# North Ryde Community Finance Limited

**Financial Statements** 

as at

30 June 2014

### Chairman's Report FY2013-2014

North Ryde Community Finance Limited has had a year of consolidation and adjustment to a changing operating environment. I am pleased to report that in the context of these challenges, we have had a most successful year. We have achieved excellent financial results with a strong, positive cashflow and also achieved increasing support from our customer base and also in our community engagement work.

### Financial results summary

	30 June 2014 \$A'000	30 June 2013 \$A'000
Total Revenue Profit (after tax)	940 211	1,022 303
Cash Heid	1,346	1,303
Net Assets	1,735	1,609
Total Equity	1,735	1,609
Earnings per Share Net Tangible Asset Backing per Share	19.91 cents \$1.70	28.66 cents \$1.50
Dividend per Share (100% franked)	8.0 cents	8.0 cents

The full impact of "Restoring the Balance" process modifying the profit share model with our partner, Bendigo & Adelaide Bank is reflected in the significant reduction in total revenue. The impact was also reflected in our profit line after tax and in a reduced earnings per share. Notwithstanding this, cashflow was strong and the NTA backing per share increased significantly.

The focus of your Board and staff will be to further increase the total level of business into the future to secure and enhance the strong business platform already achieved. Concurrently, we will also be focussing on increasing our community engagement with various community groups that form a part of our local collegiate.

### Remuneration report

The Remuneration report is a requirement of the Corporations Law and reporting to ASIC of the annual accounts for a listed company. This report is outlined on page 2 of the financial statements and states that "no director or secretary of the company receives payment for services as a director or committee member". Accordingly, no disclosures are required on this matter.

### Operation and financial review

A review of operations is attached separately and gives an insight into the changes in our operating environment over the period and their impact on the current and future business prospects.

### Dividend announcement

As a result of the strong financial performance, your Board, at its August meeting, determined a dividend of 8c per share (fully franked) be paid. This was officially announced on the National Stock Exchange on 5 September 2014. The ex-dividend date is 6 November 2014 and the record date is 12 November 2014. It is expected that the dividend will be paid on 3 December 2014.

### **National Stock Exchange**

North Ryde Community Finance Limited has been listed on the NSX for a number of years now and your Board believes it is in the longer term interests of our **Community Bank®** to have formal trading platform on which shares can be actively traded and provide a more liquid and transparent market, reflecting the market value of the Company's shares. Other important advantages in being a listed company is the probity that is required to conform to the listing rules of the Exchange providing a professional approach to the governance of the Company's trading environment.

We encourage shareholders to use the Exchange to obtain company information and announcements which are required on a continuous reporting requirement for both market sensitive and non-market sensitive information. The website address for National Stock Exchange is: www.nsxa.com.au.

At the date of this report, the last trade of shares was for \$1.16 per share. Your Board is also encouraging all shareholders who wish to buy/sell shares to engage with approved broker participants of the Exchange. A list of these brokers is outlined on the NSX website and are listed as being approved of Certified Securities T+5.

### Appointment of General Manager

It is with great pleasure that I report that Mr Pasquale Italiano was appointed as General Manager of the Company Franchise early last financial year. Mr Italiano had worked for North Ryde Community Finance Limited for five years prior to his appointment as a secondee from Bendigo and Adelaide Bank Limited.

Your Board is delighted that Mr Italiano has joined NRCF. He is well known in our community and has established a track record "second to none". He has a thorough understanding of the banking business and the "Bendigo way" and ensures a sense of certainty in our future business, whilst at the same time, cementing an excellent relationship with our partner, Bendigo and Adelaide Bank.

I am confident that we have an excellent team in place to serve and help each and every customer of the Bank. Accordingly, I take the opportunity to congratulate Pasquale and our wonderful team on their achievements over the year.

### Annual General Meeting

The AGM this year will be held on Wednesday 12 November at 10.00am. The venue will be the same as last year – the Holy Spirit School Hall in Cox's Road, North Ryde. Information and procedural matters for the AGM will be made available to shareholders on a separate mail out basis containing the formal notes of meeting, statutory accounts and proxy forms.

Shareholders may attend the AGM and register their votes on resolutions at the meeting. For the shareholders who have difficulty attending the meeting, you may vote via a proxy or choose to vote electronically. Electronic voting will again be conducted by Elections Australia.

### **Our Directors**

My thanks go to the entire board of directors for their active participation over the past 12 months. As we report to ASIC under Corporations Law, all our directors are subject to the required diligences and responsibility of the conduct of the business which, these days, is quite an onerous task. They also have to shoulder the responsibility of the listing rules of the National Stock Exchange and the overall governance and business focus of the Community Bank® branch. Our directors continue to participate on a voluntary basis.

This year three directors retire by rotation and each offer themselves for re-election. These directors are: Dr Graham McMaster, Mr Anthony Wise and Professor Gordon MacAulay.

### A Busy Year Ahead for Directors

Apart from our normal commitments, calendar year 2015 will require a strong focus and effort by your directors. A new extension of the Franchise Agreement will also need to be negotiated and executed. Some attention to updating our Constitution will also be required.

### Succession Planning and Refreshing our Board

At last year's Annual General Meeting, I indicated that we would be seeking some additional appointments as directors of the Company. Subsequently, events overtook this aim, however, it now forms a priority for calendar year 2015. We have a cohesive and hardworking board who, apart from the normal duties and obligations required of company directors, undertake a wide range of additional supportive activities that assist in achieving our business success. Whilst there have been some new appointments in recent years, we have a number of foundation directors who have provided loyal service for the past decade and who support a process to "refresh" the board. During last year, a number of extremely well qualified shareholders expressed a genuine interest in considering such an appointment.

Accordingly, your board has decided that a formal approach is required and a structured process developed for such board appointments.

I have offered myself for re-election this year, and, if elected Chairman, will oversee the process and board appointments. We are entering a new phase of change and transition in community banking and there is much to be done and much to be achieved in the future.

### Our Partner - Bendigo and Adelaide Bank

Bendigo & Adelaide Bank have continued to achieve many successes over the past year. On 11 August 2014, they announced an after tax profit of \$372.3M for the financial year. Underlying cash earnings were \$382.3M, a 9.9% increase from the previous year. The CEO, Mike Hirst has embarked on a major program of investments in higher levels of accreditations to position Bendigo & Adelaide Bank to take advantage of cheaper borrowing rates that will enable the Bank to be more competitive with the "big 4" in future years.

We continue to have an excellent working relationship with Bendigo and Adelaide Bank and we would like to thank their staff for all their assistance during the year. In particular, we would

like to thank the State Manager, Mr Phil Jones, our Regional Manager, Mr Alex Hughes, and Mr John Chandler for their excellent support.

### **AFS & Associates**

North Ryde Community Finance engages AFS & Associates to conduct our annual audit, prepare tax accounts and provide a share registry service. The directors engage AFS & Associates to ensure an "arm's length" approach to the above services to provide confidence and transparency to our shareholders and regulators.

### Share Registry

There are no changes to the administration of our Share Registry. As you are aware, this is independently managed by AFS & Associates Pty Ltd. Should you have a query regarding your shareholding, contact Rose Abbott at AFS & Associates by telephone: (03) 5443-0344 or email: r.abbott@afsbendigo.com.au.

### The Audit Function

AFS & Associates provide a full audit function for the Company which includes reporting to ASIC on our behalf and providing half yearly and preliminary final reports to the National Stock Exchange. These half yearly reports can be found by shareholders and the general public on the National Stock Exchange website: <a href="https://www.nsxa.com.au">www.nsxa.com.au</a>.

We wish to thank the staff of AFS & Associates for their support and advice throughout the year on all the above matters.

### In conclusion

As we approach our tenth anniversary in May 2015 and consider the overall success of a "start up" community banking business, perhaps it is time for us all to pause and reflect on the enormity of what has been achieved through dedicated attention to an important community vision for North Ryde and surrounding suburbs. A wonderful banking service and an enviable track record of service has been achieved.

It is time for some "freshness" for our community business to build a further period of growth and confidence for the future. I believe we are well placed and have an excellent platform established to do just this. We have excellent staff forming a great team, ably led by Pasquale Italiano. Congratulations and thank you to each and every staff member. Your Board has approved for a refurbishment of the bank premises to give more openness for customers and staff and a "fresh" look. We expect that by the time of the Annual General Meeting, that this refurbishment will be completed and invite you to come in and say hello and view the premises.

Dr Graham∕McMaster

Chairman

## Company Secretary's report FY2013-2014

### Dear Shareholders

It is with great pleasure that I provide the following Secretary's report for financial year 2013/2014. As you are aware, the Company Secretary is responsible for the overall governance of the company and also for compliance and reporting to the relevant bodies such as ASIC (Australian Securities and Investment Commission). All necessary reports and returns have been made to ensure full corporate compliance has been maintained for North Ryde Community Finance Limited (NRCFL).

### **National Stock Exchange**

Trades on the NSX this year have been made at values up to \$1.16 per security showing a significant premium to the original issue price.

Your Directors have held 10 general meetings this year on a monthly basis commencing at 7.00am, the venue being our registered office at NRCFL, Cox's Road, North Ryde. No extraordinary meetings have been held as the Company's business has been adequately dealt with at the monthly Directors' meetings.

### Share registry

AFS & Associates continue to maintain the share register of our Company and provide new share certificates as required.

### Trading shares in North Ryde Community Finance Ltd

In order to trade shares, shareholders will need to contact brokers that are approved/registered with the National Stock Exchange. Once you are registered, it is a relatively easy matter to sell or buy shares on the National Stock Exchange.

### An Important Request

Please, please, if you have changed your mailing address or if you are the beneficiary of a deceased estate, will you please notify our General Manager, Pasquale Italiano at Bendigo North Ryde Community Bank, PO Box 6238, North Ryde NSW 2113. Pasquale will then make arrangements with our Auditors and Share Registry that will enable your dividend cheques to be delivered promptly.

At present, an amount of \$6,750 in unclaimed dividends is being held at the Auditor's office. Should we be unable to trace the beneficiaries of these cheques, the proceeds will go into consolidated revenue.

Pat Perrin

October 2014

# APPROVED LIST OF NSX BROKERS (October 2014)

Triple C Consulting Pty Ltd 5 Lindsay Street Perth WA 6000 P: (08) 9228-5999 F: (08) 9227-7158 E: admin@tripleccc.com.au W: http://www.tripleccc.com.au	Pritchard & Partners Pty Ltd  10 Murray Street Hamilton NSW 2303 P: 1800 134 234 (toll free) (02) 4920-2877 F: (02) 4920-2878 E: broking@reespritchard.com.au W: http://www.pritchards.com.au	Dolphin Partners Pty Ltd Level 2 156 Collins Street Melbourne VIC 3000 P: (03) 9982-8500 F: (03) 9982-8583 E: enguiries@dolphinpartners.com.au W: http://www.dolphinpartners.com.au	Affinity Wealth Services Level 9 60 Carrington Street Sydney New South Wales 2000 P:: (02) 8078 0888 F: (02) 8078 0899 E:: info@affinitywealth.com.au W: http://www.affinitywealth.com.au
	Shaw Stockbroking Level 15 60 Castlereagh Street Sydney NSW 2000 P: 1800 636 625 (toll free) (02) 9238-1238 F: (02) 9232-1296 E: broking@shawstock.com.au W: http://www.shawstock.com.au	Morgans Financial Limited Level 29 123 Eagle Street Brisbane QLD 4000 P: 1800 777 946 (toll free) F: (07) 3831-9946 E: info@morgans.com W: http://www.morgans.com	Baillieu Holst Ltd  Level 26 360 Collins Street Melbourne VIC 3000 P: 1800 339 521 (toll free) F: (03) 9602-2350 E: baillieu@baillieuholst.com.au W: http://www.baillieuholst.com.au
	Strategem Investment Services Pty Ltd 35 Mundy Street Bendigo VIC 3550 P: (03) 5445-4777 F: (03) 5441-5264 E: info@strategem.com.au W: http://www.strategem.com.au	Ord Minnett Limited Level 8 255 George Street Sydney NSW 2000 P: (02) 8216-6300 F: (02) 8216-6311 E: sydney@ords.com.au W: http://www.ords.com.au	Bell Potter Securities Limited Level 29 101 Collins Street Melbourne VIC 3000 P: 1300 023 557 F: (03) 9256-8787 E: info@bellpotter.com.au W: http://www.bellpotter.com.au
	Taylor Collison Limited Level 16 211 Victoria Square Adelaide SA 5000 P: (08) 8217-3900 F: (08) 8231-3506 E: broker@taylorcollison.com.au W: http://www.taylorcollison.com.au	Patersons Securities Limited Level 23 2 The Esplanade Perth WA 6000 P: (08) 9263-1111 F: (08) 9325-6452 E: patersons@psl.com.au W: http://www.psl.com.au	Burrell Stockbroking Pty Ltd Level 4 24 Little Edward Street Spring Hill QLD 4000 P: (07) 3006-7200 F: (07) 3839-6964 W: http://www.burrell.com.au

### General Manager's Report

As business conditions remain subdued and a general lack of confidence prevails in the consumer market, our **Community Bank**® branch did manage modest growth this year and we are pleased to report another good performance for the 2013/14 financial year.

### **Community Engagement**

This year your **Community Bank®** branch has continued to support several local organisations, schools and sporting clubs. This year we also held our first Community Engagement evening at North Ryde Golf Club which was attended by over 150 shareholders, customers and local residents. The evening which featured a presentation from Australian cricket Legend Max "Tangles" Walker also included major grants to the following local organisations:

New Horizons Enterprises: \$10,000 West Pymble Bicentennial Club: \$2,500 North Ryde Community Aid: \$2,500

In addition, we continued to support several local sports clubs, schools and not for profit organisations including:

- North Ryde Rotary (Carols By Candlelight)
- Ryde Eastwood Touch Football
- Holy Spirit School
- · Kent Road Public School
- North Ryde Spirits Netball Club
- Woolwich Netball Club
- North Ryde Hawks Junior Rugby League
- North Ryde Junior Rugby Union
- North Rvde Junior Baseball
- Saints United Soccer Club
- North Ryde Community Aid
- The Ryde Eisteddfod
- Ryde Sports Foundation
- Macquarie Hospital
- The Cerebral Palsy Alliance
- St Michaels Mission

### Staff

This year after nine years of service, we said goodbye to Michelle Stevens. Michelle has been a key member of the team since the branch opened in 2005 and will be missed by customers and staff alike. We wish her all the best for her future endeavors. Our search for a suitable replacement commenced and we have since appointed Lorraine Briggs as our new Customer Service Officer. Lorraine comes to us with a wealth of banking experience, and was previously based at our Homebush branch for seven years. We welcome Lorraine to the North Ryde team.

Gina, Karen, Jodi and Alison continue to provide our customers with outstanding service and advice and remain the backbone of our business. The stability of our staff remains one of the key factors underlining our success and is much appreciated by all our regular customers.

I again would also like to thank all our Directors, who give their time on a voluntary basis to ensure that the business is run in a professional and prudent manner. Their contribution to the success of our business should not be underestimated.

### **Our Commitment to Service and Community**

The **Community Bank®** concept has proven to be of great benefit to the Ryde are, and continues to provide a quality face to face banking service. Our success has also meant that we are able to engage with the community in a meaningful way, as well as a solid return to our shareholders. We can only continue to be successful with ongoing support from the community and we would encourage all of you to be a part of your **Community Bank®** branch and appreciate the great service we provide.

Pat Italiano

General Manager

Your directors submit the financial statements of the company for the financial year ended 30 June 2014.

### **Directors**

The names and details of the company's directors who held office during or since the end of the financial year:

Graham John McMaster

Chairman

Occupation: Company Director

Qualifications, experience and expertise: Broad experience in grains and food industries, and research management. Chairman,

Rosewood Research Limited. Fellow of Institute of Company Directors. BScAgr. MSc Agr. PhD. FAICD, FAIST.

Special responsibilities: Chairman, Audit Committee, Company Investment Committee

Interest in shares: 71,502

Robert John Talbot Deputy Chairman

Occupation: Property Consultant

Qualifications, experience and expertise:Background in wool broking/agriculture. Since 2000 has run own property consulting business

servicing the commercial and industrial property market.

Special Responsibilities: Facilities Committee

Interests in shares: 26,000

Harold Anthony Wise

Treasurer

Occupation: Consultant

Qualifications, experience and expertise: Diploma Commerce, Justice of the Peace. Special responsibilities: Treasurer: Audit, Remuneration, Franchise Renewal.

Interest in shares: 5,000

Helen Patricia Perrin

Secretary

Occupation: Retired Health Care Professional

Qualifications, experience and expertise: Board member of New Horizons Enterprises, North Ryde Community Aid and Holy Spirit

Church. Strong involvement in local community associations including North Ryde Rotary Club.

Special Responsibilities: Nil Interests in shares: 48,752

Phillip Warren Perrin ("Steve")

Director

Occupation: Retired Developer/Company Director

Qualifications, experience and expertise: Local resident for over 20 years. Lifetime experience in the building and construction

industry. Past President of North Ryde Rotary Club, NSW Chairman of ROMAC and Ryde Citizen of the year 2002.

Special Responsibilities: Marketing Committee

Interests in shares: 48,752

Ivan John Petch

Director

Occupation: Ryde City Councillor

Qualifications, experience and expertise: Mayor. Long career in Local and State politics. Strong nvolvement in Lions Club, Red Cross

and Legacy. Honorary member North Ryde Rotary and ROMAC patron.

Special Responsibilities: Nil Interests in shares: 1,001

### Directors (continued)

Thomas Gordon MacAulay

Director

Occupation: Economist

Qualifications, experience and expertise: Experience on Boards, Councils and an Authority; Deputy Chair Greening Aust. Ltd. (NSW),

Council of Research Institute for Asia and the Pacific, University of Sydney; Wheat Export Authority; Professor of Agricultural

Economics, University Degrees; BAgricSc, MAgricSc, PhD. Former directorships in last 3 years: Greening Australia NSW Ltd

Special Responsibilities: Audit Committee, Member of Development Committee

Interests in shares: 1,000

Directors were in office for this entire year unless otherwise stated.

No directors have material interests in contracts or proposed contracts with the company.

### Company Secretary

The company secretary is Mrs Helen Patricia Perrin. Pat was appointed to the position of secretary on 27 January 2005. Pat is now retired after a career in Health Care Professional Management. She is also a Board Member of New Horizons Enterprises, a well known health facility in the Ryde area. She has been involved in a number of community associations, including North Ryde Rotary Club.

### Principal Activities

The principal activities of the company during the course of the financial year were in facilitating Community Bank® services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited.

There have been no significant changes in the nature of these activities during the year.

### Operating results

Operations have continued to perform in line with expectations. The profit of the company for the financial year after provision for income tax was:

Year ended	Year ended
30 Jun 14	30 Jun 13
\$	\$
210,823	303,418

### Operating and financial review

### Operating

North Ryde Community Finance Ltd (NRCF) is a banking franchise of Bendigo & Adelaide Bank Ltd (BABL). The banking licence is held by Bendigo & Adelaide Bank and NRCF operate within a franchise agreement framework established by BABL. This agreement is for a term of 60 months, after which the agreement has to be resigned. The company's operations are localised to the North Ryde precinct in Sydney and neighbouring suburbs. NRCF was established in May 2005 and has developed a strong presence in providing a full range of banking services over the ensuing years.

NRCF operates from rented premises, Shop 14, 203-213 Cox's Road, North Ryde and has street frontage at Cox's Road Mall. This is the registered office of NRCF.

The business is subject to the operations of a profit sharing model with BABL. This model forms a part of the Franchise Agreement and has been recently reviewed and the profit sharing has been "rebalanced" twice over the past 24 months in favour of BABL to achieve an equitable split in revenues between the franchisor and NRCF.

NRCF has two full-time and three part-time staff. Some staff are secondees from BABL and are located with the community bank.

As a community bank, NRCF discharges its responsibilities to Australian society by paying taxes on profits, to shareholders by paying dividends and to the local community in terms of providing support and improving facilities and generally increasing social capital within the community.

### Operating and financial review (continued)

### Financial

NRCF is in a strong financial position. This is evidenced by the cash position of the business, now exceeding the original par value of each security. This is also reflected in the track record of profitability and the favourable EBITS reported in recent years, including the current period.

A relatively minor proportion of the balance sheet is allocated to equity investments (predominantly blue chip stocks). These investments have provided good returns and a strong contribution to the overall cash reserves of the company.

The Board's policy has been to build a strong, stable and sustained financial position to insulate the Company from future external shocks.

### Discussion of Business Strategies

NCRF is committed to first class customer service and to developing long term customer relationships. To achieve this, our key strategy has been to employ and retain first class staff and further, the Company is committed to continued training of our staff.

Your Board is committed to building a wider and more inclusive footprint in our local areas to secure our future business. This includes improving our communication and community engagement into the future and to continue to encourage shareholders to provide a greater proportion of their banking business with NRCF.

### **Prospects for Future Years**

Your Board is confident that the Community Bank has achieved a solid platform from which to conduct and expand its business within our local communities in future years. The business has a number of key dependencies as a franchisee of a relatively significant bank in Bendigo Bank. The franchise system has now been in operation for a period of 15 years and has operated with good success over this period with approximately 300 community banks established.

However, your Board is conscious that we operate on a rolling five year franchise agreement within which we are subject to the profit share model which has, and continues to be, under review.

The business operates in rented premises with a five year lease term and an option for a further five years. Longer term, your Board is considering the strategic significance of acquiring our own premises should that be possible.

### Remuneration report

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

Directors' shareholdings

Carlana Inha Mathania

Granam John McMaster
Halen Patricia Perrin
Phillip Warren Perrin ("Steve")
Ivan John Petch
Robert John Talbot
Thomas Gordon MacAulay
Harold Anthony Wise

	Balance	Changes	Balance
	at start of	during the	at end of
	the year	year	the year
ĺ	73,502	2,000	71,502
	48,752	-	48,752
	48,752	-	48,752
	1,001	-	1,001
	26,000	-	26,000
	1,000	-	1,000
	5,000	-	5,000

### Dividends

Year ended 3	0 June 2014
Cents	\$
8.00	84,700

### Significant changes in the state of affairs

In the opinion of the directors there were no significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

### Events since the end of the financial year

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company the results of those operations or the state of affairs of the company, in future years.

### Likely developments

The company will continue its policy of facilitating banking services to the community.

### Environmental regulation

The company is not subject to any significant environmental regulation.

### Indemnification and insurance of directors and officers

The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

### Directors' meetings

The number of directors' meetings attended by each of the directors of the company during the year were:

Graham John McMaster
Helen Patricia Perrin
Phillip Warren Perrin ("Steve")
Ivan John Petch
Robert John Talbot
Thomas Gordon MacAulay
Harold Anthony Wise

Board Meetings Attended		
Eligible	Attended	
11	10	
11	11	
11	11	
11	10	
11	9	
11	10	
11	11	

### Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the Corporations Act 2001.

### Non audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non audit services provided during the year are set out in the notes to the accounts.

The board of directors has considered the position, in accordance with the advice received from the board and is satisfied that the provision of the non-audit services is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*.

The directors are satisfied that the provision of non-audit services by the auditor, as set out in the notes did not compromise the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the board to ensure they do not impact on the impartiality and objectivity of the auditor
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, including reviewing or auditing the auditor's own work, acting in a management or a decision-making capacity for the company, acting as advocate for the company or jointly sharing economic risk and rewards.

### Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 6.

Signed in accordance with a resolution of the board of directors at North Ryde, New South Wales on 28 August 2014.

Graham John McMaster, Chairman



### Lead auditor's independence declaration under section 307C of the Corporations Act 2001 to the directors of North Ryde Community Finance Limited

We declare that, to the best of our knowledge and belief, during the year ended 30 June 2014 there have been no contraventions of:

- the auditor independence requirements as set out in the Corporations Act 2001 in relation to the
- any applicable code of professional conduct in relation to the review.

**Andrew Frewin Stewart** 

61 Bull Street, Bendigo Vic 3550

Dated: 28 August 2014

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**Graeme Stewart** Lead Auditor

### North Ryde Community Finance Limited ABN 74 112 673 506 Statement of Comprehensive Income for the year ended 30 June 2014

	Notes	2014 \$	2013 \$
Revenue from ordinary activities	4	939,902	1,021,993
Employee benefits expense		(386,580)	(340,278)
Charitable donations, sponsorship, advertising and promotion		(44,897)	(38,461)
Occupancy and associated costs		(90,684)	(89,049)
Systems costs		(15,888)	(16,253)
Depreciation and amortisation expense	5	(26,897)	(31,172)
Finance costs	5	(36)	-
General administration expenses		(80,026)	(76,760)
Profit before income tax expense		294,894	430,020
Income tax expense	6	(84,071)	(126,602)
Profit after income tax expense		210,823	303,418
Total comprehensive income for the year		210,823	303,418
Earnings per share for profit attributable to the ordinary shareholders of the company:		¢	¢
Basic earnings per share	23	19.91	28.66

### North Ryde Community Finance Limited ABN 74 112 673 506 Balance Sheet as at 30 June 2014

	Notes	2014 \$	2013 \$
ASSETS			
Current Assets			
Cash and cash equivalents Financial Assets Trade and other receivables Current tax assets	7 8 9 12	1,345,712 233,963 76,833 2,446	1,303,174 155,887 62,172
Total Current Assets		1,658,954	1,521,233
Non-Current Assets			
Property, plant and equipment Intangible assets	10 11	135,090 12,788	139,840 26,738
Total Non-Current Assets		147,878	166,578
Total Assets		1,805,832	1,687,811
LIABILITIES			
Current Liabilities			
Trade and other payables Current tax liabilities Provisions	13 12 14	47,306 - 14,623	12,763 48,717 7,695
Total Current Liabilities		61,929	69,175
Non-Current Liabilities			
Provisions Deferred tax liabilities	14 12	5,100 4,975	5,745 4,186
Total Non-Current Liabilities		10,075	9,931
Total Liabilities		72,004	79,106
Net Assets		1,734,828	1,608,705
Equity			
Issued capital Retained earnings	15 16	1,012,038 722,790	1,012,038 596,667
Total Equity		1,734,828	1,608,705

### North Ryde Community Finance Limited ABN 74 112 673 506 Statement of Changes in Equity for the year ended 30 June 2014

	Issued capital \$	Retained earnings \$	Total equity \$
Balance at 1 July 2012	1,012,038	377,949	1,389,987
Total comprehensive income for the year		303,418	303,418
Transactions with owners in their capacity as owners:			
Shares issued during period		-	-
Costs of issuing shares	-	**	~
Dividends provided for or paid	•	(84,700)	(84,700)
Balance at 30 June 2013	1,012,038	596,667	1,608,705
Balance at 1 July 2013	1,012,038	596,667	1,608,705
Total comprehensive income for the year		210,823	210,823
Transactions with owners in their capacity as owners:			
Shares issued during period	-	-	-
Costs of issuing shares	-	-	-
Dividends provided for or paid	-	(84,700)	(84,700)
Balance at 30 June 2014	1,012,038	722,790	1,734,828

### North Ryde Community Finance Limited ABN 74 112 673 506 Statement of Cash Flows for the year ended 30 June 2014

	Notes	2014 \$	2013 \$
Cash flows from operating activities			
Receipts from customers Payments to suppliers and employees Interest received Interest paid Income taxes paid Dividend received		922,807 (663,157) 44,857 (36) (134,445) 9,852	1,017,995 (653,080) 59,346 - (115,699) 8,013
Net cash provided by operating activities	17	179,878	316,575
Cash flows from investing activities			
Payments for property, plant and equipment Proceeds from sale of motor vehicle Payments for financial assets		(8,197) 7,273 (51,716)	
Net cash used in investing activities		(52,640)	
Cash flows from financing activities			
Divídends paid		(84,700)	(84,700)
Net cash used in financing activities		(84,700)	(84,700)
Net increase in cash held		42,538	231,875
Cash and cash equivalents at the beginning of the financial year		1,303,174	1,071,299
Cash and cash equivalents at the end of the financial year	7(a)	1,345,712	1,303,174

### Note 1. Summary of significant accounting policies

### a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standard Boards and the Corporations Act 2001. The company is a for-profit entity for the purpose of preparing the financial statements.

### Compliance with IFRS

These financial statements and notes comply with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

### Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These areas involving a higher degree of judgement or complexities, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

### Historical cost convention

The financial statements have been prepared under the historical cost convention on an accruals basis as modified by the revaluation of financial assets and liabilities at fair value through profit or loss and where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

### Comparative figures

Where required by Australian Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Adoption of new and amended accounting standards

The company adopted the following standards and amendments, mandatory for the first time for the annual reporting period commencing 1 July 2013:

- AASB 2011-4 Amendments to Australian Accounting Standards to Remove Individual Key Management Personnel Disclosure Requirements.
- AASB 10 Consolidated Financial Statements, AASB 11 Joint Arrangements, AASB 12 Disclosure of Interests in Other Entities, AASB 128 Investments in Associates and Joint Ventures, AASB 127 Separate Financial Statements and AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards.
- AASB 2012-9 Amendment to AASB 1048 arising from the Withdrawal of Australian Interpretation 1039.
- AASB 2012-10 Amendments to Australian Accounting Standards Transition Guidance and other Amendments which provides an exemption from the requirement to disclose the impact of the change in accounting policy on the current period.
- AASB 13 Fair Value Measurement and AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB 13.
- AASB 119 Employee Benefits (September 2011) and AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 (September 2011).
- AASB 2012-5 Amendments to Australian Accounting Standards arising from Annual Improvements 2009-2011 Cycle.
- AASB 2012-2 Amendments to Australian Accounting Standards Disclosures Offsetting Financial Assets and Financial Liabilities.

### Note 1. Summary of significant accounting policies (continued)

### a) Basis of preparation (continued)

AASB 2011-4 removes the individual key management personnel disclosure requirements in AASB 124 Related Party Disclosures. As a result the company now only discloses the key management personnel compensation in total and for each of the categories required in AASB 124. Detailed key management personnel compensation is outlined in the remuneration report, included as part of the directors' report.

The adoption of revised standard AASB 119 has resulted in a change to the accounting for the company's annual leave obligations. As the entity does not expect all annual leave to be taken within 12 months of the respective service being provided, annual leave obligations are now classified as long-term employee benefits in their entirety. This changes the measurement of these obligations, as the entire obligation is now measured on a discounted basis and no longer split into a short-term and a long-term portion. However, the impact of this change is considered immaterial on the financial statements overall as the majority of the annual leave is still expected to be taken within 12 months after the end of the reporting period.

AASB 13 sets out a comprehensive framework for measuring the fair value of assets and liabilities and prescribes additional disclosures regarding all assets and liabilities measured at fair value. New disclosures prescribed by AASB 13 that are material to this financial report have been included in Note 18. The adoption of this standard does not significantly impact the fair value amounts reported in the Company's financial statements, only the disclosure of fair value measurement and each level of the fair value hierarchy, as set out in Note 3.

None of the remaining new standards and amendments to standards that are mandatory for the first time for the financial year beginning 1 July 2013 affected any of the amounts recognised in the current period or any prior period and are not likely to affect future periods.

The company has not elected to apply any pronouncements before their mandatory operative date in the annual reporting period beginning 1 July 2013.

Economic dependency - Bendigo and Adelaide Bank Limited

The company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of the Community Bank® branch at North Ryde, New South Wales.

The branch operates as a franchise of Bendigo and Adelaide Bank Limited, using the name "Bendigo Bank" and the logo and system of operations of Bendigo and Adelaide Bank Limited. The company manages the Community Bank® branch on behalf of Bendigo and Adelaide Bank Limited, however all transactions with customers conducted through the Community Bank® branch are effectively conducted between the customers and Bendigo and Adelaide Bank Limited.

All deposits are made with Bendigo and Adelaide Bank Limited, and all personal and investment products are products of Bendigo and Adelaide Bank Limited, with the company facilitating the provision of those products. All loans, teases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo and Adelaide Bank Limited, must be approved by Bendigo and Adelaide Bank Limited. All credit transactions are made with Bendigo and Adelaide Bank Limited, and all credit products are products of Bendigo and Adelaide Bank Limited.

Bendigo and Adelaide Bank Limited provides significant assistance in establishing and maintaining the Community Bank® branch franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice in relation to:

- advice and assistance in relation to the design, layout and fit out of the Community Bank® branch
- training for the branch manager and other employées in banking, management systems and interface protocol
- · methods and procedures for the sale of products and provision of services
- · security and cash logistic controls
- · calculation of company revenue and payment of many operating and administrative expenses
- · the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

### Note 1. Summary of significant accounting policies (continued)

### a) Basis of preparation (continued)

Economic dependency - Bendigo and Adelaide Bank Limited (continued)

The following is a summary of the material accounting policies adopted by the company in the preparation of the financial statements. The accounting policies have been consistently applied, unless otherwise stated.

### b) Revenue

Revenue is recognised when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the company and any specific criteria have been met. Interest and fee revenue is recognised when earned. The gain or loss on disposal of property, plant and equipment is recognised on a net basis and is classified as income rather than revenue. All revenue is stated net of the amount of Goods and Services Tax (GST).

### Revenue calculation

The franchise agreement with Bendigo and Adelaide Bank Limited provides for three types of revenue earned by the company. First, the company is entitled to 50% of the monthly gross margin earned by Bendigo and Adelaide Bank Limited on products and services provided through the company that are regarded as "day to day" banking business (i.e. 'margin business'). This arrangement also means that if the gross margin reflects a loss (that is, the gross margin is a negative amount), the company effectively incurs, and must bear, 50% of that loss.

The second source of revenue is commission paid by Bendigo and Adelaide Bank Limited on the other products and services provided through the company (i.e. 'commission business'). The commission is currently payable on various specified products and services, including insurance, financial planning, common fund, Sandhurst Select, superannuation, commercial loan referrals, products referred by Rural Bank, leasing referrals, fixed loans and certain term deposits (>90 days). The amount of commission payable can be varied in accordance with the Franchise Agreement (which, in some cases, permits commissions to be varied at the discretion of Bendigo and Adelaide Bank Limited). This discretion has been exercised on several occasions previously. For example in February 2011 and February 2013 Bendigo and Adelaide Bank Limited reduced commissions on two core banking products to ensure a more even distribution of income between Bendigo and Adelaide Bank Limited and its Community Bank® partners. The revenue share model is subject to regular review to ensure that the interests of Bendigo and Adelaide Bank Limited and Community Bank® companies remain balanced.

The third source of revenue is a proportion of the fees and charges (i.e. what are commonly referred to as 'bank fees and charges') charged to customers. This proportion, determined by Bendigo and Adelaide Bank Limited, may vary between products and services and may be amended by Bendigo and Adelaide Bank Limited from time to time.

### c) Income tax

### Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

### Deferred tax

Deferred tax is accounted for using the balance sheet liability method on temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from goodwill.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities reflects the tax consequences that would follow from the manner in which the consolidated entity expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the company entity intends to settle its tax assets and liabilities on a net basis.

### Note 1. Summary of significant accounting policies (continued)

### a) Basis of preparation (continued)

### Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the statement of comprehensive income, except when it relates to items credited or debited to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

### d) Employee entitlements

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

The company contributes to a defined contribution plan. Contributions to employee superannuation funds are charged against income as incurred.

### e) Cash and cash equivalents

For the purposes of the statement of cash flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

### f) Trade receivables and payables

Receivables are carried at their amounts due. The collectability of debts is assessed at balance date and specific provision is made for any doubtful accounts. Liabilities for trade creditors and other amounts are carried at cost that is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the company.

### g) Property, plant and equipment

Plant and equipment, leasehold improvements and equipment under finance lease are stated at cost less accumulated depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of the item. In the event that settlement of all or part of the purchase consideration is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost of each asset over its expected useful life to its estimated residual value. Leasehold improvements are depreciated at the rate equivalent to the available building allowance using the straight line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period.

The following estimated useful lives are used in the calculation of depreciation:

<ul> <li>leasehold improvements</li> </ul>	40	years
- plant and equipment	2.5 - 40	years
- furniture and fittings	4 – 40	vears

### Note 1. Summary of significant accounting policies (continued)

### h) Intangibles

The franchise fee paid to Bendigo and Adelaide Bank Limited has been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

The renewal processing fee paid to Bendigo and Adelaide Bank Limited when renewing the franchise agreement has also been recorded at cost and is amortised on a straight line basis over the life of the franchise agreement.

### i) Payment terms

Receivables and payables are non interest bearing and generally have payment terms of between 30 and 90 days.

### j) Borrowings

All loans are initially measured at the principal amount. Interest is recognised as an expense as it accrues.

### k) Financial instruments

Recognition and initial measurement

Financial instruments, incorporating financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument.

Financial instruments are initially measured at fair value plus transaction costs. Financial instruments are classified and measured as set out below.

### Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset.

Classification and subsequent measurement

- (i) Loans and receivables
  - Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rate method.
- (ii) Held-to-maturity investments
  - Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the entity's intention to hold these investments to maturity. They are subsequently measured at amortised cost using the effective interest rate method.
- (iii) Available-for-sale financial assets
  - Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.
  - They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in the Statement of Comprehensive Income. Available-for-sale financial assets are included in non-current assets except where that are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as current assets.
- (iv) Financial liabilities
  - Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost using the effective interest rate method.

### Note 1. Summary of significant accounting policies (continued)

### k) Financial Instruments (continued)

### Impairment

At each reporting date, the entity assesses whether there is objective evidence that a financial instrument has been impaired. Impairment losses are recognised in the statement of comprehensive income.

### I) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership are transferred to the company are classified as finance leases. Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred. Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

### m) Provisions

Provisions are recognised when the economic entity has a legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions of other past events, it is probable that a future sacrifice of economic benefits will be required and a reliable estimate can be made of the amount of the

A provision for dividends is not recognised as a liability unless the dividends are declared, determined or publicly recommended on or before the reporting date.

### n) Contributed equity

Ordinary shares are recognised at the fair value of the consideration received by the company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

### o) Earnings per share

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year.

### p) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet. Cash flows are included in the statement of cash flows on a gross basis.

The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the taxation authority are classified as operating cash flows.

### Note 2. Financial risk management

The company's activities expose it to a limited variety of financial risks: market risk (including currency risk, fair value interest risk and price risk), credit risk, liquidity risk and cash flow interest rate risk. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the entity. The entity does not use derivative instruments.

Risk management is carried out directly by the board of directors.

### (i) Market risk

The company has no exposure to any transactions denominated in a currency other than Australian dollars.

### (ii) Price risk

The company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. The company is not exposed to commodity price risk.

### (iii) Credit risk

The company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo and Adelaide Bank Limited.

### (iv) Liquidity risk

Prudent liquidity management implies maintaining sufficient cash and marketable securities and the availability of funding from credit facilities. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited miligates this risk significantly.

### (v) Cash flow and fair value interest rate risk

Interest-bearing assets are held with Bendigo and Adelaide Bank Limited and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk. The company believes that its sound relationship with Bendigo and Adelaide Bank Limited mitigates this risk significantly.

### (vi) Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of dividends to shareholders. Capital is represented by total equity as recorded in the balance sheet.

In accordance with the franchise agreement, in any 12 month period, the funds distributed to shareholders shall not exceed the distribution limit:

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the franchisee otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the franchisee over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2014 can be seen in the statement of comprehensive income.

There were no changes in the company's approach to capital management during the year.

### Note 3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

Management has identified the following critical accounting policies for which significant judgements, estimates and assumptions are made. Actual results may differ from these estimates under different assumptions and conditions and may materially affect financial results or the financial position reported in future periods.

Further details of the nature of these assumptions and conditions may be found in the relevant notes to the financial statements.

### Taxation

Judgement is required in assessing whether deferred tax assets and certain tax liabilities are recognised on the balance sheet. Deferred tax assets, including those arising from un-recouped tax losses, capital losses and temporary differences, are recognised only where it is considered more likely than not that they will be recovered, which is dependent on the generation of sufficient future taxable profits.

Assumptions about the generation of future taxable profits depend on management's estimates of future cash flows. These depend on estimates of future sales volumes, operating costs, capital expenditure, dividends and other capital management transactions. Judgements are also required about the application of income tax legislation.

These judgements and assumptions are subject to risk and uncertainty. There is therefore a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets and deferred tax liabilities recognised on the balance sheet and the amount of other tax losses and temporary differences not yet recognised. In such circumstances, some or all of the carrying amount of recognised deferred tax assets and liabilities may require adjustment, resulting in corresponding credit or charge to the statement of comprehensive income.

### Estimation of useful lives of assets

The estimation of the useful lives of assets has been based on historical experience and the condition of the asset is assessed at least once per year and considered against the remaining useful life. Adjustments to useful lives are made when considered necessary.

### Impairment of assets

At each reporting date, the company reviews the carrying amounts of its tangible and intangible assets that have an indefinite useful life to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the consolidated entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the reversal of the impairment loss is treated as a revaluation increase.

### Note 3. Critical accounting estimates and judgements (continued)

### Fair value measurement

Some of the company's assets and liabilities are measured at fair value for financial reporting purposes. The board of directors determine the appropriate valuation techniques and inputs for fair value measurements.

Fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity
  can access at the measurement date
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly
- Level 3 inputs are unobservable inputs for the asset or liability.

In estimating the fair value of an asset or a liability, the company uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the company engages third party qualified valuers to perform the valuation.

Note 4. Revenue from ordinary activities	2014 S	2013 \$
Operating activities:	Ÿ	•
- services commissions	851,560	920,084
Total revenue from operating activities	851,560	920,084
Non-operating activities:		
- interest received	44,857	53,756
- unrealised gain on investments	26,360	40,140
- profit on sale of motor vehicle	7,273	-
- dividends received on investments	9,852	8,013
Total revenue from non-operating activities	88,342	101,909
Total revenues from ordinary activities	939.902	1.021.993
Note 5. Expenses	2014	2013
	\$	\$
Depreciation of non-current assets:		
- plant and equipment	5,070	5,079
- leasehold improvements	4,443	3,896
- motor vehicle	3,434	8,247
Amortisation of non-current assets:		
- franchise agreement	2,325	2,325
- franchise renewal fee	11,625	11,625
	26.897	31.172
Finance costs:		
- interest paid	36	
- uncreas hain		
Bad debts	565	1,731

### Note 6. Income tax expense

The components of tax expense comprise:			
- Current tax		83,282	125,580
- Movement in deferred tax		789	1,022
		84.071	126.602
The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows:			
Operating profit		294,894	430,020
Prima facie tax on profit from ordinary activities at 30%		88,468	129,006
Add tax effect of: - timing difference expenses - other deductible expenses		(5,186) -	(1,022) (2,404)
		83,282	125,580
Movement in deferred tax	12	789	1,022
		84.071	126.602
Note 7. Cash and cash equivalents		2014 \$	2013 \$
Cash at bank and on hand Term deposits		114,086 1,231,626	103,174 1,200,000
•		1.345.712	1,303,174
Note 7.(a) Reconciliation to cash flow statement			
The above figures reconcile to the amount of cash shown in the statement of cash flows at the end of the financial year as follows:			
Cash at bank and on hand Term deposits		114,086 1,231,626	103,174
· weeks and properties			1,200,000
		1,345,712	1,303,174

### Note 8. Financial assets

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Available-for-sale financia	al assets	8(2	a)	233,963	155.887
8(a) Available-for-sale fin Current	·				
Listed investments, at fair - Shares in listed corpora				233,963	155,887
Note 9. Trade and oth	er receivables				
Trade receivables Other receivables and ac Prepayments	cruals			61,019 9,948 5,866 76.833	47,213 13,050 1,909 62,172
Note 10. Property, plan	nt and equipment				
Plant and equipment At cost Less accumulated depret	ristion			88,413 (52,834)	88,413
cess accumulated depict	Cignori			(52,834)	40,649
Motor Vehicles					
At cost Less accumulated depret	ciation			-	32,987 (29,55 <b>3</b> )
				*	3,434
Leasehold improvements					
At cost Less accumulated depret	ciation			159,633 (60,122)	151,436 (55,679)
				99,511	95,757
Total written down amour	nt			135,090	139.840
Movements in carrying	amounts:				
Plant and equipment Carrying amount at begin Additions Disposals	-			40,649 - -	45,728 - -
Less: depreciation expen	se			35,579	(5,079) 40,649
Carrying amount at end				33,373	40,045
Motor Vehicles Carrying amount at begin Additions	ning			3,434 -	11,681
Disposals Less: depreciation expen	se			(3,434)	(8,247)
Carrying amount at end				-	3,434
Leasehold improvements Carrying amount at begin Additions Disposals				95,757 8,197	99,653
Less: depreciation expen	se			(4,443)	(3,896)
Carrying amount at end				99,511	95,757
Total written down amour	nt			135.090	139,840

Note 11. Intangible assets	2014	2013
Franchise fee	\$	\$
At cost Less: accumulated amortisation	71,625	71,625
Less. Scammated amortisation	(69,493)	(67,169) 4,456
	<u> </u>	7,700
Renewal processing fee At cost	58,126	58,126
Less: accumulated amortisation	(47,470)	(35,844)
	10,656	22,282
Total written down amount	12.768	26,738
Note 12. Tax		
Current:		
Income tax payable/(refundable)	(2.446)	48,717
Non-Current:		
Deferred lax assets		
- accruals		94
- employee provisions	5,917	4,032
	5,917	4,126
Deferred tax liability - accruals	/2 00 A)	2015
- deductible prepayments	(2,984) (7,908)	3,915 4,397
	(10,892)	8,312
Net deferred tax liability	(4.975)	(4,186)
Movement in deferred tax charged to statement of comprehensive income	789	1.022
Note 13. Trade and other payables		
Trade creditors	43,756	10,313
Other creditors and accruals	3,550	2,450
	47,306	12.763
Note 14. Provisions		
Current:		
Provision for annual leave	14,623	7,695
Non-Current:		
Provision for long service loave	5 100	E 715
Provision for long service leave	5,100	5,745

### Note 15. Contributed equity

 1,058,759 Ordinary shares fully paid (2013: 1,058,759)
 1,058,759
 1,058,759

 Less: equity raising expenses
 (46,721)
 (46,721)

 1,012,038
 1,012,038
 1,012,038

### Rights attached to shares

### (a) Votina rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community Bank® branch have the same ability to influence the operation of the company.

### (b) Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo and Adelaide Bank Limited contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

### (c) Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the Corporations Act 2001.

### Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if any of the following applies:

They control or own 10% or more of the shares in the company (the "10% limit").

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 16. Retained earnings	2014 \$	2013 \$
Balance at the beginning of the financial year Net profit from ordinary activities after income tax Dividends paid or provided for	596,667 210,823 (84,700)	377,949 303,418 (84,700)
Balance at the end of the financial year	722,790	596,667
Note 17. Statement of cash flows		
Reconciliation of profit from ordinary activities after tax to net cash provided by operating activities		
Profit from ordinary activities after income tax	210,823	303,418
Non cash items:		
- depreciation - amortisation - profit on sale of asset	12,947 13,950 (7,273)	17,222 13,950 -
Changes in assets and liabilities:		
- (increase)/decrease in receivables - (increase)/decrease in other assets - increase/(decrease) in payables - increase in provisions - increase/(decrease) in current tax liabilities	(14,661) (26,360) 34,543 6,283 (50,374)	11,137 (40,140) (3,265) 3,350 10,903
Net cash flows provided by operating activities	179,878	316,575

### Note 18. Fair value measurement

This section explains the judgements and estimates made in determining the fair values of the company's assets that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the applicable assets have been classified into the three levels prescribed under the accounting standards. An explanation of each level follows underneath the table.

At 30 June 2014	Level 1 \$	Level 2 S	Level 3 S	Total \$
Recurring fair value measurements:				
Available-for-sale financial assets				
Listed investments: - shares in listed corporations	233,963	-	-	233,963
Total assets at fair value	233,963			233,963
At 30 June 2013	Level 1 S	Level 2 S	Level 3 S	Total S
Recurring fair value measurements:	·	•	ū	•
Available-for-sale financial assets				
Listed investments: - shares in listed corporations	155,887	-	-	155,887
Total assets at fair value	155,887	-		155,887

There were no transfers between Level 1 and Level 2 during the reporting period. The company's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

Level 1: The fair value of available-for-sale financial assets traded in active markets is based on the quoted market price at the close of business at the end of the reporting period.

Level 2: The fair value of property, plant and equipment is based on a valuation performed by a third party qualified valuer using quoted prices for similar assets in an active market.

Level 3: There were no fair value measurements by the Level 3 fair value hierarchy.

Note 19. Leases	2014 \$	2013 \$
Operating lease commitments  Non-cancellable operating leases contracted for but not capitalised in the financial stateme Payable - minimum lease payments:	ents	
<ul> <li>not later than 12 months</li> <li>between 12 months and 5 years</li> <li>greater than 5 years</li> </ul>	73,230 - -	73,672 60,591
The business premises lease is a non-cancellable lease with rent payable monthly in advance. The option for a 2nd 5 year term commenced on 10 June 2010.	73,230	134.263
Note 20. Auditor's remuneration	2014 \$	2013 \$
Amounts received or due and receivable by the auditor of the company for:		
- audit and review services	4,950	4,700
- share registry services	2,587	2,738
- non audit services	3,211	2,968
	10,748	10,406

### Note 21. Director and related party disclosures

No director of the company receives remuneration for services as a company director or committee member.

There are no executives within the company whose remuneration is required to be disclosed.

	Dividends paid or provided	2014 \$	2013 \$
a.	Dividends paid during the year		
	Current year dividend 100% (2013: 100%) franked dividend - 8 cents (2013: 8 cents) per share	84,700	84,700
b.	Franking account balance		
	Franking credits available for subsequent reporting periods are:		
	<ul> <li>franking account balance as at the end of the financial year</li> </ul>	377,293	279,149
	<ul> <li>franking credits that will arise from payment of income tax payable as at the end of the financial year</li> </ul>	(2,446)	48,717
	<ul> <li>franking debits that will arise from the payment of dividends recognised as a liability at the end of the financial year</li> </ul>	-	
	Franking credits available for future financial reporting periods:	374,847	327,866
	<ul> <li>franking debits that will arise from payment of dividends proposed or declared before the financial report was authorised for use but not recognised as a distribution to equity holders during the period</li> </ul>	-	-
	Net franking credits available	374,847	327,866
Note 23.	Earnings per share	2014	2013
(a)	Profit attributable to the ordinary equity holders of the company	\$	\$
	used in calculating earnings per share	210,823	303,418
(b)	Weighted average number of ordinary shares used as the	Number	Number
• •	denominator in calculating basic earnings per share	1,058,759	1,058,759

### Note 24. Events occurring after the reporting date

There have been no events after the end of the financial year that would materially affect the financial statements.

### Note 25. Contingent liabilities and contingent assets

There were no contingent liabilities or conlingent assets at the date of this report to affect the financial statements.

### Note 25. Segment reporting

The economic entity operates in the service sector where it facilitates Community Bank® services in North Ryde, New South Wales pursuant to a franchise agreement with Bendigo and Adelaide Bank Limited.

### Note 27. Registered office/Principal place of business

The entity is a company limited by shares, incorporated and domiciled in Australia. The registered office and principal place of business is:

Registered Office Shop 14/203-213 Coxs Road North Ryde NSW 2113 Principal Place of Business Shop 14/203-213 Coxs Road North Ryde NSW 2113

### Note 28. Financial instruments

Financial Instrument Composition and Maturity Analysis

The table below reflects the undiscounted contractual settlement terms for all financial instruments, as well as the settlement period for instruments with a fixed period of maturity and interest rate.

			Fixed interest rate maturing in						30000			
Financial instrument	Floating	interest	1 year or less		Over 1 to 5 years		Over 5 years		Non interest bearing		Weighted average	
mon nuetif	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013
	\$	\$	\$	\$	5	\$	\$	\$	\$	\$	%	%
Financial assets							·					
Cash and cash equivalents	114,085	103,174	1,231,626	1,200,000	-	-	-	-	-		3.44	4.45
Receivables		_		-			-	-	61,019	47,213	N/A	N/A
Financial liabilities												
Interest bearing liabilities	_	_	-	4		~	-	-	-		0.00	0.00
Payables		-	-		*	-	-	-	43,756	10,313	N/A	N/A

### Net Fair Values

The net fair values of financial assets and liabilities approximate the carrying values as disclosed in the balance sheet. The company does not have any unrecognised financial instruments at the year end.

### Credit Risk

The maximum exposure to credit risk at balance date to recognised financial assets is the carrying amount of those assets as disclosed in the balance sheet and notes to the financial statements.

There are no material credit risk exposures to any single debtor or group of debtors under financial instruments entered into by the econo

### Interest Rate Risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from the interest bearing financial assets and liabilities in place subject to

### Sensitivity Analysis

The company has performed sensitivity analysis relating to its exposure to interest rate risk at balance date. This sensitivity analysis demonstrates the effect on the current year results and equity which could result from a change in interest rates.

As at 30 June 2014, the effect on profit and equity as a result of changes in interest rate, with all other variables remaining constant would be as follows:

	2014	2013
	\$	\$
Change in profit/(loss)		
Increase in interest rate by 1%	1,141	1,032
Decrease in interest rate by 1%	1,141	1,032
Change in equity		
Increase in interest rate by 1%	1,141	1,032
Decrease in interest rate by 1%	1,141	1,032

In accordance with a resolution of the directors of North Ryde Community Finance Limited, we state that:

In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the company's financial position as at 30 June 2014 and of its performance for the financial year ended on that date; and
  - (ii) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (c) the audited remuneration disclosures set out in the remuneration report section of the directors' report comply with Accounting Standard AASB124 Related Party Disclosures and the Corporations Regulations 2001.

This declaration is made in accordance with a resolution of the board of directors.

Graham John McMaster, Chairman

Signed on the 28th of August 2014.



# Independent auditor's report to the members of North Ryde Community Finance Limited

### Report on the financial report

We have audited the accompanying financial report of North Ryde Community Finance Limited, which comprises the balance sheet as at 30 June 2014, statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes and the directors' declaration.

### Directors' responsibility for the financial report

The directors of the company are responsible for the preparation and presentation of the financial report in accordance with Australian Accounting Standards and the *Corporations Act 2001*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making fair accounting estimates that are reasonable in the circumstances. In note 1, the directors also state in accordance with the Accounting Standard AASB 101 Presentation of Financial Statements that the financial statements comply with International Financial Reporting Standards.

### Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These auditing standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation and presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

Our audit did not involve an analysis of the prudence of business decisions made by directors or management.

We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the *Corporations Act 2001* and Australian Accounting Standards, a true and fair view which is consistent with our understanding of the company's financial position and of its performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Liability limited by a scheme approved under Professional Standards Legislation. ABH: 51 061 795 337.

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### Independence

In conducting our audit we have complied with the independence requirements of the *Corporations Act* 2001. We have given to the directors of the company a written auditor's independence declaration, a copy of which is included in the directors' report.

### Auditor's opinion on the financial report

In our opinion:

- 1. The financial report of North Ryde Community Finance Limited is in accordance with the *Corporations Act 2001* including giving a true and fair view of the company's financial position as at 30 June 2014 and of its financial performance and its cash flows for the year then ended and complying with Australian Accounting Standards and the Corporations Regulations 2001.
- 2. The financial report also complies with International Financial Reporting Standards as issued by the International Accounting Standards Board.

### Report on the remuneration report

We have audited the remuneration report included in the directors' report for the year ended 30 June 2014. The directors of the company are responsible for the preparation and presentation of the remuneration report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.

### Auditor's opinion on the remuneration report

In our opinion, the remuneration report of North Ryde Community Finance Limited for the year ended 30 June 2014, complies with section 300A of the *Corporations Act 2001*.

**Andrew Frewin Stewart** 

61 Bull Street, Bendigo Vic 3550

Dated: 28 August 2014

Graeme Stewart Lead Auditor