Annual Report 2025

Narrandera District Investments Limited

Community Bank
Narrandera & District

ABN 58 107 510 494

Contents

Chairman's report

For year ending 30 June 2025

It is with great pleasure that I present the Chairman's report for Narrandera District Investments Limited for the financial year ending 30 June 2025.

This year the Company has experienced financial stability. While we have not seen significant growth in our lending portfolio, we have maintained a strong customer base. This is an achievement that is particularly notable given the highly competitive lending environment. Our deposit book has also remained robust, which is a testament to both the outstanding service provided by our staff and the continued loyalty and trust of our customers. This reflects not only confidence in Bendigo Bank's products but also a shared belief in the values of community banking.

Following last year's celebration of 20 years of Community Bank Narrandera & District, we are reminded of the impact and success that community banking has had in our town. For many, community banking has simply always been there—often without fully understanding its importance. For others, especially among the younger generation who weren't around during its establishment, the term may still feel unfamiliar or abstract.

What often goes unrecognised is the substantial role our Company plays within the local shire. We are more than a provider of loans, credit cards, and deposit accounts; we are a cornerstone of community support. Whether it's helping fund your child's education, supporting local sports clubs, sponsoring community events like the garden walk, or even providing the bench outside your favourite shop on the main street, our presence is woven into the fabric of everyday life in Narrandera and its surrounds.

You may not always see it, but community banking is behind many of the services, events, and support systems that make our town a better place to live. It's about giving back consistently, meaningfully, and locally.

As the chair of one of our shire's most community-focused businesses, I encourage you to consider how your banking choices support your local area. When banking products are comparable across institutions and fees are largely competitive, I ask you to consider the difference community banking makes. Our branch not only offers more face-to-face service hours than our competitors, but the revenue we generate stays in the community and supports the district directly.

At the core of community banking is a franchise partnership. We, as a locally owned company, hold a franchise with Bendigo Bank. Bendigo provides the banking products, while we operate the branch, supported by our shareholders. Importantly, we are uniquely positioned to reinvest in our community through donations, sponsorships, and grants. Unlike other banks where profits are often sent elsewhere, 50% of the revenue generated through your banking stays right here in the shire.

So, when you next consider a banking product - whether it's a transaction account, a personal loan, a home loan, or even finance for a holiday, I invite you to speak with our team. Let us show you how community banking can work for you.

In closing, I would like to thank our dedicated staff for their unwavering commitment to our customers, shareholders, and the community. I also sincerely thank our Board of Directors for their ongoing leadership, strategic guidance, and continued support of our community investment partnerships.

I look forward to another strong year ahead for Community Bank Narrandera & District, and to the many positive stories that will continue to emerge from our shared investment in community banking.

Jack Langley
Chair

Directors' report

30 June 2025

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2025.

Directors
The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Name:	Jack Kennings Langley
Title:	Non-executive director
Experience and expertise:	Jack holds a Bachelor of Laws and is currently employed as a Solicitor at Narrandera's local law firm, Farrell Goode Solicitors. He practices primarily in commercial law, succession planning, wills and estates, and conveyancing. In 2023, Jack was appointed to the working group of Grain Growers for the Innovation Generation conference. Jack has previously been the Secretary of the Narrandera Town Band and the annual John O'Brien Festival. His family owns a cropping and merino sheep property north of Narrandera which he assists on. Jack is excited to be part of the board and looks forward to supporting the town and surrounding districts. Jack was a participant in the 2024 Australian Grain Leadership Program by GrainGrowers.
Special responsibilities:	Chair

Name:	Kerry Terese Sproston
Title:	Non-executive director
Experience and expertise:	Kerry is a bookkeeper. Teaching qualifications were completed in 1974, Accounting qualifications in 1994. BSP for Tax Professionals Board. Committee and Treasurer for NSW Women's Rural Gathering Narrandera 2017. Currently Vice President of Narrandera Ex-Servicemen's Club. Trustee of Narrandera Racecourse Land Managers. She is a BAS service provider.
Special responsibilities:	Treasurer

Name:	Graham Kenneth Bock
Title:	Non-executive director
Experience and expertise:	Graham is a Plant & Workshop Manager at Narrandera Shire. Graham spent 13 years being a Mechanic at the local Ford Dealership. He has over 17 years experience as a truck driver and maintenance for a local feedlot. Graham was owner and driver of a small trucking business for 5 years. He also owned his own beef cattle farm for 35 years. He has been a member of the Lions Club for 15 years, 3 of which he has held the title of President.
Special responsibilities:	Nil

Name:	Julie Anne Shore
Title:	Non-executive director *(appointed 29 April 2025)*
Experience and expertise:	Julie has previous experience in the General Insurance Industry. She is the director and owner of Insurance Franchise Company. She has a diploma in General Insurance and Financial Services.
Special responsibilities:	Nil

Name:	Susan Patricia Foley
Title:	Non-executive director *(resigned 22 October 2024)*
Experience and expertise:	Susan is a Part Time Admin Assistant. Susan's previous employment includes, Shire Visitor information Centre Coordinator and Administration at Auswild & Broad Accountancy office. Susan has experience owning her own business. She is also a former staff member of Narrandera Bendigo Community Bank. Susan has a Diploma of Teaching Early Childhood and was a Preschool Director.
Special responsibilities:	Nil

Company secretary
Joy Lenore Rollason was appointed company secretary on 28 March 2023. Joy holds a bachelor's degree in Information Services (Librarianship), a graduate diploma in Applied Corporate Governance and a diploma in Project Management. She has more than twenty years of company secretarial experience with unlisted public companies.

Principal activity
The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of this activity during the financial year.

Review of operations
The profit for the company after providing for income tax amounted to $102,456 (2024: $215,018).

Operations have continued to perform in line with expectations.

Dividends
During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

	2025 $	2024 $
Fully franked dividend of 6 cents per share (2024: 6 cents)	38,671	38,671

Significant changes in the state of affairs
There were no significant changes in the state of affairs of the company during the financial year.

Matters subsequent to the end of the financial year
No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Likely developments and expected results of operations
The Board's strategy includes pursuing business growth, and to this end is exploring opportunities with other community bank businesses. Further disclosure is omitted from the financial statements, as this may result in unreasonable prejudice to the company.

No other matter, circumstance or likely development in operations has arisen during or since the end of the financial year that has significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company.

Environmental regulation
The company is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Meetings of directors
The number of directors meetings attended by each of the directors of the company during the financial year were:

	Board	
	Eligible	Attended
Jack Kennings Langley	11	11
Kerry Terese Sproston	11	11
Graham Kenneth Bock	11	6
Julie Anne Shore	2	2
Susan Patricia Foley	4	4

Directors' benefits
No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest except as disclosed in note 20 to the financial statements. This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the company's accounts, or the fixed salary of a full-time employee of the company, controlled entity or related body corporate.

Directors' interests
The interest in company shareholdings for each director are:

	Balance at the start of the year	Changes	Balance at the end of the year
Jack Kennings Langley	100	-	100
Kerry Terese Sproston	1,000	-	1,000
Graham Kenneth Bock	1,000	-	1,000
Julie Anne Shore	-	2,500	2,500
Susan Patricia Foley	3,000	-	3,000

Shares under option
There were no unissued ordinary shares of the company under option outstanding at the date of this report.

Shares issued on the exercise of options
There were no ordinary shares of the company issued on the exercise of options during the year ended 30 June 2025 and up to the date of this report.

Indemnity and insurance of directors and officers
The company has indemnified all directors and management in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or management of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance.

Proceedings on behalf of the company
No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

Indemnity and insurance of auditor
The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Non-audit services
The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non-audit services provided during the year are set out in note 21 to the accounts.

The board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality, integrity and objectivity of the auditor
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in *APES 110 Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's independence declaration
A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the *Corporations Act 2001*.

On behalf of the directors

Jack Kennings Langley
Chair

9 September 2025

Auditor’s independence declaration

Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
afs@afsbendigo.com.au
03 5443 0344

Independent auditor’s independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Narrandera District Investments Limited

As lead auditor for the audit of Narrandera District Investments Limited for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 9th September 2025

Jessica Ritchie
Lead Auditor

Financial statements

Narrandera District Investments Limited
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2025

	Note	2025 $	2024 $
Revenue from contracts with customers	6	1,113,898	1,184,661
Finance revenue		6,124	14,752
Total revenue		1,120,022	1,199,413
Employee benefits expense	7	(440,771)	(407,860)
Advertising and marketing costs		(31,030)	(23,938)
Occupancy and associated costs		(17,328)	(14,945)
System costs		(18,802)	(16,222)
Depreciation and amortisation expense	7	(82,800)	(81,215)
Finance costs		-	(2,591)
General administration expenses		(92,537)	(137,349)
Total expenses before community contributions and income tax expense		(683,268)	(684,120)
Profit before community contributions and income tax expense		436,754	515,293
Charitable donations and sponsorships expense	7	(299,631)	(229,310)
Profit before income tax expense		137,123	285,983
Income tax expense	8	(34,667)	(70,965)
Profit after income tax expense for the year		102,456	215,018
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		102,456	215,018
		Cents	**Cents**
Basic earnings per share	23	15.90	33.36
Diluted earnings per share	23	15.90	33.36

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Narrandera District Investments Limited
Statement of financial position
As at 30 June 2025

	Note	2025 $	2024 $
Assets			
Current assets			
Cash and cash equivalents	9	385,934	369,733
Trade and other receivables	10	74,585	103,672
Investments	11	320,758	314,923
Current tax assets	8	45,254	-
Total current assets		826,531	788,328
Non-current assets			
Property, plant and equipment	12	754,775	807,189
Intangible assets	13	55,074	70,307
Total non-current assets		809,849	877,496
Total assets		1,636,380	1,665,824
Liabilities			
Current liabilities			
Trade and other payables	14	40,170	43,177
Current tax liabilities	8	-	53,292
Employee benefits		13,089	8,743
Total current liabilities		53,259	105,212
Non-current liabilities			
Trade and other payables	14	30,936	61,870
Borrowings		7,985	7,928
Deferred tax liabilities	8	26,028	36,840
Employee benefits		1,087	674
Total non-current liabilities		66,036	107,312
Total liabilities		119,295	212,524
Net assets		1,517,085	1,453,300
Equity			
Issued capital	15	644,509	644,509
Retained earnings		872,576	808,791
Total equity		1,517,085	1,453,300

The above statement of financial position should be read in conjunction with the accompanying notes

Narrandera District Investments Limited
Statement of changes in equity
For the year ended 30 June 2025

	Note	Issued capital $	Retained earnings $	Total equity $
Balance at 1 July 2023		644,509	632,444	1,276,953
Profit after income tax expense		-	215,018	215,018
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	215,018	215,018
Transactions with owners in their capacity as owners:				
Dividends provided for or paid	17	-	(38,671)	(38,671)
Balance at 30 June 2024		644,509	808,791	1,453,300

	Note	Issued capital $	Retained earnings $	Total equity $
Balance at 1 July 2024		644,509	808,791	1,453,300
Profit after income tax expense		-	102,456	102,456
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	102,456	102,456
Transactions with owners in their capacity as owners:				
Dividends provided for or paid	17	-	(38,671)	(38,671)
Balance at 30 June 2025		644,509	872,576	1,517,085

The above statement of changes in equity should be read in conjunction with the accompanying notes

Narrandera District Investments Limited
Statement of cash flows
For the year ended 30 June 2025

	Note	2025 $	2024 $
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		1,224,731	1,304,487
Payments to suppliers and employees (inclusive of GST)		(996,966)	(934,177)
Interest received		6,124	14,752
Interest and other finance costs paid		-	(2,591)
Income taxes paid		(144,025)	(126,165)
Net cash provided by operating activities	22	89,864	256,306
Cash flows from investing activities			
Investment in term deposits		(5,835)	(14,559)
Payments for property, plant and equipment	12	(15,153)	(8,212)
Payments for intangible assets		(14,061)	(13,184)
Net cash used in investing activities		(35,049)	(35,955)
Cash flows from financing activities			
Proceeds from/(repayment of) borrowings		57	(64,925)
Dividends paid	17	(38,671)	(38,671)
Net cash used in financing activities		(38,614)	(103,596)
Net increase in cash and cash equivalents		16,201	116,755
Cash and cash equivalents at the beginning of the financial year		369,733	252,978
Cash and cash equivalents at the end of the financial year	9	385,934	369,733

The above statement of cash flows should be read in conjunction with the accompanying notes

Notes to the financial statements

30 June 2025

Note 1. Reporting entity

The financial statements cover Narrandera District Investments Limited (the company) as an individual entity.

The company is an unlisted public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Registered office	**Principal place of business**
116 East Street Narrandera NSW 2700	116 East Street Narrandera NSW 2700

A description of the nature of the company's operations and its principal activity is included in the directors' report, which is not part of the financial statements.

Note 2. Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB). The financial statements have been prepared on an accrual and historical cost basis and are presented in Australian dollars, which is the company's functional and presentational currency.

The directors have a reasonable expectation that the company has adequate resources to pay its debts as and when they fall due for the foreseeable future. For these reasons, the directors continue to adopt the going concern basis of accounting in preparing the annual financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 9 September 2025. The directors have the power to amend and reissue the financial statements.

Note 3. Material accounting policy information

The accounting policies that are material to the company are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

Adoption of new and revised accounting standards
The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The company has assessed and concluded there are no material impacts.

Accounting standards issued but not yet effective
Australian Accounting Standards and Interpretations that have been issued or amended but are not yet mandatory, have not been early adopted by the company for the annual reporting period ended 30 June 2025. The company has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Current and non-current classification
Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

Impairment of financial assets
The company recognises a loss allowance for expected credit losses on financial assets which are measured at amortised cost. The measurement of the loss allowance depends upon the company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

Note 3. Material accounting policy information (continued)

Impairment of non-financial assets
At each reporting date, the company reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Note 4. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires the directors to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. The directors continually evaluate their judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses.

The directors base their judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events that it believes to be reasonable under the circumstances. Differences between the accounting judgements and estimates and actual results and outcomes are accounted for in future reporting periods. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Judgements

Timing of revenue recognition associated with trail commission
The company receives trailing commission from Bendigo Bank for products and services sold. Ongoing trailing commission payments are recognised on a monthly basis when earned as there is insufficient detail readily available to estimate the most likely amount of revenue without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission revenue is outside the control of the company.

Allowance for expected credit losses on trade and other receivables
The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

The company has not recognised an allowance for expected credit losses in relation to trade and other receivables for the following reasons:
- The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.
- The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit. The directors are not aware of any such non-compliance at balance date.
- The company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company.
- The company has not experienced any instances of default in relation to receivables owed to the company from Bendigo Bank.

Impairment of non-financial assets
The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions. The directors did not identify any impairment indications during the financial year.

Note 4. Critical accounting judgements, estimates and assumptions (continued)

Estimates and assumptions

Estimation of useful lives of assets
The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives or assets that have been abandoned or sold will be written off or written down.

Note 5. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry in June 2029.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations
- providing payroll services.

Note 6. Revenue from contracts with customers

	2025 $	2024 $
Margin income	1,013,241	1,084,768
Fee income	53,119	55,355
Commission income	47,538	44,538
	1,113,898	1,184,661

Note 6. Revenue from contracts with customers (continued)

Accounting policy for revenue from contracts with customers
The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement, as follows:

Revenue stream	Includes	Performance obligation	Timing of recognition
Franchise agreement profit share	Margin, commission, and fee income	When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor).	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month.

All revenue is stated net of the amount of GST. There was no revenue from contracts with customers recognised over time during the financial year.

Revenue calculation
The franchise agreement provides that three forms of revenue may be earned by the company which are margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services. The revenue earned by the company is dependent on the business that it generates, interest rates and funds transfer pricing and other factors, such as economic and local conditions.

Margin income
Margin income on core banking products is arrived at through the following calculation:

	Interest paid by customers on loans less interest paid to customers on deposits
plus:	any deposit returns i.e. interest return applied by Bendigo Bank for a deposit
minus:	any costs of funds i.e. interest applied by Bendigo Bank to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

Commission income
Commission income is generated from the sale of products and services. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation. Refer to note 4 for further information regarding key judgements applied by the directors in relation to the timing of revenue recognition from trail commission.

Fee income
Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank including fees for loan applications and account transactions.

Core banking products
Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Note 6. Revenue from contracts with customers (continued)

Ability to change financial return
Under the franchise agreement, Bendigo Bank may change the form and amount of financial return the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

Note 7. Expenses

Employee benefits expense

	2025 $	2024 $
Wages and salaries	363,578	339,905
Superannuation contributions	42,748	37,686
Other expenses	34,445	30,269
	440,771	407,860

Depreciation and amortisation expense

	2025 $	2024 $
Depreciation of non-current assets		
Buildings	50,420	50,214
Leasehold improvements	10,284	10,675
Plant and equipment	5,818	6,018
Furniture and fittings	1,045	1,123
	67,567	68,030
Amortisation of intangible assets		
Franchise fee	2,539	2,199
Franchise renewal fee	12,694	10,986
	15,233	13,185
	82,800	81,215

Charitable donations, sponsorships and grants

	2025 $	2024 $
Direct donation, sponsorship and grant payments	40,540	13,075
Contribution to the Community Enterprise Foundation™	259,091	216,235
	299,631	229,310

The overarching philosophy of the Community Bank model, is to support the local community in which the company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations, sponsorships and grants).

Note 7. Expenses (continued)

The funds contributed to and held by the Community Enterprise Foundation™ (CEF) are available for distribution as grants to eligible applicants for a specific purpose in consultation with the directors.

When the company pays a contribution in to the CEF, the company loses control over the funds at that point. While the directors are involved in the payment of grants, the funds are not refundable to the company.

Note 8. Income tax

	2025 $	2024 $
Income tax expense		
Current tax	45,478	83,536
Movement in deferred tax	(10,811)	(11,388)
Under/over adjustment	-	(1,183)
Aggregate income tax expense	34,667	70,965
Prima facie income tax reconciliation		
Profit before income tax expense	137,123	285,983
Tax at the statutory tax rate of 25%	34,281	71,496
Tax effect of:		
Non-deductible expenses	386	652
	34,667	72,148
Under/over adjustment	-	(1,183)
Income tax expense	34,667	70,965

	2025 $	2024 $
Deferred tax liabilities/(assets)		
expense accruals	(638)	(375)
employee provisions	(3,912)	(2,354)
property, plant and equipment	30,578	39,569
Deferred tax liability	26,028	36,840

	2025 $	2024 $
Income tax refund due	45,254	-

	2025 $	2024 $
Provision for income tax	-	53,292

Accounting policy for income tax
The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Note 8. Income tax (continued)

Accounting policy for current tax
Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Accounting policy for deferred tax
The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Note 9. Cash and cash equivalents

	2025 $	2024 $
Cash at bank and on hand	385,934	369,733

Note 10. Trade and other receivables

	2025 $	2024 $
Trade receivables	70,523	100,167
Prepayments	4,062	3,505
	74,585	103,672

Accounting policy for trade and other receivables
Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.

Note 11. Investments

	2025 $	2024 $
Current assets		
Term deposits	320,758	314,923

Note 12. Property, plant and equipment

	2025 $	2024 $
Land - at cost	39,600	39,600
Buildings - at cost	840,964	840,964
Less: Accumulated depreciation	(184,369)	(133,949)
	656,595	707,015
Improvements - at cost	65,328	50,175
Less: Accumulated depreciation	(33,178)	(22,894)
	32,150	27,281
Plant and equipment - at cost	38,960	38,960
Less: Accumulated depreciation	(14,959)	(9,141)
	24,001	29,819
Furniture and fittings - at cost	8,474	8,474
Less: Accumulated depreciation	(6,045)	(5,000)
	2,429	3,474
	754,775	807,189

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Land $	Buildings $	Improvements $	Plant and equipment $	Furniture and fittings $	Total $
Balance at 1 July 2023	39,600	757,229	37,956	27,625	4,663	867,073
Additions	-	-	-	8,212	-	8,212
Disposals	-	-	-	-	(66)	(66)
Depreciation	-	(50,214)	(10,675)	(6,018)	(1,123)	(68,030)
Balance at 30 June 2024	39,600	707,015	27,281	29,819	3,474	807,189
Additions	-	-	15,153	-	-	15,153
Depreciation	-	(50,420)	(10,284)	(5,818)	(1,045)	(67,567)
Balance at 30 June 2025	39,600	656,595	32,150	24,001	2,429	754,775

Accounting policy for property, plant and equipment
Property, plant and equipment are measured at cost or fair value as applicable, less accumulated depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a diminishing value and straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Buildings	10 to 40 years
Leasehold improvements	1 to 5 years
Plant and equipment	5 to 10 years
Furniture and fittings	4 to 10 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets.

Note 12. Property, plant and equipment (continued)

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Note 13. Intangible assets

	2025 $	2024 $
Franchise fee	34,158	34,158
Less: Accumulated amortisation	(24,979)	(22,440)
	9,179	11,718
Franchise renewal fee	170,781	170,781
Less: Accumulated amortisation	(124,886)	(112,192)
	45,895	58,589
	55,074	70,307

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Franchise fee $	Franchise renewal fee $	Total $
Balance at 1 July 2023	2,199	10,986	13,185
Additions	11,718	58,589	70,307
Amortisation expense	(2,199)	(10,986)	(13,185)
Balance at 30 June 2024	11,718	58,589	70,307
Amortisation expense	(2,539)	(12,694)	(15,233)
Balance at 30 June 2025	9,179	45,895	55,074

Accounting policy for intangible assets
Intangible assets of the company relate to the franchise fees paid to Bendigo Bank which conveys the right to operate the Community Bank franchise.

Intangible assets are measured on initial recognition at cost. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

The franchise fees paid by the company are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset class	Method	Useful life	Expiry/renewal date
Franchise fee	Straight-line	Over the franchise term (5 years)	June 2029
Franchise renewal fee	Straight-line	Over the franchise term (5 years)	June 2029

Amortisation methods, useful life, and residual values are reviewed and adjusted, if appropriate, at each reporting date.

Change in estimates
During the financial year, the company assessed estimates used for intangible assets including useful lives, residual values, and amortisation methods. There were no changes in estimates for the current reporting period.

Note 14. Trade and other payables

	2025 $	2024 $
Current liabilities		
Other payables and accruals	40,170	43,177
Non-current liabilities		
Other payables and accruals	30,936	61,870

	2025 $	2024 $
Financial liabilities at amortised cost classified as trade and other payables		
Total trade and other payables	71,106	105,047
less GST payable to the ATO, included in trade and other payables	(1,736)	(3,388)
	69,370	101,659

Note 15. Issued capital

	2025 Shares	2024 Shares	2025 $	2024 $
Ordinary shares - fully paid	644,509	644,509	644,509	644,509

Accounting policy for issued capital
Ordinary shares are recognised at the fair value of the consideration received by the company being $1 per share. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

Rights attached to issued capital

Ordinary shares
Voting rights
Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community Bank branch have the same ability to influence the operation of the company.

Dividends
Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Note 15. Issued capital (continued)

Transfer
Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001*.

Prohibited shareholding interest
A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and their associates) has a prohibited shareholding interest in are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 16. Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:
- 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the financial year can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Note 17. Dividends

Dividends provided for and paid during the period
The following dividends were provided for and paid to shareholders during the financial year as presented in the Statement of changes in equity and Statement of cash flows.

	2025 $	2024 $
Fully franked dividend of 6 cents per share (2024: 6 cents)	38,671	38,671

Franking credits

	2025 $	2024 $
Franking account balance at the beginning of the financial year	355,131	241,856
Franking credits (debits) arising from income taxes paid (refunded)	144,025	126,165
Franking debits from the payment of franked distributions	(12,890)	(12,890)
	486,266	355,131
Franking transactions that will arise subsequent to the financial year end:		
Balance at the end of the financial year	486,266	355,131
Franking credits (debits) that will arise from payment (refund) of income tax	(45,254)	53,292
Franking credits available for future reporting periods	441,012	408,423

The ability to utilise franking credits is dependent upon the company's ability to declare dividends. The tax rate at which future dividends will be franked is 25%.

Accounting policy for dividends
Dividends are recognised when declared during the financial year and no longer at the discretion of the company.

Note 18. Financial risk management

The company's financial instruments include trade receivables and payables, cash and cash equivalents, investments and borrowings. The company does not have any derivatives.

The directors are responsible for monitoring and managing the financial risk exposure of the company, to which end it monitors the financial risk management policies and exposures and approves financial transactions within the scope of its authority.

The directors have identified that the only significant financial risk exposures of the company are liquidity and market (price) risk. Other financial risks are not significant to the company due to the following factors:

- The company has no foreign exchange risk as all of its account balances and transactions are in Australian Dollars.
- The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. The company monitors credit worthiness through review of credit ratings, Bendigo Bank is rated A- on Standard & Poor's credit ratings.
- The company has no direct exposure to movements in commodity prices.
- The company’s interest-bearing instruments are held at amortised cost which have fair values that approximate their carrying value since all cash and payables have maturity dates within 12 months.

Further details regarding the categories of financial instruments held by the company that hold such exposure are detailed below.

Note 18. Financial risk management (continued)

	2025 $	2024 $
Financial assets		
Trade and other receivables excluding prepayments (note 10)	70,523	100,167
Cash and cash equivalents (note 9)	385,934	369,733
Investments (note 11)	320,758	314,923
	777,215	784,823
Financial liabilities		
Trade and other payables (note 14)	69,370	101,659
Bank loans	7,985	7,928
	77,355	109,587

At balance date, the fair value of financial instruments approximated their carrying values.

Accounting policy for financial instruments

Financial assets

Classification
The company measures its financial assets at amortised cost.

The company's financial assets measured at amortised cost comprise trade and other receivables, cash and cash equivalents and investments in term deposits.

Derecognition
A financial asset is derecognised when the company's contractual right to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

Impairment of trade and other receivables
Impairment of trade receivables is determined using the simplified approach which uses an estimation of lifetime expected credit losses. The company has not recognised an allowance for expected credit losses in relation to trade and other receivables. Refer to note 4 for further information.

Financial liabilities

Classification
The company measures its financial liabilities at amortised cost.

The company's financial liabilities measured at amortised cost comprise trade and other payables and borrowings.

Derecognition
A financial liability is derecognised when it is extinguished, cancelled or expires.

Market risk
Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments.

Interest-bearing assets and liabilities are held with Bendigo Bank and earnings on those are subject to movements in market interest rates. The company held cash and cash equivalents of $385,934 and investments of $320,758 at 30 June 2025 (2024: $369,733 and $314,923).

Note 18. Financial risk management (continued)

As at the reporting date, the company had the following variable rate borrowings outstanding:

	2025		2024	
	Nominal interest rate %	**Balance $**	**Nominal interest rate %**	**Balance $**
Bank loans	8.14%	7,985	8.64%	7,928
Net exposure to cash flow interest rate risk		7,985		7,928

An analysis by remaining contractual maturities is shown in 'liquidity risk' below.

Price risk
The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

Liquidity risk
Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

The following are the company's remaining contractual maturities of financial liabilities. The contractual cash flow amounts are gross and undiscounted and therefore may differ from their carrying amount in the statement of financial position.

2025	1 year or less $	Between 1 and 5 years $	Over 5 years $	Remaining contractual maturities $
Bank loans	-	7,985	-	7,985
Trade and other payables	38,434	30,936	-	69,370
Total non-derivatives	38,434	38,921	-	77,355

2024	1 year or less $	Between 1 and 5 years $	Over 5 years $	Remaining contractual maturities $
Bank loans	-	7,928	-	7,928
Trade and other payables	39,789	61,870	-	101,659
Total non-derivatives	39,789	69,798	-	109,587

Note 19. Key management personnel disclosures

The following persons were directors of Narrandera District Investments Limited during the financial year and/or up to the date of signing these Financial Statements.

Jack Kennings Langley
Kerry Terese Sproston
Graham Kenneth Bock
Julie Anne Shore (appointed 29 April 2025)
Susan Patricia Foley (resigned 22 October 2024)

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

Note 20. Related party transactions

Key management personnel
Disclosures relating to key management personnel are set out in note 19.

Receivable from and payable to related parties
There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Terms and conditions of transactions with related parties
Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Transactions with related parties
The following transactions occurred with related parties:

	2025 $	2024 $
Joy Rollason is the senior executive and manager for CB Virtual Solutions, which the bank used for secretarial and support services. The total amount paid was:	25,440	37,283
The company used the bookkeeping/accounting services of one of its directors. The total benefit received was:	6,446	4,162
The company provided a sponsorship to Barellan Working Clydesdales, of which a director's sister is on the committee. The total benefit received was:	3,000	-

Note 21. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Andrew Frewin Stewart, the auditor of the company:

	2025 $	2024 $
Audit services		
Audit or review of the financial statements	7,450	7,476
Other services		
Taxation advice and tax compliance services	290	1,130
General advisory services	3,430	2,170
Share registry services	6,948	6,367
	10,668	9,667
	18,118	17,143

Note 22. Reconciliation of profit after income tax to net cash provided by operating activities

	2025 $	2024 $
Profit after income tax expense for the year	102,456	215,018
Adjustments for:		
Depreciation and amortisation	82,800	81,215
Net loss on disposal of non-current assets	-	66
Change in operating assets and liabilities:		
Decrease in trade and other receivables	29,087	(3,892)
Increase in income tax refund due	(45,254)	-
Increase/(decrease) in trade and other payables	(19,880)	16,979
Increase in provision for income tax	(53,292)	(43,812)
Decrease in deferred tax liabilities	(10,812)	(11,388)
Increase in employee benefits	4,759	2,120
Net cash provided by operating activities	89,864	256,306

Note 23. Earnings per share

	2025 $	2024 $
Profit after income tax	102,456	215,018
	Number	**Number**
Weighted average number of ordinary shares used in calculating basic earnings per share	644,509	644,509
Weighted average number of ordinary shares used in calculating diluted earnings per share	644,509	644,509
	Cents	**Cents**
Basic earnings per share	15.90	33.36
Diluted earnings per share	15.90	33.36

Note 24. Commitments

The company has no commitments contracted for which would be provided for in future reporting periods.

Note 25. Contingencies

There were no contingent liabilities or contingent assets at the date of this report.

Note 26. Events after the reporting period

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Directors' declaration

30 June 2025

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;

- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in the notes to the financial statements;

- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2025 and of its performance for the financial year ended on that date;

- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and

- the company does not have any controlled entities and is not required by the Accounting Standards to prepare consolidated financial statements. Therefore, a consolidated entity disclosure statement has not been included as section 295(3A)(a) of the *Corporations Act 2001* does not apply to the entity.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors

Jack Kennings Langley
Chair

9 September 2025

Independent audit report

Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
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03 5443 0344

Independent auditor's report to the Directors of Narrandera District Investments Limited

Report on the audit of the financial report

Our opinion

In our opinion, the accompanying financial report of Narrandera District Investments Limited, is in accordance with the *Corporations Act 2001*, including:

i. giving a true and fair view of the company's financial position as at 30 June 2025 and of its financial performance for the year ended on that date; and
ii. complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

What we have audited

We have audited the financial report of Narrandera District Investments Limited (the company), which comprises the:

- Statement of financial position as at 30 June 2025
- Statement of profit or loss and other comprehensive income
- Statement of changes in equity
- Statement of cash flows
- Notes to the financial statements, including material accounting policies, and the
- Directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other information

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.
If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 65 684 604 390
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03 5443 0344

Independence

We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Responsibilities of the directors for the financial report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/home.aspx. This description forms part of our auditor's report.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 9 September 2025

Jessica Ritchie
Lead Auditor

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Bendigo Bank