NORTH RYDE COMMUNITY FINANCE LIMITED

ABN 74 112 673 506

ANNUAL REPORT 2020

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Chairman's Report

Dear Shareholders,

Financial Year 2020 delivered many milestones for North Ryde Community Finance Limited (NRCF). Apart from the whole banking industry implementing greater regulation as a result of the Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry, there were many changes for us at North Ryde both predicted and unforeseen.

The Commonwealth Bank branch at North Ryde closed its doors at the end of 2019 leaving Community Bank North Ryde as the only physical banking service for the community of North Ryde. This demonstrates that the faith of our community in supporting the establishment of NRCF 15 years ago and since, has been rewarded with face to face banking continuing at North Ryde. Since the closure of the Commonwealth Bank our business has seen an increase in new accounts, foot traffic and ATM activity.

Banking is an essential service and as such our loyal staff developed appropriate and effective COVID-19 plans and precautions to keep both themselves and our customers safe while doing business. It is here that I wish to sincerely thank our staff for their commitment to keeping our doors open even during the most worrying time when North Ryde had a number of coronavirus cases. On behalf of the NRCF board, I pass on thanks to our Branch Manager Pat Italiano whose significant experience has kept the business performing during extraordinary times, as well as our staff Gina, Alison, Lorraine and Anita who interact with our customers and the community every day.

A significant community partnership was launched this year with NRCF purchasing a mobile broadcasting van for local community radio station 2RRR. The van will make broadcasting from local events much more efficient and increase the exposure of Community Bank North Ryde banking services for the wider community. Congratulations to all involved!

This year also marks 15 years since the opening of the North Ryde Community Bank Branch. While we have not been able to celebrate this milestone with our shareholders and the community through an event, we do have a surprise for our shareholders – read on!

We have enjoyed another successful year for NRCF. As of 30 June 2020, profit after tax was \$95,433 and we are pleased to announce a fully franked dividend of 8 cents per share for this financial year. In recognition of NRCF's 15th anniversary, we are also pleased to announce an additional special dividend of 15 cents per share fully franked.

This achievement is not possible without a strong team of directors, who at times have been unable to meet face to face, and staff. I would like to thank all the directors for their effort and contributions throughout the year.

Finally, thank you to our shareholders who continue to support us and the North Ryde community.

Michael Southan

Muhael Souther

Chairman

General Managers Report

To say that 2019-2020 was an interesting and challenging year would be an understatement. In what was our 15th year of operation, our plans to celebrate this milestone with both our shareholders and community ground to a halt with the onset of the COVID-19 pandemic. As we delved into the great unknown of an event last seen over 100 years ago, our team of Gina, Alison, Lorraine and Anita continued to provide local banking services, deemed by the Government to be essential in these uncertain times. Given the unknowns surrounding the COVID-19 virus, we can not underestimate the personal risk undertaken by the team to keep the doors open, so a big thank you to all of them. Of course, our Board were always there for us providing support and ensuring that staff safety was the number one priority, providing flexible work hours where necessary. Bendigo Bank also ensured that processes and protocols were introduced to ensure staff and customer safety. A solid team effort overall and one that produced some remarkable results.

Branch Performance

In dollar terms our branch grew by an amazing \$31 million, largely due to an increase in our deposit base of \$27 million. This was supported by loan growth of just over \$4 million. Customer numbers were given a slight boost as we welcomed new customers from the Commonwealth Bank following the closure of their branch in Cox's Road in November 2019, as well as customers who prefer to bank locally as a result of the Pandemic. Whilst our business recorded strong growth, our revenue was down year on year largely due to the effects of margin squeeze following RBA rate reductions in mid-2019. Our gross interest margin was down \$51K on 2018-2019. Other income and expenditure lines were largely on budget resulting in an operating profit of \$140K. Whilst down on the previous year, the decrease was largely due to the reduction of our Gross Margin and also, an increase in our Community spend, so all in all a pleasing result.

Community Engagement

This year, whilst our Community Engagement activities were modified due to the pandemic, we embarked on our largest community project to date to support our local community radio station, 2RRR. With funds held in the Bendigo Community Enterprise Foundation, we purchased a motor vehicle for 2RRR to allow them to perform live broadcasts throughout the local area. The overall cost of the project was over \$30,000.00 and will provide great exposure for your Community Bank and 2RRR for years to come. I would like to thank Anita particularly for all her hard work in making this project happen.

Staff

These results do not just happen but are as a result of a dedicated team of individuals that continue to provide outstanding customer service. As previously mentioned, the team have done an outstanding job under some very difficult and unusual circumstances. In addition, staff stability plays a major role in the success of any customer service centric business. This year Gina celebrated 15 years with North Ryde Community Finance. Gina's contribution to the success of our business can not be underestimated and we thank her for her loyalty and hard work over the years. Well done Gina.

As always, a special thank you to our Directors who largely give their time on a volunteer basis for all their efforts this year. This year, in particular, we thank them for their ongoing support.

Our Commitment to Service

As always, customer service remains our key focus and major points of difference to our competitors. The Pandemic highlighted not only the need to provide a face to face Banking service, but the benefit of the relationships we have developed with our clients that enabled us to continue to assist on a remote basis. In addition to all the new technologies, the simple fact that our customers could speak to a familiar voice at the Branch provided comfort and support to those who needed it. In fact, many people who would not otherwise engage directly with the branch were pleasantly surprised at how simple and efficient dealing with the branch is.

Pat Italiano

General Manager

Bendigo and Adelaide Bank report

For year ending 30 June 2020

In the 20-plus years since the opening of the very first Community Bank branch, it's fair to say we haven't seen a year quite like 2020.

After many years of drought, the 2019 calendar year ended with bushfires burning across several states. A number of our Community Bank companies were faced with an unprecedented natural disaster that impacted lives, homes, businesses and schools in local communities.

As fires took hold, Bendigo and Adelaide Bank's head office phones started to ring, emails came in from all over the world and our customers, and non-customers, headed into our branches to donate to an appeal that we were still in the process of setting up.

Our reputation as Australia's most trusted bank and the goodwill established by 321 Community Bank branches across the country meant that people instinctively knew that Bendigo, and our Community Bank partners, would be there to help. An appeal was established and donations were received in branch and online from 135,000 donors from all around the world. More than \$45 million was donated.

Just as the fires had been extinguished and the Bank's Community Enterprise Foundation was working with government, not-for-profit organisations and impacted communities to distribute donations, the global COVID-19 pandemic arrived.

The impact of this pandemic was, and continues to be, more than about health. The impacts are far-reaching and banking is not immune. Your support as a shareholder, and a customer, of your local Community Bank company has never been so important.

You should be proud of your investment in your local Community Bank company. As the Australian workforce had to adjust its way of working, your Community Bank branch staff were classified as essential workers and turned up for work every day throughout the pandemic to serve your local customers.

Your Community Bank company, led by your local directors, were committed to supporting local economies. Often it was the little things like purchasing coffees and meals from local cafes, not only for their branch staff but for other essential workers (teachers, nurses, hospital support staff, ambulance and police officers and aged care workers). This not only supported essential workers also supported many local businesses when they needed it the most.

What we've discovered in 2020 is that in times of crisis, Australia's Community Bank network has unofficially become Australia's 'second responder'. Local organisations and clubs look to their local Community Bank companies not only for financial assistance, but to take the lead in connecting groups and leading the community through a crisis.

So, what does this all mean? For Bendigo and Adelaide Bank, it reinforces the fact that you are a shareholder of a unique and caring company – run by locals to benefit not only your community but those in need.

As Australia's 5th largest bank with more than 1.9 million customers we are proud to partner with your community.

If 2020 has shown us anything, it's that we're stronger for the partnerships we have with the communities we operate in.

On behalf of Bendigo and Adelaide Bank, we thank all of our Community Bank company directors and shareholders and your branch staff and customers for your continued support throughout the year.

Mark Cunneen

Head of Community Support Bendigo and Adelaide Bank

The directors present the financial statements of the company for the financial year ended 30 June 2020.

Directors

The directors of the company who held office during or since the end of the financial year are:

Michael David Southan Non-executive director Occupation: Agribusiness

Qualifications, experience and expertise: Twenty years in agricultural research, currently running farming business. Previously CEO

of Graingrowers Ltd. PhD in Agriculture, Graduate of Australian Institute of Company Directors.

Special responsibilities: Chair, Member of Audit and Risk Committee.

Interest in shares: 1,000 ordinary shares

Robert John Talbot Non-executive director

Occupation: Company Director

Qualifications, experience and expertise: Background in wool broking and livestock industry for over 30 years. Since 2000 has run own property consulting business servicing the commercial and industrial property market. Elected to the Community Bank National Council as NSW/ACT Representative December 2016, Retired June 2019 from the position.

 $Special\ Responsibilities:\ Property\ Committee,\ Governance,\ Audit\ \&\ Remuneration\ Committee\ and\ Franchise\ Agreement$

Committee, Finance and Investment Committee.

Interest in shares: 26,000 ordinary shares

Harold Anthony Wise Non-executive director Occupation: Manager

Qualifications, experience and expertise: Diploma Commerce, Justice of the Peace.

Special responsibilities: Treasurer; Audit Committee.

Interest in shares: 8,000 ordinary shares

Phillip Warren Perrin ("Steve")

Non-executive director

Occupation: Retired Developer/Company Director

Qualifications, experience and expertise: Local resident for 32 years. Lifetime experience in the building and construction industry. Past President of Sigatoka Fiji, North Ryde Rotary Club, Eastern Region Chairman NSW ROMAC and Ryde Citizen of the year 2002.

Volunteer North Ryde Community Aid.

Special Responsibilities: Marketing Committee, Franchise Agreement Committee, Property & Lease Committee

Interest in shares: 48,752 ordinary shares

Thomas Gordon MacAulay Non-executive director Occupation: Economist

Qualifications, experience and expertise: Experience on Boards, Councils and a Statutory Authoritity. Senior Lecturer, University of New England and Professor, University of Sydney; Chief Research Economist, Australian Bureau of Agricultural Economics; President of Greening Australia (NSW) Ltd; Member of the Council of Research Institute for Asia and the Pacific, University of Sydney; Deputy Chair of the Wheat Export Authority; Acting Chair of the Academic Forum, University of Sydney; Head of Department of Agricultural Economics, University of Sydney; Principal Economist, BRI Australia and Grain Growers; Emeritus Professor of Agricultural Economics, University of Sydney; dairy and beef cattle farmer. University degrees: BAgricSc, MAgricSc (Melb), PhD (Guelph).

Special Responsibilities: Audit and Risk Committee

Interest in shares: 1,000 ordinary shares

Directors (continued)

Darryl Geoffrey Tutton Non-executive director Occupation: Retired

Qualifications, experience and expertise: Insurance Officer for many years with 2 companies. Licensed Real Estate agent in Family Business for 20 years. NSW Justice of the Peace since 1970. Life Member of the North Sydney Bowling Club and was a committee member for 15 years and President for 3 years. Volunteer work at Monte Fiore Jewish Home and Hunters Hill Public School.

Special responsibilities: Marketing Committee and Property Committee.

Interest in shares: 25,000 ordinary shares

Paul Moujalli

Non-executive director Occupation: Retired

Qualifications, experience and expertise: Paul is a retired Banking & Finance professional of 40 years' experience, mainly tier 1 banking and last 10 years with tier 2. He is a Director at Australian Wheelchair Rugby League and Ryde Eastwood Leagues Club, part of the Risk & Governance Committee. Hon Treasurer of Ryde Sports Foundation Inc. He has been a Community Representative Member at Ryde City Council's Economic Development Advisory Committee and also the Sport & Recreation, Wheel Sports Advisory Committee. He ia also an Associate Member of FINSIA (Financial Services Institute of Australasia). He holds an Advance Diploma of Management and Advance Diploma of Marketing.

Special responsibilities: Nil

Interest in shares: nil share interest held

Helen Patricia Perrin Non-executive director

Occupation: Retired Health Care Professional Management

Qualifications, experience and expertise: Board member of New Horizons Enterprises for 14 years, North Ryde Community Aid for 11 years and Holy Spirit Church Board member. Board member of North Ryde Rotary Club for 23 years and have held positions of Club President, Assistant District Governor and Community Service Director for the past 10 years. Strong involvement in local community associations including North Ryde Rotary Club.

Special Responsibilities: Franchise Agreement Committee, Stock Exchange Delisting Committee.

Interest in shares: 48,752 ordinary shares

Ian Ross Ackland

Non-executive director (appointed 25 July 2019) Occupation: Management Systems Consultant

Qualifications, experience and expertise: BE DipEnvEng MBA FIEAust CPEng NER APAC Engineer IntPE (Aus) FEIANZ CEnvP MAIHS MNSCA. Ian is a sole trader Management Systems Consultant, with qualifications in chemical and environmental engineering, an MBA and a Fellow of Engineers Australia (EA) and a Fellow of the Environmental Institute of Australia and New Zealand (EIANZ). Employment has included Senior Investigation Officer in NSW EPA; Audit and Investigations Officer in NSW Rail Infrastructure Corporation; contract management systems work with Energy Australia, UGL and Railcorp, and management systems auditor with NCSI and BSI. Ian served over 10 years on EA Sydney Division Committee and was President in 2010; 14 years up until 2018 as Board member and Treasurer of the Board for Certification of Environmental Practitioners; over 32 years as a Lions Club member and in this time undertaken all Board roles and is currently Secretary of City of Ryde Lions Club, and with more than 35 years of experience in amateur theatre is now Property Manager on the Pymble Players Committee of Management.

Special responsibilities: Nil

Interest in shares: 1,500 ordinary shares

Directors (continued)

Graham John McMaster

Non-executive director (appointed 28 November 2019)

Occupation: Retired

Qualifications, experience and expertise: Broad experience as a Company Director, Research Management, International Marketing. Knowledge of Grain & Food Industries, Hospitality, Farming and Grazing. Fellow of the Australian Institute of Company Directors, Fellow of the Academy of Technological Sciences and Engineering. Former Chairman of North Ryde Community Finance Limited

Special responsibilities: Marketing Committee Interest in shares: 74,502 ordinary shares

Directors were in office for this entire year unless otherwise stated.

No directors have material interest in contracts or proposed contracts with the company.

Company Secretary

The company secretary is Ian Greentree. Ian was appointed to the position of secretary on 29 November 2018.

lan holds a Diploma of Law, Associate Diploma Accounting. He is a Retired Solicitor, Accountant and Company Secretary. Ian worked within the Banking and Financial Services, Automotive and Health Industries.

Principal activity

The principal activity of the company during the financial year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

There have been no significant changes in the nature of these activities during the financial year.

Operating results

The profit of the company for the financial year after provision for income tax was:

Year ended Year ended 30 June 2020 30 June 2019 \$

95,433 245,241

Directors' interests

Michael David Southan Robert John Talbot Harold Anthony Wise Phillip Warren Perrin ("Steve") Thomas Gordon MacAulay Darryl Geoffrey Tutton Paul Moujalli Helen Patricia Perrin Ian Ross Ackland Graham John McMaster

Fully paid ordinary shares			
Balance	Changes	Balance	
at start of	during the	at end of	
the year	year	the year	
1,000	-	1,000	
26,000	-	26,000	
8,000	-	8,000	
48,752	-	48,752	
1,000	-	1,000	
25,000	-	25,000	
-	-	-	
48,752	-	48,752	
1,500	-	1,500	
74,502	-	74,502	

^{*} Phillip and Helen Perrin jointly own 48,752 shares.

Dividends

During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

	Cents per share	Total amount (\$)
Final fully franked dividend	10.00	105,876
Total amount	10.00	105,876

New Accounting Standards implemented

The company has implemented a new accounting standard which has come into effect and is included in the results. AASB 16: *Leases* (AASB 16) has been applied retrospectively without restatement of comparatives by recognising the cumulative effect of initially applying AASB 16 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be reported under AASB 117: *Leases*. See note 4 for further details.

Significant changes in the state of affairs

During the financial year, the Australian economy was greatly impacted by COVID-19. Bendigo Bank, as franchisor, announced a suite of measures aimed at providing relief to customers affected by the COVID-19 pandemic. The relief support and uncertain economic conditions has not materially impacted the company's earnings for the financial year. As the pandemic continues to affect the economic environment, uncertainty remains on the future impact of COVID 19 to the company's operations.

In the opinion of the directors there were no other significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

Events since the end of the financial year

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company the results of those operations or the state of affairs of the company, in future years.

Likely developments

The company will continue its policy of facilitating banking services to the community.

Environmental regulation

The company is not subject to any significant environmental regulation.

Directors' benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

Indemnification and insurance of directors and officers

The company has indemnified all directors and the manager in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or manager of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an auditor of the company or a related body corporate.

Directors' meetings

The number of directors' meetings (including meetings of committees of directors) attended by each of the directors of the company during the financial year were:

	Board Meetings Attended	
	<u>Eligible</u>	<u>Attended</u>
Michael David Southan	10	10
Robert John Talbot	10	9
Harold Anthony Wise	10	10
Phillip Warren Perrin ("Steve")	10	10
Thomas Gordon MacAulay	10	10
Darryl Geoffrey Tutton	10	9
Paul Moujalli	10	9
Helen Patricia Perrin	10	10
lan Ross Ackland	9	8
Graham John McMaster	5	5

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

Non audit services

The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non audit services provided during the year are set out in note 28 to the accounts.

The board of directors has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed to ensure they do not impact on the impartiality, integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of
 Ethics for Professional Accountants, as they did not involve reviewing or auditing the auditor's own work, acting in a
 management or decision making capacity for the company, acting as an advocate for the company or jointly sharing
 risks and rewards.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 7.

Signed in accordance with a resolution of the directors at North Ryde, New South Wales.

Michael David Southan, Chair

Muhael Souther

Dated this 4th day of September 2020



Chartered Accountants

61 Bull Street, Bendigo 3550 PO Box 454, Bendigo 3552 03 5443 0344 afsbendigo.com.au

Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the directors of North Ryde Community Finance Limited

As lead auditor for the audit of North Ryde Community Finance Limited for the year ended 30 June 2020, I declare that, to the best of my knowledge and belief, there have been:

- i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Andrew Frewin Stewart

61 Bull Street, Bendigo Vic 3550

Dated: 4 September 2020

Joshua Griffin

Lead Auditor

North Ryde Community Finance Limited Statement of Profit or Loss and Other Comprehensive Income

for the year ended 30 June 2020

	Notes	2020 \$	2019 \$
Revenue from contracts with customers	8	774,815	823,342
Other revenue	9	81,672	98,317
Finance income	10	33,199	32,102
Employee benefit expenses	11c)	(381,895)	(339,708)
Charitable donations, sponsorship, advertising and promotion		(62,474)	(45,372)
Occupancy and associated costs		(16,767)	(113,969)
Systems costs		(17,578)	(17,827)
Depreciation and amortisation expense	11a)	(106,194)	(22,844)
Finance costs	11b)	(4,198)	-
General administration expenses		(95,427)	(89,311)
Other expenses		(95,016)	-
Profit before income tax expense		110,137	324,730
Income tax expense	12a)	(14,704)	(79,489)
Profit after income tax expense		95,433	245,241
Total comprehensive income for the year attributable to the ordinary shareholders of the company:		95,433	245,241
Earnings per share		¢	¢
- Basic and diluted earnings per share:	31a)	9.01	23.16

North Ryde Community Finance Limited Statement of Financial Position

as at 30 June 2020

		2020	2019
	Notes	\$	\$
ASSETS			
Current assets			
Cash and cash equivalents	13a)	1,551,271	1,437,377
Trade and other receivables	15a)	79,437	143,780
Current tax assets	19a)	11,137	-
Other investments	14a)	406,471	486,487
Total current assets		2,048,316	2,067,644
Non-current assets			
Property, plant and equipment	16a)	116,522	123,731
Right-of-use assets	17a)	905,902	-
ntangible assets	18a)	64,323	12,594
Deferred tax asset	19b)	10,645	-
Total non-current assets		1,097,392	136,325
Total assets		3,145,708	2,203,969
LIABILITIES			
Current liabilities			
Trade and other payables	20a)	90,450	26,616
Current tax liabilities	19a)	-	7,415
Lease liabilities	21b)	65,075	-
Employee benefits	23a)	29,254	19,169
Total current liabilities		184,779	53,200
Non-current liabilities			
_ease liabilities	21c)	844,915	-
Employee benefits	23b)	17,526	12,326
Provisions	22a)	28,088	-
Deferred tax liability	19b)	-	29,997
Total non-current liabilities		890,529	42,323
Total liabilities		1,075,308	95,523
Net assets		2,070,400	2,108,446
EQUITY			
ssued capital	24a)	1,012,038	1,012,038
Retained earnings	25	1,058,362	1,096,408
Total equity		2,070,400	2,108,446

North Ryde Community Finance Limited Statement of Changes in Equity

for the year ended 30 June 2020

	Notes	Issued capital \$	Retained earnings \$	Total equity \$
Balance at 1 July 2018		1,012,038	957,043	1,969,081
Total comprehensive income for the year		-	245,241	245,241
Transactions with owners in their capacity as owners:				
Dividends provided for or paid	30a)	-	(105,876)	(105,876)
Balance at 30 June 2019		1,012,038	1,096,408	2,108,446
Balance at 1 July 2019		1,012,038	1,096,408	2,108,446
Effect of AASB 16: Leases	3d)	-	(27,603)	(27,603)
Restated balance at 1 July 2019		1,012,038	1,068,805	2,080,843
Total comprehensive income for the year		-	95,433	95,433
Transactions with owners in their capacity as owners:				
Dividends provided for or paid	30a)	-	(105,876)	(105,876)
Balance at 30 June 2020		1,012,038	1,058,362	2,070,400

North Ryde Community Finance Limited Statement of Cash Flows

for the year ended 30 June 2020

		2020	2019
	Notes	\$	\$
Cash flows from operating activities			
Receipts from customers		915,887	935,539
Payments to suppliers and employees		(569,025)	(680,067)
Interest received		33,199	24,656
Lease payments (interest component)	11b)	(2,274)	-
Lease payments not included in the measurement of lease liabilities	11d)	(5,764)	-
Dividends received		19,369	15,059
Income taxes paid		(63,428)	(99,443)
Net cash provided by operating activities	26	327,964	195,744
Cash flows from investing activities			
Payments for property, plant and equipment		(1,625)	-
Payments for investments		(15,000)	-
Net cash used in investing activities		(16,625)	-
Cash flows from financing activities			
Lease payments (principal component)	21a)	(91,569)	-
Dividends paid	30a)	(105,876)	(264,690)
Net cash used in financing activities		(197,445)	(264,690)
Net cash increase/(decrease) in cash held		113,894	(68,946)
Cash and cash equivalents at the beginning of the financial year		1,437,377	1,506,323
Cash and cash equivalents at the end of the financial year	13a)	1,551,271	1,437,377

for the year ended 30 June 2020

Note 1 Reporting entity

This is the financial report for North Ryde Community Finance Limited (the company). The company is a for profit entity limited by shares, and incorporated and domiciled in Australia. The registered office and principal place of business is:

Registered Office

Principal Place of Business

Shop 14/203-213 Coxs Road North Ryde NSW 2113 Shop 14/203-213 Coxs Road North Ryde NSW 2113

Further information on the nature of the operations and principal activity of the company is provided in the directors' report. Information on the company's related party relationships is provided in Note 29.

Note 2 Basis of preparation and statement of compliance

Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB).

The financial statements have been prepared on an accrual and historical cost basis, except for certain properties, financial instruments, and equity financial assets that are measured at revalued amounts or fair values at the end of each reporting period.

The financial report is presented in Australian dollars and all values are rounded to the nearest dollar, unless otherwise stated.

These financial statements for the year ended 30 June 2020 were authorised for issue in accordance with a resolution of the directors on 4 September 2020.

Note 3 Changes in accounting policies, standards and interpretations

The company initially applied AASB 16 *Leases* from 1 July 2019. AASB Interpretation 23 *Uncertainty over Income Tax Treatments* is also effective from 1 July 2019 but is not expected to have a material impact on the company's financial statements. The company's existing policy for uncertain income tax treatments is consistent with the requirements in Interpretation 23.

The company has implemented a new Accounting Standard which has come into effect and is included in the results. AASB 16: Leases (AASB 16) has been applied retrospectively without restatement of comparatives by recognising the cumulative effect of initially applying AASB 16 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be reported under AASB 117: Leases.

a) Definition of a lease

Previously, the company determined at contract inception whether an arrangement was or contained a lease under Interpretation 4 *Determining whether an Arrangement contains a Lease*. The company now assesses whether a contract is or contains a lease based on the definition of a lease, as explained in Note 4.

On transition to AASB 16, the company elected to apply the practical expedient to grandfather the assessment of which transactions are leases. The company applied AASB 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under AASB 117 and Interpretation 4 were not reassessed for whether there is a lease under AASB 16. Therefore, the definition of a lease under AASB 16 was applied only to contracts entered into or changed on or after 1 July 2019.

for the year ended 30 June 2020

Note 3 Changes in accounting policies, standards and interpretations (continued)

b) As a lessee

As a lessee, the company leases assets including property and IT equipment. The company previously classified leases as operating or finance leases based on its assessment of whether the lease transferred significantly all of the risks and rewards incidental to the ownership of the underlying asset to the company. Under AASB 16, the company recognises right-of-use assets and lease liabilities for most of these leases (i.e. these leases are on balance sheet).

Leases classified as operating leases under AASB 117

Previously, the company classified property and IT equipment leases as operating leases under AASB 117. On transition, for these leases, lease liabilities were measured at the present value of the remaining lease payments, discounted at the company's incremental borrowing rate as at 1 July 2019.

Right-of-use assets are measured at either:

- their carrying amount as if AASB 16 had been applied since the lease commencement date, discounted using the company's incremental borrowing rate at the date of initial application: the company applied this approach to its property lease; or
- an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments; the company applied this approach to all other leases.

The company has tested its right-of-use assets for impairment on the date of transition and has concluded that there is no indication that the right-of-use assets are impaired.

The company has used a number of practical expedients when applying AASB 16 to leases previously classified as operating leases under AASB 117. The practical expedients include that the company:

- did not recognise right-of-use assets and liabilities for leases which the lease term ends within 12 months of the date of initial application;
- did not recognise right-of-use assets and liabilities for leases of low value assets (e.g. office equipment and IT equipment);
- excluded initial direct costs from the measurement of the right-of-use asset at the date of initial application; and
- used hindsight when determining the lease term on contracts that have options to extend or terminate.

c) As a lessor

The company is not a party in an arrangement where it is a lessor. The company is not required to make any adjustments on transition to AASB 16 for leases in which it acts as a lessor.

for the year ended 30 June 2020

Note 3 Changes in accounting policies, standards and interpretations (continued)

d) Impact on financial statements

On transition to AASB 16, the company recognised additional right-of-use assets and additional lease liabilities, recognising the difference in retained earnings. The impact on transition is summarised below.

Impact on equity presented as increase (decrease)	Note	1 July 2019 \$
Asset		
Right-of-use assets - land and buildings	17b)	83,749
Deferred tax asset	19b)	10,470
Liability		
Lease liabilities	21a)	(83,749)
Provision for make-good	22b)	(38,073)
Equity		
Retained earnings		(27,603)

When measuring lease liabilities for leases that were classified as operating leases, the company discounted lease payments using its incremental borrowing rate at 1 July 2019. The weighted average rate applied is 4.79%.

Lease liabilities reconciliation on transition

Operating lease disclosure as at June 2019	
Less: AASB 117 lease commitments reconciliation	(7,820)
Less: present value discounting	(2,274)
Lease liability as at 1 July 2019	83,749

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies

The company has consistently applied the following accounting policies to all periods presented in these financial statements, except if mentioned otherwise (see also Note 3).

a) Revenue from contracts with customers

The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the company's revenue stream is as follows:

Revenue	<u>Includes</u>	<u>Performance obligation</u>	Timing of recognition
Franchise	Margin,	When the company satisfies its	On completion of the provision of the
agreement	commission, and	obligation to arrange for the services	relevant service. Revenue is accrued
profit share	fee income	to be provided to the customer by	monthly and paid within 10 business
		the supplier (Bendigo Bank as	days after the end of each month.
		franchisor).	

All revenue is stated net of the amount of Goods and Services Tax (GST).

Revenue calculation

The franchise agreement provides that three forms of revenue may be earned by the company – margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services.

The revenue earned by the company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

Margin

Margin is arrived at through the following calculation:

- Interest paid by customers on loans less interest paid to customers on deposits
- plus any deposit returns i.e. interest return applied by Bendigo Bank for a deposit,
- minus any costs of funds i.e. interest applied by to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

Commission

Commission revenue is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation.

The company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

a) Revenue from contracts with customers (continued)

Fee income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank Group entities including fees for loan applications and account transactions.

Core banking products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to change financial return

Under the franchise agreement, Bendigo Bank may change the form and amount of financial return that the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

b) Other revenue

The company's activities include the generation of income from sources other than the core products under the franchise agreement. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and can be reliably measured.

Revenue	Revenue recognition policy
Dividend and distribution income	Dividend and distribution income is recognised when the right to receive the payment is established.
Discretionary financial contributions (also "Market Development Fund" or "MDF" income)	MDF income is recognised when the right to receive the payment is established. MDF income is discretionary and provided and receivable at month-end and paid within 14 days after month-end.
Cash flow boost	Cash flow boost income is recognised when the right to the payment is established (e.g. monthly or quarterly in the activity statement).
Other income	All other revenues that did not contain contracts with customers are recognised as goods and services are provided.

All revenue is stated net of the amount of Goods and Services Tax (GST).

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

b) Other revenue (continued)

Discretionary financial contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo Bank has also made MDF payments to the company.

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and grants. It is for the board to decide how to use the MDF.

The payments from Bendigo Bank are discretionary and may change the amount or stop making them at any time. The company retains control over the funds, the funds are not refundable to Bendigo Bank.

Cash flow boost

During the financial year, in response to the COVID-19 outbreak, *Boosting Cash Flow for Employers (Coronavirus Economic Response Package) Act 2020* (CFB Act) was enacted. The purpose was to provide temporary cash flow to small and medium businesses that employ staff and have been affected by the economic downturn associated with COVID-19.

The amounts received or receivable is in relation to amounts withheld as withholding tax reported in the activity statement. This essentially subsidises the company's obligation to remit withholding tax to the Australian Taxation Office. For reporting purposes, the amounts subsidised are recognised as revenue.

The amounts are not assessable for tax purposes and there is no obligation to repay the amounts when the cash flow of the company improves.

c) Economic dependency - Bendigo Bank

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank.

The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry.

The company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

c) Economic dependency - Bendigo Bank (continued)

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

d) Employee benefits

Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for salary and wages (including non-monetary benefits), annual leave, and sick leave which are expected to be wholly settled within 12 months of the reporting date. They are measured at amounts expected to be paid when the liabilities are settled, plus related on-costs. Expenses for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

An annual leave liability is recognised for the amount expected to be paid if the company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be reliably estimated.

Defined superannuation contribution plans

The company contributes to a defined contribution plan. Obligations for superannuation contributions to defined contribution plans are expensed as the related service is provided.

Contributions to a defined contribution plan are expected to be settled wholly before 12 months after the end of the financial year in which the employees render the related service.

Other long-term employee benefits

The company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior reporting periods.

That benefit is discounted to determine its present value. Consideration is given to expected future wage and salary levels plus related on-costs, experience of employee departures, and years of service achieved. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimate future cash outflows.

Remeasurements are recognised in profit or loss in the period in which they arise.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

e) Taxes

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income.

The company has determined that interest and penalties related to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore recognises them under AASB 137 *Provisions, Contingent Liabilities and Contingent Assets*.

Current income tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except:

- when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item.
- when receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

f) Cash and cash equivalents

For the purposes of the statement of financial position and statement of cash flows, cash and cash equivalents comprise: cash on hand, deposits held with banks, and short-term, highly liquid investments (mainly money market funds) that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

g) Property, plant and equipment

Recognition and measurement

Items of property, plant and equipment are measured at cost or fair value as applicable, which includes capitalised borrowings costs, less accumulated depreciation and any accumulated impairment losses.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Subsequent expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the company.

Depreciation

Depreciation is calculated to write-off the cost of items of property, plant and equipment less their estimated residual values using straight-line or diminishing value method over their estimated useful lives, and is recognised in profit or loss. Land is not depreciated.

The estimated useful lives of property, plant and equipment for the current and comparative periods are as follows:

<u>Asset class</u>	<u>Method</u>	<u>Useful life</u>
Leasehold improvements	Straight-line	7 to 40 years
Plant and equipment	Straight-line	1 to 40 years

Depreciation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

h) Intangible assets

Intangible assets of the company include the franchise fees paid to Bendigo Bank conveying the right to operate the Community Bank franchise.

Recognition and measurement

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed as either finite or indefinite.

Subsequent expenditure

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Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill, is recognised in profit or loss as incurred.

Amortisation

Intangible assets with finite lives are amortised over their useful life and assessed for impairment whenever impairment indicators are present. Intangible assets assessed as having indefinite useful lives are tested for impairment at each reporting period and whenever impairment indicators are present. The indefinite useful life is also reassessed annually.

Heaful life

The estimated useful life and amortisation method for the current and comparative periods are as follows:

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ASSEL CIASS	Method	<u>Oserur ine</u>
Franchise fee	Straight-line	Over the franchise term (5 years)
Franchise renewal process fee	Straight-line	Over the franchise term (5 years)

Amortisation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

i) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The company's financial instruments include trade debtors and creditors, cash and cash equivalents, leases, equity securities (shares).

Sub-note i) and j) refer to the following acronyms:

<u>Acronym</u>	<u>Meaning</u>
FVTPL	Fair value through profit or loss
FVTOCI	Fair value through other comprehensive income
SPPI	Solely payments of principal and interest
ECL	Expected credit loss
CGU	Cash-generating unit

Recognition and initial measurement

Trade receivables are initially recognised when they originated. All other financial assets and financial liabilities are initially recognised when the company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to the acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification and subsequent measurement

Financial assets

On initial recognition, a financial asset is classified as measured at: amortised cost, FVTOCI - debt investment; FVTOCI - equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the company may irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. The election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortised cost or FVTOCI as described above are measured at FVTPL. On initial recognition, the company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or FVTOCI as FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial assets - business model assessment

The company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

i) Financial instruments (continued)

Classification and subsequent measurement (continued)

Financial assets - subsequent measurement and gains and losses

- Financial assets at FVTPL These assets are subsequently measured at fair value. Net gains and losses, including

any interest or dividend income, are recognised in profit or loss.

Financial assets at amortised cost These assets are subsequently measured at amortised cost using the effective interest

method. The amortised cost is reduced by impairment losses. Interest income and impairment are recognised in profit or loss. Any gain or loss on derecognition is

recognised in profit or loss.

Financial liabilities - classification, subsequent measurement and gains and losses

Borrowings and other financial liabilities (including trade payables) are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Any gain or loss on derecognition is also recognised in profit or loss.

Derecognition

Financial assets

The company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Where the company enters into transactions where it transfers assets recognised in the statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred asset, the transferred assets are not derecognised.

Financial liabilities

The company derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

i) Financial instruments (continued)

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

j) Impairment

Non-derivative financial assets

The company recognises a loss allowance for ECL on:

- financial assets that are measured at FVTOCI;
- lease receivables:
- loan commitments that are not measured at FVTPL; and
- financial guarantee contracts that are not measured at FVTPL.

Loss allowance is not recognised for:

- financial assets measured at FVTPL; or
- equity instruments measured at FVTOCI.

ECL's are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The company uses the simplified approach to impairment. The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime ECL at all times.

This approach is applicable to:

- trade receivables that result from transactions that are within the scope of AASB 15, that contain a significant financing component; and
- lease receivables.

In measuring the ECL, a provision matrix for trade receivables is used, taking into consideration various data to get to an ECL, (ie diversity of its customer base, appropriate groupings of its historical loss experience etc.).

Recognition of expected credit losses in financial statements

At each reporting date, the entity recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The directors have assessed the ECL and noted it is not material.

Non-financial assets

At each reporting date, the company reviews the carrying amount of its non-financial assets (other than investment property, contracts assets, and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The company has assessed for impairment indicators and noted no material impacts on the carrying amount of non-financial assets.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

k) Issued capital

Ordinary shares

Ordinary shares are recognised at the fair value of the consideration received by the company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

I) Provisions

Provisions are recognised when the economic entity has a legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions or other past events, it is probable that a future sacrifice of economic benefits will be required and a reliable estimate can be made of the amount of the obligation.

Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as a finance cost.

The estimated provisions for the current and comparative periods are to restore the premises under a 'make-good' clause.

The company is required to restore the leased premises to its/their original condition before the end of the lease term. A provision has been recognised for the present value of the estimated expenditure required to remove any leasehold improvements, ATM installed at the branch, and incidental damage caused from the removal of assets.

m) Leases

The company has applied AASB 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under AASB 117 and Interpretation 4. The details of accounting policies under AASB 117 and Interpretation 4 are disclosed separately.

Policy applicable from 1 July 2019

At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the company uses the definition of a lease in AASB 16.

This policy is applied to contracts entered into, on or after 1 July 2019.

As a lessee

At commencement or on modification of a contract that contains a lease component, the company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for leases of property the company has elected not to separate lease and non-lease components and account for the lease and non-lease components as a single lease component.

The company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the company by the end of the lease term or the costs of the right-of-use asset reflects that the company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

m) Leases (continued)

Policy applicable from 1 July 2019 (continued)

As a lessee (continued)

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate.

The company determines its incremental borrowing rate by obtaining interest rates from funding sources and where necessary makes certain adjustments to reflect the terms of the lease and type of asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual guarantee; and
- the exercise price under a purchase option the company is reasonable certain to exercise, lease payments in an option renewal period if the group is reasonably certain to exercise that option, and penalties for early termination of a lease unless the group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, if the company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The company has elected not to recognise right-of-use assets and lease liabilities for leases of short-term leases and low-value assets, including IT equipment. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

A short-term lease is lease that, at commencement date, has a lease term of 12 months or less.

As a lessor

The company is not a party in an arrangement where it is a lessor.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

m) Leases (continued)

Policy applicable before 1 July 2019

For contracts entered into before 1 July 2019, the company determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed the right to use an asset. An arrangement conveyed the right to use the asset if one of the following was met:
 - the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
 - the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
 - facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

As a lessee

In the comparative period, as a lessee the company classified leases that transferred substantially all of the risks and rewards of ownership as finance leases. When this was the case, the leased assets were measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Minimum lease payments were the payments over the lease term that the lessee was required to make, excluding any contingent rent. Subsequent to initial recognition, the assets were accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases were classified as operating leases and were not recognised in the company's statement of financial position. Payments made under operating leases were recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received were recognised as an integral part of the total lease expense, over the term of the lease.

As a lessor

The company has not been a party in an arrangement where it is a lessor.

n) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the company has access at that date. The fair value of a liability reflects its non-performance risk.

The company measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as 'active' if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the company uses valuation techniques that maximise the use of relevant observable inputs and maximise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

If an asset or a liability measured at fair value has a bid price and an ask price, then the company measures assets and long positions at a bid price and liabilities and short positions at an ask price.

The best evidence of the fair value of a financial instrument on initial recognition is the transaction price - i.e. the fair value of the consideration given or received.

for the year ended 30 June 2020

Note 4 Summary of significant accounting policies (continued)

o) Standards issued but not yet effective

A number of new standards are effective for annual reporting periods beginning after 1 January 2019, however the changes are not expected to have a significant impact on the company's financial statements.

Note 5 Significant accounting judgements, estimates, and assumptions

In preparing these financial statements, management has made judgements and estimates that affect the application of the company's accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

a) Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

<u>Note</u>	<u>Judgement</u>
- Note 8 - revenue recognition	whether revenue is recognised over time or at a point in time;
- Note 21 - leases:	
a) control	 a) whether a contract is or contains a lease at inception by assessing whether the company has the right to direct the use of the identified asset and obtain substantially all the economic benefits from the use of that asset;
b) lease term	b) whether the company is reasonably certain to exercise extension options, termination periods, and purchase options;
c) discount rates	 judgement is required to determine the discount rate, where the discount rate is the company's incremental borrowing rate if the rate implicit in the lease cannot be readily determined. The incremental borrowing rate is determined with reference to factors specific to the company and underlying asset including: the amount; the lease term; economic environment; and other relevant factors.

for the year ended 30 June 2020

Note 5 Significant accounting judgements, estimates, and assumptions (continued)

b) Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties at 30 June 2020 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

	<u>Note</u>	Assumptions
-	Note 8 - revenue recognition	estimate of expected returns;
-	Note 19 - recognition of deferred tax assets	availability of future taxable profit against which deductible temporary differences and carried-forward tax losses can be utilised;
-	Note 27 - fair value	determining the fair value less costs to sell of the disposal group on the basis of significant unobservable inputs;
-	Note 16 - estimation of useful lives of assets	key assumptions on historical experience and the condition of the asset;
-	Note 23 - long service leave provision	key assumptions on attrition rate and pay increases though promotion and inflation;
-	Note 22 - make-good provision	key assumptions on future cost estimates in restoring the leased premises in accordance with the lease agreement;

c) Measurement of fair values

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The company recognises transfers between levels of the fair value hierarchy at the end of each reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values is included in the following notes:

- Note 14 Other investments;
- Note 27 financial instruments;

for the year ended 30 June 2020

Note 6 Financial risk management

The company has exposure to the following risks arising from financial instruments:

- credit risk;
- liquidity risk; and
- market risk (including currency, price, cash flow and fair value interest rate).

The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not use derivative instruments.

Risk management is carried out directly by the board of directors.

a) Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank.

b) Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

The company believes that its sound relationship with Bendigo Bank mitigates this risk significantly.

The following are the remaining contractual maturities of financial liabilities. The amounts are gross and undiscounted, and include contractual interest payments and exclude the impact of netting agreements.

30 June 2020

Contractua	cach	flows
COMITACIDA	Casn	HOWS

Non-derivative financial liability	Carrying amount	Not later than 12 months	Between 12 months and five years	Greater than five years
Lease liabilities Trade payables	909,990 6,288	96,240 6,288	414,711	581,868
	916,278	102,528	414,711	581,868

30 June 2019

There were nil non-derivative financial liabilities for the year ending 30 June 2019.

for the year ended 30 June 2020

Note 6 Financial risk management (continued)

c) Market risk

Market risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The company has no exposure to any transactions denominated in a currency other than Australian dollars.

Price risk

The primary goal of the company's investment in equity securities is to hold the investments for the long term for strategic purposes.

The company is exposed to equity securities price risk as it holds investments for sale or at fair value. The company is not exposed to commodity price risk.

Sensitivity analysis - equity price risk

All of the company's listed equity investments are listed on the Australian Stock Exchange (ASX).

	Profit or loss		
	10% increase	10% decrease	
30 June 2020:			
Equity securities	40,647	(40,647)	
	40,647	(40,647)	
	Profit or loss		
	10% increase 10% decrease		
30 June 2019:			
Equity securities	48,649	(48,649)	
	48,649	(48,649)	

Cash flow and fair value interest rate risk

Interest-bearing assets are held with Bendigo Bank and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest-rate risk. The company believes that its sound relationship with Bendigo Bank mitigates this risk significantly.

The company held cash and cash equivalents of \$1,551,271 at 30 June 2020 (2019: \$1,437,377). The cash and cash equivalents are held with BEN, which are rated BBB on Standard & Poor's credit ratings.

for the year ended 30 June 2020

Note 7 Capital management

The board's policy is to maintain a strong capital base so as to sustain future development of the company. The board of directors monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2020 can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the company's approach to capital management during the year.

Note 8 Revenue from contracts with customers

The company generates revenue primarily from facilitating community banking services under a franchise agreement with Bendigo Bank. The company is entitled to a share of the margin earned by Bendigo Bank.

Bendigo Bank. The company is entitled to a share of the margin earned by Bendigo Bank.		
Revenue from contracts with customers	2020 \$	2019 \$
Revenue:		
- Revenue from contracts with customers	774,815	823,342
	774,815	823,342
Disaggregation of revenue from contracts with customers		
At a point in time:		
- Margin income	678,966	730,384
- Fee income	55,644	49,484
- Commission income	40,205	43,474
	774,815	823,342

There was no revenue from contracts with customers recognised over time during the financial year.

for the year ended 30 June 2020

٨	lote	q	Other	revenue
ı١	IOLE:	J	Other	revenue

The company generates other sources of revenue from dividends and distributions of financial instruments, discretionary contributions received from the franchisor and cashflow boost income from the Australian Government.

Other revenue	2020 \$	2019 \$
Revenue:		
- Dividend and distribution income	19,369	31,480
- Market development fund income	25,000	25,000
- Cash flow boost	37,303	-
- At FVTPL - equity instruments		41,837
	81,672	98,317

Note 10 Finance income

The company holds financial instruments measured at amortised cost. Interest income is recognised at the effective interest rate.

Term deposits which can be readily converted to a known amount of cash and subject to an insignificant risk of change may qualify as a cash equivalent.

Finance income	2020 \$	2019 \$
At amortised cost:		
- Term deposits	33,199	32,102
	33,199	32,102
Note 11 Expenses		
a) Depreciation and amortisation expense	2020 \$	2019 \$
Depreciation of non-current assets:	·	•
Leasehold improvementsPlant and equipment	4,917 3,917	4,917 3,977
	8,834	8,894
Depreciation of right-of-use assets		
- Leased land and buildings	83,749	-
	83,749	

for the year ended 30 June 2020

Note 11 Expenses (continued)		
a) Depreciation and amortisation expense (continued)	2020 \$	2019 \$
Amortisation of intangible assets:		
- Franchise fee	2,268	2,325
- Franchise renewal process fee	11,343	11,625
	13,611	13,950
Total depreciation and amortisation expense	106,194	22,844

The non-current tangible and intangible assets listed above are depreciated and amortised in accordance with the company's accounting policy (see Note 4g and 4h).

b) Finance costs	Note	2020 \$	2019 \$
Finance costs:			
- Lease interest expense	21a)	2,274	-
- Unwinding of make-good provision		1,924	-
		4,198	-

Finance costs are recognised as expenses when incurred using the effective interest rate.

c) Employee benefit expenses	2020 \$	2019 \$
Wages and salaries	301,892	264,638
Contributions to defined contribution plans	27,977	33,645
Expenses related to long service leave	9,206	6,117
Other expenses	42,820	35,308
-	381,895	339,708

d) Recognition exemption

The company has elected to exempt leases from recognition where the underlying asset is assessed as low-value or the lease term is 12 months or less.

	2020 \$	2019 \$
Expenses relating to low-value leases	5	,764 -
	5	,764 -

Expenses relating to leases exempt from recognition are included in systems costs.

The company pays for the right to use information technology equipment. The underlying assets have been assessed as low value and exempted from recognition.

for the year ended 30 June 2020

Not	Note 11 Expenses (continued)			
e)	Other expenses	2020 \$	2019 \$	
-	At FVTPL - equity instruments	95,016		

The company owns listed shares in Bendigo and Adelaide Bank, BHP, Santo, Telstra and Westpac and notes in Bendigo and Adelaide Bank and Westpac and has incurred a decrease in market value during the year.

Note 12 Income tax expense

Income tax expense comprises current and deferred tax. Attributable current and deferred tax expense is recognised in the other comprehensive income or directly in equity as appropriate.

a)	Amounts recognised in profit or loss	2020 \$	2019 \$
Cur	rent tax expense		
-	Current tax	53,093	81,319
-	Net benefit of franking credits on dividends received	(8,301)	(11,495)
-	Movement in deferred tax	(41,255)	9,808
-	Adjustment to deferred tax on AASB 16 retrospective application	10,470	-
-	Reduction in company tax rate	614	-
-	Changes in estimates related to prior years	83	(143)
		14,704	79,489

Progressive changes to the company tax rate have been enacted. Consequently, as of 1 July 2020, the company tax rate will be reduced from 27.5% to 26%. This change resulted in a loss of \$614 related to the remeasurement of deferred tax assets and liabilities of the company.

b) Prima facie income tax reconciliation	2020 \$	2019 \$
Operating profit before taxation	110,137	324,730
Prima facie tax on profit from ordinary activities at 27.5% (2019: 27.5%)	30,288	89,301
Tax effect of:		
- Non-deductible expenses	-	3,160
- Temporary differences	30,785	(9,808)
- Other assessable income	(7,976)	(1,335)
- Movement in deferred tax	(41,255)	9,808
- Net benefit of franking credits on distributions received	(8,301)	(11,494)
- Adjustment to deferred tax uto reflect reduction of tax rate in future periods	614	-
- Leases initial recognition	10,470	-
- Under/(over) provision of income tax in the prior year	83	(143)
	14,708	79,489

for the year ended 30 June 2020

Note 13 Cash and cash equivalents

a) Cash and cash equivalents

Cash and cash equivalents includes cash on hand and in banks. Term deposits which can be readily converted to a known amount of cash and subject to an insignificant risk of change may qualify as a cash equivalent.

		2020 \$	2019 \$
-	Cash at bank and on hand	81,271	67,377
-	Term deposits	1,470,000	1,370,000
		1,551,271	1,437,377

Note 14 Other investments

The company classifies investments as a current asset when it expects to realise the asset, or intends to sell or consume it, no more than 12 months after the reporting period. All other investments are classified as non-current.

a) Current investments Equity securities - at FVTPL	2020 \$ 406,471	2019 \$ 486,487
	406,471	486,487
Note 15 Trade and other receivables		
	2020	2019
a) Current assets	\$	\$
Trade receivables	62,094	60,628
Prepayments	8,534	8,511
Other receivables and accruals	8,809	74,641
	79,437	143,780
Note 16 Property, plant and equipment		
a) Carrying amounts	2020 \$	2019 \$
Leasehold improvements	Ş	Ą
At cost	187,124	187,124
Less: accumulated depreciation	(91,212)	(86,295)
	95,912	100,829
Plant and equipment		
At cost	96,919	95,294
Less: accumulated depreciation	(76,309)	(72,392)
	20,610	22,902

for the year ended 30 June 2020

Note 16 Property, plant and equipment (continued)		
a) Carrying amounts (continued)	2020 \$	2019 \$
Motor vehicles		
At cost	32,987	32,987
Less: accumulated depreciation	(32,987)	(32,987)
	-	-
Total written down amount	116,522	123,731

The directors do not believe the carrying amount exceeds the recoverable amount of the above assets. The directors therefore believe the carrying amount is not impaired.

b) Reconciliation of carrying amounts	2020 \$	2019 \$
Leasehold improvements	·	•
Carrying amount at beginning Depreciation	100,829 (4,917)	105,746 (4,917)
Carrying amount at end	95,912	100,829
Plant and equipment		
Carrying amount at beginning	22,902	26,879
Additions	1,625	-
Depreciation	(3,917)	(3,977)
Carrying amount at end	20,610	22,902
Total written down amount	116,522	123,731

c) Changes in estimates

During the financial year, the company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods.

There were no changes in estimates for the current reporting period.

for the year ended 30 June 2020

Note 17 Right-of-use assets

Right-of-use assets are measured at amounts equal to the present value of enforceable future payments on the adoption date, adjusted for lease incentives, make-good provisions, and initial direct costs.

The company derecognises right-of-use assets at the termination of the lease period or when no future economic benefits are expected to be derived from the use of the underlying asset.

a) Carrying amounts	Note	2020 \$	2019 \$
Leased land and buildings		·	·
At cost Less: accumulated depreciation		989,651 (83,749)	- -
		905,902	-
b) Reconciliation of carrying amounts			
Leased land and buildings			
Initial recognition on transition Remeasurement adjustments Depreciation	3d)	83,749 905,902 (83,749)	- - -
Carrying amount at end		905,902	-
Total written down amount		905,902	-
Note 18 Intangible assets			
a) Carrying amounts		2020 \$	2019 \$
Franchise fee		,	•
At cost Less: accumulated amortisation		93,858 (83,137)	82,968 (80,869)
		10,721	2,099
Franchise renewal process fee			
At cost Less: accumulated amortisation		169,289 (115,687)	114,839 (104,344)
		53,602	10,495
Total written down amount			

for the year ended 30 June 2020

Note 18 Intangible assets (continued)		
b) Reconciliation of carrying amounts	2020 \$	2019 \$
Franchise fee		
Carrying amount at beginning Additions Amortisation	2,099 10,890 (2,268)	4,424 - (2,325)
Carrying amount at end	10,721	2,099
Franchise renewal process fee		
Carrying amount at beginning Additions Amortisation	10,495 54,450 (11,343)	22,120 - (11,625)
Carrying amount at end	53,602	10,495
Total written down amount	64,323	12,594

c) Changes in estimates

During the financial year, the company assessed estimates used for intangible assets including useful lives, residual values, and amortisation methods.

There were no changes in estimates for the current reporting period.

Note 19 Tax assets and liabilities		
a) Current tax	2020 \$	2019 \$
Income tax payable/(refundable)	(11,137)	7,415

for the year ended 30 June 2020

Note 19 Tax assets and liabilities (continued)

b) Deferred tax

Movement in the company's deferred tax balances for the year ended 30 June 2020:

	30 June 2019	Recognised in profit or loss	Recognised in equity	30 June 2020
Deferred tax assets	\$	\$	\$	\$
 expense accruals employee provisions make-good provision lease liability 	1,515 8,661 - -	(369) 4,165 (3,167) 213,567	- - 10,470 23,031	1,146 12,826 7,303 236,598
Total deferred tax assets	10,176	214,196	33,501	257,873
Deferred tax liabilities				
 income accruals fair value of investments property, plant and equipment right-of-use assets deductible prepayments 	3,378 - 9,447 - 27,348	(729) 1,152 (1,555) 212,504 (27,348)	- - - 23,031	2,649 1,152 7,892 235,535
Total deferred tax liabilities	40,173	184,024	23,031	247,228
Net deferred tax assets (liabilities)	(29,997)	30,172	10,470	10,645

Movement in the company's deferred tax balances for the year ended 30 June 2019:

	30 June 2018	Recognised in profit or loss	Recognised in equity	30 June 2019
Deferred tax assets	\$	\$	\$	\$
- expense accruals	1,320	195	-	1,515
- employee provisions	6,676	1,985	-	8,661
Total deferred tax assets	7,996	2,180	-	10,176
Deferred tax liabilities				
- income accruals	1,329	2,049	-	3,378
- deductible prepayments	15,842	11,506	-	27,348
- property, plant and equipment	11,013	(1,566)	-	9,447
Total deferred tax liabilities	28,184	11,989	-	40,173
Net deferred tax assets (liabilities)	(20,188)	(9,809)	-	(29,997)

for the year ended 30 June 2020

Note 19 Tax assets and liabilities (continued)

c) Uncertainty over income tax treatments

As at balance date, there are no tax rulings, or interpretations of tax law, which may result in tax treatments being over-ruled by the taxation authorities.

The company believes that its accrual for income taxes is adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience.

Note 20 Trade creditors and other payables

Where the company is liable to settle an amount within 12 months of reporting date, the liability is classified as current. All other obligations are classified as non-current.

a) Current liabilities	2020 \$	2019 \$
Trade creditors	6,288	-
Other creditors and accruals	84,162	26,616
	90,450	26,616

Note 21 Lease liabilities

Lease liabilities were measured at amounts equal to the present value of enforceable future payments of the term reasonably expected to be exercised, discounted at the appropriate incremental borrowing rate on the adoption date. The discount rate used on recognition was 4.79%. Subsequent lease arrangements entered into were discounted at 3.54%.

The discount rate used in calculating the present value of enforceable future payments takes into account the particular circumstances applicable to the underlying leased assets (including the amount, lease term, economic environment, and other relevant factors).

The company has applied judgement in estimating the remaining lease term including the effects of any extension or termination options reasonably expected to be exercised, applying hindsight where appropriate.

Lease portfolio

The company's lease portfolio includes:

- North Ryde branch

The lease agreement is a non-cancellable lease with an initial term of five years which commenced in June 2005. Extension option terms of five years were exercised in June 2010 and June 2015. The lease was renewed on 2 June 2020 for another initial term of five years plus a further five year extension option available. The company is reasonably certain to exercise these options.

The company assesses at the lease commencement date whether it is reasonably certain to exercise extension options. The company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control.

for the year ended 30 June 2020

Note 21 Lease liabilities (continued)

a) Lease liability measurement

Where the company is a lessee for the premises to conduct its business, extension options are included in the lease term except when the company is reasonably certain not to exercise the extension option. This is due to the significant disruption of relocating premises and the loss on disposal of leasehold improvements fitted out in the demised leased premises.

Lease liabilities on transition	Note	2020 \$	2019 \$
Initial recognition on AASB 16 transition	3d)	83,749	-
Remeasurement adjustments	,	917,810	-
Lease payments - interest		2,274	-
Lease payments		(93,843)	-
		909,990	-
b) Current lease liabilities			
Property lease liabilities		96,240	-
Unexpired interest		(31,165)	-
		65,075	-
c) Non-current lease liabilities			
Property lease liabilities		996,579	-
Unexpired interest		(151,664)	-
		844,915	-
d) Maturity analysis			
- Not later than 12 months		96,240	-
- Between 12 months and 5 years		414,711	-
- Greater than 5 years		581,868	-
Total undiscounted lease payments		1,092,819	-
Unexpired interest		(182,829)	-
Present value of lease liabilities		909,990	-

for the year ended 30 June 2020

Note 21 Lease liabilities (continued)

e) Impact on the current reporting period

During the financial year, the company has mandatorily adopted AASB 16 for the measurement and recognition of its leases. The primary impact on the profit or loss is that lease payments are split between interest and principal payments and the right-of-use asset depreciates. This is in contrast to the comparative reporting period where lease payments under AASB 117 were expensed as incurred. The following note presents the impact on the profit or loss for the current reporting period.

Comparison under current AASB 16 and former AASB 117

The net impact for the current reporting period is an increase in profit after tax of \$4,274.

Profit or loss - increase (decrease) in expenses	AASB 117 expense not recognised	Impact on current reporting period	AASB 16 expense now recognised
- Occupancy and associated costs	93,843	(93,843)	-
- Depreciation and amortisation expense	-	83,749	83,749
- Finance costs	-	4,198	4,198
Decrease in expenses - before tax	93,843	(5,896)	87,947
- Income tax expense / (credit) - current	(25,807)	25,807	-
- Income tax expense / (credit) - deferred	-	(24,185)	(24,185)
Decrease in expenses - after tax	68,036	(4,274)	63,762

Note 22 Provisions

As at the reporting date, the make-good of the leased premises is not expected to be wholly settled within 12 months. The balance is classified as non-current.

a)	Non-current liabilities	2020 \$	2019 \$
Mak	re-good on leased premises	28,088	-
		28,088	-

b) Make-good provision

In accordance with the branch lease agreements, the company must restore the leased premises to their original condition before the expiry of the lease term.

The company has estimated the provision based on experience and consideration of the expected future costs to remove all fittings and the ATM as well as cost to remedy any damages caused during the removal process.

Provision	Note	2020 \$	2019 \$
Balance at the beginning		-	-
Face-value of make-good costs recognised	3d)	40,000	-
Present value discounting	3d)	(1,927)	-
Present value unwinding		1,924	-
Provision remeasurements		(11,909)	-
	•	28,088	-

for the year ended 30 June 2020

Note 22 Provisions (continued)

c) Changes in estimates

During the financial year, the company re-assessed the lease agreement with respect to the make-good and restoration clauses. The estimated costs were revised with respect to an analysis of restoration costs of bank branches completed by Bendigo Bank's property team. The provision was previously assessed as nil or immaterial with no provision recognised in the accounts.

In addition, during the financial year, the company has re-assessed the estimates and assumptions. The company has prepared further detailed estimates of the expected future costs, the discount rate used in recognising the present value, and the passage of time until settlement has now been extended following the reasonable expectation of exercising an additional lease option.

The lease is due to expire on 31 May 2030 at which time it is expected the face-value costs to restore the premises will fall due.

Note 23 Employee benefits		
a) Current liabilities	2020 \$	2019 \$
Provision for annual leave	29,254	19,169
	29,254	19,169
b) Non-current liabilities		
Provision for long service leave	17,526	12,326
	17,526	12,326

c) Key judgement and assumptions

Employee attrition rates

The company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

In the absence of sufficient historical employee attrition rates, the company applies a benchmark probability rate from across the Community Bank network to factor in estimating the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with legislation.

Note 24 Issued capital				
a) Issued capital	2020)	2019	9
	Number	\$	Number	\$
Ordinary shares - fully paid Less: equity raising costs	1,058,759 -	1,058,759 (46,721)	1,058,759 -	1,058,759 (46,721)
	1,058,759	1,012,038	1,058,759	1,012,038

for the year ended 30 June 2020

Note 24 Issued capital (continued)

b) Rights attached to issued capital

Ordinary shares

Voting rights

Subject to some limited exceptions, each member has the right to vote at a general meeting.

On a show of hands or a poll, each member attending the meeting (whether they are attending the meeting in person or by attorney, corporate representative or proxy) has one vote, regardless of the number of shares held. However, where a person attends a meeting in person and is entitled to vote in more than one capacity (for example, the person is a member and has also been appointed as proxy for another member) that person may only exercise one vote on a show of hands. On a poll, that person may exercise one vote as a member and one vote for each other member that person represents as duly appointed attorney, corporate representative or proxy.

The purpose of giving each member only one vote, regardless of the number of shares held, is to reflect the nature of the company as a community based company, by providing that all members of the community who have contributed to the establishment and ongoing operation of the Community bank branch have the same ability to influence the operation of the company.

Dividends

Generally, dividends are payable to members in proportion to the amount of the share capital paid up on the shares held by them, subject to any special rights and restrictions for the time being attaching to shares. The franchise agreement with Bendigo Bank contains a limit on the level of profits or funds that may be distributed to shareholders. There is also a restriction on the payment of dividends to certain shareholders if they have a prohibited shareholding interest (see below).

Transfer

Generally, ordinary shares are freely transferable. However, the directors have a discretion to refuse to register a transfer of shares.

Subject to the foregoing, shareholders may transfer shares by a proper transfer effected in accordance with the company's constitution and the *Corporations Act 2001*.

Prohibited shareholding interest

A person must not have a prohibited shareholding interest in the company.

In summary, a person has a prohibited shareholding interest if they control or own 10% or more of the shares in the company (the "10% limit").

As with voting rights, the purpose of this prohibited shareholding provision is to reflect the community-based nature of the company.

Where a person has a prohibited shareholding interest, the voting and dividend rights attaching to the shares in which the person (and his or her associates) have a prohibited shareholding interest, are suspended.

for the year ended 30 June 2020

Note 24 Issued capital (continued)

b) Rights attached to issued capital (continued)

Prohibited shareholding interest (continued)

The board has the power to request information from a person who has (or is suspected by the board of having) a legal or beneficial interest in any shares in the company or any voting power in the company, for the purpose of determining whether a person has a prohibited shareholding interest. If the board becomes aware that a member has a prohibited shareholding interest, it must serve a notice requiring the member (or the member's associate) to dispose of the number of shares the board considers necessary to remedy the breach. If a person fails to comply with such a notice within a specified period (that must be between three and six months), the board is authorised to sell the specified shares on behalf of that person. The holder will be entitled to the consideration from the sale of the shares, less any expenses incurred by the board in selling or otherwise dealing with those shares.

In the constitution, members acknowledge and recognise that the exercise of the powers given to the board may cause considerable disadvantage to individual members, but that such a result may be necessary to enforce the prohibition.

Note 25 Retained earnings			
1	Note	2020 \$	2019 \$
Balance at beginning of reporting period		1,096,408	957,043
Adjustment for transition to AASB 16	3d)	(27,603)	-
Net profit after tax from ordinary activities		95,433	245,241
Dividends provided for or paid	30a)	(105,876)	(105,876)
Balance at end of reporting period		1,058,362	1,096,408
Note 26 Reconciliation of cash flows from operating activities			
		2020 \$	2019 \$
Net profit after tax from ordinary activities		95,433	245,241
Adjustments for:			
- Depreciation		92,583	8,894
- Amortisation		13,611	13,950
- (Increase)/decrease in fair value of equity instruments designated at FVTPL		95,016	(41,837)
Changes in assets and liabilities:			
- (Increase)/decrease in trade and other receivables		64,343	(39,013)
- (Increase)/decrease in other assets		3,688	-
- Increase/(decrease) in trade and other payables		(4,599)	6,344
- Increase/(decrease) in employee benefits		(8,533)	7,217
- Increase/(decrease) in provisions		13,833	-
- Increase/(decrease) in tax liabilities		(37,411)	(5,052)
Net cash flows provided by operating activities		327,964	195,744

for the year ended 30 June 2020

Note 27 Financial instruments - fair value

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Accounting classifications and fair values for the year ended 30 June 2020:

			Carrying amou	nt		Fair value	
	Note	FVTPL	At amortised cost	Total	Level 1	Level 2	Total
Financial assets measured at fair value	ıe:						
Equity securities	14	406,471	-	406,471	406,471	-	406,471
		406,471	-	406,471	406,471	-	406,471
Financial assets not measured at fair	value:						
Trade and other receivables	15	-	62,094	62,094	-	-	-
Cash and cash	13	-	81,271	81,271	-	-	-
Term deposits	14	-	1,470,000	1,470,000	-	-	-
		_	1,613,365	1,613,365	-	-	-
Financial liabilities not measured at f	air value:						
Trade and other payables	20	-	6,288	6,288	-	-	-
			6,288	6,288	-	-	-

Accounting classifications and fair values for the year ended 30 June 2019:

			Carrying amou	nt		Fair value	
	Note	FVTPL	At amortised cost	Total	Level 1	Level 2	Total
Financial assets measured at fair value	e:						
Equity securities	14	486,487	-	486,487	486,487	-	486,487
		486,487	-	486,487	486,487	-	486,487
Financial assets not measured at fair v	/alue:						
Trade and other receivables	15	-	60,628	60,628	-	-	-
Cash and cash	13	-	67,377	67,377	-	-	-
Term deposits	14	-	1,370,000	1,370,000	-	-	-
		_	1,498,005	1,498,005	-	-	-

for the year ended 30 June 2020

Note 27 Financial instruments - fair value (continued)

Valuation techniques and significant unobservable inputs

There were no Level 2 or Level 3 classifications held during the relevant financial years.

Transfers between Levels 1 and 2

There were no transfers between Level 1 and Level 2 during the financial year. The company's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the financial year.

Note 28 Auditor's remuneration		
Amount received or due and receivable by the auditor of the company for the financial year.	2020	2019
Audit and review services	\$	\$
- Audit and review of financial statements	4,800	4,600
	4,800	4,600
Non audit services		
- Taxation advice and tax compliance services	600	790
- General advisory services	3,540	3,730
- Share registry services	3,500	4,964
	7,640	9,484
Total auditor's remuneration	12,440	14,084

a) Details of key management personnel

Related parties

The directors of the company during the financial year were:

Michael David Southan
Robert John Talbot
Harold Anthony Wise
Phillip Warren Perrin ("Steve")
Thomas Gordon MacAulay
Darryl Geoffrey Tutton
Paul Moujalli
Helen Patricia Perrin
Ian Ross Ackland
Graham John McMaster

Note 29

b) Key management personnel compensation

	2020	2019
Key management personnel compensation comprised the following.	\$	\$
Employee benefits	20,000	20,000

for the year ended 30 June 2020

Note 29 Related parties (continued)

c) Related party transactions

No director or related entity has entered into a material contract with the company.

Note 30 Dividends provided for or paid

a) Dividends provided for and paid during the period

The following dividends were provided for and paid during the reporting period as presented in the statement of changes in equity and statement of cash flows.

	30 June 2020		30 June 2019	
	Cents	\$	Cents	\$
Fully franked dividend	10.00	105,876	10.00	105,876
Total dividends provided for during the financial year	10.00	105,876	10.00	105,876

The tax rate at which dividends were franked was 27.5% (2019: 27.5%).

b) Dividends paid during the period

The following special dividends were paid during the reporting period as presented in the statement of cash flows.

	30 June 2020		30 June 2019		
	Cents	\$	Cents	\$	
Fully franked dividend	-	-	15.00	158,814	
Total dividends declared subsequent to financial year end		-	15.00	158,814	
The tax rate at which dividends were franked was 27.5% (2019:	27.5%).				
c) Franking account balance			2020 \$	2019 \$	
Franking credits available for subsequent reporting periods					
Franking account balance at the beginning of the financial year			530,003	480,074	
Franking transactions during the financial year:					
- Franking credits (debits) arising from income taxes paid (re	efunded)		69,374	78,595	
- Franking credits from franked distributions received			8,301	11,494	
- Franking debits from the payment of franked distributions			(40,160)	(40,160)	
Franking account balance at the end of the financial year			567,518	530,003	
Franking transactions that will arise subsequent to the financial	year end:				
- Franking credits (debits) that will arise from payment (refu	ind) of income tax		(11,137)	7,415	
Franking credits available for future reporting periods			556,381	537,418	

The ability to utilise franking credits is dependent upon the company's ability to declare dividends.

for the year ended 30 June 2020

Note 31 Earnings per share

a) Basic and diluted earnings per share

The calculation of basic and diluted earnings per share has been based on the following profit attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding.

	2020 \$	2019 \$
Profit attributable to ordinary shareholders	95,433	245,241
	Number	Number
Weighted-average number of ordinary shares	1,058,759	1,058,759
	Cents	Cents
Basic and diluted earnings per share	9.01	23.16

Note 32 Commitments

a) Lease commitments

Following adoption of AASB 16 as of 1 July 2019, all lease commitment information and amounts for the financial year ending 30 June 2020 can now be found in 'Lease liabilities' (Note 21).

Operating lease commitments - lessee	2020	2019
Non-cancellable operating leases contracted for but not capitalised in the financial statements	\$	\$
Payable - minimum lease payments:		
- not later than 12 months	=	93,843
- between 12 months and 5 years	=	-
- greater than 5 years	-	-
Minimum lease payments payable	_	93,843

b) Other commitments

The company has no other commitments contracted for which would be provided for in future reporting periods.

Note 33 Contingencies

There were no contingent liabilities or contingent assets at the date of this report to affect the financial statements.

Note 34 Subsequent events

There have been no significant events occurring after the reporting period which may affect either the company's operations or the results of those operations or the company's state of affairs.

North Ryde Community Finance Limited Directors' Declaration

In accordance with a resolution of the directors of North Ryde Community Finance Limited, we state that:

In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with the Corporations Act 2001, including:
 - (i) giving a true and fair view of the company's financial position as at 30 June 2020 and of its performance for the financial year ended on that date; and
 - (ii) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (c) the audited remuneration disclosures set out in the remuneration report section of the directors' report comply with Accounting Standard AASB 124 *Related Party Disclosures* and the *Corporations Regulations 2001*.

This declaration is made in accordance with a resolution of the board of directors.

Michael David Southan, Chair

Dated this 4th day of September 2020



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Independent auditor's report to the members of North Ryde Community Finance Limited

Report on the audit of the financial report

Our opinion

In our opinion, the accompanying financial report of North Ryde Community Finance Limited, is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the company's financial position as at 30 June 2020 and of its financial performance for the year ended; and
- ii. complying with Australian Accounting Standards and the Corporations Regulations 2001.

What we have audited

North Ryde Community Finance Limited's (the company) financial report comprises the:

- ✓ Statement of profit or loss and other comprehensive income
- ✓ Statement of financial position
- ✓ Statement of changes in equity
- ✓ Statement of cash flows
- ✓ Notes comprising a summary of significant accounting policies and other explanatory notes
- ✓ The directors' declaration of the company.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other information

The company usually prepares an annual report that will include the financial statements, directors' report and declaration and our independence declaration and audit report (the financial report). The annual report may also include "other information" on the entity's operations and financial results and financial position as set out in the financial report, typically in a Chairman's report and Manager's report, and reports covering governance and shareholder matters.



Chartered Accountants

61 Bull Street, Bendigo 3550 PO Box 454, Bendigo 3552 03 5443 0344 afsbendigo.com.au

The directors are responsible for the other information. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If we identify that a material inconsistency appears to exist when we read the annual report (or become aware that the other information appears to be materially misstated), we will discuss the matter with the directors and where we believe that a material misstatement of the other information exists, we will request management to correct the other information.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that it gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/home.aspx. This description forms part of our auditor's report.

Andrew Frewin Stewart

61 Bull Street, Bendigo, 3550

Dated: 4 September 2020

Joshua Griffin Lead Auditor

Community Bank North Ryde Branch

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Web: www.bendigobank.com.au/branch/nsw/north-ryde-community-bank-

branch/Franchisee:

North Ryde Community Finance Limited

ABN 74 112 673 506

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Share Registry

AFS & Associates Pty Ltd 61-65 Bull Street

Bendigo Vic 3550 Postal Address:

PO Box 454

Bendigo Vic 3552

Phone: (03) 5443 0344 Fax: (03) 5443 5304 Email Shareregistry@afsbendigo.com.au

Web www.afsbendigo.com.au



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Branch Details

Backed by Australia's fifth biggest retail bank, North Ryde **Community Bank®** Branch not only gives you access to award-winning financial products and services, we're also committed to returning profits to our local communities.

committed to returning profits to our local communities.				
Address:	Branch manager:			
203-213 Cox's Road	Pat Italiano			
North Ryde NSW				
2113	Services:			
	ATM (can change PIN)			
Ph: (02) 9878 5559				
Fax: (02) 9878 3714	Follow us:			
	f			
Operating Hours:	T			
Mon-Fri 09:00-17:00				
BSB: 633-000				

