition is also recognised in profit or loss.

#### *Derecognition*

##### Financial assets

The company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Where the company enters into transactions where it transfers assets recognised in the statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred asset, the transferred assets are not derecognised.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### i) Financial instruments (continued)

#### *Derecognition (continued)*

##### Financial liabilities

The company derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

#### *Offsetting*

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

### j) Impairment

#### *Non-derivative financial assets*

The company recognises a loss allowance for ECL on its trade receivables.

ECL's are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received.

In measuring the ECL, a provision matrix for trade receivables is used, taking into consideration various data to get to an ECL, (ie diversity of customer base, appropriate groupings of its historical loss experience etc.).

##### Recognition of expected credit losses in financial statements

At each reporting date, the entity recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 14 days post month end. Due to the reliance on Bendigo Bank the company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company. The company also performed a historical assessment of receivables from Bendigo Bank and found no instances of default. As a result no impairment loss allowance has been made in relation to trade receivables as at 30 June 2020.

#### *Non-financial assets*

At each reporting date, the company reviews the carrying amount of its non-financial assets (other than investment property, contracts assets, and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The company has assessed for impairment indicators and noted no material impacts on the carrying amount of non-financial assets.

### k) Issued capital

#### *Ordinary shares*

Ordinary shares are recognised at the fair value of the consideration received by the company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### l) Provisions

Provisions are recognised when the economic entity has a legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions or other past events, it is probable that a future sacrifice of economic benefits will be required and a reliable estimate can be made of the amount of the obligation.

Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as a finance cost.

The estimated provisions for the current and comparative periods are to restore the premises under a 'make-good' clause.

The company is required to restore the leased premises to its original condition before the end of the lease term. A provision has been recognised for the present value of the estimated expenditure required to remove any leasehold improvements, ATM installed at the branch, and incidental damage caused from the removal of assets.

### m) Leases

The company has applied AASB 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under AASB 117 and Interpretation 4. The details of accounting policies under AASB 117 and Interpretation 4 are disclosed separately.

#### *Policy applicable from 1 July 2019*

At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the company uses the definition of a lease in AASB 16.

This policy is applied to contracts entered into, on or after 1 July 2019.

#### As a lessee

At commencement or on modification of a contract that contains a lease component, the company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for leases of property the company has elected not to separate lease and non-lease components and account for the lease and non-lease components as a single lease component.

The company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the company by the end of the lease term or the costs of the right-of-use asset reflects that the company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### m) Leases (continued)

Policy applicable from 1 July 2019 (continued)

#### As a lessee (continued)

The company determines its incremental borrowing rate by obtaining interest rates from funding sources and where necessary makes certain adjustments to reflect the terms of the lease and type of asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual guarantee; and
- the exercise price under a purchase option the company is reasonable certain to exercise, lease payments in an option renewal period if the company is reasonably certain to exercise that option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, if the company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

#### Short-term leases and leases of low-value assets

The company has elected not to recognise right-of-use assets and lease liabilities for leases of short-term leases and low-value assets, including IT equipment. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

A short-term lease is a lease that, at commencement date, has a lease term of 12 months or less.

#### As a lessor

The company is not a party in an arrangement where it is a lessor.

Policy applicable before 1 July 2019

For contracts entered into before 1 July 2019, the company determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed the right to use an asset. An arrangement conveyed the right to use the asset if one of the following was met:
  - the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
  - the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
  - facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

# Notes to the financial statements (continued)

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## Note 4 Summary of significant accounting policies (continued)

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### m) Leases (continued)

Policy applicable before 1 July 2019 (continued)

#### As a lessee

In the comparative period, as a lessee the company classified leases that transferred substantially all of the risks and rewards of ownership as finance leases. When this was the case, the leased assets were measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Minimum lease payments were the payments over the lease term that the lessee was required to make, excluding any contingent rent. Subsequent to initial recognition, the assets were accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases were classified as operating leases and were not recognised in the company's statement of financial position. Payments made under operating leases were recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received were recognised as an integral part of the total lease expense, over the term of the lease.

#### As a lessor

The company has not been a party in an arrangement where it is a lessor.

### n) Standards issued but not yet effective

A number of new standards are effective for annual reporting periods beginning after 1 January 2019, however the changes are not expected to have a significant impact on the company's financial statements.

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## Note 5 Significant accounting judgements, estimates, and assumptions

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In preparing these financial statements, management has made judgements and estimates that affect the application of the company's accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

### a) Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

<u>Note</u>	<u>Judgement</u>
- Note 8 - revenue recognition	whether revenue is recognised over time or at a point in time;
- Note 20 - leases:	
a) control	a) whether a contract is or contains a lease at inception by assessing whether the company has the right to direct the use of the identified asset and obtain substantially all the economic benefits from the use of that asset;
b) lease term	b) whether the company is reasonably certain to exercise extension options, termination periods, and purchase options;
c) discount rates	c) judgement is required to determine the discount rate, where the discount rate is the company's incremental borrowing rate if the rate implicit in the lease cannot be readily determined. The incremental borrowing rate is determined with reference to factors specific to the company and underlying asset including: <ul style="list-style-type: none"><li>- the amount;</li><li>- the lease term;</li><li>- economic environment; and</li><li>- other relevant factors.</li></ul>

# Notes to the financial statements (continued)

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## Note 5 Significant accounting judgements, estimates, and assumptions

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### a) Judgements (*continued*)

<u>Note</u>	<u>Judgement</u>
- Note 2 - going concern	whether management's assessment of uncertainties about the company's ability to continue as a going concern are appropriate.

### b) Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties at 30 June 2020 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

<u>Note</u>	<u>Assumptions</u>
- Note 17 - recognition of deferred tax assets	availability of future taxable profit against which deductible temporary differences and carried-forward tax losses can be utilised;
- Note 14 - estimation of useful lives of assets	key assumptions on historical experience and the condition of the asset;
- Note 22 - long service leave provision	key assumptions on attrition rate and pay increases through promotion and inflation;
- Note 21 - make-good provision	key assumptions on future cost estimates in restoring the leased premises in accordance with the lease agreement;

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## Note 6 Financial risk management

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The company has exposure to the following risks arising from financial instruments:

- credit risk;
- liquidity risk; and
- market risk (including currency, price, cash flow and fair value interest rate).

The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not use derivative instruments.

Risk management is carried out directly by the board of directors.

### a) Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo

### b) Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

## Notes to the financial statements (continued)

### Note 6 Financial risk management (continued)

#### b) Liquidity risk (continued)

The company maintains the following lines of credit with Bendigo Bank:

- \$300,000 overdraft facility with available facility of \$32,808. Interest is payable at a rate of 2.102% (2019: 3.205%)

The following are the remaining contractual maturities of financial liabilities. The amounts are gross and undiscounted, and include contractual interest payments and exclude the impact of netting agreements.

30 June 2020

<u>Non-derivative financial liability</u>	<u>Carrying amount</u>	<u>Contractual cash flows</u>		
		<u>Not later than 12 months</u>	<u>Between 12 months and five years</u>	<u>Greater than five years</u>
Bank overdraft	267,292	267,292	-	-
Lease liabilities	137,243	29,193	125,793	2,745
Trade payables	5,685	5,685	-	-
	<u>410,220</u>	<u>302,170</u>	<u>125,793</u>	<u>2,745</u>

30 June 2019

<u>Non-derivative financial liability</u>	<u>Carrying amount</u>	<u>Contractual cash flows</u>		
		<u>Not later than 12 months</u>	<u>Between 12 months and five years</u>	<u>Greater than five years</u>
Bank overdraft	277,090	277,090	-	-
Trade payables	4,557	4,557	-	-
	<u>281,647</u>	<u>281,647</u>	<u>-</u>	<u>-</u>

The bank overdraft is repayable on demand and used for cash management purposes. It is reviewed annual by the lender, Bendigo Bank. As at balance date, the lender does not intend to reduce or end the overdraft facility within the next 12 months.

#### c) Market risk

##### Market risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The company has no exposure to any transactions denominated in a currency other than Australian dollars.

##### Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

## Notes to the financial statements (continued)

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### Note 6 Financial risk management (continued)

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#### c) Market risk (continued)

##### *Cash flow and fair value interest rate risk*

Interest-bearing assets are held with Bendigo Bank and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk. The company believes that its sound relationship with Bendigo Bank mitigates this risk significantly.

The company held cash and cash equivalents of \$5,739 at 30 June 2020 (2019: \$4,484). The cash and cash equivalents are held with Bendigo Bank, which are rated BBB on Standard & Poor's credit ratings.

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### Note 7 Capital management

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The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2020 can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

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### Note 8 Revenue from contracts with customers

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The company generates revenue primarily from facilitating community banking services under a franchise agreement with Bendigo Bank. The company is entitled to a share of the margin earned by Bendigo Bank.

<i>Revenue from contracts with customers</i>	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Revenue:		
- Revenue from contracts with customers	414,141	449,295
	<u>414,141</u>	<u>449,295</u>
<i>Disaggregation of revenue from contracts with customers</i>		
At a point in time:		
- Margin income	303,428	350,374
- Fee income	57,397	55,833
- Commission income	53,316	43,088
	<u>414,141</u>	<u>449,295</u>

There was no revenue from contracts with customers recognised over time during the financial year.

## Notes to the financial statements (continued)

### Note 9 Other revenue

The company generates other sources of revenue from discretionary contributions received from the franchisor and the cash flow boost from the Australian Government.

<i>Other revenue</i>	2020 \$	2019 \$
Revenue:		
- Market development fund income	35,000	35,000
- Cash flow boost	29,238	-
- Other income	5,150	-
	<u>69,388</u>	<u>35,000</u>

### Note 10 Expenses

<b>a) Depreciation and amortisation expense</b>	2020 \$	2019 \$
<i>Depreciation of non-current assets:</i>		
- Leasehold improvements	3,410	3,410
- Plant and equipment	3,944	3,999
	<u>7,354</u>	<u>7,409</u>
<i>Depreciation of right-of-use assets</i>		
- Leased land and buildings	18,090	-
	<u>18,090</u>	<u>-</u>
<i>Amortisation of intangible assets:</i>		
- Franchise fee	2,260	2,260
- Franchise renewal process fee	11,296	11,296
	<u>13,556</u>	<u>13,556</u>
Total depreciation and amortisation expense	<u>39,000</u>	<u>20,965</u>

The non-current tangible and intangible assets listed above are depreciated and amortised in accordance with the company's accounting policy (see Note 4g and 4h).

<b>b) Impairment losses</b>	2020 \$	2019 \$
<i>Impairment of intangible assets:</i>		
- Goodwill on purchase of Agency	12,056	-
	<u>12,056</u>	<u>-</u>

See note 16c) for more information.

## Notes to the financial statements (continued)

### Note 10 Expenses (continued)

c) Finance costs	Note	2020 \$	2019 \$
<i>Finance costs:</i>			
- Bank overdraft interest paid or accrued		7,227	10,896
- Lease interest expense	20a)	7,998	-
- Unwinding of make-good provision		597	-
		15,822	10,896

Finance costs are recognised as expenses when incurred using the effective interest rate.

d) Employee benefit expenses	2020 \$	2019 \$
Wages and salaries	207,822	191,221
Contributions to defined contribution plans	18,890	35,223
Expenses related to long service leave	(11,637)	3,024
Other expenses	20,289	11,341
	235,364	240,809

### e) Recognition exemption

The company has elected to exempt leases from recognition where the underlying asset is assessed as low-value or the lease term is 12 months or less.

	2020 \$	2019 \$
Expenses relating to low-value leases	13,985	-
	13,985	-

Expenses relating to leases exempt from recognition are included in systems costs.

The company pays for the right to use information technology equipment. The underlying assets have been assessed as low value and exempted from recognition.

## Notes to the financial statements (continued)

### Note 11 Income tax expense

Income tax expense comprises current and deferred tax. Attributable current and deferred tax expense is recognised in the other comprehensive income or directly in equity as appropriate.

a) Amounts recognised in profit or loss	2020 \$	2019 \$
<i>Current tax expense/(credit)</i>		
- Future income tax benefit attributable to losses	(5,096)	(794)
- Movement in deferred tax	(12,545)	(534)
- Adjustment to deferred tax on AASB 16 retrospective application	16,047	-
- Adjustment to deferred tax to reflect reduction in tax rate in future periods	14,097	-
	12,503	(1,328)

Progressive changes to the company tax rate have been enacted. Consequently, as of 1 July 2020, the company tax rate will be reduced from 27.5% to 26%. This change resulted in a loss of \$14,097 related to the remeasurement of deferred tax assets and liabilities of the company.

b) <i>Prima facie</i> income tax reconciliation	2020 \$	2019 \$
Operating profit/(loss) before taxation	23,441	(4,833)
Prima facie tax on profit/(loss) from ordinary activities at 27.5% (2019: 27.5%)	6,446	(1,328)
Tax effect of:		
- Temporary differences	(3,502)	534
- Other assessable income	(8,040)	-
- Movement in deferred tax	(12,545)	(534)
- Leases initial recognition	16,047	-
- Adjustment to deferred tax to reflect reduction of tax rate in future periods	14,097	-
	12,503	(1,328)

### Note 12 Cash and cash equivalents

a) Cash and cash equivalents	2020 \$	2019 \$
Cash at bank and on hand	5,739	4,484
	5,739	4,484

## Notes to the financial statements (continued)

### Note 12 Cash and cash equivalents (*continued*)

#### b) Reconciliation to statement of cash flows

For the purposes of the statement of cash flows, cash includes cash on hand, cash held with financial and banking institutions, and investments in short-term money financial instruments, net of outstanding bank overdrafts. Bank overdrafts are presented with loans and borrowings.

The above figures reconcile to the amount of cash shown in the statement of cash flows at the end of the financial year as follows:

	Note	2020 \$	2019 \$
- Cash at bank and on hand		5,739	4,484
- Bank overdraft	19a)	(267,293)	(277,090)
		<u>(261,554)</u>	<u>(272,606)</u>

### Note 13 Trade and other receivables

	2020 \$	2019 \$
<b>a) Current assets</b>		
Trade receivables	33,457	32,129
Prepayments	11,936	8,281
	<u>45,393</u>	<u>40,410</u>

### Note 14 Property, plant and equipment

	2020 \$	2019 \$
<b>a) Carrying amounts</b>		
<i>Leasehold improvements</i>		
At cost	85,247	85,247
Less: accumulated depreciation	(33,642)	(30,232)
	<u>51,605</u>	<u>55,015</u>
<i>Plant and equipment</i>		
At cost	90,070	87,000
Less: accumulated depreciation	(81,609)	(77,665)
	<u>8,461</u>	<u>9,335</u>
Total written down amount	<u>60,066</u>	<u>64,350</u>

The directors do not believe the carrying amount exceeds the recoverable amount of the above assets. The directors therefore believe the carrying amount is not impaired.

	2020 \$	2019 \$
<b>b) Reconciliation of carrying amounts</b>		
<i>Leasehold improvements</i>		
Carrying amount at beginning	55,015	58,425
Depreciation	(3,410)	(3,410)
Carrying amount at end	<u>51,605</u>	<u>55,015</u>

## Notes to the financial statements (continued)

### Note 14 Property, plant and equipment (continued)

<b>b) Reconciliation of carrying amounts (continued)</b>	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<i>Plant and equipment</i>		
Carrying amount at beginning	9,335	13,109
Additions	3,070	225
Depreciation	(3,944)	(3,999)
Carrying amount at end	<u>8,461</u>	<u>9,335</u>
Total written down amount	<u>60,066</u>	<u>64,350</u>

### c) Changes in estimates

During the financial year, the company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods.

There were no changes in estimates for the current reporting period.

### Note 15 Right-of-use assets

Right-of-use assets are measured at amounts equal to the present value of enforceable future payments on the adoption date, adjusted for lease incentives, make-good provisions, and initial direct costs.

The company derecognises right-of-use assets at the termination of the lease period or when no future economic benefits are expected to be derived from the use of the underlying asset.

### a) Carrying amounts

	<b>Note</b>	<b>2020</b>	<b>2019</b>
		<b>\$</b>	<b>\$</b>
<i>Leased land and buildings</i>			
At cost		271,351	-
Less: accumulated depreciation		(179,393)	-
Total written down amount		<u>91,958</u>	<u>-</u>

### b) Reconciliation of carrying amounts

#### *Leased land and buildings*

Carrying amount at beginning		-	-
Initial recognition on transition	3d)	271,351	-
Accumulated depreciation on adoption	3d)	(161,303)	-
Depreciation		(18,090)	-
Carrying amount at end		<u>91,958</u>	<u>-</u>

## Notes to the financial statements (continued)

### Note 16 Intangible assets

a) Carrying amounts	2020 \$	2019 \$
<i>Franchise fee</i>		
At cost	32,106	21,297
Less: accumulated amortisation	(20,196)	(17,936)
	<u>11,910</u>	<u>3,361</u>
<i>Franchise establishment fee</i>		
At cost	100,000	100,000
Less: accumulated amortisation	(100,000)	(100,000)
	<u>-</u>	<u>-</u>
<i>Franchise renewal process fee</i>		
At cost	110,531	56,484
Less: accumulated amortisation	(50,973)	(39,677)
	<u>59,558</u>	<u>16,807</u>
<i>Goodwill on purchase of agency</i>		
At cost	12,056	12,056
Less: accumulated impairment	(12,056)	-
	<u>-</u>	<u>12,056</u>
Total written down amount	<u>71,468</u>	<u>32,224</u>
<b>b) Reconciliation of carrying amounts</b>		
<i>Franchise fee</i>		
Carrying amount at beginning	3,361	5,621
Additions	10,809	-
Amortisation	(2,260)	(2,260)
Carrying amount at end	<u>11,910</u>	<u>3,361</u>
<i>Franchise renewal process fee</i>		
Carrying amount at beginning	16,807	28,103
Additions	54,047	-
Amortisation	(11,296)	(11,296)
Carrying amount at end	<u>59,558</u>	<u>16,807</u>
<i>Goodwill on purchase of agency</i>		
Carrying amount at beginning	12,056	12,056
Impairment	(12,056)	-
Carrying amount at end	<u>-</u>	<u>12,056</u>
Total written down amount	<u>71,468</u>	<u>32,224</u>

## Notes to the financial statements (continued)

### Note 16 Intangible assets (continued)

#### c) Changes in estimates

The company has re-assessed the useful life of its cash-generating unit for business domiciled from Bendigo Bank to the company based on new information from Bendigo Bank relating to the customer product life cycle.

As a result of the reassessment, the carrying amount of 'goodwill on purchase of agency' was found to exceed the recoverable amount indicating the asset is now fully impaired. As such, an impairment loss of \$12,056 has been recognised for the financial year ending 30 June 2020.

### Note 17 Tax assets and liabilities

#### a) Deferred tax

Movement in the company's deferred tax balances for the year ended 30 June 2020:

	30 June 2019	Recognised in profit or loss	Recognised in equity	30 June 2020
	\$	\$	\$	\$
<i>Deferred tax assets</i>				
- expense accruals	798	(19)	-	779
- employee provisions	9,544	(3,426)	-	6,118
- make-good provision	-	(7)	2,974	2,967
- lease liability	-	(7,653)	43,336	35,683
- carried-forward tax losses	230,470	(7,752)	-	222,718
Total deferred tax assets	240,812	(18,857)	46,310	268,265
<i>Deferred tax liabilities</i>				
- right-of-use assets	-	(6,354)	30,263	23,909
Total deferred tax liabilities	-	(6,354)	30,263	23,909
Net deferred tax assets (liabilities)	240,812	(12,503)	16,047	244,356

Movement in the company's deferred tax balances for the year ended 30 June 2019:

	30 June 2018	Recognised in profit or loss	Recognised in equity	30 June 2019
	\$	\$	\$	\$
<i>Deferred tax assets</i>				
- expense accruals	770	28	-	798
- employee provisions	9,038	506	-	9,544
- carried-forward tax losses	229,676	794	-	230,470
Total deferred tax assets	239,484	1,328	-	240,812
Net deferred tax assets (liabilities)	239,484	1,328	-	240,812

## Notes to the financial statements (continued)

### Note 17 Tax assets and liabilities (continued)

#### b) Uncertainty over income tax treatments

As at balance date, there are no tax rulings, or interpretations of tax law, which may result in tax treatments being over-ruled by the taxation authorities.

The company believes that its accrual for income taxes is adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience.

### Note 18 Trade creditors and other payables

Where the company is liable to settle an amount within 12 months of reporting date, the liability is classified as current. All other obligations are classified as non-current.

a) Current liabilities	2020 \$	2019 \$
Trade creditors	5,685	4,557
Other creditors and accruals	17,537	40,190
	<u>23,222</u>	<u>44,747</u>
b) Non-current liabilities		
Other creditors and accruals	61,913	-
	<u>61,913</u>	<u>-</u>

### Note 19 Loans and borrowings

a) Current liabilities	2020 \$	2019 \$
Bank overdraft	267,292	277,090
	<u>267,292</u>	<u>277,090</u>

#### Bank overdraft

The company has an approved overdraft limit of \$300,000 which was drawn down to \$267,792. The company has \$32,208 overdraft remaining before exceeding the approved limited or required to re-negotiate the terms.

Interest is recognised using the effective interest method, currently 2.102% (2019: 3.205%).

#### b) Terms and repayment schedule

	Nominal interest rate	Year of maturity	30 June 2020		30 June 2019	
			Face value	Carrying value	Face value	Carrying value
Bank overdraft	2.102%	Floating	267,292	267,292	277,090	277,090



## Notes to the financial statements (continued)

### Note 20 Lease liabilities (continued)

d) Maturity analysis	2020 \$	2019 \$
- Not later than 12 months	29,193	-
- Between 12 months and 5 years	125,793	-
- Greater than 5 years	2,745	-
Total undiscounted lease payments	<u>157,731</u>	-
Unexpired interest	(20,488)	-
Present value of lease liabilities	<u><u>137,243</u></u>	-

### e) Impact on the current reporting period

During the financial year, the company has mandatorily adopted AASB 16 for the measurement and recognition of its leases. The primary impact on the profit or loss is that lease payments are split between interest and principal payments and the right-of-use asset depreciates. This is in contrast to the comparative reporting period where lease payments under AASB 117 were expensed as incurred. The following note presents the impact on the profit or loss for the current reporting period.

#### Comparison under current AASB 16 and former AASB 117

The net impact for the current reporting period is an increase in profit after tax of \$1,200.

	AASB 117 expense not recognised	Impact on current reporting period	AASB 16 expense now recognised
Profit or loss - increase (decrease) in expenses			
- Occupancy and associated costs	28,341	(28,341)	-
- Depreciation and amortisation expense	-	18,090	18,090
- Finance costs	-	8,595	8,595
Decrease in expenses - before tax	<u>28,341</u>	<u>(1,656)</u>	<u>26,685</u>
- Income tax expense / (credit) - current	(7,794)	7,794	-
- Income tax expense / (credit) - deferred	-	(7,338)	(7,338)
Decrease in expenses - after tax	<u><u>20,547</u></u>	<u><u>(1,200)</u></u>	<u><u>19,347</u></u>

### Note 21 Provisions

As at the reporting date, the make-good of the leased premises is not expected to be wholly settled within 12 months. The balance is classified as non-current.

a) Non-current liabilities	2020 \$	2019 \$
Make-good on leased premises	11,411	-
	<u>11,411</u>	-

## Notes to the financial statements (continued)

### Note 21 Provisions (continued)

#### b) Make-good provision

In accordance with the branch lease agreements, the company must restore the leased premises to their original condition before the expiry of the lease term.

The company has estimated the provision based on experience and consideration of the expected future costs to remove all fittings and the ATM as well as cost to remedy any damages caused during the removal process.

<i>Provision</i>	<b>Note</b>	<b>2020</b> \$	<b>2019</b> \$
Balance at the beginning		-	-
Face-value of make-good costs recognised	3d)	15,000	-
Present value discounting	3d)	(4,186)	-
Present value unwinding		597	-
		<u>11,411</u>	<u>-</u>

#### c) Changes in estimates

During the financial year, the company re-assessed the lease agreement with respect to the make-good and restoration clauses. The estimated costs were revised with respect to an analysis of restoration costs of bank branches completed by Bendigo Bank's property team. The provision was previously assessed as nil or immaterial with no provision recognised in the accounts.

The lease is due to expire on 31 July 2025 at which time it is expected the face-value costs to restore the premises will fall due.

### Note 22 Employee benefits

#### a) Current liabilities

	<b>2020</b> \$	<b>2019</b> \$
Provision for annual leave	13,220	12,761
Provision for long service leave	7,124	19,741
	<u>20,344</u>	<u>32,502</u>

#### b) Non-current liabilities

Provision for long service leave	3,185	2,205
	<u>3,185</u>	<u>2,205</u>

#### c) Key judgement and assumptions

##### *Employee attrition rates*

The company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

## Notes to the financial statements (continued)

### Note 23 Issued capital

a) Issued capital	2020		2019	
	Number	\$	Number	\$
Ordinary shares - fully paid	820,109	820,109	820,109	820,109
Less: equity raising costs	-	(27,280)	-	(27,280)
	<u>820,109</u>	<u>792,829</u>	<u>820,109</u>	<u>792,829</u>

### b) Rights attached to issued capital

#### *Ordinary shares*

#### Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community bank branch have the same ability to influence the operation of the company.

#### Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

#### Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001*.

#### *Prohibited shareholding interest*

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

## Notes to the financial statements (continued)

### Note 23 Issued capital (continued)

#### b) Rights attached to issued capital (continued)

##### Prohibited shareholding interest (continued)

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

### Note 24 Accumulated losses

	Note	2020 \$	2019 \$
Balance at beginning of reporting period		(767,093)	(763,588)
Adjustment for transition to AASB 16	3d)	(42,304)	-
Net profit (loss) after tax from ordinary activities		10,938	(3,505)
Balance at end of reporting period		<u>(798,459)</u>	<u>(767,093)</u>

### Note 25 Reconciliation of cash flows from operating activities

	2020 \$	2019 \$
Net profit (loss) after tax from ordinary activities	10,938	(3,505)
Adjustments for:		
- Depreciation	25,444	7,409
- Amortisation	13,556	13,556
- Impairment losses on intangible assets	12,056	-
Changes in assets and liabilities:		
- (Increase)/decrease in trade and other receivables	(4,982)	(2,048)
- (Increase)/decrease in other assets	12,503	(1,328)
- Increase/(decrease) in trade and other payables	(9,202)	(833)
- Increase/(decrease) in employee benefits	(11,178)	1,842
- Increase/(decrease) in provisions	597	-
Net cash flows provided by operating activities	<u>49,732</u>	<u>15,093</u>

## Notes to the financial statements (continued)

### Note 26 Financial instruments

The following shows the carrying amounts for all financial instruments at amortised costs. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	Note	2020 \$	2019 \$
<b>Financial assets</b>			
Trade and other receivables	13	33,457	32,129
Cash and cash equivalents	12	5,739	4,484
		<u>39,196</u>	<u>36,613</u>
<b>Financial liabilities</b>			
Trade and other payables	18	5,685	4,557
Bank overdrafts	19	267,292	277,090
Lease liabilities	20	137,243	-
		<u>410,220</u>	<u>281,647</u>

### Note 27 Auditor's remuneration

Amount received or due and receivable by the auditor of the company for the financial year.	2020 \$	2019 \$
<i>Audit and review services</i>		
- Audit and review of financial statements	4,800	4,600
	<u>4,800</u>	<u>4,600</u>
<i>Non audit services</i>		
- Taxation advice and tax compliance services	600	600
- General advisory services	2,210	2,210
	<u>2,810</u>	<u>2,810</u>
Total auditor's remuneration	<u>7,610</u>	<u>7,410</u>

### Note 28 Related parties

#### a) Details of key management personnel

The directors of the company during the financial year were:

Michael John Dalmau  
 Samantha Leigh Hicks  
 Simeon Christopher Clay Boseley (Simon)  
 Ian Fraser McKaskill  
 Russell George Wealands  
 Gary Robert Pollard

## Notes to the financial statements (continued)

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### Note 28 Related parties (continued)

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#### b) Key management personnel compensation

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

#### c) Related party transactions

No director or related entity has entered into a material contract with the company.

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### Note 29 Earnings per share

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#### a) Basic and diluted earnings per share

The calculation of basic and diluted earnings per share has been based on the following profit attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding.

	2020 \$	2019 \$
Profit/(loss) attributable to ordinary shareholders	10,938	(3,505)
	Number	Number
Weighted-average number of ordinary shares	820,109	820,109
	Cents	Cents
Basic and diluted earnings/(loss) per share	1.33	(0.43)

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### Note 30 Commitments

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#### a) Lease commitments

Following the adoption of AASB 16 as of 1 July 2019, all lease commitment information and amounts for the financial year ending 30 June 2020 can be found in 'Lease liabilities' (Note 20).

	2020 \$	2019 \$
Operating lease commitments - lessee		
Non-cancellable operating leases contracted for but not capitalised in the financial statements		
Payable - minimum lease payments:		
- not later than 12 months	-	27,583
- between 12 months and 5 years	-	4,597
Minimum lease payments payable	-	32,180

#### b) Other commitments

The company has no other commitments contracted for which would be provided for in future reporting periods.

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### Note 31 Contingencies

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There were no contingent liabilities or contingent assets at the date of this report to affect the financial statements.

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### Note 32 Subsequent events

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There have been no significant events occurring after the reporting period which may affect either the company's operations or the results of those operations or the company's state of affairs.

# Directors' declaration

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In accordance with a resolution of the directors of Murrindindi Community Enterprise Limited, we state that:

In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with the *Corporations Act 2001*, including:
  - (i) giving a true and fair view of the company's financial position as at 30 June 2020 and of its performance for the financial year ended on that date; and
  - (ii) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the board of directors.



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Michael John Dalmau, Chair

Dated this 30th day of September 2020

# Independent audit report

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Chartered Accountants

61 Bull Street, Bendigo 3550  
PO Box 454, Bendigo 3552  
03 5443 0344  
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## Independent auditor's report to the members of Murrindindi Community Enterprise Limited

### Report on the audit of the financial report

#### Our opinion

In our opinion, the accompanying financial report of Murrindindi Community Enterprise Limited, is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2020 and of its financial performance for the year ended; and
- ii. complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### What we have audited

Murrindindi Community Enterprise Limited's (the company) financial report comprises the:

- ✓ Statement of profit or loss and other comprehensive income
- ✓ Statement of financial position
- ✓ Statement of changes in equity
- ✓ Statement of cash flows
- ✓ Notes comprising a summary of significant accounting policies and other explanatory notes
- ✓ The directors' declaration of the company.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Material uncertainty related to going concern

Our opinion is not modified for this matter. We draw attention to Note 1 in the financial report, which indicates while revenue has increased the company has reported a small operating profit after tax of \$10,938. For the year ended 30 June 2020 the company's liabilities exceeded its total assets by \$5,630. These conditions, along with other matters as set forth in Note 1, indicate the existence of a material uncertainty that may cast doubt over the company's ability to continue as a going concern and therefore, the company may be unable to realise its assets and discharge its liabilities in the normal course of business.

#### Other information

The company usually prepares an annual report that will include the financial statements, directors' report and declaration and our independence declaration and audit report (the financial report).

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The annual report may also include “other information” on the entity’s operations and financial results and financial position as set out in the financial report, typically in a Chairman’s report and Manager’s report, and reports covering governance and shareholder matters.

The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information.

#### **Directors’ responsibility for the financial report**

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company’s ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

#### **Auditor’s responsibility for the audit of the financial report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/home.aspx>. This description forms part of our auditor’s report.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo, 3550  
Dated: 30 September 2020

**Joshua Griffin**  
Lead Auditor

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/YeaDistrictCommunityBankBranch

