

# Annual Report 2020

Sandringham Community  
Financial Services Limited

Community Bank  
Sandringham

ABN 86 099 131 192



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# Chairman's report

## For year ending 30 June 2020

In what has been an unusual year I am pleased to report that, for the year to 30 June 2020, we achieved a profit before tax of \$58,323 (2019, \$69,545). This was after community contributions of \$78,190 (2019 \$80,362)

Our balance sheet remains strong with total equity increasing by \$17,246 to \$596,526.

Total business continues to grow, and I will leave it to our Manager, Matthew Gallop to report in more detail on our business activities.

COVID-19 has impacted on our business in several ways. Our branch now operates under strict COVID-19 protocols and changes to our interaction with customers have been introduced to protect our staff. In addition, we have closed the branch on Saturday mornings to further reduce person to person contact. The future of Saturday morning trading is reviewed on a regular basis to monitor any inconvenience to our customers.

Branch staff have been actively assisting our customers to engage with on-line banking and avoid the necessity to attend the branch.

With continuing pressure on our margins and the full impact of COVID-19 on our customer's business and personal financial positions we expect to see further pressure on our earnings and our ability to maintain profits at their current level. Costs are constantly being reviewed to ensure we are operating as efficiently as possible.

### Dividend

A fully franked dividend of 4 cents has been declared for the year to 30 June 2020. This is a reduction from the 6 cents paid in 2019, which we consider prudent in the current economic climate and the need to preserve our capital position.

### Community contributions

As mentioned above, we made community contributions of \$78,190 for the year, which was a slight reduction on the \$80,362 distributed in 2019.

It is pleasing to hear many compliments from our customers and the local community about our contributions to the community and the part we play in adding value to Sandringham and Hampton.

Details of our community contributions are shown later in this report.

### Strategy

Focus on staff training to maintain their professional banking skills and regular customer contact to ensure that they are making the best use of the banking products is an ongoing strategy of the branch.

Bendigo Bank banking products are among the best available and together with the personalised service at the branch, from our professional staff, make us a leader in Banking and a 'go to' place for all banking needs.

### Directors and staff

A major attribute of Community Bank Sandringham is the quality of the Directors and staff. The Directors bring a good mix of skills to the Board and make valuable contributions to the Board and various Board committees. The staff, many with over ten years' service, provide a friendly and professional level of service.

This year we welcomed Tanya Tanner to the Board to fill a casual vacancy. Tanya is involved in local business and brings new skills to the Board.

### Shareholders

Finally, to you our shareholders, thank you for your continued support both as shareholders and customers. Many of you have been with us since our establishment in 2002 and we look forward to your continued support over future years.



**Graham M Ludecke**  
Chair

# Manager's report

## For year ending 30 June 2020

The Community Bank Sandringham has been trading for 18 years and we had a very pleasing year where we grew our total footings by 14% from \$159 million to \$181 million.

We were also pleased to have provided to our community a further \$78,190 in grants, sponsorships and donations during the year bringing our total return to our community (including dividends) of \$2.15 million. We are so proud to have been involved in many great community projects including All Abilities Netball that assist those with special needs and disabilities to play netball and compete in formal competitions, assist Sandybeach with the running cost of their buses, provide funds for the Sandringham Historical Society to digitise their vast records and partnered with Nagle Preschool to continue visits with Regis Aged Care under their intergenerational contact program.

COVID-19 has certainly seen the business face some challenges in the second half of the year affected by the lock downs and quieter property market. The staff and clients have adapted well and we have seen a sharp increase in the number of clients conducting internet banking along with an increase in phone calls and emails from clients as we worked together to ensure their banking needs are met. While we have closed temporarily on Saturday mornings due to COVID-19 we have continued to remain open for our normal business hours Monday to Friday which has assisted in our growth as many local banks have chosen to close their branches during these times. We have been considerably proud to service our community during these difficult times and look forward to continuing to provide our excellent level of service.

The Sandringham community banking model provides some exciting opportunities for our community and I would welcome the opportunity to talk to you, your family and friends to see how we can assist. This in turn will provide increased benefits to our community. With the recent rollout of a brand new Home Loan

product Bendigo Bank have a full range of very competitive banking, financial planning and insurance products to meet your needs. We would be pleased to be able to provide you with a no obligation free quote for your business.

During the year we saw our staff member Sally Turner leave us and take up a new opportunity in an exciting new style Bendigo Bank branch in Carlton. We welcomed a new staff member Georgia Harvey in December 2019 who has fitted into our team very well and along with Brooke Robinson, Julie Dunn, Siobhan Boyle, Debbie Sinclair and Kathryn Harvey we have a highly committed, professional and knowledgeable staff to assist with all your banking requirements.

I wish to acknowledge my appreciation of the support of Bendigo and Adelaide Bank Limited and in particular our Regional Manager Stephanie Russell.

I would also like to thank the Board of Directors for their continued support and commercial knowledge and they are instrumental in the success of our business. This was never more evident than during the early days of the COVID-19 crisis where they made themselves available at a moment's notice to provide guidance, approval and email responses as urgent decisions needed to be made in short timeframes. In particular to our Chair Graham Ludecke I am very grateful.

The local support has made this business the success that it is, and we look forward to a strong future to strengthen the outcome from your investment in our community.



**Matthew Gallop**  
Branch Manager

# Bendigo and Adelaide Bank report

## For year ending 30 June 2020

In the 20-plus years since the opening of the very first Community Bank branch, it's fair to say we haven't seen a year quite like 2020.

After many years of drought, the 2019 calendar year ended with bushfires burning across several states. A number of our Community Bank companies were faced with an unprecedented natural disaster that impacted lives, homes, businesses and schools in local communities.

As fires took hold, Bendigo and Adelaide Bank's head office phones started to ring, emails came in from all over the world and our customers, and non-customers, headed into our branches to donate to an appeal that we were still in the process of setting up.

Our reputation as Australia's most trusted bank and the goodwill established by 321 Community Bank branches across the country meant that people instinctively knew that Bendigo, and our Community Bank partners, would be there to help. An appeal was established and donations were received in branch and online from 135,000 donors from all around the world. More than \$45 million was donated.

Just as the fires had been extinguished and the Bank's foundation was working with government, not-for-profit organisations and impacted communities to distribute donations, the global COVID-19 pandemic arrived.

The impact of this pandemic was, and continues to be, more than about health. The impacts are far-reaching and banking is not immune. Your support as a shareholder, and a customer, of your local Community Bank company has never been so important.

You should be proud of your investment in your local Community Bank company. As the Australian workforce had to adjust its way of working, your Community Bank branch staff were classified as essential workers and turned up for work every day throughout the pandemic to serve your local customers.

Your Community Bank company, led by your local Directors, were committed to supporting local economies. Often it was the little things like purchasing coffees and meals from local cafes, not only for their branch staff but for other essential workers (teachers, nurses, hospital support staff, ambulance and police officers and aged care workers). This not only supported essential workers also supported many local businesses when they needed it the most.

What we've discovered in 2020 is that in times of crisis, Australia's Community Bank network has unofficially become Australia's 'second responder'. Local organisations and clubs look to their local Community Bank companies not only for financial assistance, but to take the lead in connecting groups and leading the community through a crisis.

So, what does this all mean? For Bendigo and Adelaide Bank, it reinforces the fact that you are a shareholder of a unique and caring company – run by locals to benefit not only your community but those in need.

As Australia's 5th largest bank with more than 1.9 million customers we are proud to partner with your community.

If 2020 has shown us anything, it's that we're stronger for the partnerships we have with the communities we operate in.

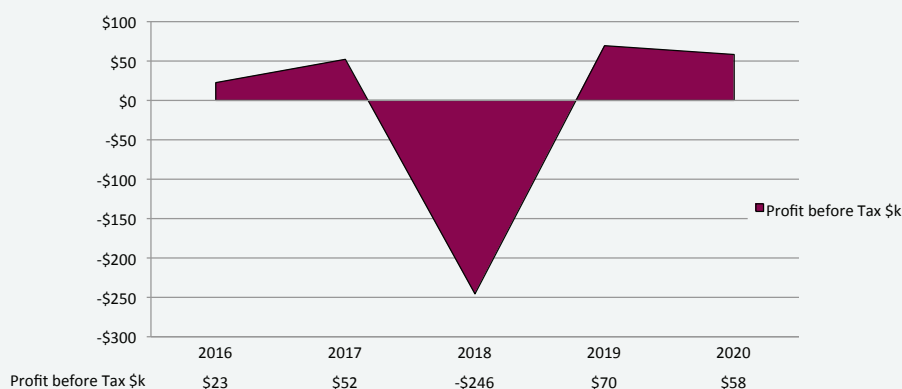
On behalf of Bendigo and Adelaide Bank, we thank all of our Community Bank company Directors and shareholders and your branch staff and customers for your continued support throughout the year.



**Mark Cunneen**  
**Head of Community Support**  
**Bendigo and Adelaide Bank**

# Financial performance

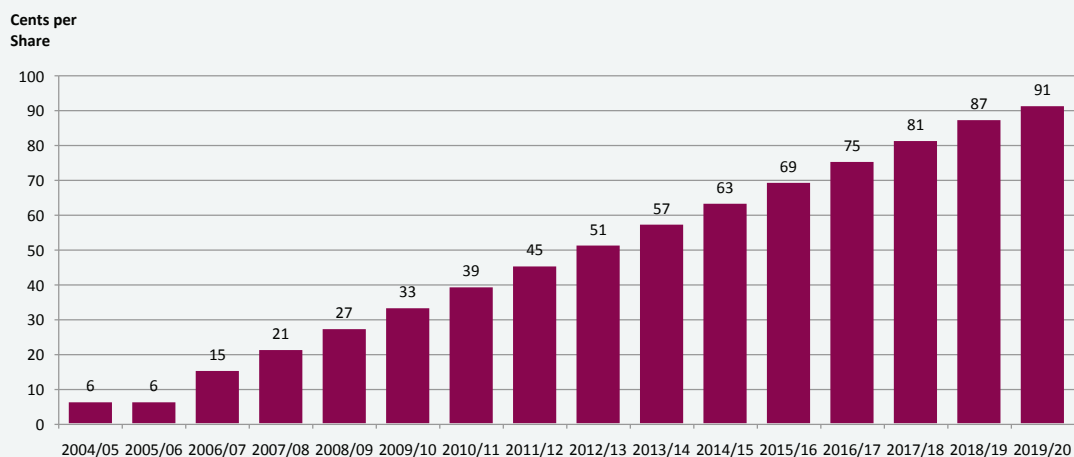
## Profit before tax



## Deposit and lending growth



## Cumulative shareholder returns





# Local community support

## Who do we support?

All Abilities Netball  
 East Sandringham Junior Football Club  
 Hampton Cricket Club  
 Hampton Rovers Football Club  
 Hampton RSL  
 Nagle Pre School  
 Rotary Club Sandringham  
 Sandringham Bowls  
 Sandringham Croquet Club  
 Sandringham Historical Society  
 Sandringham Little Athletics  
 Sandringham Primary School  
 Vic Jazz Club  
 South East Umpires Association  
 Hampton Junior Soccer Club  
 Fossil Project – Sandringham Foreshore Association  
 Bailey House  
 Sandybeach Centre  
 Fairway  
 Team Sports 4 All

## Sandringham Little Athletics Club & Hampton Cricket Club

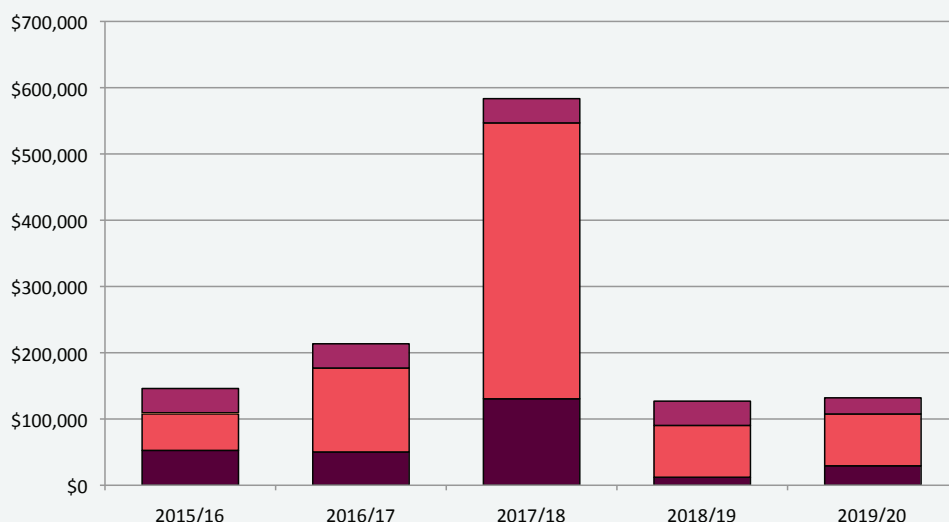
SLAC & HCC were lucky to complete a full season of sport over their 2019/20 Summer. The branded uniforms and strong presence of Community Bank Sandringham through the clubs is always wonderful to see.



## Bushfire relief

Sandringham's locals see Matthew Gallop in his suit and tie most days, but the locals in Corryong saw a different side to him – Matthew the fence builder! Thanks Matthew for being part of a group who did the 10 hour round journey to help the town of Corryong get fences mended after the fires.

## Donations, Grants, Sponsorships and Dividends



**COMMUNITY CONTRIBUTIONS**  
**\$2.1 million**

■ Dividends  
 ■ Donations \$  
 ■ Sponsorships \$  
 ■ Foundation grants \$



# Sandringham Primary School

After one day back at school for 2020 Sandy Primary students awoke to the devastating news of a fire at the school. In an amazing show of community spirit the local community rallied and created a temporary school within the grounds of Sandy East and Sandy Secondary College whilst a Sandy Primary Village was built for the students at Sandringham Secondary Highett campus where they will remain until the school is rebuilt for 2022. Community Bank Sandringham provided a \$10,000 fund to kickstart a fundraising initiative to help the school purchase needed items. The kitchen garden project has remained running through remote learning with both school sites operating throughout the year.



# Community Bank Sandringham team

It has been an unusual year for the Community Bank team but the team have, as always, provided exceptional service.



# All Abilities Netball

A new partnership was created this year and we have been thrilled to help support this program to enable those with special needs and disabilities to play netball and to compete in formal competitions. Whilst their season was hampered they managed to run online training and videos.



# Sandybeach Centre

The Sandybeach buses are certainly looking forward to getting out and about more, but as always they are a constant reminder throughout our community of the great partnership we have with Sandybeach Centre and the support they provide to the community.



# Directors' report

For the financial year ended 30 June 2020

The Directors present their report of the company for the financial year ended 30 June 2020.

## Directors

The following persons were Directors of Sandringham Community Financial Services Limited during or since the end of the financial year up to the date of this report:

Directors	Details
<b>Graham Manson Ludecke OAM</b>	
Chair & Member of Audit and Risk Committee & Member of Remuneration and Nomination Committee	Director since August 2009, Qualifications include SF Fin MAICD. Retired Banker. Held senior banking positions with the National Australia Bank including international postings in Europe and the USA. Currently, Director of Bentleigh Bayside Community Health. President, Black Rock Sports Auxiliary Inc. Life Governor, Sandringham Hospital 1981. Past Directorships include CRAA, Data Advantage Ltd, Southern Family Life, NGV Foundation, Sandringham Hospital, Australian Banking Industry Ombudsman Ltd. Past member of Alfred Health, Community Advisory Committee and Southern Health, Community Advisory Committee.
<b>Michael John Davies</b>	
Deputy Chair and Chair of Audit and Risk Committee	Director since January 2008. Qualifications include FAIM, AMAMI. Formerly Group President and Director of ITW Australia, Asia Pacific and subsidiary companies. Chairman HGS Pty Ltd and Sutton Tools Pty Ltd, Director Victoria Carpet Company Pty Ltd, Quest Flooring Pty Ltd.
<b>Glen Hay Kruger</b>	
Member of Marketing and Communication Committee	Director since February 2011. Qualifications include MBA. 25 years experience at senior management level in the not-for-profit area, currently Executive Director of Aries Technology Australia Pty Ltd.
<b>Ian Richard Siebert</b>	
Chair of Remuneration & Nomination Committee	Director since October 2010. Qualifications include B Ec, Dip Tert ed, MBA, Cert IV T&A 10 years experience as a manager and 30 years as a management consultant and Higher Education Leader, Facilitator and Coach.

## Directors' report (continued)

### Directors (continued)

Directors	Details
<b>Cindy Nora Jessica O'Donoghue</b>	
Member of Audit & Risk Committee	<p>Director since October 2015. Qualifications include B Comm (Accounting), CPA.</p> <p>Over 20 years accounting and business experience in both Accounting Practise and the Financial Services Industry. In particular, the corporate banking sector in London and Dublin. Held positions in listed companies namely, Lloyds TSB, Mercer HR and Bank of Ireland. Senior Business Manager for Catholic Education Melbourne and Director of the St Mary's Foundation, Hampton.</p>
<b>Amanda May Smyth</b>	
Member of Marketing and Communication Committee	<p>Director since February 2016. Qualifications include B Econ.</p> <p>15 years experience both in Australia (David Jones, Big W) and the UK (Austin Reed, Cath Kidston) in Retail Buying. Strong community focus through primary school Parents Associations and Kindergarten Committees.</p>
<b>Caitlin Elizabeth Eves</b>	
Chair of Marketing & Communication Committee.	<p>Director since February 2016. Qualifications include B Comm (Mgt/Marketing).</p> <p>Over 15 years experience in Marketing, communications and strategy in global and multinational companies as well as direct consulting for small to medium businesses in financial and other sectors. Also currently Director of Strategy and customer service at FM Group Pty Ltd.</p>
<b>Tanya Tanner</b>	
Member of Marketing and Communication Committee	<p>Director since February 2020. Qualifications include Fully Licensed Estate Agent.</p> <p>Over 30 years experience in the Real Estate Industry. Owner and Director of JP Dixon Sandringham for 7 years and currently the Director and owner of Belle Property Sandringham Property Management Department.</p>

Directors were in office for this entire year unless otherwise stated.

No Directors have material interests in contracts or proposed contracts with the company.

# Directors' report (continued)

## Directors' meetings

Attendances by each Director during the year were as follows:

	Board meetings		Audit & Risk Committee Meetings meetings	
	A	B	A	B
<b>Director</b>				
Graham Manson Ludecke OAM	10	10	3	3
Michael John Davies	10	10	2	1
Glen Hay Kruger	10	9	N/A	N/A
Cindy Nora Jessica O'Donoghue	10	8	3	3
Amanda May Smyth	10	9	N/A	N/A
Caitlin Elizabeth Eves	10	9	N/A	N/A
Tanya Tanner	3	1	N/A	N/A
Ian Richard Siebert	10	9	N/A	N/A
<b>Independent Member of the Audit &amp; Risk Committee</b>				
Kate Robb	N/A	N/A	3	3

A - The number of meetings eligible to attend.

B - The number of meetings attended.

N/A - not a member of that committee.

## Independent Member of the Audit & Risk Committee

Kate Robb has been an Independent Member of the Audit and Risk Committee since 2015. Prior to this she was the company Director, and Secretary.

Kate is a AICD qualified Non-executive Director with over 20 years finance, governance, internal audit, risk management and compliance experience in industry and with PricewaterhouseCoopers. Over 6 years public company Board and Audit Committee experience primarily in financial services. Currently Director and Chair of Audit Committee for Money 3 Corporation Ltd; an ASX listed non-bank automotive lender.

## Company Secretary

Cindy O'Donoghue has been the Company Secretary of Sandringham Community Financial Services Limited since 1 August 2015.

Cindy O'Donoghue's qualifications and experience includes a Bachelor of Commerce (Accounting) degree and she is also a qualified Certified Practising Accountant (CPA) of Australia since 2001. Cindy has over 15 years experience in both accounting practise and the Financial Services sector in London and Dublin. She has held positions in listed companies, namely Lloyds TSB, Mercer HR and Bank of Ireland. Currently, a Director of the St Mary's Foundation and Finance Business Partner at the Catholic Education Melbourne.

Cindy became a Director of the company on 1 October 2015 and was paid \$15,000 plus superannuation guarantee in regard to her role as the company's accountant and company secretary.

## Principal activities

The principal activities of the company during the course of the financial year were in providing Community Bank branch services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited.

There has been no significant changes in the nature of these activities during the year.

# Directors' report (continued)

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## Review of operations

The profit of the company for the financial year after provision for income tax was \$53,847 (2019 profit: \$117,382), which is a 54.1% decrease as compared with the previous year.

## New Accounting Standards Implemented

The company has implemented a new accounting standard that is applicable for the current reporting period.

AASB 16: Leases has been applied retrospectively using the modified cumulative approach, with the cumulative effect of initially applying the standard recognised as an adjustment to the opening balance of retained earnings at 1 July 2019. Therefore, the comparative information has not been restated and continues to be reported under AASB 117: Leases.

## COVID-19 Impact on Operations

The spread of COVID-19 has severely impacted many local economies around the globe. In many countries, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary interventions to stabilise economic conditions.

The company has determined that these events have not required any specific adjustments within the financial report. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as any impact on the financial position and results of the company for future periods.

## Dividends

A fully franked dividend was declared and paid during the year for the year ended 30 June 2019. The Board had declared that a 4 cent Fully Franked Dividend will be paid in the 2021 financial year for the year ended 30 June 2020.

## Options

No options over issued shares were granted during or since the end of the financial year and there were no options outstanding as at the date of this report.

## Significant changes in the state of affairs

No significant changes in the company's state of affairs occurred during the financial year.

## Events subsequent to the end of the reporting period

No matters or circumstances have arisen since the end of the financial year that significantly affect or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company, in future financial years.

## Likely developments

The company will continue its policy of providing banking services to the community.

## Environmental regulations

The company is not subject to any significant environmental regulation.



## Directors' report (continued)

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### **Indemnifying Officers or Auditor**

The company has agreed to indemnify each Officer (Director, Secretary or employee) out of assets of the company to the relevant extent against any liability incurred by that person arising out of the discharge of their duties, except where the liability arises out of conduct involving dishonesty, negligence, breach of duty or the lack of good faith. The company also has Officers Insurance for the benefit of Officers of the company against any liability occurred by the Officer, which includes the Officer's liability for legal costs, in or arising out of the conduct of the business of the company or in or arising out of the discharge of the Officer's duties.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The company has not provided any insurance for an Auditor of the company.

### **Proceedings on behalf of company**

No person has applied for leave of court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings. The company was not a party to any such proceedings during the year.

### **Auditor independence declaration**

A copy of the Auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set at page 13 of this financial report. No Officer of the company is or has been a partner of the Auditor of the company.

Signed in accordance with a resolution of the Board of Directors at Sandringham on 5 October 2020.



**Mr Graham Ludecke**  
**Director**

# Auditor's independence declaration



41A Breen Street  
Bendigo, Victoria  
PO Box 448, Bendigo, VIC, 3552

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admin@rsdaudit.com.au  
www.rsdaudit.com.au

## **Auditors Independence Declaration under section 307C of the *Corporations Act 2001* to the Directors of Sandringham Community Financial Services Limited**

In accordance with Section 307C of the *Corporations Act 2001*, I declare that, to the best of my knowledge and belief, during the year ended 30 June 2020 there have been no contraventions of:

- (i) The auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (ii) Any applicable code of professional conduct in relation to the audit.

### **RSD Audit**

A handwritten signature in black ink, appearing to be 'Katie Teasdale'.

**Kathie Teasdale**  
**Partner**  
41A Breen Street  
Bendigo VIC 3550

**Dated:** 5 October 2020

# Financial statements

## Statement of Profit or Loss and Other Comprehensive Income for the year ended 30 June 2020

	Note	2020 \$	2019 \$
<b>Revenue</b>	2	889,825	906,984
<b>Expenses</b>			
Employee benefits expense	3	(436,649)	(444,480)
Depreciation and amortisation	3	(65,271)	(20,577)
Finance costs	3	(27,132)	-
Bad and doubtful debts expense	3	(648)	(800)
Marketing expenses		(46,708)	(42,212)
IT Costs		(47,309)	(48,715)
Rental expenses		-	(61,514)
Rates (Town/Water/land tax)		(15,205)	(15,191)
Insurance expense		(14,088)	(13,124)
Auditor Remuneration		(5,450)	(5,180)
Directors Fees		(20,052)	(17,354)
Other expenses		(74,800)	(87,930)
		<b>(753,312)</b>	<b>(757,077)</b>
<b>Operating profit before charitable donations and sponsorship</b>		<b>136,513</b>	<b>149,907</b>
Charitable donations and sponsorship		(78,190)	(80,362)
<b>Profit before income tax</b>		<b>58,323</b>	<b>69,545</b>
Income tax (expense)/benefit	4	(4,476)	47,837
<b>Profit for the year after income tax</b>		<b>53,847</b>	<b>117,382</b>
Other comprehensive income		-	-
<b>Total comprehensive income for the year</b>		<b>53,847</b>	<b>117,382</b>
Profit attributable to members of the company		53,847	117,382
<b>Total comprehensive income attributable to members of the company</b>		<b>53,847</b>	<b>117,382</b>
<b>Earnings per share for profit from continuing operations attributable to the ordinary equity holders of the company (cents per share):</b>			
- basic earnings per share	18	8.83	19.24

The accompanying notes form part of these financial statements

## Financial statements (continued)

### Statement of Financial Position as at 30 June 2020

	Note	2020 \$	2019 \$
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	5	92,873	536,750
Trade and other receivables	6	105,660	75,190
Financial assets	7	495,879	42,455
Current tax asset	4	12,567	12,437
Other assets	8	7,648	7,025
<b>Total current assets</b>		<b>714,627</b>	<b>673,857</b>
<b>Non-current assets</b>			
Property, plant and equipment	9	586,608	14,790
Intangible assets	10	28,620	41,830
Deferred tax assets	4	67,591	72,197
<b>Total non-current assets</b>		<b>682,819</b>	<b>128,817</b>
<b>Total assets</b>		<b>1,397,446</b>	<b>802,674</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	12	102,098	96,902
Leases	13	19,167	-
Provisions	14	99,303	92,640
<b>Total current liabilities</b>		<b>220,568</b>	<b>189,542</b>
<b>Non-current liabilities</b>			
Trade and other payables	12	13,210	26,420
Leases	13	564,889	-
Provisions	14	2,253	7,432
<b>Total non-current liabilities</b>		<b>580,352</b>	<b>33,852</b>
<b>Total liabilities</b>		<b>800,920</b>	<b>223,394</b>
<b>Net assets</b>		<b>596,526</b>	<b>579,280</b>
<b>Equity</b>			
Issued capital	15	518,507	518,507
Retained earnings	16	78,019	60,773
<b>Total equity</b>		<b>596,526</b>	<b>579,280</b>

The accompanying notes form part of these financial statements



## Financial statements (continued)

### Statement of Changes in Equity for the year ended 30 June 2020

	Note	Issued capital \$	Retained earnings \$	Total equity \$
<b>Balance at 1 July 2019</b>		518,507	60,773	579,280
Comprehensive income for the year				
Profit for the year		-	53,847	53,847
Other comprehensive income for the year		-	-	-
		-	<b>53,847</b>	<b>53,847</b>
<b>Transactions with owners in their capacity as owners</b>				
Dividends paid or provided	17	-	(36,601)	(36,601)
<b>Balance at 30 June 2020</b>		<b>518,507</b>	<b>78,019</b>	<b>596,526</b>
<b>Balance at 1 July 2018</b>		518,507	(20,009)	498,498
Comprehensive income for the year				
Profit for the year		-	117,383	117,383
Other comprehensive income for the year		-	-	-
		-	<b>117,383</b>	<b>117,383</b>
<b>Transactions with owners in their capacity as owners</b>				
Dividends paid or provided	17	-	(36,601)	(36,601)
<b>Balance at 30 June 2019</b>		<b>518,507</b>	<b>60,773</b>	<b>579,280</b>

The accompanying notes form part of these financial statements

## Financial statements (continued)

### Statement of Cash Flows for the year ended 30 June 2020

	Notes	2020 \$	2019 \$
<b>Cash flows from operating activities</b>			
Receipts from customers		935,779	912,511
Payments to suppliers and employees		(844,329)	(751,517)
Dividends received		303	606
Interest received		7,428	9,132
Income tax paid		-	(230)
<b>Net cash flows provided by operating activities</b>	<b>19b</b>	<b>99,181</b>	<b>170,502</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment		(5,170)	-
Property, plant and equipment written off		489	-
Purchase of investments		(453,424)	(8,949)
Purchase of intangible assets		(13,210)	(13,209)
<b>Net cash flows used in investing activities</b>		<b>(471,315)</b>	<b>(22,158)</b>
<b>Cash flows from financing activities</b>			
Repayment of lease liabilities		(35,142)	-
Dividends paid		(36,601)	(36,601)
<b>Net cash flows used in financing activities</b>		<b>(71,743)</b>	<b>(36,601)</b>
<b>Net increase/(decrease) in cash held</b>		<b>(443,877)</b>	<b>111,743</b>
Cash and cash equivalents at beginning of financial year		536,750	425,007
<b>Cash and cash equivalents at end of financial year</b>	<b>19a</b>	<b>92,873</b>	<b>536,750</b>

The accompanying notes form part of these financial statements

# Notes to the financial statements

For year ended 30 June 2020

These financial statements and notes represent those of Sandringham Community Financial Services Limited (the company) as an individual entity.

Sandringham Community Financial Services Limited is a company limited by shares, incorporated and domiciled in Australia.

The financial statements were authorised for issue by the Directors on 17 September 2020.

## Note 1. Summary of significant accounting policies

### (a) Basis of preparation

These general purpose financial statements have been prepared in accordance with the *Corporations Act 2001*, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board and International Financial Reporting Standards as issued by the International Accounting Standards Board. The company is a for-profit entity for financial reporting purposes under Australian Accounting Standards. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

### Economic dependency

The company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of the Community Bank branch at Sandringham, Victoria.

The branch operates as a franchise of Bendigo and Adelaide Bank Limited, using the name "Bendigo Bank", the logo, and systems of operation of Bendigo and Adelaide Bank Limited. The company manages the Community Bank branch on behalf of Bendigo and Adelaide Bank Limited, however all transactions with customers conducted through the Community Bank branch are effectively conducted between the customers and Bendigo and Adelaide Bank Limited.

All deposits are made with Bendigo and Adelaide Bank Limited, and all personal and investment products are products of Bendigo and Adelaide Bank Limited, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo and Adelaide Bank Limited, must be approved by Bendigo and Adelaide Bank Limited. All credit transactions are made with Bendigo and Adelaide Bank Limited, and all credit products are products of Bendigo and Adelaide Bank Limited.

Bendigo and Adelaide Bank Limited provides significant assistance in establishing and maintaining the Community Bank branch franchise operations. It also continues to provide ongoing management and operational support, and other assistance and guidance in relation to all aspects of the franchise operation, including advice in relation to:

- Advice and assistance in relation to the design, layout and fit out of the Community Bank branch;
- Training for the Branch Managers and other employees in banking, management systems and interface protocol;
- Methods and procedures for the sale of products and provision of services;
- Security and cash logistic controls;
- Calculation of company revenue and payment of many operating and administrative expenses;
- The formulation and implementation of advertising and promotional programs; and
- Sale techniques and proper customer relations.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **(b) Impairment of assets**

At the end of each reporting period, the company assesses whether there is any indication that an asset may be impaired. The assessment will include the consideration of external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less cost to sell and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard. Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

### **(c) Goods and services tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

### **(d) Comparative figures**

When required by Accounting Standards comparative figures have been adjusted to conform to changes in presentation for the current financial year.

### **(e) Critical accounting estimates and judgements**

The Directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company. Estimates and judgements are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. The estimates and judgements that have a significant risk of causing material adjustments to the carrying values of assets and liabilities are as follows:

#### Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and intangible assets. The depreciation and amortisation charge will increase where useful lives are less than previously estimated lives.

#### Employee benefits provision

Assumptions are required for wage growth and CPI movements. The likelihood of employees reaching unconditional service is estimated. The timing of when employee benefit obligations are to be settled is also estimated.

#### Income tax

The company is subject to income tax. Significant judgement is required in determining the deferred tax asset. Deferred tax assets are recognised only when it is considered sufficient future profits will be generated. The assumptions made regarding future profits is based on the company's assessment of future cash flows.

#### Impairment

The company assesses impairment at the end of each reporting period by evaluating conditions and events specific to the company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value in use calculations which incorporate various key assumptions.

### **(f) New and revised standards that are effective for these financial statements**

With the exception of the below, these financial statements have been prepared in accordance with the same accounting policies adopted in the entity's last annual financial statements for the year ended 30 June 2019. Note that the changes in accounting policies specified below ONLY apply to the current period. The accounting policies included in the company's last annual financial statements for the year ended 30 June 2019 are the relevant policies for the purposes of comparatives.



## Notes to the financial statements (continued)

### Note 1. Summary of significant accounting policies (continued)

#### (f) New and revised standards that are effective for these financial statements (continued)

AASB 16 Leases became mandatorily effective on 1 January 2019. Accordingly, these standards apply for the first time to this set of annual financial statements. The nature and effect of changes arising from these standards are summarised in the section below.

##### AASB 16 Leases

AASB 16 Leases replaces AASB 117 Leases and three associated Interpretations. The new standard has been applied using the modified retrospective approach, with the cumulative effect of adopting AASB 16 being recognised in equity as an adjustment to the opening balance of retained earnings for the current period. Prior periods have not been restated, as permitted under the specific transition provisions in the standard.

For contracts in place at the date of initial application, as permitted under the specific transition provisions in the standard, the company has elected to apply the definition of a lease from AASB 117 and relevant associated interpretations, and has not applied AASB 16 to arrangements that were previously not identified as a lease under AASB 117 and associated interpretations. This means that any contracts that were deemed to not contain a lease under AASB 117 have not been reassessed under AASB 16.

The company has also elected to not include initial direct costs in the measurement of the right-of-use asset for operating leases in existence at the date of initial application of AASB 16, being 1 July 2019. Furthermore, at this date, the company has elected to measure the right-of-use assets at an amount equal to the lease liability adjusted for any prepaid or accrued lease payments that existed at the date of transition as allowed under the transition provisions.

Instead of performing an impairment review on the right-of-use assets at the date of initial application, the company has relied on its historic assessment as to whether leases were onerous immediately before the date of initial application of AASB 16.

On transition, for leases previously accounted for as operating leases with a remaining lease term of less than 12 months and for leases of low-value-assets (less than \$10,000) the company has applied the optional exemptions to not recognise right-of-use assets but to account for the lease expense on a straight-line basis over the remaining lease term.

For those leases previously classified as finance leases, the right-of-use asset and lease liability are measured at the date of initial application at the same amounts as under AASB 117 immediately before the date of initial application.

On transition to AASB 16 the weighted average incremental borrowing rate applied to lease liabilities recognised under AASB 16 was 4.5%.

The company has benefited from the use of hindsight for determining lease term when considering options to extend and terminate leases.

The following is a reconciliation of total operating lease commitments at 30 June 2019 to the lease liabilities recognised at 1 July 2019.

	\$
Total operating lease commitments disclosed at 30 June 2019	213,316
Recognition exemptions:	
Variable lease payments not recognised	630,000
<b>Operating lease liabilities before discounting</b>	<b>843,316</b>
Lease liability discounted using incremental borrowing rate at date of initial application (1 July 19)	619,198
Lease liability as at 1 July 2019	
Represented by:	
Current lease liabilities	36,869
Non-current lease liabilities	582,329
	<b>619,198</b>

# Notes to the financial statements (continued)

## Note 1. Summary of significant accounting policies (continued)

### (f) New and revised standards that are effective for these financial statements (continued)

#### Adjustments recognised in the balance sheet on 1 July 2019

The recognised right-of-use assets relate to the following types of assets:

	30 June 2020 \$	1 July 2019 \$
Properties	571,567	619,198
<b>Total right-of-use assets</b>	<b>571,567</b>	<b>619,198</b>

The change in accounting policy affected the following items in the balance sheet on 1 July 2019:

Balance sheet item	Effect	Amount
Property, plant and equipment	Increase	619,198
Lease liabilities	Increase	619,198

### (g) Change in accounting policies

#### Accounting policy applicable from 1 July 2019

The company as a lessee

For any new contracts entered into on or after 1 July 2019, the company considers whether a contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration'. To apply this definition the company assesses whether the contract meets three key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the company
- the company has the right to obtain substantially all of the economic benefits from the use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract

#### Measurement and recognition of leases as a lessee

At lease commencement date, the company recognises a right-of-use asset and a lease liability on the balance sheet. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the company, an estimate of any costs to dismantle and remove the asset at the end of the lease, and any lease payments made in advance of the lease commencement date (net any incentives received).

The company depreciates the right-of-use asset on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or to the end of the lease term. The company also assesses the right-of-use asset for impairment when such indicators exist.

At the commencement date, the company measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease if that rate is readily available or the company's incremental borrowing rate.

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in substance fixed), variable payments based on an index or rate, amounts expected to be payable under a residual value guarantee and payments arising from options reasonably certain to be exercised.

Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest. It is remeasured to reflect any reassessment or modification, or if there are changes in in-substance fixed payments.

When the lease liability is remeasured, the corresponding adjustment is reflected in the right-of-use asset, or profit and loss if the right-of-use asset is already reduced to zero.

The company has elected to account for short-term leases and leases of low-value assets using the practical expedients. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these are recognised as an expense in profit or loss on a straight-line basis over the lease term.

On the statement of financial position, the right-of-use assets have been included in property, plant and equipment (except those meeting the definition of investment property) and lease liabilities have been included in borrowings.

# Notes to the financial statements (continued)

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## Note 1. Summary of significant accounting policies (continued)

### **(g) Change in accounting policies (continued)**

#### Accounting policy applicable before 1 July 2019

The company as a lessee

#### - Finance leases

Management applies judgement in considering the substance of a lease agreement and whether it transfers substantially all the risks and rewards incidental to ownership of the leased asset. Key factors considered include the length of the lease term in relation to the economic life of the asset, the present value of the minimum lease payments in relation to the asset's fair value, and whether the company obtains ownership of the asset at the end of the lease term.

For leases of land and buildings, the minimum lease payments are first allocated to each component based on the relative fair values of the respective lease interests. Each component is then evaluated separately for possible treatment as a finance lease, taking into consideration the fact that land normally has an indefinite economic life.

See the accounting policy note in the year-end financial statements for the depreciation methods and useful lives for assets held under finance leases. The interest element of lease payments is charged to profit or loss, as finance costs over the period of the lease.

#### - Operating leases

All other leases are treated as operating leases. Where the company is a lessee, payments on operating lease agreements are recognised as an expense on a straight-line basis over the lease term. Associated costs, such as maintenance and insurance, are expensed as incurred.

#### Impact of standards issued but not yet applied by the entity

##### AASB 17 Insurance Contracts

AASB 17 was issued in July 2017 as replacement for AASB 4 Insurance Contracts. It requires a current measurement model where estimates are re-measured each reporting period. The standard allows a choice between recognising changes in discount rates either in the statement of profit or loss or directly in other comprehensive income. The choice is likely to reflect how insurers account for their financial assets under AASB 9.

The new rules will affect the financial statements and key performance indicators of all entities that issue insurance contracts or investment contracts with discretionary participation features. As the company does not issue any insurance contracts or investment contracts with discretionary participation features, the directors have determined this standard will not affect the company when adopted.

The company does not intend to adopt the standard before its effective date.

##### AASB 1059 Service Concession Arrangements: Grantors

The standard applies to both not-for-profit and for-profit public sector entities that are grantors in a service concession arrangement. These are arrangements that involve an operator providing public services related to a service concession asset on behalf of a public sector entity for a specified period of time and managing at least some of those services.

As the company is not a grantor in a service concession arrangement, the directors have determined this standard will not affect the company when adopted.

The company does not intend to adopt the standard before its effective date.

## Notes to the financial statements (continued)

### Note 2. Revenue

	2020 \$	2019 \$
Revenue		
- service commissions	830,391	887,246
- market development fund	10,000	10,000
	<b>840,391</b>	<b>897,246</b>
Other revenue		
- interest received	7,428	9,132
- other revenue	42,006	606
	<b>49,434</b>	<b>9,738</b>
<b>Total revenue</b>	<b>889,825</b>	<b>906,984</b>

Revenue arises from the rendering of services through its franchise agreement with the Bendigo and Adelaide Bank Limited. The revenue recognised is measured by reference to the fair value of consideration received or receivable, excluding sales taxes, rebates, and trade discounts. The total revenue includes an ATO Cash Boost of \$38k relating to the COVID-19 Stimulus.

The entity applies the revenue recognition criteria set out below to each separately identifiable sales transaction in order to reflect the substance of the transaction.

#### Interest, dividend and other income

Interest income is recognised on an accrual basis using the effective interest rate method.

Dividend and other revenue is recognised when the right to the income has been established.

All revenue is stated net of the amount of goods and services tax (GST).

#### Rendering of services

As detailed in the franchise agreement, companies earn three types of revenue - margin, commission and fee income. Bendigo and Adelaide Bank Limited decide the method of calculation of revenue the company earns on different types of products and services and this is dependent on the type of business the company generates also taking into account other factors including economic conditions, including interest rates.

#### Core Banking Products

Bendigo and Adelaide Bank Limited identify specific products and services as 'core banking products', however it also reserves the right to change the products and services identified as 'core banking products', providing 30 days notice is given.

#### Margin

Margin is earned on all core banking products. A Funds Transfer Pricing (FTP) model is used for the method of calculation of the cost of funds, deposit return and margin. Margin is determined by taking the interest paid by customers on loans less interest paid to customers on deposits, plus any deposit returns, i.e. interest return applied by Bendigo and Adelaide Bank Limited for a deposit, minus any costs of funds i.e. interest applied by Bendigo and Adelaide Bank Limited to fund a loan.

#### Commission

Commission is a fee earned on products and services sold. Depending on the product or services, it may be paid on the initial sale or on an ongoing basis.

#### Fee Income

Fee income is a share of 'bank fees and charges' charged to customers by Bendigo and Adelaide Bank Limited, including fees for loan applications and account transactions.



## Notes to the financial statements (continued)

### Note 2. Revenue (continued)

#### Fee income (continued)

##### Discretionary Financial Contributions

Bendigo and Adelaide Bank Limited has made discretionary financial payments to the company, outside of the franchise agreement and in addition to margin, commission and fee income. This income received by the company is classified as "Market Development Fund" (MDF) income. The purpose of these payments is to assist the company with local market development activities, however, it is for the Board to decide how to use the MDF. Due to their discretionary nature, Bendigo and Adelaide Bank Limited may change or stop these payments at any time.

#### Form and amount of financial return

The franchise agreement stipulates that Bendigo and Adelaide Bank Limited may change the form, method of calculation or amount of financial return the company receives. The reasons behind making a change may include, but not limited to, changes in Bendigo and Adelaide Bank Limited's revenue streams/processes; economic factors or industry changes.

Bendigo and Adelaide Bank Limited may make any of the following changes to form, method of calculation or amount of financial returns:

- A change to the products and services identified as 'core banking products and services.
- A change as to whether it pays the company margin, commission or fee income on any product or service.
- A change to the method of calculation of costs of funds, deposit return and margin and a change to the amount of any margin, commission and fee income.

These abovementioned changes, may impact the revenue received by the company on a particular product or service, or a range of products and services.

However, if Bendigo and Adelaide Bank Limited make any of the above changes, per the franchise agreement, it must comply with the following constraints in doing so.

- a) If margin or commission is paid on a core banking product or service, Bendigo and Adelaide Bank Limited cannot change it to fee income;
- b) In changing a margin to a commission or a commission to a margin on a core banking product or service, OR changing the method of calculation of a cost of funds, deposit return or margin or amount of margin or commission on a core product or service, Bendigo and Adelaide Bank Limited must not reduce the company's share of Bendigo and Adelaide Bank Limited's margin on core banking product and services when aggregated to less than 50% of Bendigo and Adelaide Bank Limited's margin on core banking products attributed to the company's retail branch operation; and
- c) Bendigo and Adelaide Bank Limited must publish the change at least 30 days before making the change.

### Note 3. Expenses

	2020 \$	2019 \$
<b>Profit before income tax includes the following specific expenses:</b>		
Employee benefits expense		
- wages and salaries	366,275	365,637
- superannuation costs	40,219	39,562
- other costs	30,155	39,281
	<b>436,649</b>	<b>444,480</b>
Depreciation and amortisation		
Depreciation		
- plant and equipment	4,430	7,368
- right of use asset	47,631	-
	<b>52,061</b>	<b>7,368</b>

# Notes to the financial statements (continued)

## Note 3. Expenses (continued)

	2020 \$	2019 \$
Amortisation		
- franchise fees	13,210	13,209
	<b>13,210</b>	<b>13,209</b>
<b>Total depreciation and amortisation</b>	<b>65,271</b>	<b>20,577</b>
Finance costs		
- Interest paid	27,132	-
Bad and doubtful debts expenses	647	800
Auditors' remuneration		
Remuneration of the Auditor, RSD Audit, for:		
- Audit or review of the financial report	5,450	5,180
	<b>5,450</b>	<b>5,180</b>

### Operating expenses

Operating expenses are recognised in profit or loss on an accruals basis, which is typically upon utilisation of the service or at the date upon which the entity becomes liable.

### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is necessary to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed in the period in which they are incurred and reported in finance costs.

### Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised leased assets, but excluding freehold land, is depreciated over the asset's useful life to the company commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are:

Class of asset	Rate	Method
Plant and equipment	5-33%	Diminishing value & Straight line
Right of use assets	8%	Straight line
Franchise fees	20%	Straight line

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

### Gains/losses upon disposal of non-current assets

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

## Note 4. Income tax

	2020 \$	2019 \$
<b>a. The components of tax expense comprise:</b>		
Current tax expense	-	-
Deferred tax expense	4,606	(47,576)
Franking credits	(130)	(261)
	<b>4,476</b>	<b>(47,837)</b>

## Notes to the financial statements (continued)

### Note 4. Income tax (continued)

	2020 \$	2019 \$
<b>b. Prima facie tax payable</b>		
The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows:		
Prima facie tax on profit before income tax at 27.5% (2019: 27.5%)	16,040	19,125
Add tax effect of:		
- Franking credit gross up	(96)	(191)
- ATO Cash Flow Boost	(11,468)	-
- Donations	-	(66,772)
<b>Income tax attributable to the entity</b>	<b>4,476</b>	<b>(47,838)</b>
The applicable weighted average effective tax rate is:	7.67%	68.79%
<b>c. Current tax liability</b>		
Current tax relates to the following:		
Current tax liabilities / (assets)		
Opening balance	(12,437)	(11,947)
Franking credit offset	(130)	(260)
Income tax paid	-	(230)
	<b>(12,567)</b>	<b>(12,437)</b>
<b>d. Deferred tax liability</b>		
Deferred tax relates to the following:		
Deferred tax assets comprise:		
Undeducted donations	36,497	45,145
ROU assets and lease liabilities from AASB 16	3,434	-
Employee provisions	27,928	27,520
Accrued income	(268)	(468)
	<b>67,591</b>	<b>72,197</b>
<b>Net deferred tax asset / liability</b>	<b>67,591</b>	<b>72,197</b>
<b>e. Deferred income tax included in income tax expense comprises:</b>		
Decrease / (increase) in deferred tax assets	4,805	(47,090)
(Decrease) / increase in deferred tax liabilities	(199)	334
Under / (over) provision prior years	-	-

The income tax expense for the year comprises current income tax expense and deferred tax expense.

Current income tax expense charged to profit or loss is the tax payable on taxable income for the current period. Current tax liabilities/assets are measured at the amounts expected to be paid to/recovered from the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

A deferred tax liability shall be recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from:

- the initial recognition of goodwill; and
- the initial recognition of an asset or liability in a transaction which:
  - is not a business combination; and
  - at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

## Notes to the financial statements (continued)

### Note 4. Income tax (continued)

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Deferred income tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

Current tax assets and liabilities are offset where a legally enforceable right of off-set exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur.

Deferred tax assets and liabilities are offset where: (i) a legally enforceable right of set-off exists; and (ii) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity.

### Note 5. Cash and cash equivalents

	2020 \$	2019 \$
Cash at bank and on hand	92,873	91,241
Short-term bank deposits	-	445,509
	<b>92,873</b>	<b>536,750</b>

Cash and cash equivalents include cash on hand, deposits available on demand with banks.

### Note 6. Trade and other receivables

	2020 \$	2019 \$
<b>Current</b>		
Trade receivables	105,660	75,190
	<b>105,660</b>	<b>75,190</b>

Trade and other receivables are initially measured at the transaction price. Trade and other receivables are due for settlement usually no more than 30 days from the date of recognition.

The company's main debtor relates to the Bendigo and Adelaide Bank Limited monthly profit share distribution, which is deposited 14 days post month end, there is no items that require the application of the lifetime expected credit loss model.

#### Credit risk

The main source of credit risk relates to a concentration of trade receivables owing by Bendigo and Adelaide Bank Limited, which is the source of the majority of the company's income.

The company always measures the loss allowance for trade receivables at an amount equal to lifetime expected credit loss. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current and forecast directions of conditions at the reporting date.

There has been change in the estimation techniques or significant assumptions made during the current reporting period.

## Notes to the financial statements (continued)

### Note 6. Trade and other receivables (continued)

#### Credit risk (continued)

The balances of receivables that remain within initial trade terms (as detailed in the table below) are considered to be high credit quality.

	Gross amount \$	Not past due \$	Past due but not impaired			Past due and impaired \$
			< 30 days \$	31-60 days \$	> 60 days \$	
<b>2020</b>						
Trade receivables	105,660	105,660	-	-	-	-
<b>Total</b>	<b>105,660</b>	<b>105,660</b>	-	-	-	-
<b>2019</b>						
Trade receivables	75,190	82,215	-	-	-	-
<b>Total</b>	<b>75,190</b>	<b>82,215</b>	-	-	-	-

### Note 7. Financial assets

	2020 \$	2019 \$
Amortised cost		
Australian term deposits > 3 months	487,041	33,617
Fair value through profit and loss		
Listed investments - Shares in public company	8,838	8,838
	<b>495,879</b>	<b>42,455</b>

The effective interest rate on the bank deposits were 2.15% and 1.25% (2019: 1.85%, 2.25% and 2.3%). These deposits have a term of 24 months and 5, maturing on September 2020, June 2021 and July 2021.

#### (a) Classification of financial assets

The company classifies its financial assets in the following categories:

- amortised cost
- fair value through profit or loss (FVTPL)

Classifications are determined by both:

- The entities business model for managing the financial asset
- The contractual cash flow characteristics of the financial assets.

#### (b) Measurement of financial assets

##### Financial assets at amortised cost

Financial assets are measured at amortised cost if the assets meet the following conditions (and are not designated as FVTPL):

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding

After initial recognition, these are measured at amortised cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial. Cash and cash equivalents, trade and other receivables fall into this category of financial instruments as well as government bonds that were previously classified as held-to-maturity under AASB 139.

# Notes to the financial statements (continued)

## Note 7. Financial assets (continued)

### (b) Measurement of financial assets (continued)

#### Financial assets at fair value through profit or loss (FVTPL)

Financial assets that are held within a different business model other than 'hold to collect' or 'hold to collect and sell' are categorised at fair value through profit and loss. Further, irrespective of business model financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVPL.

### (c) Impairment of financial assets

AASB 9's impairment requirements use more forward looking information to recognise expected credit losses - the 'expected credit losses (ECL) model'. Instruments within the scope of the new requirements included loans and other debt-type financial assets measured at amortised cost and FVTOCI, trade receivables, contract assets recognised and measured under AASB 15 and loan commitments and some financial guarantee contracts (for the issuer) that are not measured at fair value through profit or loss.

The company considers a broader range of information when assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument.

In applying this forward-looking approach, a distinction is made between:

- financial instruments that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk ('Stage 1') and
- financial instruments that have deteriorated significantly in credit quality since initial recognition and whose credit risk is not low ('Stage 2').

Stage 3 would cover financial assets that have objective evidence of impairment at the reporting date.

12-month expected credit losses' are recognised for the first category while 'lifetime expected credit losses' are recognised for the second category.

Measurement of the expected credit losses is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.

### (d) Derecognition

Financial assets are derecognised when the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

## Note 8. Other assets

	2020 \$	2019 \$
Prepayments	7,648	7,025
	<b>7,648</b>	<b>7,025</b>

Other assets represent items that will provide the entity with future economic benefits controlled by the entity as a result of past transactions or other past events.



## Notes to the financial statements (continued)

### Note 9. Property, plant and equipment

	2020 \$			2019 \$		
	At cost / valuation	Accumulated depreciation	Written down value	At cost	Accumulated depreciation	Written down value
Plant and equipment - at cost	215,121	(200,080)	15,041	209,951	(195,161)	14,790
Right of use asset	619,198	(47,631)	571,567	-	-	-
<b>Total property, plant and equipment</b>	<b>834,319</b>	<b>(247,711)</b>	<b>586,608</b>	<b>209,951</b>	<b>(195,161)</b>	<b>14,790</b>

#### Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised in profit or loss. A formal assessment of recoverable amount is made when impairment indicators are present.

The carrying amount of plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount of these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

Subsequent costs are included in the assets carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss during the financial period in which they are incurred.

#### (a) Capital expenditure commitments

The entity does not have any capital expenditure commitments at 30 June 2020 (2019: None)

#### (b) Movements in carrying amounts of PP&E

2020	Plant & equipment \$	Right-of-use asset \$	Total \$
Opening carrying value	14,790	-	14,790
Adjustment for adoption of AASB 16	-	619,198	619,198
Restated opening net book amount	14,790	619,198	633,988
Additions	5,170	-	5,170
Disposals	(489)	-	(489)
Depreciation	(4,430)	(47,631)	(52,061)
<b>Closing carrying value</b>	<b>15,041</b>	<b>571,567</b>	<b>586,608</b>

2019	Plant & equipment \$	Right-of-use asset \$	Total \$
Opening carrying value	22,158	-	22,158
Depreciation	(7,368)	-	(7,368)
<b>Closing carrying value</b>	<b>14,790</b>	<b>-</b>	<b>14,790</b>

## Notes to the financial statements (continued)

### Note 9. Property, plant and equipment (continued)

#### (b) Movements in carrying amounts of PP&E (continued)

Included in the net carrying amount of property, plant and equipment are right-of-use assets as follows:

	2020 \$
Properties	571,567
<b>Total right-of-use assets</b>	<b>571,567</b>

#### (c) Right of use assets

The company's lease portfolio includes buildings, plant and equipment.

##### Options to extend or terminate

The option to extend or terminate are contained in the property lease of the company. All extension or termination options are only exercisable by the company. The extension options or termination options which were probable to be exercised have been included in the calculation of the Right of use asset.

#### (i) AASB 16 related amounts recognised in the statement of financial position

	Leased plant and equipment \$	Total right of use asset \$
Leased Asset	619,198	619,198
Accumulated depreciation	(47,631)	(47,631)
	<b>571,567</b>	<b>571,567</b>

#### Movements in carrying amounts:

	Leased plant and equipment \$	Total right of use asset \$
Recognised on initial application of AASB 16		
- previously classified as operating leases	619,198	619,198
Additions	-	-
Depreciation expense	(47,631)	(47,631)
<b>Net carrying amount</b>	<b>571,567</b>	<b>571,567</b>

#### (ii) AASB 16 related amounts recognised in the statement of profit or loss

	2020 \$
Depreciation charge related to right-of-use assets	47,631
Interest expense on lease liabilities	27,132
<b>Total cash outflows for leases</b>	<b>74,763</b>

## Notes to the financial statements (continued)

### Note 10. Intangible assets

	2020 \$			2019 \$		
	At cost / valuation	Accumulated amortisation	Written down value	At cost	Accumulated amortisation	Written down value
Franchise fees	123,733	(95,113)	28,620	123,733	(81,903)	41,830
<b>Total intangible assets</b>	<b>123,733</b>	<b>(95,113)</b>	<b>28,620</b>	<b>123,733</b>	<b>(81,903)</b>	<b>41,830</b>

Franchise fees have been initially recorded at cost and amortised on a straight line basis at a rate of 20% per annum. The current amortisation charges for intangible assets are included under depreciation and amortisation in the Statement of Profit or Loss and Other Comprehensive Income.

Goodwill represents the future economic benefits arising from a business combination that are not individually identified and separately recognised. Goodwill is carried at cost less accumulated impairment losses. Refer to Note 1b for a description of impairment testing procedures.

#### Movements in carrying amounts

	Opening written down value \$	Additions \$	Amortisation \$	Closing written down value \$
2020				
Franchise fees	41,830	-	(13,210)	28,620
<b>Total intangible assets</b>	<b>41,830</b>	<b>-</b>	<b>(13,210)</b>	<b>28,620</b>

	Opening written down value \$	Additions \$	Amortisation \$	Closing written down value \$
2019				
Franchise fees	55,039	-	(13,209)	41,830
<b>Total intangible assets</b>	<b>55,039</b>	<b>-</b>	<b>(13,209)</b>	<b>41,830</b>

### Note 11. Financial liabilities

Financial liabilities include trade payables, other creditors, loans from third parties and loans from or other amounts due to related entities. Financial liabilities are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Financial liabilities are initially measured at fair value plus transaction costs, except where the instrument is classified as “fair value through profit or loss”, in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. Non-derivative financial liabilities other than financial guarantees are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial liability is derecognised.

A liability is derecognised when it is extinguished (i.e. when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

## Notes to the financial statements (continued)

### Note 12. Trade and other payables

	2020 \$	2019 \$
<b>Current</b>		
Unsecured liabilities:		
Trade creditors	77,505	69,257
Franchise Fee payable	13,209	13,209
GST Payable	11,384	14,436
	<b>102,098</b>	<b>96,902</b>
<b>Non-current</b>		
Franchise Fee payable	13,210	26,420
	<b>13,210</b>	<b>26,420</b>

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

The average credit period on trade and other payables is one month.

### Note 13. Leases

	2020 \$	2019 \$
<b>Current</b>		
Property Leases	19,167	-
	<b>19,167</b>	-
<b>Non-current</b>		
Property Leases	564,889	-
	<b>564,889</b>	-
<b>Total leases</b>	<b>584,056</b>	-

The company has a lease for the Sandringham branch premises. With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the balance sheet as a right-of-use asset and a lease liability. Variable lease payments which do not depend on an index or a rate (such as a lease payments based on a percentage of Group sales) are excluded from the initial measurement of the lease liability and asset. The company classifies its right-of-use assets in a consistent manner to its property, plant and equipment (see Note 9)

Each lease generally imposes a restriction that, unless there is a contractual right for the company to sublet the asset to another party, the right-of-use asset can only be used by the company. Leases are either non-cancellable or may only be cancelled by incurring a substantive termination fee. Some leases contain an option to purchase the underlying asset outright at the end of the lease, or to extend the lease for a further term. The company is prohibited from selling or pledging the underlying leased assets as security. For leases over office buildings and factory premises the company must keep those properties in a good state of repair and return the properties in their original condition at the end of the lease. Further, the company must insure items of property, plant & equipment and incur maintenance fees on such items in accordance with the lease contracts.

## Notes to the financial statements (continued)

### Note 13. Leases (continued)

The lease liabilities are secured by the related underlying assets. Future minimum lease payments at 30 June 2020 were as follows:

	Minimum lease payments due				
	Within 1 year	1-2 Years	3-5 years	After 5 years	Total
<b>30 June 2020</b>					
Lease payments	63,000	63,000	189,000	441,000	756,000
Finance charges	(25,488)	(23,765)	(60,202)	(62,489)	(171,944)
<b>Net present values</b>	<b>37,512</b>	<b>39,235</b>	<b>128,798</b>	<b>378,511</b>	<b>584,056</b>
<b>30 June 2019</b>					
Lease payments	-	-	-	-	-
Finance charges	-	-	-	-	-
<b>Net present values</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

#### Lease payments not recognised as a liability

The company has elected not to recognise a lease liability for short term leases (leases with an expected term of 12 months or less) or for leases of low value assets. Payments made under such leases are expensed on a straight-line basis. In addition, certain variable lease payments are not permitted to be recognised as lease liabilities and are expensed as incurred.

Total cash outflows for leases for the year ended 30 June 2020 was \$63,000 (2019: \$NIL).

Additional information on the right-of-use assets by class of assets is as follows:

	Carrying amount (Note 9)	Depreciation expense	Impairment
Property Leases	571,567	(47,631)	-
	<b>571,567</b>	<b>(47,631)</b>	<b>-</b>

### Note 14. Provisions

	2020 \$	2019 \$
<b>Current</b>		
Employee benefits	99,303	92,640
<b>Non-current</b>		
Employee benefits	2,253	7,432
<b>Total provisions</b>	<b>101,556</b>	<b>100,072</b>

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

#### Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The liability for annual leave is recognised in the provision for employee benefits. All other short term employee benefit obligations are presented as payables.

# Notes to the financial statements (continued)

## Note 14. Provisions (continued)

### Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurement for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The company's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

## Note 15. Share capital

	2020 \$	2019 \$
610,008 Ordinary shares fully paid	518,507	518,507
Less: Equity raising costs	-	-
	<b>518,507</b>	<b>518,507</b>

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds.

### (a) Movements in share capital

Fully paid ordinary shares:

At the beginning of the reporting period	610,008	610,008
Shares issued during the year	-	-
<b>At the end of the reporting period</b>	<b>610,008</b>	<b>610,008</b>

Ordinary shares participate in dividends and the proceeds on winding up of the company in proportion to the number of shares held. At the shareholders' meetings each shareholder is entitled to one vote when a poll is called, or on a show of hands. The company does not have authorised capital or par value in respect of its issued shares. All issued shares are fully paid. All shares rank equally with regard to the company's residual assets.

### (b) Capital management

The Board's policy is to maintain a strong capital base so as to sustain future development of the company. The Board of Directors monitor the return on capital and the level of dividends to shareholders. Capital is represented by total equity as recorded in the Statement of Financial Position.

In accordance with the franchise agreement, in any 12 month period, the funds distributed to shareholders shall not exceed the Distribution Limit.

(i) the Distribution Limit is the greater of:

- 20% of the profit or funds of the company otherwise available for distribution to shareholders in that 12 month period; and
- subject to the availability of distributable profits, the Relevant Rate of Return multiplied by the average level of share capital of the Franchisee over that 12 month period; and

(ii) the Relevant Rate of Return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.



## Notes to the financial statements (continued)

### Note 15. Share capital (continued)

#### (b) Capital management (continued)

The Board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid can be seen in the Statement of Profit or Loss and Comprehensive Income.

There were no changes in the company's approach to capital management during the year.

### Note 16. Retained earnings

	2020 \$	2019 \$
Balance at the beginning of the reporting period	60,773	(20,009)
Profit/(loss) for the year after tax	53,847	117,383
Dividends paid	(36,601)	(36,601)
<b>Balance at the end of the reporting period</b>	<b>78,019</b>	<b>60,773</b>

### Note 17. Dividends paid or provided for on ordinary shares

	2020 \$	2019 \$
<b>Dividends paid or provided for during the year</b>		
Interim and/or final fully franked ordinary dividend of 6 cents per share (2019: 6 cents) franked at the tax rate of 27.5% (2019: 27.5%).	36,601	36,601

A provision is made for the amount of any dividends declared, authorised and no longer payable at the discretion of the entity on or before the end of the financial year, but not distributed at balance date.

### Note 18. Earnings per share

	2020 \$	2019 \$
Basic earnings per share (cents)	8.83	19.24
Earnings used in calculating basic earnings per share	53,847	117,383
Weighted average number of ordinary shares used in calculating basic earnings per share	610,008	610,008

#### Basic earnings per share

Basic earnings per share is calculated by dividing the profit or loss attributable to owners of the company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the year, adjusted for bonus elements in ordinary shares issues during the year.

## Notes to the financial statements (continued)

### Note 19. Statement of cash flows

	2020 \$	2019 \$
<b>(a) Cash and cash equivalents balances as shown in the Statement of Financial Position can be reconciled to that shown in the Statement of Cash Flows as follows:</b>		
Cash and cash equivalents (Note 5)	92,873	536,750
<b>As per the Statement of Cash Flow</b>	<b>92,873</b>	<b>536,750</b>
<b>(b) Reconciliation of cash flow from operations with profit after income tax</b>		
Profit/(loss) for the year after income tax	53,847	117,383
Non-cash flows in profit		
- Depreciation and amortisation	65,271	20,576
Changes in assets and liabilities		
- (Increase) / decrease in trade and other receivables	(30,470)	15,267
- (increase) / decrease in prepayments and other assets	(623)	-
- (Increase) / decrease in deferred tax asset	4,606	(47,575)
- Increase / (decrease) in trade and other payables	5,196	55,291
- Increase / (decrease) in current tax liability	(130)	(490)
- Increase / (decrease) in provisions	1,484	10,050
<b>Net cash flows from operating activities</b>	<b>99,181</b>	<b>170,502</b>

### Note 20. Key management personnel and related party disclosures

#### (a) Key management personnel

Key management personnel includes any person having authority or responsibility for planning, directing or controlling the activities of the entity, directly or indirectly including any Director (whether executive or otherwise) of that company.

The totals of remuneration paid to key management personnel of the company during the year are as follows:

	2020 \$	2019 \$
Short-term employee benefits	21,084	17,563
<b>Total key management personnel compensation</b>	<b>21,084</b>	<b>17,563</b>

#### Short-term employee benefits

These amounts include fees and benefits paid to the non-executive Chair and non-executive Directors as well as all salary, paid leave benefits, fringe benefits and cash bonuses awarded to Executive Directors and other key management personnel.

#### (b) Other related parties

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel, individually or collectively with their close family members.

#### (c) Transactions with key management personnel and related parties

No key management personnel or related party has entered into any contracts with the company.

## Notes to the financial statements (continued)

### Note 20. Key management personnel and related party disclosures (continued)

#### (c) Transactions with key management personnel and related parties (continued)

The Sandringham Community Financial Services Limited has accepted the Bendigo and Adelaide Bank Limited's Community Bank Directors Privileges package. The package is available to all Directors who can elect to avail themselves of the benefits based on their personal banking with the branch. There is no requirement to own Bendigo and Adelaide Bank Limited shares and there is no qualification period to qualify to utilise the benefits.

The package mirrors the benefits currently available to Bendigo and Adelaide Bank Limited shareholders. The Directors have estimated the total benefits received from the Directors Privilege Package to be \$129 for the year ended 30 June 2020.

The estimated benefits from the Bendigo and Adelaide Bank Limited's Community Bank Directors Privileges package per Director is as follows:

	2020	2019
Cindy Nora Jessica O'Donoghue	129	104
	<b>129</b>	<b>104</b>

#### (d) Key management personnel shareholdings

The number of ordinary shares in Sandringham Community Financial Services Limited held by each key management personnel of the company during the financial year is as follows:

	2020	2019
Graham Manson Ludecke	6,500	6,500
Michael John Davies	1,000	1,000
Ian Richard Siebert	1,000	-
	<b>8,500</b>	<b>7,500</b>

There was no movement in key management personnel shareholdings during the year. Each share held has a paid up value of \$0.85 and is fully paid.

#### (e) Other key management transactions

There has been no other transactions key management or related parties other than those described above.

### Note 21. Community Enterprise Foundation™

The Community Enterprise Foundation™ (CEF) is the philanthropic arm of the Bendigo and Adelaide Bank Group to which Community Bank branches can make financial contributions. These contributions made by the company are included in the charitable donations and sponsorship expenditure in the Statement of Profit or Loss and Other Comprehensive Income.

During the current financial year, the company contributed funds to the Community Enterprise Foundation™ (CEF), as detailed below. These funds are held in trust by the CEF on behalf of the company and are available for distribution by grants to eligible applicants.

	2020 \$	2019 \$
Opening Balance	29,452	22,839
Contributions	17,368	20,000
Grants Paid	(30,944)	(13,918)
Interest	191	340
GST	1,446	1,100
Management fees	(789)	(909)
<b>Balance available for distribution in future periods</b>	<b>16,724</b>	<b>29,452</b>

# Notes to the financial statements (continued)

## Note 22. Events after the reporting period

There have been no events after the end of the financial year that would materially affect the financial statements.

## Note 23. Contingent liabilities and contingent assets

There were no contingent liabilities or assets at the date of this report to affect the financial statements.

## Note 24. Operating segments

The company operates in the financial services sector where it provides banking services to its clients. The company operates in one area being Sandringham, Victoria. The company has a franchise agreement in place with Bendigo and Adelaide Bank Limited who account for 100% of the revenue (2019: 100%).

## Note 25. Commitments

### (a) Operating lease commitments

	2020 \$	2019 \$
Payable:		
- no later than 12 months	-	69,357
- between 12 months and five years	-	143,959
- greater than five years	-	-
<b>Minimum lease payments</b>	<b>-</b>	<b>213,316</b>

The property lease is a non-cancellable lease with a five-year term, with rent payable monthly in advance and CPI increases.

Non-cancellable operating leases contracted for but not capitalised in the Statement of Financial Position.

## Note 26. Company details

The registered office and principal place of business is 75 Station Street, Sandringham, Victoria 3191.

## Note 27. Financial instrument risk

### Financial risk management policies

The Board of Directors has overall responsibility for the establishment and oversight of the risk management framework. The Board has established an Audit Committee which reports regularly to the Board. The Audit Committee is assisted in the area of risk management by an internal audit function.

### Specific financial risk exposure and management

The main risks the company is exposed to through its financial instruments are credit risk, liquidity risk and market risk consisting of interest rate risk and other price risk. There have been no substantial changes in the types of risks the company is exposed to, how the risks arise, or the Board's objectives, policies and processes for managing or measuring the risks from the previous period.

The company's financial instruments consist mainly of deposits with banks, short term investments, account receivables and payables, bank overdraft and loans. The totals for each category of financial instruments measured in accordance with AASB 9 Financial Instruments as detailed in the accounting policies are as follows:

## Notes to the financial statements (continued)

### Note 27. Financial instrument risk (continued)

#### Specific financial risk exposure and management (continued)

	Note	2020 \$	2019 \$
<b>Financial assets</b>			
Financial assets at amortised cost:			
- Cash and cash equivalents	5	92,873	536,750
- Trade and other receivables	6	105,660	75,190
- Financial Assets	7	487,041	33,617
		<b>685,574</b>	<b>645,557</b>
Investments designated as fair value through other comprehensive income:			
- Listed investments	7	8,838	8,838
		<b>8,838</b>	<b>8,838</b>
<b>Total financial assets</b>		<b>694,412</b>	<b>654,395</b>
<b>Financial liabilities</b>			
Financial liabilities at amortised cost:			
- Trade and other payables	12	115,308	123,322
- Lease Liabilities	13	584,056	-
<b>Total financial liabilities</b>		<b>699,364</b>	<b>123,322</b>

#### (a) Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the company.

Credit risk is managed through maintaining procedures ensuring, to the extent possible, that clients and counterparties to transactions are of sound credit worthiness. Such monitoring is used in assessing receivables for impairment. Credit terms for normal fee income are generally 30 days from the date of invoice. For fees with longer settlements, terms are specified in the individual client contracts. In the case of loans advanced, the terms are specific to each loan.

#### Credit risk exposures

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period is equivalent to the carrying amount and classification of those financial assets as presented in the table above.

The company has significant concentrations of credit risk with Bendigo and Adelaide Bank Limited. The company's exposure to credit risk is limited to Australia by geographic area.

Trade and other receivables that are neither past due nor impaired are considered to be of high credit quality. Aggregates of such amounts are detailed at Note 6.

The company limits its exposure to credit risk by only investing in liquid securities with Bendigo and Adelaide Bank Limited and therefore credit risk is considered minimal.

#### (b) Liquidity risk

Liquidity risk is the risk that the company will not be able to meet its financial obligations as they fall due. The company ensures it will have enough liquidity to meet its liabilities when due under both normal and stressed conditions. Liquidity management is carried out within the guidelines set by the Board.

Typically, the company maintains sufficient cash on hand to meet expected operational expenses, including the servicing of financial obligations. This excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters.

The table below reflects an undiscounted contractual maturity analysis for financial liabilities.

## Notes to the financial statements (continued)

### Note 27. Financial instrument risk (continued)

#### (b) Liquidity risk (continued)

Cash flows realised from financial assets reflect management's expectation as to the timing of realisation. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates and does not reflect management's expectations that banking facilities will be rolled forward.

Financial liability and financial asset maturity analysis:

	Weighted average interest rate %	Total \$	Within 1 year \$	1 to 5 years \$	Over 5 years \$
30 June 2020					
<b>Financial assets</b>					
- Cash and cash equivalents	1.04%	92,873	92,873	-	-
- Trade and other receivables		105,660	105,660	-	-
- Financial Assets	2.15%	487,041	487,041	-	-
- Listed investments		8,838	8,838	-	-
<b>Total anticipated inflows</b>		<b>694,412</b>	<b>694,412</b>	<b>-</b>	<b>-</b>
<b>Financial liabilities</b>					
- Trade and other payables		115,308	115,308	-	-
- Lease Liabilities		584,056	37,512	168,034	378,510
<b>Total expected outflows</b>		<b>699,364</b>	<b>152,820</b>	<b>168,034</b>	<b>378,510</b>
<b>Net inflow / (outflow) on financial instruments</b>		<b>(4,952)</b>	<b>541,592</b>	<b>(168,034)</b>	<b>(378,510)</b>

	Weighted average interest rate %	Total \$	Within 1 year \$	1 to 5 years \$	Over 5 years \$
30 June 2019					
<b>Financial assets</b>					
- Cash and cash equivalents	1.88%	536,750	536,750	-	-
- Trade and other receivables		75,190	75,190	-	-
- Financial Assets	2.11%	33,617	33,617	-	-
- Listed investments		8,838	8,838	-	-
<b>Total anticipated inflows</b>		<b>654,395</b>	<b>654,395</b>	<b>-</b>	<b>-</b>
<b>Financial liabilities</b>					
- Trade and other payables		123,322	96,902	26,420	-
<b>Total expected outflows</b>		<b>123,322</b>	<b>96,902</b>	<b>26,420</b>	<b>-</b>
<b>Net inflow / (outflow) on financial instruments</b>		<b>531,073</b>	<b>557,493</b>	<b>(26,420)</b>	<b>-</b>



## Notes to the financial statements (continued)

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### Note 27. Financial instrument risk (continued)

#### (c) Market risk

Market risk is the risk that changes in market prices, such as interest rates, will affect the company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters.

The primary risks the company is exposed to is interest rate risk and other price risk. The company has no exposure to fluctuations in foreign currency.

#### Interest rate risk

Exposure to interest rate risk arises on financial assets and financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows or the fair value of fixed rate financial instruments.

The financial instruments that primarily expose the company to interest rate risk are fixed interest securities, and cash and cash equivalents.

### Note 28. Fair value measurements

The company may measure some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable Accounting Standard.

Fair value is the price the company would receive to sell an asset or would have to pay to transfer a liability in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair value of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset or minimises the payments made to transfer the liability, after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The company measures and recognises the following assets at fair value on a recurring basis after initial recognition:

- listed investments

The company does not subsequently measure any liabilities at fair value on a non-recurring basis.

#### (a) Fair value hierarchy

AASB 13: Fair value measurement requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurements into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

- Level 1 - Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.
- Level 2 - Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 - Measurements based on unobservable inputs for the asset or liability.

Fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

## Notes to the financial statements (continued)

### Note 28. Fair value measurements (continued)

#### (a) Fair value hierarchy (continued)

The following tables provide the fair values of the company's assets and liabilities measured and recognised on a recurring basis after initial recognition and their categorisation within the fair value hierarchy:

	30 June 2020			
	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<b>Recurring fair value measurements</b>				
Financial assets				
Listed investments	8,838	-	-	8,838
<b>Total financial assets recognised at fair value</b>	<b>8,838</b>	<b>-</b>	<b>-</b>	<b>8,838</b>

	30 June 2019			
	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<b>Recurring fair value measurements</b>				
Financial assets				
Listed investments	8,838	-	-	8,838
<b>Total financial assets recognised at fair value</b>	<b>8,838</b>	<b>-</b>	<b>-</b>	<b>8,838</b>

There were no transfers between Levels for assets measured at fair value on a recurring basis during the reporting period (2019: no transfers).

#### (b) Valuation techniques

The company selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the company are consistent with one or more of the following valuation approaches:

- Market approach: valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.
- Income approach: valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.
- Cost approach: valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the company gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

# Directors' declaration

In accordance with a resolution of the Directors of Sandringham Community Financial Services Limited, the Directors of the company declare that:

1. The financial statements and notes, as set out on pages 14 to 43 are in accordance with the *Corporations Act 2001* and:
  - (i) comply with Australian Accounting Standards which, as stated in accounting policy Note 1 to the financial statements, constitutes compliance with International Financial Reporting Standards (IFRS); and
  - (ii) give a true and fair view of the company's financial position as at 30 June 2020 and of the performance for the year ended on that date;
2. In the Directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This resolution is made in accordance with a resolution of the Board of Directors.



**Mr Graham Ludecke**  
**Director**

Signed at Sandringham on 5 October 2020.

# Independent audit report



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## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SANDRINGHAM COMMUNITY FINANCIAL SERVICES LIMITED**

### **REPORT ON THE AUDIT OF THE FINANCIAL REPORT**

#### **Opinion**

We have audited the financial report of Sandringham Community Financial Services Limited (the Company), which comprises the statement of financial position as at 30 June 2020, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion the accompanying financial report of Sandringham Community Financial Services Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2020 and of its performance for the year then ended; and
- (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*; and

#### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements related to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Independence**

We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

#### **Director's Responsibility for the Financial Report**

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

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## **Auditor's Responsibility for the Audit of the Financial Report**

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report.

The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial report.

We conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We obtain sufficient appropriate audit evidence regarding the financial information of the entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements. We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## **Other Information**

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2020, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is material misstatement of this other information, we are required



to report that fact. We have nothing to report in this regard.

**RSD Audit**  
Chartered Accountants

A handwritten signature in black ink, appearing to read 'Kathie Teasdale'.

**Kathie Teasdale**  
Partner  
Bendigo  
Dated: 5 October 2020



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