



# Annual Report 2024 North Burnett Community Enterprises Ltd.

ABN 33 120 578 565

Community Bank  
Mundubbera



| <u>North Burnett Group</u>                  | <u>2007-2024</u> |  | <u>North Burnett Group</u>               | <u>2007-2024</u> |
|---|------------------|--|--|------------------|
| <b>EDUCATION</b>                            |                  |  | Mundubbera Rotary Club                   | \$ 8,376.00      |
| Abercorn SS                                 | \$ 1,500.00      |  | Mundubbera RSL                           | \$ 14,949.00     |
| Binjour Plateau SS P&C                      | \$ 2,050.00      |  | Mundubbera Senior Cits Home Units        | \$ 233,500.00    |
| Boynewood SS                                | \$ 2,600.00      |  | Mundubbera SES                           | \$ 49,694.00     |
| Burnett State College                       | \$ 2,885.00      |  | Mundubbera Uniting                       | \$ 2,000.00      |
| Eidsvold SS                                 | \$ 700.00        |  | North Burnett Community Services         | \$ 18,100.00     |
| Gayndah SS                                  | \$ 1,000.00      |  | North Burnett Regional Council           | \$ 400.00        |
| Gayndah Kindergarten                        | \$ 6,000.00      |  | Riverlands Church Gayndah                | \$ 560.00        |
| Monogorilby SS                              | \$ 2,000.00      |  | Rural Fire Service                       | \$ 1,000.00      |
| Monto SS                                    | \$ 2,550.00      |  | Tongan Cyclone Appeal                    | \$ 500.00        |
| Monto SHS                                   | \$ 1,500.00      |  | We Heart Citrus                          | \$ 1,000.00      |
| Mulgildy SS                                 | \$ 916.82        |  |  |                  |
| Mundubbera/Boynewood                        | \$ 2,000.00      |  | <b>HEALTH</b>                            |                  |
| Mundubbera Kindergarten                     | \$ 59,497.00     |  | Gemma Hendrickson                        | \$ 250.00        |
| Mundubbera SS                               | \$ 29,103.01     |  | Eidsvold Hospital Aux                    | \$ 1,100.00      |
| St Josephs Gayndah                          | \$ 3,050.00      |  | Gayndah Hospital Aux                     | \$ 1,100.00      |
| St Therese's Monto                          | \$ 1,500.00      |  | Mundubbera Community Health              | \$ 15,585.00     |
| Scholarship                                 | \$ 30,000.00     |  | RACQ Careflight                          | \$ 11,344.00     |
|   |                  |  | Qld Cancer Fund                          | \$ 300.00        |
| <b>COMMUNITY</b>                            |                  |  | Mundubbera Hospital Aux                  | \$ 8,000.00      |
| Archer Park Community                       | \$ 5,784.00      |  |  |                  |
| BIEDO                                       | \$ 1,800.00      |  | <b>SHOW SOCIETIES</b>                    |                  |
| Biloela Enterprise Assn                     | \$ 227.00        |  | Burnett Sub Chamber                      | \$ 3,450.00      |
| Binjour Apostolic Church                    | \$ 10,000.00     |  | Eidsvold Show Society                    | \$ 10,298.00     |
| Burnett Business Dev.                       | \$ 1,080.00      |  | Gayndah Show Society                     | \$ 12,970.00     |
| Community Sector Banking Wkshps             | \$ 600.00        |  | Mundubbera Show Society                  | \$ 88,112.00     |
| Burnett Livestock & Real Estate             | \$ 2,000.00      |  | Monto Show Society                       | \$ 10,700.00     |
| Community Sector Banking Wkshps             | \$ 1,000.00      |  | Qld Rural Ambassador Awards              | \$ 3,300.00      |
| Droughtmaster Stud Breeders Soc Ltd         | \$ 1,000.00      |  |  |                  |
| Eidsvold Cattle Drive                       | \$ 3,000.00      |  | <b>SPORT</b>                             |                  |
| Eidsvold Historical Society                 | \$ 1,020.00      |  | Beeron Road Country Club                 | \$ 2,400.00      |
| Eidsvold Lions Club                         | \$ 1,000.00      |  | Binjour Bowls Club                       | \$ 15,808.00     |
| Eidsvold Library Arts                       | \$ 350.00        |  | Bushwranglers Touch Football Club        | \$ 270.00        |
| Eidsvold Meat Profit Day                    | \$ 1,000.00      |  | Central Burnett Brumbies                 | \$ 500.00        |
| Friends of RM Williams Centre               | \$ 5,750.00      |  | Central Burnett Gun Club                 | \$ 3,225.00      |
| Gayndah Art Gallery                         | \$ 500.00        |  | Eidsvold Golf Club                       | \$ 26,109.00     |
| Gayndah Babies                              | \$ 1,494.00      |  | Eidsvold Polo Cross                      | \$ 6,200.00      |
| Gayndah Community Library Sessions          | \$ 350.00        |  | Eidsvold Bowls Club                      | \$ 550.00        |
| Gayndah Heartland Festival                  | \$ 1,002.00      |  | Eidsvold Race Club                       | \$ 18,450.00     |
| Gayndah Historical Society                  | \$ 30,000.00     |  | Gayndah Senior Footballers               | \$ 150.00        |
| Gayndah Mens Shed                           | \$ 580.00        |  | Gayndah Bowls Club                       | \$ 12,527.00     |
| Gayndah Street Party                        | \$ 500.00        |  | Gayndah Junior Bowls                     | \$ 800.00        |
| Gayndah Orange Festival Comm                | \$ 250.00        |  | Gayndah Golf Club                        | \$ 300.00        |
| Gayndah Rotary                              | \$ 3,500.00      |  | Kragra Campdraft & Gymkhana              | \$ 4,150.00      |
| Gayndah School House Potters                | \$ 500.00        |  | Mundubbera Bowls Club                    | \$ 8,250.00      |
| Gayndah Scout Assoc                         | \$ 250.00        |  | Mundubbera Bullarama Comm                | \$ 300.00        |
| Gayndah Wesleyan Methodist Church           | \$ 200.00        |  | Mundubbera Golden Stirrup Campdraft      | \$ 2,500.00      |
| Gayndah YMCA                                | \$ 1,030.00      |  | Mundubbera Golf Club                     | \$ 5,000.00      |
| Gurgeena Pumpkin Hut Rural Fire Service     | \$ 5,570.00      |  | Mundubbera Horse & Pony Club             | \$ 500.00        |
| Hay run                                     | \$ 2,100.00      |  | Mundubbera Junior Cricket Club           | \$ 250.00        |
| Jena Boran                                  | \$ 3,500.00      |  | Mundubbera Junior Tennis                 | \$ 1,701.00      |
| Monto Helipad Construction                  | \$ 6,782.00      |  | Mundubbera Netball Assoc                 | \$ 650.00        |
| Monty Foundation                            | \$ 181.00        |  | Mundubbera Rugby League Club             | \$ 16,767.50     |
| Mundubbera Baptist                          | \$ 26,325.00     |  | Mundubbera 7-a-side cricket              | \$ 250.00        |
| Mundubbera Blue Light Disco                 | \$ 500.00        |  | Mundubbera Small Bore Rifle Club         | \$ 2,100.00      |
| Mundubbera Boyne Chaplaincy                 | \$ 1,000.00      |  | Mundubbera Squash Club                   | \$ 2,500.00      |
| Mundubbera Community Dev                    | \$ 350.00        |  | Mundubbera Working Dog Trial             | \$ 800.00        |
| Mundubbera CWA                              | \$ 46,200.00     |  | North Burnett Archers                    | \$ 1,915.00      |
| Mounga Haemoni - Free Wesleyan Church       | \$ 500.00        |  | North Burnett Soccer Club                | \$ 200.00        |
| Mundubbera Droughtmaster Workshop           | \$ 25.00         |  | Mundubbera Sports (Gwen Colyer)          | \$ 568.90        |
| Mundubbera Enterprise Assoc                 | \$ 23,440.00     |  | Mundubbera Squash Club                   | \$ 2,500.00      |
| Mundubbera Girl Guides                      | \$ 400.00        |  |  |                  |
| Mundubbera Historical Society               | \$ 3,000.00      |  | <b>OTHER</b>                             |                  |
| Mundubbera Landcare Pop Up Shop             | \$ 840.00        |  | Leadership Training                      | \$ 2,200.00      |
| Mundubbera Life Care                        | \$ 1,600.00      |  | Marquees                                 | \$ 16,305.00     |
| Mundubbera Lions Club                       | \$ 2,750.00      |  | Promotional items                        | \$ 14,635.50     |
| Mundubbera Long Table Lunch                 | \$ 1,400.00      |  | Sponsorship signage                      | \$ 14,184.00     |
| Mundubbera Marmalade/Jam Competition        | \$ 3,396.00      |  | POS Machine                              | \$ 1,472.95      |
| Mundubbera Men's Shed                       | \$ 1,194.00      |  | Burnett Spirit                           | \$ 250.00        |
| Mundubbera New Life Centre                  | \$ 1,274.00      |  | Gayndah Gazette                          | \$ 719.10        |
| Mundubbera Pet Show                         | \$ 440.00        |  | Forum Catering                           | \$ 600.00        |
| Mundubbera Policeman's Ball                 | \$ 2,500.00      |  | Forum Project Mgr & Invitational Speaker | \$ 3,685.49      |
|   |                  |  |  |                  |
| <b>NORTH BURNETT TOTALS \$ 1,048,717.27</b> |                  |  |  |                  |

| <b>DAWSON VALLEY GROUP</b>          | <b>2016-2024</b>     |
|-------------------------------------|----------------------|
| Taroom Active Riders                | \$ 2,000.00          |
| Taroom Kindy                        | \$ 26,069.04         |
| Taroom State School                 | \$ 15,854.00         |
| Taroom Show Society                 | \$ 10,730.00         |
| Taroom Bowls Club                   | \$ 13,400.00         |
| Taroom Golden Horseshoe             | \$ 2,890.00          |
| Taroom/Dawson Valley Jockey Club    | \$ 20,750.00         |
| Taroom Men's Shed                   | \$ 3,000.00          |
| Taroom Swimming Club                | \$ 1,046.45          |
| Taroom Social Netball Assn          | \$ 120.00            |
| Taroom Historical Society           | \$ 389.00            |
| Taroom Lions Club                   | \$ 2,500.00          |
| Taroom District Dev. Assoc.         | \$ 14,510.00         |
| Taroom Golf Club                    | \$ 51,200.00         |
| Taroom Rodeo                        | \$ 14,280.00         |
| Taroom Tidings                      | \$ 341.00            |
| Taroom SES                          | \$ 1,660.00          |
| Window on Wandoan                   | \$ 350.00            |
| Wandoan Polocross                   | \$ 1,000.00          |
| Wandoan Junior Rugby League         | \$ 1,405.00          |
| Wandoan & District Kindy            | \$ 15,407.00         |
| Wandoan Gymnastics Club             | \$ 14,157.00         |
| Wandoan Community Centre & Industry | \$ 35.00             |
| Wandoan Show Society                | \$ 4,500.00          |
|                                     |                      |
| <b>DAWSON VALLEY TOTALS</b>         | <b>\$ 217,593.49</b> |

**Grand Total as of**

**16<sup>th</sup> July 2024**

**\$1,266,310.76**

**Giving back to our Community!**

## CHAIRS REPORT TO THE SHAREHOLDERS

Shareholders, Fellow Board Members, Manager Rob and Staff, and Guests,

Thank you for your time to attend this evening, for the Presentation of the Annual Report of our company North Burnett Community Enterprises Ltd, which company oversees the management and conduct of our great Community Bank Mundubbera and Taroom Agency operations.

Commencing operations firstly in 2006, our Community Bank has expanded its operations from the Burnett Region, into the Dawson Valley, and now beyond. Our footprint, thanks to our energetic Manager and Staff, continues to grow.

Again, we have experienced a successful year of trading, our footings now in the \$150 million region, with our after-tax profit being recorded at \$60,934.00, in comparison to last years' result of \$62,527.00 profit.

This result reflects the ongoing efforts of Manager Rob, and staff, to provide a significant and growing banking presence, in our communities. These efforts again have enabled significant support to be given to our community groups. Last year the Board made a significant contribution back to the Mundubbera community, enabling for instance the construction and completion of an addition unit at the Home Units Complex. Taroom Community benefited by expenditure for instance at the Taroom Golf Club, by construction of a not insignificant Deck — both great projects. Again, this year our Board has approved substantial sponsorship and monetary support to local community groups, totaling \$180,510 compared to last year of \$411,000 odd. This reduction is in part due to our reduced income from our operations, and the not inconsiderable expenditure outlaid in expansion of our business premises. Our community sponsorship and support monetarily now exceeds \$1.2 million, a significant achievement.

The Board elected to lease additional premises from the Whelan Family, whose support we deeply value. Our increased staff workload requires more arm-room, and thankfully we have now provided it, together with solar power, upgraded air conditioning, and furnishings. The Board is very proud to show its commitment to the Community by this expansion.

So, to Rob and Staff, a sincere Thank You for all you do. Thank you for your alertness in ensuring our customers are protected as far as possible from the online dangers posed in banking transactions these days. I would add a quiet word of Thanks here also to Leo Bruinier, accountant, our money minder, our bill payer, and confidante in all things financial — your wisdom is valued and appreciated.

To the Shareholders, thank you for your ongoing support.

To all who support our banking operations, and trust us with your banking affairs, thank you for your support — without it we would not be here this evening.

Thanks to my fellow Board Members, for your consistent works and endeavors to ensure all continues to run successfully. Thanks for making the journeys together which we do to our various functions and presentations — I thank you all for your dedication, and I am sure you will agree with a word of Thanks to our Board Member Melissa, who represents our Community Bank so very well in Taroom, on her own.

Thanks especially also to our Partner/Agent Christie and Staff who do a wonderful job at the Taroom Agency, and for your enthusiasm in all things Banking.

To the Whelan Family, Ken Mills Toyota, and all our suppliers, again Thank you.

The Banking Industry is continuing to undergo major change, with the endless introduction of technology which we struggle to keep up with, especially with what we consider to be the less than acceptable connectivity in our rural setting. Our Board believes, and sees, a daily need for "face to face " service, hence our office expansion, and our trading hours. The Board commits to continue with its present manner of operation in the belief it is best for our shareholders, our community, and most importantly, our valued customers.

The Board has no proposals to alter the current manner of operations in the coming year — we trust at the very least that our coming year can be as successful as the past year.



B.J. Zahl  
Chairperson.

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## Branch Managers Report

The 2024 Financial Year was again quite a successful period for our banking venture. During this year we have achieved

- Footings growth
- Stable and developing staff
- Maintaining our opening hours of 9.30 to 5.00 pm, 5 days a week
- Successful Agency performance, which is one of very few agencies left nationwide
- And met all budget income and expenditure targets

In an ever-changing banking environment, we continue to be locally focused. Strongly emphasising our face-to-face customer service and always striving to do more than expected of a "BANK". We are local, having a fundamental bias to our local service, our customer base and continuing to evolve the banking environment.

Scams and thefts are continuing to be commonplace. We have been able to assist and save some customers from financial loss with our local service. We advise people to contact us with names and phone numbers they are contacted by, or better still attend the Mundubbera Community Bank branch in person and we can try to resolve any issues. As part of our community assistance, we have been conducting "scam awareness" talks with community groups and providing information to try to keep our customers safe.

Our business flourishes only due to our wonderful staff both in branch and in our agency at Taroom. Our investment in technology has assisted our Taroom agency to provide excellent customers service, with all staff work collaboratively for the benefit of our customers. Our board members dedicate their time and efforts, and we have a wonderful working relationship across our whole business.

No doubt we will face challenges going forward, with banking changes and the continuing push for digital banking. We will always work to service our customers locally and face to face when required with the use of technology to assist.

Rob Watt



Branch Manager,  
Community Bank Mundubbera

# North Burnett Community Enterprises Limited

## Directors' report

### 30 June 2024

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2024.

#### Directors

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Name: Barry "John" Zahl  
Title: Non-executive director  
Experience and expertise: John was born and educated in Gayndah. He was employed in Queensland Justice Department, qualified as a Solicitor in Queensland in 1982 and interned at a private practice, on retirement from law he was Director/Manager of Gayndah Fruit growers Co-operative. He has served as Councillor with North Burnett Regional Council, honorary auditor to several not-for-profit organisations. Board Member of Life Flight Wide Bay. John is married to Lynda and father of four sons.  
Special responsibilities: Board Chairman, Human Resources Committee, Finance Committee

Name: Louise Katherine Walker  
Title: Non-executive director  
Experience and expertise: A Mundubbera girl, Louise is an Agronomist, she studied Environmental Management at University of Queensland graduating with Honours in 2006. She returned to Mundubbera to work full-time in the agriculture and environment industry with the Burnett Catchment Care Association. She currently resides in Toowoomba working in agriculture research with the Queensland Government. She has been a volunteer with the Mundubbera SES and involved with many community events including the Mundubbera Centenary in 2012, Mundubbera Show and the Uniting Church Mundubbera Country Markets.  
Special responsibilities: Public Relations Committee

Name: Brianna Kate Hockey  
Title: Non-executive director  
Experience and expertise: Brianna has returned to her hometown of Monto to establish a legal practice where she works as a Solicitor, servicing Monto and the North Burnett Region. Brianna has experience in a wide variety of legal matters with a particular interest and skillset in agribusiness. As an active community member, she is particularly passionate about agricultural shows and building the resilience of rural communities. In April 2023 Brianna was appointed as an Emerging Leader Director of Agricultural Shows of Australia.  
Special responsibilities: Public Relations Committee

Name: Alexandra Winter O'Neill  
Title: Non-executive director  
Experience and expertise: Alex grew up in Brisbane and qualified as a Solicitor in 1976, and later ran a legal practise in Mundubbera. Alex has held many roles in Community organisations and has always valued the community spirit that exists in the Mundubbera district. A former AgForce Councillor, with an interest in landcare, tourism and community development, she serves on the Board of North Burnett Community Service and Leichhardt Lodge. She and her husband James run a beef cattle business in the Hawkwood district. Alex was appointed to the Board on 28th March 2011 and served as Secretary to the board between July 2011 and May 2021.  
Special responsibilities: Nil

## North Burnett Community Enterprises Limited

### Directors' report

#### 30 June 2024

Name: Letitia Maree Berthelsen  
Title: Non-executive director  
Experience and expertise: Letitia has resided in Mundubbera since 1991. She is married to Mark and has three sons. Letitia is employed by North Burnett Regional Council in the Asset Department. Letitia and her husband have owned and operated a commercial and stud cattle grazing enterprise since 1991. Letitia holds a Certificate III in Children Services, Business & Administration, along with Financial Services. She was employed by the community bank for 9.5 years and is involved in a number of community organisations.  
Special responsibilities: Finance Committee

Name: Jane Louise Carroll  
Title: Non-executive director  
Experience and expertise: Jane has completed a Bachelor of Arts (Behavioural Science) and postgraduate qualifications in education and she holds a Masters of Education from the University of Queensland. She has worked in education for more than 30 years and her current role is as a Senior Guidance Officer for the Department of Education in the North Burnett Region. She lives on a property at Eidsvold running a commercial beef enterprise in partnership with her husband, Richard. Jane is involved in the Eidsvold community through her membership of and voluntary work with a range of community based groups.  
Special responsibilities: Human Resources Committee

Name: Melissa Hopkins  
Title: Non-executive director  
Experience and expertise: Melissa is self employed and runs a cattle operation along with her husband on Yeovil Rd Wandoan. Before this time, she worked in banking for a number of years. She has been an active volunteer with the Taroom community since moving to the district over 20 years ago. Melissa has held roles on the local P & F while her children attended school. She has also volunteered with the local netball clubs and coached and refereed young netball regional players. Melissa has held position on the ICPA Taroom-Wandoan branch and attended several conferences across the nation. She has held the role of treasurer for the Taroom Show society and the local Dawson Jockey Club Committee. Melissa has held the position of President for the Taroom District Development Association.  
Special responsibilities: Nil.

#### Company Secretary

The company secretary is Rhys Smith. Rhys was appointed to the position of company secretary on 13 July 2021.

Experience and expertise: Born in Brisbane, after High School Rhys moved around working in Customer Service and Sales. His occupation saw him living and working in Brisbane, Bundaberg, Mackay and Lae in Papua New Guinea. Rhys currently works part time in the Eidsvold Doctors Surgery, the Mundubbera Community Bank and Etax Accountants doing online tax returns. Rhys moved to Eidsvold in 2016 and commenced studying a degree online through the University of South Australia. Rhys holds a Bachelor Degree in Accounting and is currently the Treasurer of the Lions Club of Eidsvold.

#### Principal activity

The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of this activity during the financial year.

#### Review of operations

The profit for the company after providing for income tax amounted to \$60,934 (30 June 2023: \$62,527).

Operations have continued to perform in line with expectations.

**North Burnett Community Enterprises Limited**  
**Directors' report**  
**30 June 2024**

**Dividends**

During the financial year, the following dividends were provided for and paid.

|   |               |
|---|---------------|
|   | <b>2024</b>   |
|   | <b>\$</b>     |
| Unfranked dividend of 5 cents per share | <u>30,170</u> |

**Significant changes in the state of affairs**

On 1 July 2023, Bendigo Bank updated the Funds Transfer Pricing (FTP) base rate on certain deposits which has reduced the income earned on these products.

There were no significant changes in the state of affairs of the company during the financial year.

**Matters subsequent to the end of the financial year**

No matter or circumstance has arisen since 30 June 2024 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

**Likely developments**

No matter, circumstance or likely development in operations has arisen during or since the end of the financial year that has significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company.

**Environmental regulation**

The company is not subject to any significant environmental regulation under Australian Commonwealth or State law.

**Meetings of directors**

The number of directors meetings attended by each of the directors of the company during the financial year were:

|                          | Board    |          |
|--------------------------|----------|----------|
|                          | Eligible | Attended |
| Barry "John" Zahl        | 10       | 10       |
| Louise Katherine Walker  | 10       | 8        |
| Brianna Kate Hockey      | 10       | 7        |
| Alexandra Winter O'Neill | 10       | 9        |
| Letitia Maree Berthelsen | 10       | 7        |
| Jane Louise Carroll      | 10       | 6        |
| Melissa Hopkins          | 10       | 9        |

**Directors' benefits**

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

# North Burnett Community Enterprises Limited

## Directors' report

### 30 June 2024

#### Directors' interests

The interest in company shareholdings for each director are:

|                          | Balance at the<br>start of the<br>year | Changes | Balance at the<br>end of the<br>year |
|--------------------------|--|---------|--------------------------------------|
| Barry "John" Zahl        | -                                      | -       | -                                    |
| Louise Katherine Walker  | 1,000                                  | -       | 1,000                                |
| Brianna Kate Hockey      | -                                      | -       | -                                    |
| Alexandra Winter O'Neill | 50,000                                 | -       | 50,000                               |
| Letitia Maree Berthelsen | 500                                    | -       | 500                                  |
| Jane Louise Carroll      | -                                      | -       | -                                    |
| Melissa Hopkins          | -                                      | -       | -                                    |

#### Shares under option

There were no unissued ordinary shares of the company under option outstanding at the date of this report.

#### Shares issued on the exercise of options

There were no ordinary shares of the company issued on the exercise of options during the year ended 30 June 2024 and up to the date of this report.

#### Indemnity and insurance of directors and officers

The company has indemnified all directors and management in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or management of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance.

#### Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

#### Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

#### Non-audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non-audit services provided during the year are set out in note 25 to the accounts.

The board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

**North Burnett Community Enterprises Limited**  
**Directors' report**  
**30 June 2024**

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality, integrity and objectivity of the auditor
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in *APES 110 Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

**Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the *Corporations Act 2001*.

On behalf of the directors

A handwritten signature in black ink, appearing to be 'B. Zahm', written over a horizontal line.

Barry "John" Zahm  
Chairman



Andrew Frewin Stewart  
61 Bull Street Bendigo VIC 3550  
ABN: 65 684 604 390  
afs@afsbendigo.com.au  
03 5443 0344

## Independent auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of North Burnett Community Enterprises Limited

As lead auditor for the audit of North Burnett Community Enterprises Limited for the year ended 30 June 2024, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', is positioned above the printed name.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo, Vic, 3550  
Dated: 1 September 2024

A handwritten signature in black ink, appearing to read 'Joshua Griffin', is positioned above the printed name.

**Joshua Griffin**  
Lead Auditor

**North Burnett Community Enterprises Limited**  
**Statement of profit or loss and other comprehensive income**  
**For the year ended 30 June 2024**

|  | Note | 2024<br>\$       | 2023<br>\$       |
|--|------|------------------|------------------|
| Revenue from contracts with customers                                | 7    | 1,049,174        | 1,218,187        |
| Other revenue  |      | -                | 10,000           |
| Finance revenue  |      | 3,289            | -                |
| Total revenue  |      | <u>1,052,463</u> | <u>1,228,187</u> |
| Employee benefits expense  | 8    | (482,186)        | (446,050)        |
| Advertising and marketing costs                                      |      | (8,665)          | (7,652)          |
| Occupancy and associated costs                                       |      | (15,398)         | (19,331)         |
| System costs   |      | (25,031)         | (19,421)         |
| Depreciation and amortisation expense                                | 8    | (50,792)         | (48,248)         |
| Finance costs  |      | (14,194)         | (6,960)          |
| General administration expenses                                      |      | (196,367)        | (185,428)        |
| Total expenses before community contributions and income tax expense |      | <u>(792,633)</u> | <u>(733,090)</u> |
| <b>Profit before community contributions and income tax expense</b>  |      | 259,830          | 495,097          |
| Charitable donations, sponsorships and grants expense                | 8    | <u>(180,510)</u> | <u>(411,728)</u> |
| <b>Profit before income tax expense</b>                              |      | 79,320           | 83,369           |
| Income tax expense   | 9    | <u>(18,386)</u>  | <u>(20,842)</u>  |
| <b>Profit after income tax expense for the year</b>                  |      | 60,934           | 62,527           |
| Other comprehensive income for the year, net of tax                  |      | <u>-</u>         | <u>-</u>         |
| <b>Total comprehensive income for the year</b>                       |      | <u>60,934</u>    | <u>62,527</u>    |
|  |      | <b>Cents</b>     | <b>Cents</b>     |
| Basic earnings per share   | 27   | 10.10            | 10.36            |
| Diluted earnings per share   | 27   | 10.10            | 10.36            |

*The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes*

**North Burnett Community Enterprises Limited**  
**Statement of financial position**  
**As at 30 June 2024**

|                                | Note | 2024<br>\$       | 2023<br>\$       |
|--------------------------------|------|------------------|------------------|
| <b>Assets</b>                  |      |                  |                  |
| <b>Current assets</b>          |      |                  |                  |
| Cash and cash equivalents      | 10   | 64,043           | 46,712           |
| Trade and other receivables    | 11   | 53,478           | 78,647           |
| Total current assets           |      | <u>117,521</u>   | <u>125,359</u>   |
| <b>Non-current assets</b>      |      |                  |                  |
| Property, plant and equipment  | 12   | 121,395          | 77,080           |
| Right-of-use assets            | 13   | 496,518          | 163,492          |
| Intangible assets              | 14   | 31,492           | 44,522           |
| Deferred tax assets            | 9    | 82,193           | 100,579          |
| Total non-current assets       |      | <u>731,598</u>   | <u>385,673</u>   |
| <b>Total assets</b>            |      | <u>849,119</u>   | <u>511,032</u>   |
| <b>Liabilities</b>             |      |                  |                  |
| <b>Current liabilities</b>     |      |                  |                  |
| Trade and other payables       | 15   | 26,841           | 71,408           |
| Lease liabilities              | 17   | 47,546           | 18,173           |
| Total current liabilities      |      | <u>74,387</u>    | <u>89,581</u>    |
| <b>Non-current liabilities</b> |      |                  |                  |
| Trade and other payables       | 15   | 15,181           | 30,362           |
| Borrowings                     | 16   | -                | 1                |
| Lease liabilities              | 17   | 470,435          | 156,840          |
| Provisions                     | 18   | 5,030            | 11,882           |
| Total non-current liabilities  |      | <u>490,646</u>   | <u>199,085</u>   |
| <b>Total liabilities</b>       |      | <u>565,033</u>   | <u>288,666</u>   |
| <b>Net assets</b>              |      | <u>284,086</u>   | <u>222,366</u>   |
| <b>Equity</b>                  |      |                  |                  |
| Issued capital                 | 19   | 572,563          | 572,563          |
| Accumulated losses             |      | <u>(288,477)</u> | <u>(350,197)</u> |
| <b>Total equity</b>            |      | <u>284,086</u>   | <u>222,366</u>   |

*The above statement of financial position should be read in conjunction with the accompanying notes*

**North Burnett Community Enterprises Limited**  
**Statement of changes in equity**  
**For the year ended 30 June 2024**

|  | Note | Issued<br>capital<br>\$ | Accumulated<br>losses<br>\$ | Total<br>equity<br>\$ |
|--|------|-------------------------|-----------------------------|-----------------------|
| <b>Balance at 1 July 2022</b>                                |      | <u>572,563</u>          | <u>(369,700)</u>            | <u>202,863</u>        |
| Profit after income tax expense                              |      | -                       | 62,527                      | 62,527                |
| Other comprehensive income, net of tax                       |      | -                       | -                           | -                     |
| Total comprehensive income                                   |      | <u>-</u>                | <u>62,527</u>               | <u>62,527</u>         |
| <i>Transactions with owners in their capacity as owners:</i> |      |                         |                             |                       |
| Dividends provided for or paid                               | 21   | <u>-</u>                | <u>(43,024)</u>             | <u>(43,024)</u>       |
| <b>Balance at 30 June 2023</b>                               |      | <u><u>572,563</u></u>   | <u><u>(350,197)</u></u>     | <u><u>222,366</u></u> |
| <b>Balance at 1 July 2023</b>                                |      | <u>572,563</u>          | <u>(350,197)</u>            | <u>222,366</u>        |
| Profit after income tax expense                              |      | -                       | 60,934                      | 60,934                |
| Other comprehensive income, net of tax                       |      | -                       | -                           | -                     |
| Total comprehensive income                                   |      | <u>-</u>                | <u>60,934</u>               | <u>60,934</u>         |
| <i>Transactions with owners in their capacity as owners:</i> |      |                         |                             |                       |
| Dividends provided for or paid                               | 21   | <u>-</u>                | <u>786</u>                  | <u>786</u>            |
| <b>Balance at 30 June 2024</b>                               |      | <u><u>572,563</u></u>   | <u><u>(288,477)</u></u>     | <u><u>284,086</u></u> |

*The above statement of changes in equity should be read in conjunction with the accompanying notes*

**North Burnett Community Enterprises Limited**  
**Statement of cash flows**  
**For the year ended 30 June 2024**

|  | <b>Note</b> | <b>2024</b>          | <b>2023</b>          |
|--|-------------|----------------------|----------------------|
|  |             | <b>\$</b>            | <b>\$</b>            |
| <b>Cash flows from operating activities</b>                      |             |                      |                      |
| Receipts from customers (inclusive of GST)                       |             | 1,181,784            | 1,303,187            |
| Payments to suppliers and employees (inclusive of GST)           |             | (1,029,467)          | (1,200,428)          |
| Interest received  |             | 2,129                | -                    |
| Interest and other finance costs paid                            |             | <u>(1)</u>           | <u>(13)</u>          |
| Net cash provided by operating activities                        | 26          | <u>154,445</u>       | <u>102,746</u>       |
| <b>Cash flows from investing activities</b>                      |             |                      |                      |
| Payments for property, plant and equipment                       |             | (60,927)             | (3,050)              |
| Payments for intangible assets                                   |             | <u>(13,801)</u>      | <u>(13,801)</u>      |
| Net cash used in investing activities                            |             | <u>(74,728)</u>      | <u>(16,851)</u>      |
| <b>Cash flows from financing activities</b>                      |             |                      |                      |
| Interest and other finance costs paid                            |             | (13,786)             | (6,534)              |
| Dividends paid   | 21          | (30,170)             | (12,068)             |
| Repayment of lease liabilities                                   |             | <u>(18,430)</u>      | <u>(17,541)</u>      |
| Net cash used in financing activities                            |             | <u>(62,386)</u>      | <u>(36,143)</u>      |
| Net increase in cash and cash equivalents                        |             | 17,331               | 49,752               |
| Cash and cash equivalents at the beginning of the financial year |             | <u>46,712</u>        | <u>(3,040)</u>       |
| Cash and cash equivalents at the end of the financial year       | 10          | <u><u>64,043</u></u> | <u><u>46,712</u></u> |

*The above statement of cash flows should be read in conjunction with the accompanying notes*

# North Burnett Community Enterprises Limited

## Notes to the financial statements

### 30 June 2024

#### Note 1. Reporting entity

The financial statements cover North Burnett Community Enterprises Limited (the company) as an individual entity, which is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

The company is an unlisted public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is 54 Lyons Street, Mudubbera QLD 4626.

A description of the nature of the company's operations and its principal activity is included in the directors' report, which is not part of the financial statements.

#### Note 2. Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB). The financial statements have been prepared on an accrual and historical cost basis and are presented in Australian dollars, which is the company's functional and presentation currency.

The directors have a reasonable expectation that the company has adequate resources to pay its debts as and when they fall due for the foreseeable future. For these reasons, the directors continue to adopt the going concern basis of accounting in preparing the annual financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 1 September 2024. The directors have the power to amend and reissue the financial statements.

#### Note 3. Material accounting policy information

The accounting policies that are material to the company are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

##### Adoption of new and revised accounting standards

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the AASB that are mandatory for the current financial year. A description of the impact of new or amended Accounting Standards and Interpretations that have had a material impact on the company during the current financial year is outlined below:

*AASB 2021-2 Amendments to Australian Accounting Standards – Disclosure of Accounting Policies and Definition of Accounting Estimates* is mandatory for annual reporting periods beginning on or after 1 January 2023 and was adopted by the company in the preparation of the 30 June 2024 financial statements.

AASB 2021-2 includes amendments to AASB 101 *Presentation of Financial Statements*, requiring the company to disclose material accounting policy information in its financial statements rather than significant accounting policies which was required in previous financial years. Accounting policy information is material if it, when considered with other information, could reasonably be expected to influence decisions of primary users based on the financial statements.

Adoption of AASB 2021-2 has had no impact on the numerical information disclosed in the company's financial statements. Rather, adoption has required the company to remove significant accounting policy information from the notes to the financial statements that is not considered material.

##### Accounting standards issued but not yet effective

An assessment of accounting standards and interpretations issued by the AASB that are not yet mandatorily applicable to the company has been performed. No new or amended Accounting Standards or Interpretations that are not mandatory have been early adopted, nor are they expected to have a material impact on the company in future financial years.

##### Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

# North Burnett Community Enterprises Limited

## Notes to the financial statements

### 30 June 2024

#### Note 3. Material accounting policy information (continued)

##### Impairment of non-financial assets

At each reporting date, the company reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

#### Note 4. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires the directors to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. The directors continually evaluate their judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses.

The directors base their judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events that it believes to be reasonable under the circumstances. Differences between the accounting judgements and estimates and actual results and outcomes are accounted for in future reporting periods. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

##### Judgements

###### *Timing of revenue recognition associated with trail commission*

The company receives trailing commission from Bendigo Bank for products and services sold. Ongoing trailing commission payments are recognised on a monthly basis when earned as there is insufficient detail readily available to estimate the most likely amount of revenue without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission revenue is outside the control of the company.

###### *Allowance for expected credit losses on trade and other receivables*

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

The company has not recognised an allowance for expected credit losses in relation to trade and other receivables for the following reasons:

- The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.
- The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit. The directors are not aware of any such non-compliance at balance date.
- The company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company.
- The company has not experienced any instances of default in relation to receivables owed to the company from Bendigo Bank.

###### *Impairment of non-financial assets*

The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the consolidated entity and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions. The directors did not identify any impairment indications during the financial year.

# North Burnett Community Enterprises Limited

## Notes to the financial statements

### 30 June 2024

#### Note 4. Critical accounting judgements, estimates and assumptions (continued)

##### *Recovery of deferred tax assets*

Deferred tax assets are recognised for deductible temporary differences only if the company considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

##### *Lease term*

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term.

In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the company's operations, comparison of terms and conditions to prevailing market rates, incurrence of significant penalties, existence of significant leasehold improvements and the costs and disruption to replace the asset. The company reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

The company includes extension options applicable to the lease of branch premises in its calculations of both the right-of-use asset and lease liability except where the company is reasonably certain it will not exercise the extension option. This is due to the significant disruption of relocating premises and the loss on disposal of leasehold improvements fitted out in the leased premises.

#### Estimates and assumptions

##### *Estimation of useful lives of assets*

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives or assets that have been abandoned or sold will be written off or written down.

##### *Incremental borrowing rate*

Where the interest rate implicit in a lease cannot be readily determined, which is generally the case for the company's lease agreements, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. This rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

##### *Lease make good provision*

A provision has been made for the present value of anticipated costs for future restoration of leased premises. The provision includes future cost estimates associated with closure of the premises. The calculation of this provision requires assumptions such as application of closure dates and cost estimates. The provision recognised for each site is periodically reviewed and updated based on the facts and circumstances available at the time. Changes to the estimated future costs for sites are recognised in the statement of financial position by adjusting the asset and the provision. Reductions in the provision that exceed the carrying amount of the asset will be recognised in profit or loss.

#### Note 5. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry in November 2026.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 5. Economic dependency (continued)**

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations
- providing payroll services.

**Note 6. Change to comparative figures**

*Calculation of right-of-use asset cost and accumulated depreciation*

On adoption of AASB 16 Leases on 1 July 2019, the company previously recognised the right-of-use asset cost and accumulated depreciation on a gross basis from the commencement of the lease as if AASB 16 had always been applied by the company.

During the financial year the company recorded a change in accounting policy, whereby it elected to recognise the right-of-use asset net of accumulated depreciation on initial adoption of AASB 16. The change in accounting policy had no impact on the company's net profit or net asset position, however it did reduce the company's right-of-use asset cost and accumulated depreciation at 30 June 2023 by \$49,841.

**Note 7. Revenue from contracts with customers**

|                   | <b>2024</b>      | <b>2023</b>      |
|-------------------|------------------|------------------|
|                   | \$               | \$               |
| Margin income     | 755,351          | 953,042          |
| Fee income        | 55,118           | 56,599           |
| Commission income | <u>238,705</u>   | <u>208,546</u>   |
|                   | <u>1,049,174</u> | <u>1,218,187</u> |

*Accounting policy for revenue from contracts with customers*

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 7. Revenue from contracts with customers (continued)**

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement, as follows:

| <u>Revenue stream</u>            | <u>Includes</u>                    | <u>Performance obligation</u>   | <u>Timing of recognition</u>  |
|----------------------------------|------------------------------------|---|---|
| Franchise agreement profit share | Margin, commission, and fee Income | When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor) | On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month |

All revenue is stated net of the amount of GST. There was no revenue from contracts with customers recognised over time during the financial year.

*Revenue calculation*

The franchise agreement provides that three forms of revenue may be earned by the company which are margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services. The revenue earned by the company is dependent on the business that it generates, interest rates and funds transfer pricing and other factors, such as economic and local conditions.

*Margin income*

Margin on core banking products is arrived at through the following calculation:

|               |   |
|---------------|---|
|               | Interest paid by customers on loans less interest paid to customers on deposits |
| <b>plus:</b>  | any deposit returns i.e. interest return applied by Bendigo Bank for a deposit  |
| <b>minus:</b> | any costs of funds i.e. interest applied by Bendigo Bank to fund a loan.        |

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

*Commission income*

Commission income is generated from the sale of products and services. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation. Refer to Note 4 for further information regarding key judgements applied by the directors in relation to the timing of revenue recognition from trail commission.

*Fee income*

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank including fees for loan applications and account transactions.

*Core banking products*

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

*Ability to change financial return*

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 8. Expenses**

**Employee benefits expense**

|  | <b>2024</b>    | <b>2023</b>    |
|--|----------------|----------------|
|  | <b>\$</b>      | <b>\$</b>      |
| Wages and salaries                     | 391,679        | 354,049        |
| Superannuation contributions           | 45,721         | 41,319         |
| Expenses related to long service leave | (708)          | 10,976         |
| Other expenses                         | 45,494         | 39,706         |
|  | <u>482,186</u> | <u>446,050</u> |

*Accounting policy for employee benefits*

The company seconded employees from Bendigo and Adelaide Bank Limited. The total cost of these employees, including an allowance for accrued annual and long service leave, is charged to the company by Bendigo and Adelaide Bank Limited by offsetting against the monthly profit share arrangement. The company recognises these costs as an expense on a monthly basis.

**Depreciation and amortisation expense**

|  | <b>2024</b>   | <b>2023</b>   |
|--|---------------|---------------|
|  | <b>\$</b>     | <b>\$</b>     |
| <i>Depreciation of non-current assets</i>  |               |               |
| Leasehold improvements                     | 12,388        | 10,836        |
| Plant and equipment                        | 4,224         | 4,956         |
|  | <u>16,612</u> | <u>15,792</u> |
| <i>Depreciation of right-of-use assets</i> |               |               |
| Leased land and buildings                  | 21,150        | 19,425        |
| <i>Amortisation of intangible assets</i>   |               |               |
| Franchise fee                              | 2,171         | 2,172         |
| Franchise renewal process fee              | 10,859        | 10,859        |
|  | <u>13,030</u> | <u>13,031</u> |
|  | <u>50,792</u> | <u>48,248</u> |

**Leases recognition exemption**

|  | <b>2024</b>   | <b>2023</b>   |
|--|---------------|---------------|
|  | <b>\$</b>     | <b>\$</b>     |
| Expenses relating to low-value leases  | 9,654         | 7,615         |
| Expenses relating to short-term leases | 12,000        | 12,000        |
|  | <u>21,654</u> | <u>19,615</u> |

The company pays for the right to use a motor vehicle. The lease agreement continues on existing terms on a month-by-month basis with no significant penalty for termination. As such the lease has been assessed as short term and exempted from recognition under AASB 16 accounting. Expenses relating to short term exempt leases are included in MV - Leasing expenses.

**Charitable donations, sponsorships and grants expense**

|   | <b>2024</b>    | <b>2023</b>    |
|---|----------------|----------------|
|   | <b>\$</b>      | <b>\$</b>      |
| Direct donation, sponsorship and grant payments | <u>180,510</u> | <u>411,728</u> |

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 8. Expenses (continued)**

The overarching philosophy of the Community Bank model, is to support the local community in which the company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations, sponsorships and grants).

**Note 9. Income tax**

|  | 2024<br>\$     | 2023<br>\$     |
|--|----------------|----------------|
| <i>Income tax expense</i>                      |                |                |
| Movement in deferred tax                       | 814            | (6,070)        |
| Recoupment of prior year tax losses            | 19,016         | 26,912         |
| Under/over provision in respect to prior years | <u>(1,444)</u> | <u>-</u>       |
| Aggregate income tax expense                   | <u>18,386</u>  | <u>20,842</u>  |
| <i>Prima facie income tax reconciliation</i>   |                |                |
| Profit before income tax expense               | <u>79,320</u>  | <u>83,369</u>  |
| Tax at the statutory tax rate of 25%           | 19,830         | 20,842         |
| Tax effect of:                                 |                |                |
| Under/over provision in respect to prior years | <u>(1,444)</u> | <u>-</u>       |
| Income tax expense                             | <u>18,386</u>  | <u>20,842</u>  |
|  | 2024<br>\$     | 2023<br>\$     |
| <i>Deferred tax assets/(liabilities)</i>       |                |                |
| Tax losses                                     | 80,507         | 98,080         |
| Property, plant and equipment                  | (5,697)        | (6,989)        |
| Lease liabilities                              | 129,495        | 43,753         |
| Provision for lease make good                  | 1,257          | 2,971          |
| Accrued expenses                               | 1,050          | 999            |
| Income accruals                                | (290)          | -              |
| Right-of-use assets                            | (124,129)      | (40,873)       |
| Sponsorship accruals                           | <u>-</u>       | <u>2,638</u>   |
| Deferred tax asset                             | <u>82,193</u>  | <u>100,579</u> |

*Accounting policy for income tax*

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

*Accounting policy for current tax*

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

*Accounting policy for deferred tax*

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 10. Cash and cash equivalents**

|                          | 2024<br>\$    | 2023<br>\$    |
|--------------------------|---------------|---------------|
| Cash at bank and on hand | 36,914        | 46,712        |
| Term deposits            | 27,129        | -             |
|                          | <u>64,043</u> | <u>46,712</u> |

**Note 11. Trade and other receivables**

|                   | 2024<br>\$    | 2023<br>\$    |
|-------------------|---------------|---------------|
| Trade receivables | 47,506        | 74,039        |
| Accrued income    | 1,160         | -             |
| Prepayments       | 4,812         | 4,608         |
|                   | <u>5,972</u>  | <u>4,608</u>  |
|                   | <u>53,478</u> | <u>78,647</u> |

*Accounting policy for trade and other receivables*

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.

**Note 12. Property, plant and equipment**

|                                  | 2024<br>\$     | 2023<br>\$    |
|----------------------------------|----------------|---------------|
| Leasehold improvements - at cost | 235,537        | 176,972       |
| Less: Accumulated depreciation   | (127,536)      | (115,148)     |
|                                  | <u>108,001</u> | <u>61,824</u> |
| Plant and equipment - at cost    | 79,167         | 76,805        |
| Less: Accumulated depreciation   | (65,773)       | (61,549)      |
|                                  | <u>13,394</u>  | <u>15,256</u> |
|                                  | <u>121,395</u> | <u>77,080</u> |

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

|                         | Leasehold<br>improvements<br>\$ | Plant and<br>equipment<br>\$ | Total<br>\$    |
|-------------------------|---------------------------------|------------------------------|----------------|
| Balance at 1 July 2022  | 72,660                          | 17,162                       | 89,822         |
| Additions               | -                               | 3,050                        | 3,050          |
| Depreciation            | (10,836)                        | (4,956)                      | (15,792)       |
|                         | <u>61,824</u>                   | <u>15,256</u>                | <u>77,080</u>  |
| Balance at 30 June 2023 | 61,824                          | 15,256                       | 77,080         |
| Additions               | 58,565                          | 2,362                        | 60,927         |
| Depreciation            | (12,388)                        | (4,224)                      | (16,612)       |
|                         | <u>108,001</u>                  | <u>13,394</u>                | <u>121,395</u> |

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 12. Property, plant and equipment (continued)**

*Additions*

During the financial year the company extended the lease of the current branch premises to include the adjacent building. As part of this extension, the company performed renovations on the existing premises and the new premises.

*Accounting policy for property, plant and equipment*

Property, plant and equipment are measured at cost or fair value as applicable, less accumulated depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

|                        |               |
|------------------------|---------------|
| Leasehold improvements | 4 to 20 years |
| Plant and equipment    | 1 to 40 years |

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

**Note 13. Right-of-use assets**

|                                   | 2024<br>\$      | 2023<br>\$      |
|-----------------------------------|-----------------|-----------------|
| Land and buildings - right-of-use | 596,402         | 242,226         |
| Less: Accumulated depreciation    | <u>(99,884)</u> | <u>(78,734)</u> |
|                                   | <u>496,518</u>  | <u>163,492</u>  |

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

|                           | Land and<br>buildings<br>\$ |
|---------------------------|-----------------------------|
| Balance at 1 July 2022    | 182,917                     |
| Depreciation expense      | <u>(19,425)</u>             |
| Balance at 30 June 2023   | 163,492                     |
| Remeasurement adjustments | 354,176                     |
| Depreciation expense      | <u>(21,150)</u>             |
| Balance at 30 June 2024   | <u>496,518</u>              |

*Accounting policy for right-of-use assets*

Right-of-use assets are initially measured at cost, which comprises the initial amount of the lease liability adjusted for costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease. Right-of-use assets are subject to impairment and are adjusted for any remeasurement of lease liabilities.

Refer to note 17 for more information on lease arrangements.

**North Burnett Community Enterprises Limited**  
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**Note 14. Intangible assets**

|                                | 2024<br>\$           | 2023<br>\$           |
|--------------------------------|----------------------|----------------------|
| Franchise fee                  | 43,605               | 43,605               |
| Less: Accumulated amortisation | <u>(38,356)</u>      | <u>(36,185)</u>      |
|                                | <u>5,249</u>         | <u>7,420</u>         |
| Franchise renewal fee          | 168,025              | 168,025              |
| Less: Accumulated amortisation | <u>(141,782)</u>     | <u>(130,923)</u>     |
|                                | <u>26,243</u>        | <u>37,102</u>        |
|                                | <u><u>31,492</u></u> | <u><u>44,522</u></u> |

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

|                         | Franchise fee<br>\$ | Franchise<br>renewal fee<br>\$ | Total<br>\$          |
|-------------------------|---------------------|--------------------------------|----------------------|
| Balance at 1 July 2022  | 9,592               | 47,961                         | 57,553               |
| Amortisation expense    | <u>(2,172)</u>      | <u>(10,859)</u>                | <u>(13,031)</u>      |
| Balance at 30 June 2023 | 7,420               | 37,102                         | 44,522               |
| Amortisation expense    | <u>(2,171)</u>      | <u>(10,859)</u>                | <u>(13,030)</u>      |
| Balance at 30 June 2024 | <u><u>5,249</u></u> | <u><u>26,243</u></u>           | <u><u>31,492</u></u> |

During the current financial year the franchise fee was renewed, it will be amortised over five years to November 2026.

*Accounting policy for intangible assets*

Intangible assets of the company relate to the franchise fees paid to Bendigo Bank which conveys the right to operate the Community Bank franchise.

Intangible assets are measured on initial recognition at cost. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

The franchise fees paid by the company are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

| <u>Asset class</u>    | <u>Method</u> | <u>Useful life</u>                | <u>Expiry/renewal date</u> |
|-----------------------|---------------|-----------------------------------|----------------------------|
| Franchise fee         | Straight-line | Over the franchise term (5 years) | November 2026              |
| Franchise renewal fee | Straight-line | Over the franchise term (5 years) | November 2026              |

Amortisation methods, useful life, and residual values are reviewed and adjusted, if appropriate, at each reporting date.

*Change in estimates*

During the financial year, the company assessed estimates used for intangible assets including useful lives, residual values, and amortisation methods. There were no changes in estimates for the current reporting period.

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
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**Note 15. Trade and other payables**

|   | <b>2024</b>    | <b>2023</b>    |
|---|----------------|----------------|
|   | <b>\$</b>      | <b>\$</b>      |
| <i>Current liabilities</i>  |                |                |
| Trade payables  | 3,935          | 10,722         |
| Other payables and accruals   | <u>22,906</u>  | <u>60,686</u>  |
|   | <u>26,841</u>  | <u>71,408</u>  |
| <i>Non-current liabilities</i>  |                |                |
| Other payables and accruals   | <u>15,181</u>  | <u>30,362</u>  |
|   | <b>2024</b>    | <b>2023</b>    |
|   | <b>\$</b>      | <b>\$</b>      |
| <i>Financial liabilities at amortised cost classified as trade and other payables</i> |                |                |
| Total trade and other payables  | 42,022         | 101,770        |
| less other payables and accrued (net GST payable to ATO)                              | <u>(3,525)</u> | <u>(5,595)</u> |
|   | <u>38,497</u>  | <u>96,175</u>  |

**Note 16. Borrowings**

|   | <b>2024</b> | <b>2023</b>    |
|---|-------------|----------------|
|   | <b>\$</b>   | <b>\$</b>      |
| <i>Non-current liabilities</i>                                |             |                |
| Bank loans  | -           | <u>1</u>       |
| <i>Financing arrangements</i>                                 |             |                |
| The bank overdraft facilities were removed during the period. |             |                |
|   | <b>2024</b> | <b>2023</b>    |
|   | <b>\$</b>   | <b>\$</b>      |
| Total facilities  |             |                |
| Bank loans  | <u>-</u>    | <u>299,033</u> |
| Used at the reporting date                                    |             |                |
| Bank loans  | <u>-</u>    | <u>1</u>       |
| Unused at the reporting date                                  |             |                |
| Bank loans  | <u>-</u>    | <u>299,032</u> |

**Note 17. Lease liabilities**

|                                      | <b>2024</b>    | <b>2023</b>    |
|--------------------------------------|----------------|----------------|
|                                      | <b>\$</b>      | <b>\$</b>      |
| <i>Current liabilities</i>           |                |                |
| Land and buildings lease liabilities | <u>47,546</u>  | <u>18,173</u>  |
| <i>Non-current liabilities</i>       |                |                |
| Land and buildings lease liabilities | <u>470,435</u> | <u>156,840</u> |

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
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**Note 17. Lease liabilities (continued)**

*Reconciliation of lease liabilities*

|                                     | 2024<br>\$      | 2023<br>\$      |
|-------------------------------------|-----------------|-----------------|
| Opening balance                     | 175,013         | 192,554         |
| Remeasurement adjustments           | 361,398         | -               |
| Lease interest expense              | 13,786          | 6,534           |
| Lease payments - total cash outflow | <u>(32,216)</u> | <u>(24,075)</u> |
|                                     | <u>517,981</u>  | <u>175,013</u>  |

*Remeasurement adjustments*

During the year, the company renegotiated the existing lease to include an additional 3 x 5 year extension options, as well as incorporation of the property next to the current leased branch premises.

*Accounting policy for lease liabilities*

A lease liability is recognised at the commencement date of a lease. The lease liability is initially measured at the present value of the lease payments to be made over the term of the lease, including renewal options if the company is reasonably certain to exercise such options, discounted using the company's incremental borrowing rate.

The company has applied the following accounting policy choices in relation to lease liabilities:

- The company has elected not to separate lease and non-lease components when calculating the lease liability for property leases.
- The company has elected not to recognise right-of-use assets and lease liabilities for short-term leases and low-value assets, which include the company's lease of information technology equipment. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The company's lease portfolio includes:

| Lease                   | Discount rate | Non-cancellable term | Renewal options | Reasonably certain to exercise options | Lease term end date used in calculations |
|-------------------------|---------------|----------------------|-----------------|--|--|
| Mundubbera branch lease | 7.50%         | 5 years              | 3 x 5 years     | Yes                                    | March 2044                               |

**Note 18. Provisions**

|                 | 2024<br>\$   | 2023<br>\$    |
|-----------------|--------------|---------------|
| Lease make good | <u>5,030</u> | <u>11,882</u> |

*Lease make good*

In accordance with the branch lease agreement, the company must restore the leased premises to the original condition before the expiry of the lease term. The company has estimated the provision to be \$21,000 for the Mundubbera Branch lease, based on experience and consideration of the expected future costs to remove all fittings and the ATM as well as the cost to remedy any damages caused during the removal process. The lease is due to expire on 30 March 2044 at which time it is expected the face-value costs to restore the premises will fall due.

**North Burnett Community Enterprises Limited**  
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**Note 19. Issued capital**

|                                  | 2024<br>Shares | 2023<br>Shares | 2024<br>\$     | 2023<br>\$     |
|----------------------------------|----------------|----------------|----------------|----------------|
| Ordinary shares - fully paid     | 603,409        | 603,409        | 603,409        | 603,409        |
| Less: Equity raising costs ----- |                |                | (30,846)       | (30,846)       |
|                                  | <u>603,409</u> | <u>603,409</u> | <u>572,563</u> | <u>572,563</u> |

*Accounting policy for issued capital*

Ordinary shares are recognised at the fair value of the consideration received by the company being \$1 per share. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

***Rights attached to issued capital***

*Ordinary shares*

Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community Bank branch have the same ability to influence the operation of the company.

Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001*.

*Prohibited shareholding interest*

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

- They control or own 10% or more of the shares in the company (the "10% limit").
- In the opinion of the board they do not have a close connection to the community or communities in which the company predominantly carries on business (the "close connection test").
- Where the person is a shareholder, after the transfer of shares in the company to that person the number of shareholders in the company is (or would be) lower than the base number (the "base number test"). The base number is 195. As at the date of this report, the company had 221 shareholders (2023: 221 shareholders).

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
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**Note 19. Issued capital (continued)**

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and their associates) has a prohibited shareholding interest in are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

**Note 20. Capital management**

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the financial year can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

**Note 21. Dividends**

*Dividends paid during the period*

The following dividends were paid to shareholders during the reporting period as presented in the Statement of cash flows.

|   | 2024          | 2023          |
|---|---------------|---------------|
|   | \$            | \$            |
| Unfranked dividend of 5 cents per share (2023: 2 cents) | <u>30,170</u> | <u>12,068</u> |

**North Burnett Community Enterprises Limited**  
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**Note 21. Dividends (continued)**

*Dividends provided for during the period*

The following dividends were provided for during the reporting period as presented in the Statement of changes in equity.

|   | 2024<br>\$   | 2023<br>\$    |
|---|--------------|---------------|
| Unfranked dividend of nil cents per share (2023: 2 cents) | -            | 12,068        |
| Unfranked dividend of nil cents per share (2023: 5 cents) | -            | 30,956        |
| Correction of over-provision for dividend payable         | (786)        | -             |
|   | <u>(786)</u> | <u>-</u>      |
|   | <u>(786)</u> | <u>43,024</u> |

*Accounting policy for dividends*

Dividends are recognised when declared during the financial year and no longer at the discretion of the company.

**Note 22. Financial risk management**

***Financial risk management objectives***

The company's financial instruments include trade receivables and payables, cash and cash equivalents, investments and lease liabilities. The company does not have any derivatives.

The directors are responsible for monitoring and managing the financial risk exposure of the company, to which end it monitors the financial risk management policies and exposures and approves financial transactions within the scope of its authority.

The directors have identified that the only significant financial risk exposures of the consolidated entity are liquidity and market (price) risk. Other financial risks are not significant to the company due to the following factors:

- The company has no foreign exchange risk as all of its account balances and transactions are in Australian Dollars.
- The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. The company monitors credit worthiness through review of credit ratings, Bendigo Bank is rated BBB+ on Standard & Poor's credit ratings.
- The company has no direct exposure to movements in commodity prices.
- The company's interest-bearing instruments are held at amortised cost which have fair values that approximate their carrying value since all cash and payables have maturity dates within 12 months.
- The company has no borrowings.

Further details regarding the categories of financial instruments held by the company that hold such exposure are detailed below.

|   | 2024<br>\$     | 2023<br>\$     |
|---|----------------|----------------|
| <b>Financial assets at amortised cost</b> |                |                |
| Trade and other receivables (note 11)     | 48,666         | 74,039         |
| Cash and cash equivalents (note 10)       | 64,043         | 46,712         |
|   | <u>112,709</u> | <u>120,751</u> |
| <b>Financial liabilities</b>              |                |                |
| Trade and other payables (note 15)        | 38,497         | 96,175         |
| Lease liabilities (note 17)               | 517,981        | 175,013        |
| Bank loans (note 16)                      | -              | 1              |
|   | <u>556,478</u> | <u>271,189</u> |

**North Burnett Community Enterprises Limited**  
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**Note 22. Financial risk management (continued)**

*Accounting policy for financial instruments*

**Financial assets**

*Classification*

The company classifies its financial assets at amortised cost.

Financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial asset.

The company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents

*Derecognition*

A financial asset is derecognised when the company's contractual right to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

*Impairment of trade and other receivables*

Impairment of trade receivables is determined using the simplified approach which uses an estimation of lifetime expected credit losses. The company has not recognised an allowance for expected credit losses in relation to trade and other receivables. Refer to note 4 for further information.

**Financial liabilities**

*Classification*

The company classifies its financial liabilities at amortised cost.

*Derecognition*

A financial liability is derecognised then it is extinguished, cancelled or expires.

**Market risk**

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments.

Interest-bearing assets and liabilities are held with Bendigo Bank and earnings on those are subject to movements in market interest rates. Interest-rate risk could also arise from long-term borrowings. The company held cash and cash equivalents of \$64,043 at 30 June 2024 (2023: \$46,712).

An analysis by remaining contractual maturities is shown in 'liquidity risk' below.

**Price risk**

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

**Liquidity risk**

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

*Financing arrangements*

Unused borrowing facilities at the reporting date:

|            | 2024 | 2023    |
|------------|------|---------|
|            | \$   | \$      |
| Bank loans | -    | 299,032 |

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
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**Note 22. Financial risk management (continued)**

The bank overdraft facilities were removed during the period.

The following are the company's remaining contractual maturities of financial liabilities. The contractual cash flow amounts are gross and undiscounted and therefore may differ from their carrying amount in the statement of financial position.

| <b>2024</b>              | 1 year or less<br>\$ | Between 1<br>and 5 years<br>\$ | Over 5 years<br>\$ | Remaining<br>contractual<br>maturities<br>\$ |
|--------------------------|----------------------|--------------------------------|--------------------|--|
| Trade and other payables | 26,841               | 15,181                         | -                  | 42,022                                       |
| Lease liabilities        | 49,145               | 196,580                        | 724,885            | 970,610                                      |
| Total non-derivatives    | <u>75,986</u>        | <u>211,761</u>                 | <u>724,885</u>     | <u>1,012,632</u>                             |

| <b>2023</b>              | 1 year or less<br>\$ | Between 1<br>and 5 years<br>\$ | Over 5 years<br>\$ | Remaining<br>contractual<br>maturities<br>\$ |
|--------------------------|----------------------|--------------------------------|--------------------|--|
| Bank loans               | -                    | 1                              | -                  | 1  |
| Trade and other payables | 71,408               | 30,362                         | -                  | 101,770                                      |
| Lease liabilities        | 24,075               | 96,301                         | 82,257             | 202,633                                      |
| Total non-derivatives    | <u>95,483</u>        | <u>126,664</u>                 | <u>82,257</u>      | <u>304,404</u>                               |

**Note 23. Key management personnel disclosures**

The following persons were directors of North Burnett Community Enterprises Limited during the financial year and/or up to the date of signing of these Financial Statements.

|                          |                          |
|--------------------------|--------------------------|
| Barry "John" Zahl        | Letitia Maree Berthelsen |
| Louise Katherine Walker  | Jane Louise Carroll      |
| Brianna Kate Hockey      | Melissa Hopkins          |
| Alexandra Winter O'Neill |                          |

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

**Note 24. Related party transactions**

*Key management personnel*

Disclosures relating to key management personnel are set out in note 23.

*Receivable from and payable to related parties*

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

*Terms and conditions of transactions with related parties*

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 24. Related party transactions (continued)**

*Transactions with related parties*

The following transactions occurred with related parties at an arm's length basis:

|  | 2024<br>\$ | 2023<br>\$ |
|--|------------|------------|
| The company paid grants to an association in the period. A director of the company is also a director of this association. | 3,000      | 150,000    |

**Note 25. Remuneration of auditors**

During the financial year the following fees were paid or payable for services provided by Andrew Frewin Stewart, the auditor of the company:

|   | 2024<br>\$   | 2023<br>\$    |
|---|--------------|---------------|
| <i>Audit services</i>                       |              |               |
| Audit or review of the financial statements | <u>6,450</u> | <u>5,400</u>  |
| <i>Other services</i>                       |              |               |
| Taxation advice and tax compliance services | 700          | 660           |
| General advisory services                   | 2,760        | 2,200         |
| Share registry services                     | <u>4,458</u> | <u>3,798</u>  |
|   | <u>7,918</u> | <u>6,658</u>  |
|   | 14,368       | <u>12,058</u> |

**Note 26. Reconciliation of profit after income tax to net cash provided by operating activities**

|  | 2024<br>\$     | 2023<br>\$     |
|--|----------------|----------------|
| Profit after income tax expense for the year       | 60,934         | 62,527         |
| Adjustments for:                                   |                |                |
| Depreciation and amortisation                      | 50,792         | 48,248         |
| Lease liabilities interest                         | 13,786         | 6,534          |
| Change in operating assets and liabilities:        |                |                |
| Decrease/(increase) in trade and other receivables | 25,169         | (48,329)       |
| Decrease in deferred tax assets                    | 18,386         | 20,843         |
| Increase/(decrease) in trade and other payables    | (15,029)       | 12,511         |
| Increase in other provisions                       | <u>407</u>     | <u>412</u>     |
| Net cash provided by operating activities          | <u>154,445</u> | <u>102,746</u> |

**Note 27. Earnings per share**

|                         | 2024<br>\$    | 2023<br>\$    |
|-------------------------|---------------|---------------|
| Profit after income tax | <u>60,934</u> | <u>62,527</u> |

**North Burnett Community Enterprises Limited**  
**Notes to the financial statements**  
**30 June 2024**

**Note 27. Earnings per share (continued)**

|   | <b>Number</b>  | <b>Number</b>  |
|---|----------------|----------------|
| Weighted average number of ordinary shares used in calculating basic earnings per share   | <u>603,409</u> | <u>603,409</u> |
| Weighted average number of ordinary shares used in calculating diluted earnings per share | <u>603,409</u> | <u>603,409</u> |
|   | <b>Cents</b>   | <b>Cents</b>   |
| Basic earnings per share  | 10.10          | 10.36          |
| Diluted earnings per share  | 10.10          | 10.36          |

*Accounting policy for earnings per share*

Basic and diluted earnings per share is calculated by dividing the profit attributable to the owners of North Burnett Community Enterprises Limited by the weighted average number of ordinary shares outstanding during the financial year.

**Note 28. Commitments**

The company has no commitments contracted for which would be provided for in future reporting periods.

**Note 29. Contingencies**

There were no contingent liabilities or contingent assets at the date of this report.

**Note 30. Events after the reporting period**

No matter or circumstance has arisen since 30 June 2024 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

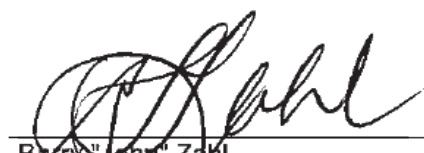
**North Burnett Community Enterprises Limited**  
**Directors' declaration**  
**30 June 2024**

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in the notes to the financial statements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2024 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
- the company does not have any controlled entities and is not required by the Accounting Standards to prepare consolidated financial statements. Therefore, a consolidated entity disclosure statement has not been included as section 295(3A)(a) of the *Corporations Act 2001* does not apply to the entity.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



---

Barry John Zahi  
Chairman

1 September 2024



Andrew Frewin Stewart  
61 Bull Street Bendigo VIC 3550  
ABN: 65 684 604 390  
afs@afsbendigo.com.au  
03 5443 0344

# Independent auditor's report to the Directors of North Burnett Community Enterprises Limited

## Report on the Audit of the Financial Report

### Opinion

We have audited the financial report of North Burnett Community Enterprises Limited (the company), which comprises:

- Statement of financial position as at 30 June 2024
- Statement of profit or loss and other comprehensive income for the year that ended
- Statement of changes in equity for the year that ended
- Statement of cash flows for the year that ended
- Notes to the financial statements, including material accounting policies
- The directors' declaration.

In our opinion, the accompanying financial report of North Burnett Community Enterprises Limited, is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2024 and of its financial performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Andrew Frewin Stewart  
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ABN: 65 684 604 390  
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## Other Information

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 June 2024, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.



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As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', is positioned above the printed name.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo, Vic, 3550  
Dated: 1 September 2024

A handwritten signature in black ink, appearing to read 'Joshua Griffin', is positioned above the printed name.

**Joshua Griffin**  
Lead Auditor