

# Pambula & District Community Development Limited

ABN 27 128 796 458

Half-year Financial Report - 31 December 2025

**Pambula & District Community Development Limited**  
**Directors' report**  
**31 December 2025**

The directors present their report, together with the financial statements, on the company for the half-year ended 31 December 2025.

**Directors**

The following persons were directors of the company during the whole of the financial half-year and up to the date of this report, unless otherwise stated:

Timothy George Shepherd  
Jennifer Eleanor Symons  
Colin Robert Dunn  
Gordan William Beattie

Esther Therese Colson  
Deborah Julie Shaw (*resigned 19 November 2025*)  
Russell John Fitzpatrick (*resigned 19 November 2025*)

**Principal activity**

The principal activity of the company during the financial half-year was facilitating Community Bank services under management rights of Bendigo and Adelaide Bank Limited (Bendigo Bank).

**Review of operations**

The loss for the company after providing for income tax amounted to \$46,361 (31 December 2024: profit of \$25,616).

**Significant changes in the state of affairs**

During the reporting period the company renewed its Bega lease agreement and added a five-year renewal option. The lease was remeasured to include the available renewal option, extending the lease term to July 2035. The financial effects of the lease remeasurement are recognised and disclosed in the notes to the half-year financial report.

There were no other significant changes in the state of affairs of the company during the financial half-year.

**Matters subsequent to the end of the financial half-year**

No matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

**Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 306(3)(a) of the *Corporations Act 2001*.

On behalf of the directors



---

Timothy George Shepherd  
Chair

5 March 2026



Andrew Frewin Stewart  
61 Bull Street Bendigo VIC 3550  
ABN: 65 684 604 390  
afs@afsbendigo.com.au  
03 5443 0344

## Lead auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Pambula & District Community Development Limited

I declare that, to the best of our knowledge and belief, during the half-year ended 31 December 2025 there have been:

- a. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the review; and
- b. no contraventions of any applicable code of professional conduct in relation to the review.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', is positioned above the printed name.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo Vic 3550  
Dated: 5 March 2026

A handwritten signature in black ink, appearing to read 'Lachlan Tatt', is positioned above the printed name.

**Lachlan Tatt**  
Lead Auditor

**Pambula & District Community Development Limited**  
**Statement of profit or loss and other comprehensive income**  
**For the half-year ended 31 December 2025**

	<b>Note</b>	<b>31-Dec-25</b> \$	<b>31-Dec-24</b> \$
Revenue from contracts with customers	3	939,807	1,008,803
Other revenue		11,045	27,000
Finance revenue		8,054	11,174
<b>Total revenue</b>		<u>958,906</u>	<u>1,046,977</u>
Employee benefits expense		(600,133)	(648,986)
Advertising and marketing costs		(37,305)	(18,306)
Occupancy and associated costs		(44,923)	(29,565)
Systems costs		(32,576)	(32,357)
Depreciation and amortisation expense		(87,126)	(107,222)
Finance costs		(18,380)	(12,476)
General administration expenses		(113,682)	(106,545)
<b>Total expenses before community contributions and income tax</b>		<u>(934,125)</u>	<u>(955,457)</u>
<b>Profit before community contributions and income tax expense</b>		24,781	91,520
Charitable donations, sponsorships and grants expense		(85,664)	(57,366)
<b>Profit/(loss) before income tax (expense)/benefit</b>		(60,883)	34,154
Income tax (expense)/benefit		14,522	(8,538)
<b>Profit/(loss) after income tax (expense)/benefit for the half-year</b>		(46,361)	25,616
Other comprehensive income for the half-year, net of tax		-	-
<b>Total comprehensive income/(loss) for the half-year</b>		<u>(46,361)</u>	<u>25,616</u>
		<b>Cents</b>	<b>Cents</b>
Basic earnings per share		(5.47)	3.02
Diluted earnings per share		(5.47)	3.02

*The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes*

**Pambula & District Community Development Limited**  
**Statement of financial position**  
**As at 31 December 2025**

	Note	31-Dec-25 \$	30-Jun-25 \$
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents		204,516	297,802
Trade and other receivables		155,662	169,834
Investments		527,879	518,886
Current tax assets		30,834	30,834
Total current assets		<u>918,891</u>	<u>1,017,356</u>
<b>Non-current assets</b>			
Investment properties		-	819
Property, plant and equipment		263,680	301,177
Right-of-use assets	4	451,608	326,953
Intangibles		80,668	94,498
Deferred tax assets		95,466	80,937
Total non-current assets		<u>891,422</u>	<u>804,384</u>
<b>Total assets</b>		<u>1,810,313</u>	<u>1,821,740</u>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables		124,311	138,211
Lease liabilities	5	94,108	93,507
Employee benefits		147,048	141,231
Total current liabilities		<u>365,467</u>	<u>372,949</u>
<b>Non-current liabilities</b>			
Trade and other payables		30,424	60,848
Lease liabilities	5	424,185	285,727
Employee benefits		31,689	49,145
Provisions		47,098	57,194
Total non-current liabilities		<u>533,396</u>	<u>452,914</u>
<b>Total liabilities</b>		<u>898,863</u>	<u>825,863</u>
<b>Net assets</b>		<u>911,450</u>	<u>995,877</u>
<b>Equity</b>			
Issued capital		717,967	717,967
Retained earnings		<u>193,483</u>	<u>277,910</u>
<b>Total equity</b>		<u>911,450</u>	<u>995,877</u>

*The above statement of financial position should be read in conjunction with the accompanying notes*

**Pambula & District Community Development Limited**  
**Statement of changes in equity**  
**For the half-year ended 31 December 2025**

	Note	Issued capital \$	Retained earnings \$	Total equity \$
<b>Balance at 1 July 2024</b>		717,967	341,693	1,059,660
Profit after income tax expense		-	25,616	25,616
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	25,616	25,616
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for or paid	6	-	(38,066)	(38,066)
<b>Balance at 31 December 2024</b>		<u>717,967</u>	<u>329,243</u>	<u>1,047,210</u>
<b>Balance at 1 July 2025</b>		717,967	277,910	995,877
Loss after income tax benefit		-	(46,361)	(46,361)
Other comprehensive income, net of tax		-	-	-
Total comprehensive income		-	(46,361)	(46,361)
<i>Transactions with owners in their capacity as owners:</i>				
Dividends provided for or paid	6	-	(38,066)	(38,066)
<b>Balance at 31 December 2025</b>		<u>717,967</u>	<u>193,483</u>	<u>911,450</u>

*The above statement of changes in equity should be read in conjunction with the accompanying notes*

**Pambula & District Community Development Limited**  
**Statement of cash flows**  
**For the half-year ended 31 December 2025**

	Note	31-Dec-25 \$	31-Dec-24 \$
<b>Cash flows from operating activities</b>			
Receipts from customers (inclusive of GST)		1,057,866	1,155,556
Payments to suppliers and employees (inclusive of GST)		(1,064,033)	(1,034,193)
Interest received		8,992	5,388
Income taxes paid		-	(15,417)
		<u>2,825</u>	<u>111,334</u>
<b>Cash flows from investing activities</b>			
Investment in term deposits		(8,993)	(5,388)
Payments for property, plant and equipment		(800)	(39,837)
		<u>(9,793)</u>	<u>(45,225)</u>
<b>Cash flows from financing activities</b>			
Interest and other finance costs paid		(17,064)	(11,174)
Dividends paid	6	(38,066)	(38,066)
Repayment of lease liabilities		(31,188)	(40,960)
		<u>(86,318)</u>	<u>(90,200)</u>
Net decrease in cash and cash equivalents		(93,286)	(24,091)
Cash and cash equivalents at the beginning of the financial half-year		<u>297,802</u>	<u>391,712</u>
Cash and cash equivalents at the end of the financial half-year		<u><u>204,516</u></u>	<u><u>367,621</u></u>

*The above statement of cash flows should be read in conjunction with the accompanying notes*

**Pambula & District Community Development Limited**  
**Notes to the financial statements**  
**31 December 2025**

**Note 1. Material accounting policy information**

These general purpose financial statements for the interim half-year reporting period ended 31 December 2025 have been prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Act 2001*. Compliance with AASB 134 ensures compliance with International Financial Reporting Standard IAS 34 *Interim Financial Reporting*.

These general purpose financial statements do not include all the notes of the type normally included in annual financial statements. Accordingly, these financial statements are to be read in conjunction with the annual report for the year ended 30 June 2025 and any public announcements made by the company during the period.

The accounting policies adopted are consistent with those of the previous financial year and corresponding interim reporting period, unless otherwise stated.

**Note 2. Economic dependency**

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of revenue under the franchise agreement. The franchise agreement expires in November 2028.

The directors have a reasonable expectation that a new franchise agreement will be signed prior to the expiry date.

**Note 3. Revenue from contracts with customers**

	<b>31-Dec-25</b>	<b>31-Dec-24</b>
	\$	\$
Margin income	847,985	896,155
Fee income	49,430	66,914
Commission income	42,392	45,734
	<u>939,807</u>	<u>1,008,803</u>

*Disaggregation of revenue*

All revenue from contracts with customers has been recognised at a point in time during the half-year.

**Note 4. Right-of-use assets**

	<b>31-Dec-25</b>	<b>30-Jun-25</b>
	\$	\$
<i>Non-current assets</i>		
Land and buildings - right-of-use	909,659	740,874
Less: Accumulated depreciation	<u>(458,051)</u>	<u>(413,921)</u>
	<u>451,608</u>	<u>326,953</u>

**Pambula & District Community Development Limited**  
**Notes to the financial statements**  
**31 December 2025**

**Note 4. Right-of-use assets (continued)**

*Reconciliations*

Reconciliations of the written down values at the beginning and end of the current financial half-year are set out below:

	<b>Land and buildings \$</b>
Balance at 1 July 2025	326,953
Remeasurement adjustments	159,654
Depreciation expense	<u>(34,999)</u>
Balance at 31 December 2025	<u><u>451,608</u></u>

Refer to note 5 for more information on lease arrangements.

**Note 5. Lease liabilities**

	<b>31-Dec-25 \$</b>	<b>30-Jun-25 \$</b>
<i>Current liabilities</i>		
Lease liability	<u>94,108</u>	<u>93,507</u>

*Non-current liabilities*

Lease liability	<u>424,185</u>	<u>285,727</u>
-----------------	----------------	----------------

*Reconciliation of lease liabilities*

	<b>31-Dec-25 \$</b>
Opening balance	379,234
Remeasurement adjustments	170,247
Lease interest expense	17,064
Lease payments - total cash outflow	<u>(48,252)</u>
	<u><u>518,293</u></u>

*Remeasurement adjustments*

The company exercised a 5 year renewal option and entered into a renewal agreement for the Bega Branch lease during the period. The renewal agreement includes a further 5 year option of which the company is reasonably certain to exercise. As such a remeasurement of the lease liability, right-of-use asset and make good provision occurred using the revised lease term end date of July 2035.

**Note 6. Dividends**

The following dividends were declared and paid to shareholders during the financial half-year as presented in the Statement of changes in equity and Statement of cash flows.

	<b>31-Dec-25 \$</b>	<b>31-Dec-24 \$</b>
Fully franked dividend of 5 cents per share (31-Dec-24: 5 cents)	<u>38,066</u>	<u>38,066</u>

The tax rate at which dividends have been franked is 25%.

**Pambula & District Community Development Limited**  
**Notes to the financial statements**  
**31 December 2025**

**Note 7. Contingent assets and liabilities**

There were no contingent assets or liabilities at the date of this report.

**Note 8. Related party transactions**

The company has related party transactions that include payments to organisations affiliated with certain directors. These related party transactions are consistent with those disclosed in the company's financial report for the year ended 30 June 2025. There have been no significant changes to the nature or amount of these related party transactions during the half-year ended 31 December 2025.

**Note 9. Events after the reporting date**

No matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

**Pambula & District Community Development Limited**  
**Directors' declaration**  
**31 December 2025**

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, Australian Accounting Standard AASB 134 *Interim Financial Reporting*, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 31 December 2025 and of its performance for the financial half-year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 303(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



---

Timothy George Shepherd  
Chair

5 March 2026



Andrew Frewin Stewart  
61 Bull Street Bendigo VIC 3550  
ABN: 65 684 604 390  
afs@afsbendigo.com.au  
03 5443 0344

# Independent auditor's review report to the Directors of Pambula & District Community Development Limited

## Report on the half-year financial report

### Conclusion

We have reviewed the half-year financial report of Pambula & District Community Development Limited (the company), which comprises the statement of financial position as at 31 December 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the half-year ended on that date, a summary of material accounting policies and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of Pambula & District Community Development Limited does not comply with the *Corporations Act 2001* including:

- a. giving a true and fair view of the company's financial position as at 31 December 2025 and of its performance for the half-year ended on that date; and
- b. complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

### Basis for conclusion

We conducted our review in accordance with ASRE 2410: *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's responsibilities for the review of the financial report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

### Responsibility of the directors for the financial report

The directors of the company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.



Andrew Frewin Stewart  
61 Bull Street Bendigo VIC 3550  
ABN: 65 684 604 390  
afs@afsbendigo.com.au  
03 5443 0344

## Auditor's responsibility for the review of the financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the company's financial position as at 31 December 2025 and its performance for the half-year ended on that date, and complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

A handwritten signature in black ink, appearing to read 'Andrew Frewin Stewart', is positioned above the printed name.

**Andrew Frewin Stewart**  
61 Bull Street, Bendigo Vic 3550  
Dated: 5 March 2026

A handwritten signature in black ink, appearing to read 'Lachlan Tatt', is positioned above the printed name.

**Lachlan Tatt**  
Lead Auditor